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3 TIME: 1:00 p.m. - 2:31 p.m.

4 DOCKET NO.: E-100, Sub 164

5 BEFORE: Chair Charlotte A. Mitchell

6 Commissioner ToNola D. Brown-Bland

7 Commissioner Lyons Gray

8 Commissioner Daniel G. Clodfelter

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IN THE MATTER OF:

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Investigation of Energy Storage in North Carolina

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Presentation by:

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Jeremy Twitchell, Energy Research Analyst,

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Pacific NW National Laboratory

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and

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Kelsey Horowitz, Lead Researcher,

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Sustainable Technology Analysis,

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National Renewable Energy Laboratory

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VOLUME: 1

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NORTH CAROLINA UTILITIES COMMISSION

1 P R O C E E D I N G S

2 CHAIR MITCHELL: Good afternoon. Let's go
3 ahead and get started, please.

4 I'm Charlotte Mitchell, Chair of the
5 Utilities Commission. With me this afternoon are
6 Commissioners ToNola D. Brown-Bland -- thank you
7 Commissioner Clodfelter -- Lyons Gray, and Daniel
8 Clodfelter.

9 Today will be the first in a set of
10 presentations pursuant to the Commission's September
11 4th Order Initiating an Investigation in Docket Number
12 E-100, Sub 164, in which the Commission has commenced
13 a series of educational presentations by experts whom
14 we've invited in to discuss energy storage related
15 topics. We're happy to have with us today two such
16 experts, both of whom have traveled a long way to be
17 here. I will introduce those speakers momentarily,
18 but first I'd like to talk about the structure and
19 format for these presentations.

20 The speakers will be working from slide
21 decks, which will be displayed on the monitors here in
22 the room. So I see that -- that they're not up yet,
23 but will be momentarily. The slides have also been
24 posted on the docket on the Commission's website, so

1 you should be able to access the slide decks that way
2 if you don't already have a hard copy of them.

3 We have our court reporter here today who
4 will be creating a transcript of the presentations and
5 those -- that transcript will be filed in the docket
6 and available on our website as well. That way over
7 time we will create a repository of information on
8 energy storage that we think will prove insightful and
9 helpful as we move forward.

10 These sessions are structured for the
11 benefit of the Commission's learning and
12 understanding, and the speakers will be asked to share
13 their expertise and answer questions from the
14 Commission. People in the audience will not have an
15 opportunity to ask questions. However, if you want to
16 file information in the docket in response to what you
17 hear at any of these presentations, please do so, or
18 if you'd like to suggest other expert speakers whom we
19 should consider inviting to future presentations,
20 please do so as well. Now, I'll get to today's
21 speakers.

22 First up today is Jeremy Twitchell who comes
23 to us from Portland, Oregon, where he is an energy
24 research analyst at the Pacific Northwest National

1 Lab. Jeremy assists with distribution system planning
2 research and provides technical assistance to states
3 like North Carolina to help them analyze energy
4 storage and other developing energy resources. Prior
5 to his joining the lab, Jeremy spent five years at the
6 Washington Utilities and Transportation Commission
7 where he helped develop policies for the treatment of
8 energy storage in utility planning. Jeremy has
9 degrees from BYU and from Texas A&M.

10 Our second speaker today will be Kelsey
11 Horowitz. Kelsey is with us today from Golden,
12 Colorado, where she is a lead researcher in the
13 Distributed Systems and Storage Group at the National
14 Renewable Energy Lab. Kelsey has degrees in
15 electrical engineering and her research interest
16 include clean energy tech and their integration into
17 the grid. Kelsey is going to provide us with an
18 Overview of Approaches and Emerging Practices in the
19 Interconnection of Storage and Storage -- Solar-plus
20 Storage Facilities.

21 So Jeremy will be up first and I have
22 checked with both of them and both have agreed to take
23 questions along the way if the Commission has them, so
24 please feel free to ask your questions of our

1 presenters as they speak.

2 Our next meeting is scheduled to be held on
3 November 25th and we will hear then from Bob Schulte
4 who is an energy consultant who lives here in Raleigh.
5 And Bob will continue our discussion about how energy
6 storage fits into integrated resource planning.
7 Okay. With that, I will turn it over to Jeremy.

8 MR. TWITCHELL: Thank you. Thank you, Chair
9 Mitchell. So as you pointed out, before joining the
10 lab I worked for five years at the Washington
11 Utilities and Transportation Commission, so I just
12 want to preface my comments by saying I get it. You
13 know, we -- I understand the unique issues and
14 challenges the Commissions' face, and also I just want
15 to point out that all the information that we present
16 today is meant to be objective and informative. Our
17 job is to help inform processes such as this so that
18 you can decide how and where storage fits in your
19 unique state's needs and -- and policies. We're not
20 here to make recommendations or tell you what you
21 should do, just to help you figure out what you want
22 to do.

23 So all of the work that I'm sharing today
24 was funded by the Department of Energy through the

1 Office of Electricity through the Energy Storage
2 Program under the direction of Dr. Imre Gyuk. I also
3 want to thank my colleagues, Vince Sprinkle and
4 Patrick Balducci at PNNL, and Ray Burn and Dan Burney
5 with Sandia National Labs, for their help in
6 developing this presentation.

7 So what I'll be talking about today first
8 we'll do a brief overview of the energy storage
9 program, what we do, the work that we -- that -- that
10 the DOE funds. Then technologies and trends related
11 to energy storage, what kinds of technologies are out
12 there, installation trends we're seeing. Then dive
13 into a little bit the specific challenges that energy
14 storage creates from a resource planning perspective.
15 And then look at some of the emerging practices that
16 we're seeing utilities around the country develop for
17 fitting storage into those planning processes.

18 And then finally, this is more of a
19 reference than anything, just an overview of state
20 level policies on energy storages, just what's going
21 on around the country. Again, not trying to say that
22 one policy is better or more effective than another,
23 but just helping you see that when it comes towards
24 policy that's -- there's a lot more than just

1 procurement targets.

2 So the energy storage program that DOE
3 sponsors comes out of a 2013 report that the DOE
4 released where they identified four key challenges to
5 energy storage. First was a need for cost-competitive
6 energy storage technology development. Second was a
7 need for validated reliability and safety of various
8 technologies. Third was an equitable regulatory
9 environment for storage. And then fourth was industry
10 acceptance.

11 And my slides are very much meant as a
12 reference. If you -- you'll see hyperlinks on each of
13 these to learn a little bit more about these research
14 areas, but the point here is that I'm really just the
15 tip of the spear. I work on policy and regulatory
16 issues, but this program sponsors chemists, material
17 scientists who are working on better storage
18 technologies, codes and standards experts working on
19 interconnection electric codes, safety codes for
20 energy storage, develop or helping states identify
21 regulatory challenges and potentially better
22 solutions. And then industry acceptance is -- is
23 economists. People who are doing very detailed
24 analysis of various energy storage project and

1 supporting demonstration projects around the country
2 as well.

3 So here's just a few examples of some of the
4 work that the storage program does around the country.
5 We engage with universities on the research side,
6 utilities on the development and the deployment side
7 and with various commissions around the country in
8 helping identify new regulatory approaches for
9 storage.

10 So technology and trends for energy storage.
11 The information on this slide comes from the DOE's
12 global energy storage database. I will caveat it by
13 saying it is not right. It is a -- it is a Wiki site
14 that Sandia National Labs put -- puts a lot of effort
15 into verifying and checking, but it is directionally
16 accurate.

17 So we have about 26 GW of storage on the
18 grid in the US. The vast majority of that, about 94
19 percent, is all pumped hydro. Batteries, despite
20 rapid growth in recent years, still only represent
21 about 3 percent of the installed storage capacity in
22 the country followed by thermal storage resources and
23 compressed air.

24 And then pulling out those -- those battery

1 resources to the right, most of what we have, about 85
2 percent, is lithium-ion followed by lead acid, and
3 then nickel and sodium and flow chemistries. And then
4 a little bit of ultracapacitor technology out there as
5 well.

6 So pumped storage, there's a lot of that in
7 the region, some here in North Carolina as well, so I
8 -- obviously everyone knows generally how it works.
9 You know, again, as you can see pumped storage is the
10 vast majority of installed capacity in the country,
11 but we haven't built any in a while now. There's a
12 few challenges, a few particular challenges. You
13 know, first obviously high capital cost. It is -- it
14 is very expensive to build these facilities.
15 Permitting requirements, very challenging to get them
16 permitted. And then geographic restrictions. You can
17 only build them in so many places.

18 But pumped storage does offer a lot of
19 benefits. Once you overcome those initial high
20 capacity or -- excuse me -- capital cost for
21 installation, it does offer very cheap, long duration
22 -- excuse me -- long useful life. You know, these
23 things will go 50 - 60 years. It does offer long
24 duration storage, eight - 10 hours, and it is high --

1 a very high voltage application so you can use it for
2 things like transmission support.

3 So to get around some of these permitting
4 and geographic restrictions around pumped hydro, Shell
5 Energy North America has proposed this hydro battery
6 idea, which is basically just kind of a modular
7 approach to pumped storage where you basically just
8 build -- think of it like a very, very large
9 above-ground pool on a hill by a river, and then just
10 a pump and a penstock to get the water back and forth.
11 That -- the hyperlink there goes to some economic
12 analysis that we did at PNNL of these facilities,
13 found that they could be cost effective in a few
14 market structures around the country. One of these
15 has actually been permitted in Washington State and
16 will be entering construction in the near future is my
17 understanding.

18 So moving on to batteries. Just basic
19 terminology for battery, you've got a positive cathode
20 on one end, a negative anode on the other, and then an
21 electrolyte which is some ionic mix that allows the
22 electrons to flow back and forth to charge and
23 discharge. And so one of the -- one of the -- the
24 gauges of energy storage you'll hear a lot is energy

1 density. That's just a measure of how much energy you
2 can store in a device relative to its size.

3 And then usually when you talk about capital
4 cost for energy storage, it'll be expressed in dollars
5 per kWh, per MWh, which is different than what we're
6 used to for capacity resources, which are usually
7 dollars per kW, dollars per MW or -- excuse me -- MW.
8 The reason we do this is to serve a levelizing
9 function. So if I had a lithium-ion battery that was
10 two hours duration and a lithium-ion battery that was
11 four hours duration, if I just look at the dollars per
12 MW cost, I'm not capturing that difference in terms of
13 two hours of duration and four hours of duration. So
14 by doing it in terms of dollars per kWh or dollars per
15 MWh, we can levelize across different chemistries,
16 different sizes.

17 So lithium-ion as we -- as I mentioned the
18 dominant source of battery storage in the country.
19 You know, a lot of advantage for that, it does have
20 high energy density. You can pack a lot of energy
21 into a relatively small cell. You can get some pretty
22 good useful life out of it. We have seen rapidly
23 decreasing costs in recent years. I'll get to that in
24 a few minutes, largely driven by the EV fleet and the

1 infrastructure that's gone into developing EV
2 batteries. So we do have really strong supply chains,
3 lots of vendors, lots of resources, which is
4 translated to much lower capital costs, rapidly
5 falling costs.

6 You know, but there are some challenges
7 there. There's the reliance on rare-earth minerals.
8 Lithium is so-so, but then you start to get into the
9 cobalt and that becomes very, very challenging to
10 source. Safety, we've all heard about the battery
11 fires most recently in Arizona. And this last one
12 performance varying with usage. How you use the
13 device has very significant impacts, both on how much
14 energy you'll get out of it in a given cycle but also
15 the useful life. So the harder you push a lithium-ion
16 battery, the shorter duration you'll get out of it,
17 the shorter life you'll get out of it, and so we're
18 really starting to understand what do those
19 relationships look like and how do you build models
20 that account for those relationships.

21 So lead acid, this is the -- the OG of
22 battery storage, the -- the original source of
23 storage. This is really good for light-duty
24 applications like your car or backup storage. If you

1 go to a substation, any utility substation you'll
2 probably see some lead acid batteries on site. Very,
3 very cheap. The challenges that you do have, very
4 limited life, you know, five to 15 years, and very few
5 cycles, 500 to a thousand if you're lucky. And if you
6 push it hard, you're going to really, really shorten
7 the life of the battery we have found.

8 So again, you're -- you're usually only
9 seeing this in places where it's -- you just need
10 emergency backup power or you're just using it a
11 little bit once in a while. There is active research
12 going into lead acid batteries to deal with some of
13 these challenges. You can see an example there.
14 So sodium -- excuse me -- sodium metal batteries. So
15 these are interesting. They kind of invert the -- the
16 -- the traditional battery structure. Usually you
17 have an -- an anode and a cathode that are solid, and
18 then liquid or semiliquid in between. Here you
19 actually have the -- excuse me -- the anode and a --
20 and a -- excuse me -- the anode in a sodium battery is
21 -- is molten and the electrolyte is solid.

22 So the advantages here, sodium is real easy
23 to find, really cheap, decent energy density, and you
24 can get long duration cycles out of it, four to six

1 hours. The challenges though is in order to keep that
2 sodium molten, you've got to operate at a very, very
3 high temperature, 300 to 350 degrees Celsius, and that
4 -- that can be very difficult to manage and creates a
5 lot of safety risks.

6 So flow batteries, this is still very much
7 an area of active research. The difference with a
8 flow battery, the unique characteristic they have is
9 normally in a traditional battery structure you're
10 limiting the energy and capacity based on the size of
11 the cell. What a flow battery does is it decouples
12 that relationship. So I'm -- I'm setting my -- my
13 capacity, my power rating based on the regenerative
14 fuels there in the middle, how much membrane I have.
15 But then the energy component is in separate tanks,
16 and so I can -- I can change the size of those tanks.
17 I can make them bigger. I can make them smaller. So
18 you've effectively decoupled the energy and capacity
19 relationship with a flow battery.

20 Some of the advantages here, this is highly
21 recyclable, so you could run a flow battery for 20
22 years and even though all the -- the equipment will
23 eventually reach the end of its useful life, you can
24 pull the electrolyte out of there and drop it into the

1 next battery and it will still run just as well. You
2 know, there -- there's no fire risk here. You're
3 talking about a weak acid operating at essentially
4 room temperature.

5 Some of the challenges though, you know, we
6 don't have a lot of experience in this area. We have
7 deployed a few flow batteries around the country and
8 what we found is that the idea of having pumps and all
9 this machinery to move liquid around and move it
10 through this membrane sounds like it would be
11 relatively easy, but what we found is that it is not.
12 The mechanical challenges of really putting these
13 things together have proven fairly significant.

14 So there is a complicated design. You've
15 got low energy density, so if you're talking about a
16 grid application where you have a relative large
17 amount of space, a flow battery might be a good fit,
18 but you're -- you're unlikely to ever see a flow
19 battery in a vehicle application, because you just
20 can't get enough energy into that space. They also
21 have to date lower round trip efficiency than a
22 lithium-ion battery would have.

23 So R&D efforts at the Department of Energy.
24 So DOE is very actively sponsoring as I said research

1 and development on battery storage. And the flow
2 batteries what we're looking at is organic
3 chemistries. Most of the chemistry here -- or the
4 most popular chemistry right now for flow batteries is
5 vanadium. And vanadium is one of those rare-earth
6 minerals that can be difficult to find and has some --
7 some mining challenges associated with it, so what
8 we're trying to do here is generate organic compounds
9 for energy storage, carbon-based things that -- that
10 don't have any of those recyclability challenges,
11 don't have any of those mining environmental impacts.
12 It's theoretically possible. There's proof of
13 concept. But again, trying to figure out how to make
14 it hold a lot of energy and have long -- long life.
15 Multiple cycles is the -- the primary challenge.

16 For sodium batteries there's two fronts to
17 this. One is reducing the operating temperature of
18 that traditional molten sodium battery. We've had
19 some good results pushing that temperature down to
20 around 110 degrees Celsius; still obviously very hot,
21 but significantly cooler than traditional
22 technologies. And then also solid state, so it's
23 effectively using just the sodium in metal form to
24 store energy.

1 Similar challenge. We've demonstrated that
2 it can be done, but figuring out how to do it in a way
3 that holds a lot of energy and will give you hundreds
4 or thousands of cycles is -- is where the work is
5 being done.

6 And then finally metal air batteries. This
7 is very, very early stage research. The goal is to
8 use, you know, abundant or semi-abundant materials;
9 zinc, lithium. And use them in a way that don't have
10 -- doesn't have a flammability risk. The -- the --
11 the reaction is occurring in the -- in the metal and
12 with the air.

13 But yeah, it's still largely theoretical.
14 You know those -- like if you see those like
15 rechargeable AA batteries that you can buy, those are
16 usually zinc based, but you're only using about 5
17 percent of the potential capacity that's in that
18 battery. Just like the top little bit is what you're
19 using as you charge and recharge it each time and
20 you're only going to get maybe a hundred, a couple
21 hundred cycles out of it. So what we're really trying
22 to do is figure out how can we get more of that
23 capacity out of that battery and get it up to, you
24 know, several hundred thousands of cycles.

1 So Installation Transfer of Energy Storage.
2 This is from Wood MacKenzie. As we're all well aware,
3 the -- the deployment of storage has rapidly increased
4 in the last few years. I just want to point out one
5 thing in 2018. What you really started to see for the
6 first time in the last couple of years is significant
7 deployment of behind the meter energy storage. In
8 2018 for the first time we had a quarter, I think it
9 was quarter 2, where there was more behind the meter
10 energy storage installed in the US than front of the
11 meter energy storage.

12 So the Elements of Battery Storage. It's
13 important to remember that when we talk about energy
14 storage, we're talking about much more than just a
15 cell. So that first column on the left, that storage,
16 that's where we're talking about just the cell, the
17 device that -- is actually storing and discharging
18 energy.

19 But then you need a power control system.
20 This is the hardware to connect it to the grid. You
21 need an energy management system, so this is the
22 software to manage the battery device itself, make
23 sure it's operating within its optimal range. You
24 need a site management system that governs how the

1 device interacts with the grid. And then you need
2 your balance of -- balance of plant cost, so wiring,
3 housing, cooling, whatever you need to actually get
4 the thing in the ground.

5 And it's important to remember that when you
6 hear like a quote for a battery cost, you know, like
7 \$200 per kWh, you're usually only talking about that
8 storage component. Maybe depending on the vendor you
9 might have the power control system in there. The
10 important thing to remember there that -- in that
11 bottom line is that once you really get this all-in
12 cost for energy storage, you're really talking about
13 4X or higher from that -- that quoted cost for the --
14 just the storage device itself.

15 So this is from Bloomberg New Energy
16 Finance. This is where the -- the -- the prices for
17 lithium-ion storage have gone over the last few years.
18 As you can see it's fallen down to about \$176 per kWh,
19 but that, again, that's just the cell and the pack, so
20 just the device and what I need to interconnect the
21 device. It's not -- it's not covering the software.
22 It's not covering the balance of plant cost. So even
23 though the cell costs have rapidly fallen in recent
24 years, what we're seeing is that those balance of

1 plant cost are not falling nearly as rapidly if at
2 all. And so as the cell costs get lower and lower,
3 it's not unreasonable to expect that the total install
4 cost may be as much as six times higher than your
5 quoted cell cost.

6 This is just an I-chart from a report that
7 we recently did at PNNL where they looked at various
8 energy storage technologies to compare them on -- on
9 even terms accounting for their -- their different
10 characteristics and their different performance. And
11 I drew a line around the -- yeah, that did not work at
12 all. I drew a line around the total levelized cost
13 for each technology type dollars per kWh. And the --
14 the goal here was do it -- to do an all-in cost, an
15 installed cost in accounting for life cycle cost,
16 disposal cost, recycling cost, commissioning cost.
17 You know, all-in costs.

18 And so you'll see there that in terms of
19 dollars per kWh what we came up with for lithium-ion
20 was about \$362 per kWh. And then it ranged up from
21 there to about \$700 per kWh for some sodium
22 technologies. And then similar for pumped hydro.
23 Came up with an all-in cost of about \$2,600 per kW
24 there.

1 So Challenges for Energy Storage and
2 Integrated Resource Planning. So I -- I want to
3 caveat this before. My goal here is not to criticize
4 IRP processes. I know we have utilities in the room.
5 IRPs are incredibility complex exercises. If you
6 think about it, what they're trying to do is for every
7 hour over a 15-year - 20-year, whatever the horizon
8 is, for every hour in that period they're matching up
9 load and generation. And for each one of those
10 calculations, there are dozens of variables. They
11 have to look at all of their different sources of
12 generation, they have to look at market interfaces and
13 market prices. They have to look at fuel cost for the
14 fleet. They have to look at changing load patterns
15 for customers. You know, what's the impact of
16 distributed generation, electric vehicles. And they
17 have to take all of this and come up with a model that
18 says okay, for every hour here's the bottom line;
19 here's how much energy you'll have to provide to your
20 customers and here's where it's going to come from.

21 So this is an incredibly complex exercise.
22 And in order to make it manageable, we've basically as
23 an -- as an industry just develop some simplifying
24 assumptions.

1 So first we look at the system from an
2 hourly basis. And again, as you can see there, for a
3 15-year plan even at hourly resolution I'm trying to
4 solve for more than 131,000 data points. So if I'm
5 trying to do sub-hourly resolution on my system, you
6 know, every 15 minutes, every five minutes to account
7 for the -- the variable -- excuse me -- to account for
8 variable resources, to account for granular flexible
9 resources like storage, I've just added hundreds of
10 thousands of more calculations than my model is trying
11 to solve for.

12 And traditionally we didn't have to worry
13 about that as an industry. We didn't have model --
14 you know, computer software, computer models that
15 could handle that kind of calculation, and we didn't
16 really need to do it anyway, because we had
17 predictable plants. We knew we could flip a switch
18 and turn a generator on, ramp it up, ramp it down,
19 turn it off. We knew when people were coming home,
20 how many devices they had in the house, but what we've
21 seen with the way the industry has evolved in the last
22 few year is we've introduced unpredictability on both
23 sides of that. We have unpredictable generators. We
24 have customer load patterns that are changing rapidly

1 and in ways that are really difficult to predict,
2 because it's not just economics that's driving these
3 decisions.

4 Another simplifying assumption we've done is
5 we do reserve margins instead of calculating for --
6 for ancillary services. So all the model is saying
7 for every -- for every hour here's how much energy I
8 need for the hour. But we know that in order to keep
9 the grid up and running we have all these other
10 services we need to provide. We need to provide
11 frequency response, voltage support. We need to
12 provide spinning reserves, non-spinning reserves. But
13 we've never really optimized for all that. Instead we
14 just created a reserve margin and we just effectively
15 overbuilt the system to have excess capacity to make
16 sure that we can provide all those services.
17 Again, we didn't really need to optimize, because we
18 didn't have models that could do it, we didn't have
19 resources that can move around that quickly anyways.
20 But now we do have -- we do have both of those things.
21 We have models that can dive into that level of
22 granularity. We have resources, you know, like
23 storage, like demand response that can move that
24 quickly.

1 And then, again, the last simplifying
2 assumption, we've only focused on generation
3 resources. So no looking at the -- well, limited look
4 at the transmission system and nothing about the
5 distribution system.

6 So Energy Storage, the point of this graph
7 is just to show that energy storage can do a lot of
8 different things at different places on the system
9 depending on how you use it -- how you use it. But it
10 can't do them all at once. You know, every time you
11 -- you pick a service, you dispatch the device to do
12 something, there's an opportunity cost, because now
13 there's all these other services that I can't do
14 during that period or when the device is recharging
15 from the service that I selected. So really the key
16 to optimizing energy storage is having a model that
17 can understand, okay, what are all these values that
18 the device can chase. What are the operational
19 characteristics of the device and how can I optimize
20 it in a way that will maximize the value?

21 Okay. So the idea here is to show that as
22 you add all these services, you're changing the -- the
23 way the device dispatches. So that top row energy
24 price, that's the -- that's the market price that a

1 storage device is seeing. And what we've done here in
2 the first row is allowed to chase arbitrage. So
3 discharge when or -- excuse me -- charge when prices
4 are cheap, discharge when prices are high.

5 And that third row we've added a frequency
6 response use case. You know, balancing the system,
7 and so you see it moving up and down very quickly.
8 The fourth row we've added a T&D deferral opportunity
9 where by discharging during a certain window it can
10 defer the need for an enhanced or an expanded
11 distribution line.

12 And then finally in that fifth row we've
13 added a Volt/VAR, a real power application.
14 You know, the point is just to show that as you add in
15 these different services, these different values, it
16 changes how the device is dispatched. And if you're
17 looking at this from a traditional resource planning
18 perspective, the only one of these uses that you will
19 see is that arbitrage use case. Charging when prices
20 are low, discharging when prices are high. All these
21 other potential values are not going to be captured in
22 that traditional IRP model.

23 CHAIR MITCHELL: Jeremy, have a question for
24 you.

1 MR. TWITCHELL: Yes, ma'am.

2 CHAIR MITCHELL: I want to stay on the slide
3 you were previously on.

4 MR. TWITCHELL: Okay.

5 CHAIR MITCHELL: And this goes back to a
6 point you made very early on in the presentation. So
7 as we look at these different applications of energy
8 storage, as you indicated on this slide, which one
9 constitutes working the battery hard? You talked
10 about sort of working the battery in different -- in
11 different ways which is --

12 MR. TWITCHELL: Yes.

13 CHAIR MITCHELL: -- which is a less -- and
14 -- and I don't know if that's the exact right word to
15 use, but --

16 MR. TWITCHELL: No. No, that's -- that's
17 the right term.

18 So in like any good question, the answer is
19 it depends. So it's going to depend on the battery
20 chemistry you're using and it's going to depend on the
21 resource, so --

22 CHAIR MITCHELL: So if you assume the
23 lithium --

24 MR. TWITCHELL: -- let's -- let's assume

1 it's lithium-ion. So that -- lithium-ion does best
2 when it's doing short shallow charges and discharges.
3 You know, just a little off the top up and down. So
4 that balancing use case is very good for lithium-ion.
5 When you start to get in that T&D deferral, so if
6 that's something that I have to do like to -- to shave
7 a daily peak, and so I have that long three hour
8 window where I'm discharging the device every day,
9 something like that would constitute a hard use. Or
10 I'm doing a deep cycle on a daily basis.

11 We're -- like I said, we're trying to
12 understand exactly what those relationships are, but
13 that -- that definitely would reduce the useful life
14 of the battery. And depending on the value of
15 deferring that distribution line, it may make sense to
16 do that. You know, if I only get five years out of my
17 battery, but I can defer that distribution line for
18 five years, that may well make sense. But again, you
19 need a fairly sophisticated model to understand what
20 is the value of deferring that distribution line and
21 what is the impact of my device by doing that -- that
22 deep discharge cycle every day to defer it.

23 So we just did a report at PNNL, there's a
24 hyperlink to it there, where we -- we looked at IRPs

1 from around the country to understand, you know, are
2 utilities recognizing these challenges in the
3 traditional planning models and to what degree are
4 they adapting their planning process to -- processes
5 to account for flexible resources like storage, like
6 demand response. Really the question we were asking
7 is are utilities including battery storage and pumped
8 storage as a resource option in their plans? And if
9 so, how are those resources being evaluated?

10 And so what we found is that of the 21 IRPs
11 we looked at, 15 of them included battery storage in
12 the plan. Of those 15, eight plans did not select it,
13 five plans did select it in their preferred portfolio
14 or their -- their plan going forward, their most
15 likely plan, and then two utilities selected it and a
16 alternate portfolio where if -- if something happens,
17 then storage makes sense. Usually it's in a portfolio
18 that has high emissions costs or something like that.

19 For pumped hydro we found that 10 of the 21
20 utilities included pumped hydro. Only three utilities
21 did select it. Two of those utilities included it in
22 the preferred portfolio, but I should point out that
23 those were both expansions of existing facilities.
24 These are not new facilities. There was one utility

1 that did have new pumped storage in an alternate
2 portfolio, again, with -- with high carbon cost in the
3 future.

4 One thing we found as we looked at this is
5 that utilities are much less certain about the cost
6 for batteries. And, you know, this makes sense. If
7 you look like a resource like a combustion turbine or
8 pumped storage, that's something that's been around
9 for a long time. Utilities have a lot of experience
10 with that. They know what they're getting when they
11 buy that. There's a lot of vendors for that kind of
12 stuff, so the -- the costs are fairly well known.

13 When it comes to battery technologies,
14 lithium-ion in flow, there's much less certainty about
15 these costs. So, you know, you had utilities -- some
16 utilities that were assuming that a battery cost
17 nearly twice as much as what another utility assumed
18 it would cost, which obviously has significant impacts
19 on whether the battery will be cost effective in the
20 resource planning process.

21 What I thought was the most useful or the
22 most interesting finding from this in this report was
23 so as we -- as I mentioned a couple of slides ago, the
24 traditional IRP model is not capturing most of these

1 services. But what we found is that as utilities
2 adapt their models or add processes into account for
3 those additional services, they become significantly
4 more likely to identify cost effective energy storage
5 opportunities.

6 In that first group we had 12 utilities that
7 had zero to two services for storage and none of them
8 selected it in their plan. The next group there was
9 -- there were four utilities that has three to four
10 services and one of them 25 percent selected it. That
11 final group we had five utilities modeling at least
12 six services and three of the five 60 percent selected
13 it.

14 So what are utilities doing to account for
15 these benefits? How are they building in this
16 additional valuation?

17 So this net cost approach, this is a great
18 starting point. This is the one that is most likely
19 or has the least impact on planning processes. This
20 was pioneered by Portland General Electric back in
21 2016 and it's -- effectively what they do is they just
22 run their traditional IRP model like any utility does,
23 but then what they do is they use an external model
24 and there -- there's a few of them out there. At PNNL

1 we have the Battery Storage Evaluation Tool. EPRI has
2 put out Storage VETs and there's -- those are both
3 free. There are some that you can pay for as well.

4 But anyways, that external model, they run
5 the battery through that and that external model
6 captures all those flexibility benefits, those
7 ancillary service benefits that aren't in the IRP
8 model. And so -- well, you can't see my -- so that --
9 that light purple in the middle, that's what PG
10 identified as the operational value, all these
11 flexibility benefits that were identified by that
12 external model. And so they took that and they
13 basically said okay, what is the net value of those
14 and they went back into their IRP model and deducted
15 that net value from the assumed cost of the storage
16 device, which lowered it to that -- that third purple
17 line, you know, what is the -- the net cost impact of
18 energy storage.

19 Then they did the same thing for a
20 combustion turbine where they -- they looked at how
21 much it would cost, that far right dark line. They
22 looked at what the flexibility benefits are, that
23 middle lighter gray line. And then came up with the
24 net cost, the gray line on the left. And what you can

1 see is that this kind of analysis that brings in these
2 additional values really narrows the gap between a
3 traditional combustion resource and an energy storage
4 resource.

5 Another thing that some utilities are doing
6 is moving to sub-hourly planning models. So adopting
7 planning models instead of using hourly granularity
8 are now using sub-hourly granularity, five minute, 15
9 minute. There are several commercial models out there
10 that can do that. This is more challenging. This
11 does have much more impact on a utility. You know,
12 these -- these IRP models utilities have spent a lot
13 of money licensing those models, training staff over
14 the years to use those models, so moving that whole
15 process to a new model is -- is a complex and
16 challenging and expensive process.

17 We have found utilities -- in that IRP
18 report I mentioned we found one utility that's kind of
19 taking a hybrid approach where they're using the
20 traditional IRP model to get their preferred
21 portfolio, but then they're using a sub-hourly model
22 to optimize it. So there -- there are ways to do
23 this.

24 And then finally Integrated Distribution

1 System Planning. You know, as -- as I mentioned, the
2 traditional IRP is not really looking at the
3 transmission system and it's definitely not looking at
4 the distribution system. But we're -- but we're
5 starting to see around the country, and there's a few
6 examples of this, is when you do look at how storage
7 can be used in a transmission or a distribution
8 setting, there -- there is potential value there. And
9 so the challenge is figuring out how do we adapt and
10 evolve our traditional modeling practices to
11 incorporate that look at as well.

12 And what you can see here is an example
13 created by Paul De Martini about what that might look
14 like schematically. There's also a few states that
15 have started to look into how do -- how do we evolve
16 our planning processes to do this as well.

17 And so the Overview of State-Level Policies
18 on Energy Storage. I just wanted to point out this
19 first slide. One of the things we do at PNNL is we
20 try to track these state-level policies, and so we
21 maintain this database, there's a link for it there,
22 where we're trying to say okay, what is each state
23 doing and what we've done is we've broken it up into
24 five different types of storage policy, you know,

1 recognizing that it's more than just procurement
2 targets. Certainly there are several states now that
3 have done that, but we've also seen states where the
4 Commission has taken the lead and instituted through
5 rule makings, through policy statements increased
6 expectations or guidance for how utilities should be
7 looking at storage.

8 We've seen states support demonstration
9 programs where the state is helping to provide funding
10 for demonstration programs, and then assuring that
11 there is some kind of analytical component to help
12 identify what is -- what are the benefits of energy
13 storage, what might -- might make sense for the state
14 going forward.

15 And then financial incentives. These are
16 state incentives to end-use customers for customers to
17 install behind the meter storage. Maryland actually
18 has a tax incentive. They're the only state that has
19 that. We've seen other states that have provided
20 funding or some other kind of assistance for customers
21 to do behind the meter storage as well.

22 And then consumer protection. This is kind
23 of a newer one. This is where a state has established
24 that customers have a right to install behind the

1 meter storage, and then instituted certain
2 expectations around interconnection processes and
3 ratemaking to ensure that those resources are treated
4 fairly.

5 And then the next few slides here are just a
6 few examples with hyperlinks to where these policies
7 have been done and what -- what some of the drivers
8 were if you're interested in looking into that a
9 little more.

10 There's a few more resources there for the
11 storage program, some of the work we've done.

12 Again, as I mentioned this -- this program
13 is very large. I'm just the tip of the spear. I've
14 got a whole lot of very, very smart people behind me,
15 so as you work your way through this -- this
16 proceeding, you know, any technical issue that comes
17 up, we'd be happy to help. Again, our goal is to be
18 objective and informative and never to make
19 recommendations about what should be done.

20 And with that, I'm happy to take any
21 questions.

22 CHAIR MITCHELL: Questions from
23 Commissioners? Okay. I think, Kelsey, you're up.
24 Thank you, Jeremy.

1 MR. TWITCHELL: Okay. Yeah.

2 CHAIR MITCHELL: We appreciate it.

3 MS. HOROWITZ: All right. Hi. I'm Kelsey
4 Horowitz and my background is in engineering, as
5 Commissioner Mitchell mentioned, so I am not a policy
6 person, but hopefully we can provide you with some
7 good technical information that we'll be able to
8 inform some of your decisions around storage and
9 solar-plus storage.

10 So I'm going to start off by covering some
11 issues around storage and solar-plus storage system
12 configurations and interconnection issues. And then
13 talk about potential issues of -- potential impacts of
14 solar and storage on the distribution system, which is
15 where I've been doing more of my research recently.
16 And then considerations for storage and solar when
17 they're co-located and potentially retrofit onto
18 existing solar systems.

19 So I'm not going to go into much about what
20 other states are doing in this particular talk, but I
21 just wanted to call out that there are still --
22 everyone is still in the very early stages of trying
23 to understand how to include storage in their
24 interconnection rules and a few states including North

1 Carolina obviously are in the process of explicitly
2 addressing this in interconnection rules. And if
3 you're interested in learning more about what
4 different states have been doing in the
5 interconnection process for storage, we have a
6 guidebook that's broadly about distributed energy
7 interconnection. Then I have a link to here and also
8 includes information about the IEEE 1547 standard,
9 cyber security, technical screens, upgrade analysis,
10 and other issues around managing interconnection
11 applications for solar and storage.

12 So what's unique about storage is obviously
13 that it can act as a load or a generation source and
14 that the behavior and technology can be quite complex
15 as Jeremy talked about in his presentation. So a key
16 piece to adapting the interconnection process for
17 storage is including provisions that address both
18 different configurations of storage as well as how the
19 storage will be used and what control technologies are
20 actually in place to establish those parameters for
21 use. And then specifically addressing what level of
22 review each type of system might undergo, because
23 those can have different physical constraints in how
24 they're actually able to behave.

1 So we can kind of categorize storage in
2 three categories. One of them is an exporting system
3 with no limit on how much can be exported, so this
4 provides more operational flexibility for the battery
5 owner. But also potentially has larger or less
6 predictable impacts on the grid. There's also a
7 limited export scenario where there's a specific
8 amount of power that that the battery is designed to
9 operate and export up until. And then a non-exporting
10 system that is not intended to export to the grid at
11 all.

12 And those can be tested and certified to
13 have those particular characteristics by nationally
14 recognized testing laboratories or in some cases
15 because the technology is changing quickly, if there
16 is not a standard test yet developed, mutually agreed
17 upon test and controls have also been utilized.

18 So if you do have a non-exporting system,
19 these are lower risk to the grid if they function as
20 intended, because they have more definable behavior
21 not exporting, so several different states have either
22 proposed or instituted expedited review processes for
23 non-exporting storage systems. And in some cases they
24 can even forego interconnection reviews completely.

1 But if you had a system where there isn't a load
2 co-located, so a large solar system, utility-scale
3 solar system for example, with storage, then the
4 system will be exporting.

5 So just here are some examples of what
6 different states are doing, and then, again, you can
7 review these in the slides around expediting the
8 interconnection process for non-exporting storage
9 systems.

10 And if you're interested in learning more
11 about different approaches where people are taking for
12 protection and rating of storage systems in order to
13 kind of define these different functionalities, IREC
14 has published model interconnection procedures updated
15 for this year that provide some examples of this. So
16 one example is you may have a functionality for
17 reverse power protection, which specifies that the
18 system shall output no more than 0.1 percent of the
19 service transformer's rating with a maximum of 2
20 second delay. Or you can have something where you
21 have a -- a specific threshold of export over a
22 different period of time.

23 So I'm not going to, again, go into the
24 details on that, but that resources is available and

1 has a lot of great information on it if you're
2 interested.

3 So -- but even in systems that are designed
4 to be non-exporting, there is a potential for
5 inadvertent export of the system and a lot of times
6 people are dealing with this by just allowing up to 30
7 seconds of maximum export for any single event and
8 trying to keep the total amount of energy in kilowatt
9 hours that's exported to an acceptable limit. And the
10 Utility can put in systems to monitor and verify that
11 those energy export thresholds are met.

12 There's also a potential to include
13 failsafes, so if something happens with the controls
14 on a storage system or if it's a coordinated --
15 coordinated control through a communication system, if
16 that system fails that the system will enter a
17 specific predefined mode in that scenario, and so the
18 Utility has some idea of how it may be impacting the
19 system.

20 So inadvertent export is not currently fully
21 addressed in the new IEEE 1547 2018 standard, so state
22 standards instead have been working to address this
23 issue. And there are also emerging UL testing
24 procedures and standards around issues of inadvertent

1 export.

2 All right. So if you have --

3 CHAIR MITCHELL: I have a question before
4 you --

5 MS. HOROWITZ: Oh, yeah.

6 CHAIR MITCHELL: -- before you move on. So
7 technological controls that like specifically the one
8 in the -- that -- that would be utilized in the
9 context of the failsafe. Can you give us the -- what
10 is the status of that technology? Is it -- is it --
11 is -- has it been implemented and would you say it's
12 tested and reliable? Are we still in a research and
13 development stage for that type of technology?

14 MS. HOROWITZ: No. There's a lot of
15 different control systems that different vendors have,
16 storage vendors have, and they're still developing
17 those. But they do -- there are control systems that
18 exist and can implement different types of failsafes,
19 and so I think that the -- the current approach is
20 just to test and verify that that functionality works
21 in the field as expected and the -- the control system
22 is actually implementing the desired control
23 functionality. And I have some examples later, not
24 around inadvertent export, but around capacity firming

1 and some modeling that we've done in the lab compared
2 to how things work in practice. But I would -- I
3 would say that the technologies are there, but they're
4 still being tested to make sure that they're
5 implementing the functionalities as expected.

6 So if you do have a solar system that you
7 would retrofit with storage, it's possible that you
8 could actually set the threshold for limited export to
9 the same level that the PV would've been exporting it
10 or that the PV -- the export level of the -- the PV
11 system that was used during the previous
12 interconnection process, so nominally that combine
13 system would only be outputting the same amount of
14 maximum power as the existing installed solar system
15 or at some other level that has already been
16 determined to be safe for the distribution system.

17 So there's also another potential option
18 here if you are adding storage to an existing solar
19 site. Rather than just going through a full new
20 interconnection application process, because a lot of
21 the storage behavior does depend on these controls and
22 the specific configuration and failsafes, it's
23 possible for the Utilities to try to instead just ask
24 for changes iteratively and make those changes, and

1 then verify that that functionality has been
2 implemented through these different testing standards
3 and kind of working back and forth with the vendors to
4 ensure that the storage system is operating in a way
5 that will conform with what the Utility needs for
6 integrating that resource onto their system.

7 And this is a, you know, practice that could
8 benefit all technology types, but particularly for
9 solar and storage, and storage systems, this is
10 relevant since they're highly controllable.

11 So there are a few different ways that you
12 can actually physically connect up solar and storage
13 systems; AC coupled and then two versions of DC
14 coupled systems, which I'll talk about here.

15 So this is an example of an AC coupled system where
16 you have a solar system with an -- its own inverter,
17 and then a battery system separately that has a
18 bidirectional inverter and battery energy management
19 system that goes to the grid. In this scenario the
20 battery can charge from the grid and discharge from
21 the grid as well as from the -- charge from the PV
22 system.

23 In some cases retrofit systems are AC
24 coupled, because you wouldn't need to replace the

1 existing inverter, and in this configuration it's
2 possible that the physical output of the plant could
3 be equal to the AC capacity of the solar system and
4 the battery system combined. Although in practice
5 that may not happen very often, which I'll talk about
6 later when we discuss some probabilistic screens of
7 impact of solar and storage on the grid.

8 And again, you can put controls in place in
9 order to limit the export to a different value than
10 that maximum level. And I think I -- I bolded AC here
11 just to try to point out the fact that there is both a
12 DC rating on one side of the inverter and an AC rating
13 on the other side of the inverter, and the system is
14 -- output it based on what is on the AC side of the
15 inverter that actually interfaces with the grid.

16 So I'll come back to this output of the
17 battery and solar over time in a few slides.

18 So if in contrast you have a DC coupled
19 system, this is where the solar and storage actually
20 share some of the inverter system. On the top here
21 this is showing a DC coupled system with more
22 flexibility in terms of charging where the battery can
23 charge from the grid from the solar, so you have a
24 DC/DC converter, and then a bidirectional inverter.

1 In the other scenario which we called
2 tightly DC coupled there's still a DC/DC converter,
3 but the inverter only goes DC to AC. It's one
4 direction. And so the battery can only be charged
5 from the solar system and cannot charge from the grid.

6 So in the DC coupled systems, the output of
7 the -- of the combined system is limited to the AC
8 inverter rating.

9 If you are retrofitting DC coupled sites
10 with -- or retrofitting solar sites with storage in a
11 way that's DC coupled, you may need to replace the
12 existing inverter. Although there are some inverters
13 now that are being manufactured to be storage ready,
14 so that you can have a solar system, and then have
15 fewer things that need to be replaced when you add
16 solar to it, and that's true for both sort of behind
17 the meter, residential or commercial systems, as well
18 as front of the meter systems. It's a relatively new
19 set of products that have been developed, and so this
20 is preparing things like the inverter or controllers
21 to be ready to more easily add storage to them.

22 Another thing to note is that if you do end
23 up having a solar system where you are adding storage
24 to it and need to replace the inverter, there's a

1 potential opportunity to replace the inverter with a
2 newer inverter that is capable of providing advanced
3 functionality. So solar inverters actually don't last
4 as long typically as the solar plant itself, and so
5 they need to be replaced in the middle of the solar
6 system lifetime anyway. And so depending on how old
7 the plants are, there's a potential opportunity for
8 kind of syncing up that replacement process. And if
9 the inverters are legacy inverters, several years old,
10 they may not have all the functionality in, for
11 example, the IEEE 1547 standard and be able to provide
12 some of the additional grid support that comes with
13 that, for example, for frequency relation or voltage
14 regulation.

15 So this is just an example, and there's many
16 examples of this. I'm happy to provide additional
17 resources if this is of interest to people. But an
18 example from a laboratory study that we've done at
19 NREL showing that storage can provide voltage support
20 for the distribution network with these types of
21 inverters. So what this is basically showing here is
22 the profile of voltage over time and the line that you
23 can't quite see but is below the pink line is without
24 any type of additional controller -- it's reactive

1 power is it can regulate voltage in this specific
2 scenario.

3 And then the other green, orange, and red
4 lines are showing the voltage profile after specific
5 controls have been implemented on the battery, so you
6 get an improvement in terms of the -- the profile and
7 -- but I think one thing that's -- that's helpful to
8 know from this, which is why I included this slide, is
9 that the improvement actually depends a lot on what
10 kind of control mode is implemented on the battery.
11 So those colored lines match up with the colored lines
12 on the other panel of this figure. And so basically
13 in this case the -- the specific curve of how voltage
14 influences reactive power was very important for
15 determining what the profile looks like.

16 So all that means is that it's important to
17 check that the controls are what you think they are on
18 the battery energy management system and confirm that
19 the battery actually operates as expected, because a
20 lot of this value depends on the specific curves that
21 are used for control.

22 All right. So maybe we can shift now to
23 talking about how storage could potentially impact the
24 distribution system if there aren't other questions on

1 that portion of the presentation. Okay.

2 So one thing I wanted to note upfront is
3 that all the impacts of storage on the distribution
4 system like other distributed energy resources are
5 very dependent on the specific feeder or distribution
6 system as well as where the storage is on the grid,
7 how it's being controlled or operated. We saw some
8 examples of that from Jeremy earlier. What the loads
9 are on that system. What the grid controls on the
10 rest of the distribution system are. So for example,
11 there's utility-owned devices that can regulate
12 voltage as well and those may be controlled in
13 different manners and depending on how they are that
14 can affect how storage impacts the system.

15 And then if there is other solar on the
16 system, where that's located, how big it is, how it's
17 controlled, and how its inverters are operating, and
18 then any other distributed energy resources as well.
19 So that could include electric vehicles or other types
20 of distributed generation.

21 But here are some sort of categories of ways
22 that storage can impact the distribution grid. So
23 there are kind of two subcategories of capacity
24 firming that can be provided. One of them is

1 substation capacity firming. So this would be
2 reducing the variability in such a way that at the
3 substation the load tap changer, which is a piece of
4 equipment often used to control voltage at the
5 substation but not always, you may be able to reduce
6 how many times that operates by decreasing the
7 variability of the load and possibly lead to a
8 reduction in operation and maintenance cost.

9 And substation equipment is particularly
10 expensive, so in some cases this can be valuable. And
11 this is something that storage can provide with or
12 without PV, so it can actually provide a reduction in
13 operations just by moving load as well.

14 There's also renewable capacity firming
15 where you're firming variable renewable generation
16 during critical load periods. And this could also
17 help produce reductions in device operations and
18 potentially O&M costs, which I'll give some examples
19 for later. Storage can also effect voltage and
20 thermal loading on the distribution system, so thermal
21 loading just means, you know, are your wires or
22 transformers getting overloaded. And that potentially
23 has implications for their operation in their
24 lifetime. So storage can actually go either way in

1 terms of improving voltages and improving thermal
2 loading or making it worse depending on how and when
3 it's operated.

4 So storage can, for example, reduce voltage
5 and thermal loading problems without or with solar
6 present and some people are using storage as a way to
7 expand the hosting capacity of distributive solar.

8 It could potentially also negatively impact
9 the grid depending on when and how it's operated. So
10 for example, if the storage is discharging at a point
11 of otherwise very high loads, it contributes to or --
12 I'm sorry -- it's charging at a point of otherwise
13 high loads, it contributes to that load value and can
14 potentially lead to lower voltages or thermal loading
15 issues and vice versa for when it's discharging.

16 So here's an example that I mentioned
17 earlier of trying to look at how storage can actually
18 provide capacity firming both in models and in field
19 measurements, and this is a study that was done at
20 NREL.

21 So you can see here there are simulation
22 results on the right of how the battery actually can
23 improve the active power of variability, narrow the
24 variability in this case providing the capacity

1 firming. So the far right is with the battery idle in
2 the field, and then the far left is the simulation
3 results, and the one in the middle is actually the
4 field measurements wall the battery is active. So you
5 can see that the battery is actually providing an
6 improvement in variability in the field, but that in
7 this case the model expected a greater improvement
8 than was actually observed.

9 And part of this there's a lot of different
10 reasons for this. It's hard to model reality
11 perfectly, but there can also be a lot of data that's
12 still being developed for both the storage systems
13 themselves as well as the distribution networks. And
14 distribution networks in particular can be hard to --
15 to model, because they have either missing data about
16 the system topology or about how the system was
17 operated before and after implementing the storage
18 because of the lack of monitoring and visibility on
19 most of those systems.

20 Other potential ways that storage could
21 impact the distribution grid. Storage is able to
22 limit reverse power flow from solar and other
23 distributed generation at the substation, so this is
24 actually a criteria that many utilities use to limit

1 interconnection or define as a -- a limit on the
2 hosting capacity of solar systems. So if you're able
3 to limit that reverse flow, you could potentially
4 expand the hosting capacity. It can also reduce
5 loading on the distribution feeders and substations
6 themselves, and like I mentioned before, the
7 substation upgrades are expensive, so if you do end up
8 in a scenario where you're overloading your substation
9 due to load growth or to distributed generation,
10 storage provides a potential alternative to those
11 upgrades.

12 And then regulating the voltage on the
13 feeder, which I provided some information about
14 before, but this, again, really depends on what
15 inverter is used and what operation and control modes
16 are enabled on that inverter, as well as where the
17 storage is located on the system.

18 So here's an example going back to issues
19 around firming and decreasing the number of operations
20 of utility grid equipment in order to try to extend
21 the lifetime of that equipment and reduce operations
22 and maintenance cost. So this is a pretty complex
23 issue and I just included the slide to try to
24 illustrate that.

1 So these are examples of how some grid
2 device operations change when solar alone is deployed
3 on the system. This colorful chart up here in the
4 corner is showing weekly load tap changer operations
5 with solar added to the system in different locations.
6 So you can see in Oahu, which is that orange bar,
7 there's a significant increase from 62 to 341
8 operations weekly with the system, which translates to
9 a little bit over 17,700 operations per year and out
10 of roughly 100,000 operations lifetime for that
11 device. So that could potentially decrease the
12 lifetime of the device significantly.

13 In other locations the increase is much
14 smaller and would not actually, you know, materially
15 impact the lifetime of the device.

16 Additionally there are a lot of other
17 factors that kind of influence O&M besides just how
18 many times the device is operating like environmental
19 factors, so humidity, temperature, how much it is
20 loaded overall.

21 And then the other figure that I'm showing
22 here is for capacitor switches. Capacitors are also
23 used to regulate voltage by some utilities on the
24 distribution network. And this is an analysis where

1 we looked at different penetration levels of solar and
2 you can see there's a lot of variability depending on
3 the specific capacitor and how many more times the
4 device actually switches and these are two different
5 distribution systems here. So in one case the number
6 of operations actually decreased or stayed flat. In
7 other cases it increased pretty significantly for some
8 capacitors, but not for others. And then increase was
9 still not enough to necessarily result in a
10 significantly lower lifetime.

11 And then this is a third example from a
12 field study that NREL did as well and the information
13 about the specific network tested in this case is
14 here. So this looked at different value streams
15 associated with trying to optimize the dispatch of
16 storage systems, and so that included peak shaving,
17 capacity firming, voltage support, and energy
18 arbitrage. I'm happy to share this report as well.

19 And in this specific case they also found
20 there was negligible operations and maintenance
21 savings from reducing the number of load tap changer
22 operations by optimizing the dispatch of the storage.
23 So it depends. I think that's a good takeaway from
24 part of this work.

1 So one of the ways that we've tried to deal
2 with this looking at solar and then more recently
3 storage and other distributed energy resources is by
4 trying to have this holistic techno economic analysis
5 of how it could affect this system. So one thing that
6 you could look at is either upgrade costs that are
7 triggered by the systems or potential deferral
8 benefits. For example, if you're trying to use this a
9 non-wires alternative I place of load growth and we've
10 been trying to try understand this at different
11 penetration levels for different resources, because
12 that kind of gives you a sense of how much you could
13 incorporate before things start to get really
14 expensive, which either could give you a sense of how
15 much could be hosted on your system for storage or if
16 you're looking at storage as a way to increase the
17 hosting capacity for solar trying to understand the
18 penetration level at which that might become more
19 economical compared to just traditional infrastructure
20 upgrades.

21 CHAIR MITCHELL: Kelsey, I'm going to ask
22 you to go back to slides 22 and 23.

23 MS. HOROWITZ: Yeah.

24 CHAIR MITCHELL: And will you just go

1 through those slides again for me?

2 MS. HOROWITZ: Yeah. Absolutely.

3 CHAIR MITCHELL: And -- and tell us the
4 major points we need to take away from each of those
5 two slides. Just want to make sure I caught
6 everything.

7 MS. HOROWITZ: Yeah. Absolutely. I guess
8 major points are the degree to which storage can
9 provide firming that reduces -- so I guess we can
10 start with this one. The degree to which storage and
11 then optimally dispatching storage can provide
12 capacity firming to reduce operations and maintenance
13 costs depends a lot on what feeder you're looking at.
14 So what specific distribution system you're looking at
15 and there's not really a single answer for whether or
16 not this is beneficial or not.

17 In some cases studies have found that this
18 is beneficial and that you can potentially reduce
19 operation and maintenance costs. In other cases they
20 found that it's negligible. And that's not
21 necessarily due to differences in methodology, but
22 more just differences in -- in actual system -- like
23 system by system variability as well as how the
24 storage is actually dispatched.

1 And then for this slide the key takeaway is,
2 you know, one -- one of the potential values of adding
3 storage is helping reduce the variability from
4 renewable generation and decrease potential O&M costs
5 associated with that variability. So in some cases
6 that can be a very significant value, because the --
7 the solar can create a lot more variability over time
8 in certain locations. And in other cases it does not
9 have as much of an impact. The value would not be as
10 high because the devices on the grid are not operating
11 that much more than they would otherwise compared to
12 their useful life.

13 And that can have to do with location,
14 weather, but also just the control and placement of
15 everything on the -- on the grid.

16 And the actual cost associated with some of
17 these systems that may need maintenance is also very
18 different, so replacing a capacitor switch, for
19 example, is a lot less expensive than replacing a load
20 tap changer on a substation.

21 Okay. So what I just described is the
22 second thing that we've been trying to look at. And
23 again, doing some of this forward-looking analysis has
24 been helpful for us to understand how like at what

1 point you start really incurring a lot of cost or
2 benefit from these different resources as well as
3 trying to kind of think about how different systems
4 are contributing to those costs. So there may be a
5 scenario, for example, where a solar system is
6 contributing to potential issues on the distribution
7 system, but then it is not enough to sort of trigger
8 an upgrade during the interconnection process, but
9 that at some point a new system comes online and it's
10 kind of the straw that breaks the camel's back and is
11 the one that actually is responsible for that upgrade
12 cost. And so this is very interesting for looking at
13 questions around cost allocation as well as maybe when
14 storage would be most valuable to add to the system.

15 Another thing we look at is total energy
16 losses as electricity propagates through distribution
17 system and you can do this for the transmission system
18 as well. And what often happens with solar is that
19 there is initially a decrease in losses until the
20 solar starts exceeding the load, and then the losses
21 increase. And so that's what this figure here is
22 showing. And storage is much more complicated and
23 hard to kind of have a single rule of thumb for how it
24 impacts energy system losses.

1 And then this isn't something that I'll get
2 into too much, but also looking at potential
3 curtailment from distributed generation and how that's
4 impacted by storage deployment.

5 Oh, and then another thing is a -- a lot of
6 these analyses it's hard to come to the same
7 conclusions, because people don't have a full set of
8 data and not all the analysis has been replicated or
9 validated, so that's something else that we found to
10 be really important, but also very challenging.

11 So, for example, if you're trying to
12 validate how storage impacts the distribution system,
13 in the field it can be difficult to do that if you
14 don't have a good baseline of operational data for how
15 the system was working before the storage was
16 deployed, which is very often the case on a
17 distribution system. So something that's helpful but
18 challenging oftentimes in practice.

19 So another -- another thing that's
20 interesting around the sort of charging load and
21 discharging generation modes of storage is not that it
22 can -- not just that it can impact the distribution
23 system differently, but that it could impact how the
24 -- the generator has to -- or the -- the storage

1 system owner has to pay for those upgrades. So
2 oftentimes cost allocation may be different for
3 upgrades that are associated with load versus
4 generation, and so it's helpful to kind of clarify in
5 the interconnection policies if the storage does
6 trigger an upgrade based on both of those
7 functionalities, how the cost will be allocated to
8 that system owner.

9 And again, I think I kind of covered this on
10 the last slide, but providing transparent screen and
11 study results can really help move some of this
12 forward because the behavior is so complicated and
13 difficult to model and if there is just an
14 understanding of the assumptions that go into it, it's
15 a lot easier to kind of iterate on that and move
16 forward with the process.

17 And again, sometimes the system may -- the
18 -- the storage system may impact the distribution
19 network in a specific way, but there could be simple
20 modifications made to the controls or the site design
21 that can help alleviate those concerns and there may
22 be a potential opportunity for an iterative process to
23 kind of clarify and implement those updates.

24 So I think this is already -- I've already

1 kind of like made this point many times, but
2 determining the size of storage and how it's operated
3 is really important for this type of analysis. And so
4 if we try to think about what definitions of battery
5 capacity and how it could potentially output are,
6 there is a nameplate or nominal capacity both in amp
7 hours and watt hours that's often cited for the
8 battery. But then there's another -- another value
9 that's the usable capacity or the operational
10 capacity, and oftentimes as Jeremy alluded to in his
11 presentation, this can be much lower than the
12 nameplate capacities due to constraints on the -- the
13 capacity around depth of discharge, efficiency, charge
14 or discharge rates in order to ensure that the
15 lifetime of the battery isn't just obliterated.

16 And so in some cases there are batteries
17 that have this high durability label on them and
18 they'll end up having a longer lifetime, but at the
19 expense of some of that energy and capacity value, so
20 that they don't discharge as deeply or cycle as
21 quickly.

22 And so even though you may have a nameplate
23 or nominal capacity or energy value on like a battery
24 manufacturer's spec sheet, that may or may not be how

1 much the system is really going to output in the field
2 on your distribution network.

3 And the same is true for solar. So there's
4 a potential to try to look at some of these issues in
5 a time serious way and have different probabilistic
6 screens, which we've been trying to do some research
7 on at NREL and I'll talk about now.

8 So I'm going to start with solar as well,
9 because this is a good example of kind of how the
10 rated values of these systems may also differ from
11 what's seen in the field typically. So this is an
12 example that I made for Raleigh. And so solar panels
13 are actually rated at a thousand watts per meter
14 squared irradiance, so how much sunlight is falling
15 onto the panels. And this is showing you that
16 irradiance in Raleigh over the year hour by hour and
17 you can see there's a couple of hours where it
18 actually exceeds even in Raleigh a thousand watts per
19 meter squared.

20 On the other hand if we look at average
21 daily irradiance profiles, which are shown here, it's
22 almost always much, much lower than a thousand watts
23 per meter squared, and well below 800 watts per meter
24 squared. So typically you aren't going to have the

1 solar panel actually outputting anywhere near the
2 value that it's rated at.

3 And so that leads to that -- this idea of
4 what we're calling dynamic hosting capacity or some
5 probabilistic screening. So if you think about it
6 over time, again, solar or storage or any type of
7 distributed generation or load may only be reaching
8 its sort of worst case bounding either consumption or
9 generation during a few time points of the year.

10 Typically the way that people determine -- determine
11 the impact of storage or solar on distribution grids
12 is by using a few bounding time points to kind of
13 correspond to a worst case operational behavior. And
14 then have sort of a strict interpretation of ANSI
15 standards.

16 So, for example, there is an ANSI standard
17 that says your voltage can never go above 1.05 per
18 unit, which is the red line here. Or I'm sorry. The
19 -- the ANSI standard says you can go above that, but
20 only for a limited duration in time and that standard
21 is sort of intended to represent the voltage actually
22 at the customer where they're utilizing it.

23 But in reality a lot of these models don't
24 even sort of include the systems that go out to the

1 customer, so they're mostly modeling something that's
2 upstream where that standard doesn't really apply and
3 there's a threshold that says if you go over this
4 value, you're basically failing a specific requirement
5 for the grid instead of well, if you go over this
6 value but it's just for two minutes throughout the
7 whole year, maybe that's totally fine and you could
8 potentially be triggering the need for an upgrade that
9 would not otherwise be needed.

10 So this is a study that we've done where
11 we've looked at for solar if it's outputting at
12 certain points of the year how does that actually
13 potentially influence the -- the full annual loading
14 on the distribution system. And so another example
15 here is that if you have a transformer, a lot of times
16 the threshold for interconnection analysis is that you
17 don't want to load that more than a hundred percent,
18 which you definitely don't want to do all the time,
19 but if you load transformers depending on the type
20 above a hundred percent for even up to 150 percent for
21 a couple of hours, that's totally fine.

22 So the idea of this is just trying to kind
23 of acknowledge both the fact that there is
24 conservative interpretation of the standards if you

1 just use these very worst case time points, as well as
2 a conservative interpretation of how the distribution
3 system actually operates. And that the -- in reality
4 the systems can also often end up in these operational
5 regimes with or without storage on them.

6 So this is an example, again, when we're
7 looking at solar where we saw that if you use this
8 method, this dynamic hosting capacity method to try to
9 estimate how solar impacts your system, you could
10 potentially host 15 or -- sorry -- 10 to 25 percent
11 more PV, so in these particular systems that was 200
12 kW to 1.84 MW, more solar at very little cost. But
13 there's still a lot of ongoing effort to kind of
14 develop this framework around probabilistic analysis
15 in developing risk frameworks both for solar and
16 storage.

17 And another kind of way to think about this
18 is that you have this initial scenario that's like a
19 static hosting capacity value for your distributed
20 energy resource and that's based on a few bounding
21 worst case time points and kind of these conservative
22 interpretations of standards and doesn't really
23 account for the fact that -- that the load and the
24 generation changes a lot over time and may not always

1 be operating at its nameplate value.

2 And then there's another sort of level of
3 thinking about this where all of the devices are
4 operating on their own, so they all have local
5 autonomous controls with no communications, and you're
6 kind of doing these probabilistic screens to see how
7 they could behave and impact the system.

8 And then there's sort of a third level of
9 this where you could potentially host even more if you
10 have communications based controls that can modify the
11 output of devices in real time, or maybe not
12 necessarily real time, but at some time point in order
13 to be able to optimize the system and integrate more
14 without having additional infrastructure upgrades.
15 And so that is a scenario where the revenue is less
16 predictable for the developers and potentially for the
17 utility, but that depends on the contract structure.
18 And there's a lot of work being done to kind of
19 structure contracts in a way that help mitigate or
20 share some of that risk.

21 So in addition to the lack of data in a lot
22 of scenarios, which I mentioned before, there are also
23 potential computational challenges to using some of
24 these time series analyses for many, many scenarios

1 where you're trying to consider like lots of different
2 possibilities about how the future may evolve or many,
3 many different weather years, for example, but if you
4 have a few different scenarios there have been studies
5 that show those can pretty fast even just on laptops
6 and NREL has actually developed with Sandia and other
7 folks this fast time series analysis method where
8 there was an 83.9 percent reduction in computational
9 time associated from going with very high-time
10 resolution, high spatially resolved data to much lower
11 time resolution, less spatially resolved data and
12 you're not getting really a significant error in the
13 results.

14 There's also ongoing work that we're doing
15 and others are doing just to try to understand how
16 sensitive some of these metrics that you're looking at
17 for interconnecting these resources are to having
18 missing data or poor data quality or poor data
19 resolution. So we don't unfortunately have an answer
20 on that yet, but it's something that is continuing to
21 be explored.

22 Okay. Talked a little bit about different
23 considerations for co-locating solar and storage, but
24 I'll dive into that more here. So this is a picture

1 that's actually showing a real distribution feeder in
2 part of California that we've been modeling. So you
3 can see here these different solar systems that are
4 located on this particular feeder. So one thing that
5 you can gain if you co-locate storage with solar as
6 opposed to having it separated on the substation is
7 that if you do have local overloading on these
8 particular lines where the solar is, having a battery
9 there can mitigate or some type of storage system can
10 mitigate that local overloading issue. Whereas if you
11 have the battery at the substation or somewhere else
12 on the feeder, you may not be able to fully mitigate
13 the local overload.

14 So, for example, if you would've otherwise
15 needed to replace a transformer here or a line here,
16 the storage can help avoid that. One thing to note is
17 that those upgrades may be relatively low cost, so
18 this is really a case by case evaluation on how much
19 it would cost to add storage versus just doing those
20 upgrades and looking at kind of the full value stack
21 that Jeremy talked about earlier and if that make
22 sense for the cost/benefit ratio in that particular
23 circumstance.

24 However, if you don't have a case where you

1 have some local overloading on lines or transformers
2 triggered by the solar system, and if you have, you
3 know, multiple solar systems on one circuit, you could
4 add storage to another location that's not, you know,
5 co-located with the solar system and mitigate the
6 distribution system issues more effectively.

7 So there have been prior analyses on storage
8 placement that kind of tried to optimize that for
9 different services and they found that the optimal
10 location is not always necessarily where the PV is
11 depending on the circumstance.

12 And if you kind of think about, you know,
13 economies of scale and storage systems, if you place,
14 you know, five storage systems at five solar sites, in
15 some cases that may be less cost effective than having
16 one solar -- one storage system that you could kind of
17 allocate the cost over those different generators.
18 But again, this really depends on the specific -- the
19 specific system and unfortunately there's not a
20 generalizable answer for the best placement of solar
21 on the distribution network.

22 So I think I already talked about this, but
23 if you do end up adding a battery management system to
24 the solar site either replacing an existing one or

1 just adding it in combination with the existing solar
2 inverter, that can help provide additional voltage
3 regulation and potentially thermal regulation features
4 that were not at the site previously and if you
5 install at the same time that you would be replacing
6 the inverter anyway, that could be a potential way to
7 minimize those costs.

8 Co-locating solar and storage can also
9 provide an opportunity if it's at the same site for
10 reducing losses associated with either clipping, which
11 is basically power that's lost when the DC array for
12 the solar system is oversized compared to the AC
13 inverter rating or curtailment, which is often more
14 sort of an -- an active reduction in power in order to
15 regulate voltage that can be done autonomously through
16 the inverter or based on the a utility signal. But
17 today almost always the storage costs are must higher
18 than the cost of lost revenue from clipping and/or
19 curtailment.

20 We have seen some scenarios in modeling
21 where you could get very high curtailment of solar if
22 you're in particular locations in trying to curtail to
23 address multiple grid needs where maybe storage at
24 lower cost could make sense in that scenario, but this

1 is more just like one thing that could go into
2 understanding the full cost benefit of storage for a
3 specific solar site.

4 If you do build solar and storage at the
5 same plant together, you can also get a potential
6 installed cost savings. So this is a figure taken
7 from an annual solar and storage cost benchmark report
8 that NREL puts out and the link is here. This is a
9 new version from 2019, will be released pretty soon as
10 well.

11 And this is an example for utility scale
12 storage. So there is the cost of individual PV and
13 storage installed systems. The PV plus battery
14 installed at separate sites here on this bar. And
15 then you get some savings associated with co-locating
16 the solar and storage at the same site. And a little
17 bit of additional savings if you have a DC coupled
18 system instead of an AC coupled system, because you
19 can share that inverter.

20 There is also an opportunity to try
21 something called Community Energy Storage, so this
22 could be something where you are not necessarily --
23 you're not necessarily retrofitting an existing plant,
24 although you could. And these can provide similar

1 services to what I described previously in this
2 presentation as well as potentially backup power
3 during outages for communities.

4 And then another piece that goes back to
5 some of what I was saying before is that the value of
6 storage on the distribution system as well as for the
7 bulk power system really changes as penetration levels
8 of variable renewable energy in particular solar
9 increase. So as solar and wind penetration increases,
10 the value increases. Although this is very sensitive,
11 as you can see in this figure to a lot of other
12 assumptions about the system, for example, what prices
13 for natural gas are and how much of the system is
14 comprised of other none renewable resources of
15 different types.

16 So I think that the key takeaway from this
17 is that even though in some cases the economics for
18 adding storage only makes sense in certain scenarios
19 at current penetration levels, prices of storage are
20 dropping and in the future the value of those
21 resources will increase in terms of both bulk and
22 distribution system needs.

23 All right. So I am not an expert in
24 metering, but I heard that you guys have questions

1 about metering, so I put some slides in here and then
2 I am happy to point you to people who are more expert
3 in this topic if you have additional questions. And I
4 understand you have potential challenges with metering
5 solar and storage site specifically if they were not
6 installed at the same time and would not be subject to
7 the same rate structure.

8 So just here are some examples of AC and DC
9 coupled systems without backup and these slides are
10 from SRP, Salt River Project, my colleague Mike
11 Cottingham worked on developing these with the -- with
12 him, so I think he'd be a great resource if you wanted
13 to talk to someone about this more.

14 But in a AC coupled system you have
15 typically the battery, the inverter, and then a
16 service entrance with a meter installed on the Utility
17 side, and then a separate meter for the PV array
18 specifically. When you have a DC coupled system, it's
19 a little bit more challenging, because everything
20 coming out on the AC side includes both the solar and
21 the storage output, but you can install, you know, a
22 bidirectional billing meter on the grid side, and then
23 an additional meter for the PV that's coming out of
24 this inverter here. But I think there is still a lot

1 of sort of challenges around how to think about
2 metering systems that are DC coupled when you have
3 different rates being applied to the PV and the
4 battery system.

5 All right. So there are a lot of tools and
6 data out there for looking at storage and looking at
7 distribution, effects of different distributed energy
8 resources. Jeremy shared a lot of those that PNNL has
9 developed in his presentation. There's also other
10 national labs like Argonne for example has some
11 battery modeling tools, but I'm just showing you here
12 some resources that NREL specifically has.

13 So this first one is a database of unit cost
14 for different types of distribution system upgrades,
15 so that won't tell you how much it -- it cost to
16 upgrade a distribution system in total, but it'll tell
17 you, you know, here's how much to replace a certain
18 type of transformer or a certain type of line. In
19 some cases we have data on emerging techniques for
20 integration like Distributed Energy Resource
21 Management Systems, but that data is a lot sparser.

22 We're also developing this tool that
23 hopefully will be publically released at some point
24 where you can actually model distribution systems, and

1 then get information out about what kind of upgrades
2 may need to be in place, what your losses look like,
3 what potential solar curtailment looks like, and what
4 changes and the number of device operations could
5 potentially look like as well.

6 These two presentations don't -- are not
7 actually the links to the tools for the solar and
8 storage modeling, but they provide really nice
9 overviews of what tools are available, what their
10 intended use is, you know, if you can actually
11 download them yourself and use them or if you need to
12 ask NREL to do that modeling work for you. So I
13 included those links here for reference.

14 And then there's also a lot of different
15 test facilities for storage, so we have something
16 called Energy Systems Integration Facility that has
17 lab testing. And then also hardware in the loop
18 testing, so you can actually kind of in some cases
19 test devices and then temporarily connect them to real
20 grid systems. And then in other cases kind of like
21 model the operation partly, and then actually do field
22 test for other parts of the operation.

23 And then something called a Flat Iron
24 Campus, which is you've ever been to -- to -- around

1 Golden, it's between Golden and Boulder, and they have
2 some battery systems that are being tested there. And
3 then we also have other publications on
4 interconnection, storage grade integration analysis,
5 and other issues that are in our publications
6 database.

7 And that's what I have. Do you have
8 additional questions?

9 CHAIR MITCHELL: Questions from any
10 Commissioners?

11 (No response)

12 Okay. Thank you very much, Kelsey.

13 Thank you, Jeremy and -- and Kelsey for
14 being here today. We really appreciate y'all coming
15 all this way to help us firm up our understanding of
16 these issues. And we look forward to seeing all of
17 you again on the 25th. Thank you.

18 (The hearing was adjourned at 2:31 p.m.)
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C E R T I F I C A T E

I, KIM T. MITCHELL, DO HEREBY CERTIFY that
the Proceedings in the above-captioned matter were
taken before me, that I did report in stenographic
shorthand the Proceedings set forth herein, and the
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Kim T. Mitchell

Kim T. Mitchell
Court Reporter II