CAROLINA INDUSTRIAL GROUP FOR FAIR UTILITY RATES II (CIGFUR)

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Docket No. E-2, Sub 1300 T&D Technical Conference DEP's PBR Application

- B.S., Mechanical Engineering, Southern Illinois University at Carbondale
- M.B.A., University of Illinois at Springfield
- Since 1997, has worked as a utility ratemaking expert for Brubaker & Associates, Inc. (BAI)
- Prior to joining BAI, 8 years of utility regulatory experience through his work in various positions in the Planning & Operations Department, and subsequently as a technical advisor to Commissioner at the Illinois Commerce Commission (ICC)
- Prior to working at the ICC, worked as Energy Planner at a Midwestern electric utility where his duties centered on Integrated Resource Planning and administering load management programs

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MEGA TRENDS DRIVING CAPITAL SPEND

- Grid Improvement
- > Tech Advances, Renewables, Integration of DERs
- > Grid Infrastructure
- Severe Weather
- > Population Growth
- Service Continuity and Reliability
- > Reduce Carbon Dioxide (CO₂) emissions (House Bill 951)

IMPORTANT PRIORITIES DEP SHOULD CONSIDER

A. Manage Cost of Service

- Competitively Priced High-Quality Service Drives North Carolina Economy
- > Rate Changes Must be as Gradual as Feasible

B. Capital Projects

- Least Cost (Coordinate Production, Transmission, Distribution Resource Options)
- Capital Budget Timing
 - Manage Cost of Service and Rate Base frowth
 - Do Not Accelerate Capital Spend

C. Tariff Rates

- Can Encourage Conservation Through Efficient Price Signals
- > Must Reflect Cost of Service, Including System Use

T&D SERVICE QUALITY

A. Reliability

- Supply/Demand
 - Asset Options
 - Demand Options (Interruptibility)
- B. Power Quality (Production and/or T&D Delivery Least Cost)
 - Voltage Stability
 - Frequency Stability
 - > Outage SAIDI/SAIFI/CAIDI Tolerances

TARIFF RATES AND EFFICIENT CONSUMPTION

- >T&D Cost of Service
 - Transmission (Coincident Demands)
 - Distribution
 - Customer Non-Coincident Circuit/Class Demands
 - Customer Density Circuit Miles
- >Customer Conservation
 - Prices Reflect Costs
 - Economic Incentive to Consery
 - Customer Energy Investments
 - Customer Load Changes

- ► Importance of gradualism and avoiding rate shock as energy transition Tellong progresses and DEP embarks on its first PBR rate case
- DEP must be able to show system reliability benefits > costs of planned
 T&D capital spending
- Delivery voltage should be aligned with embedded costs

 (i.e. higher voltage customers who do not use secondary service should not pay for secondary system assets)
- NCUC must ensure IIJA funds are maximized and applied for sole benefit of ratepayers
- SAIDI/SAIFI, by themselves, are insufficient reliability/power quality metrics for industrial customers

TAKEAWAYS FROM CIGFUR'S PERSPECTIVE

Thank you for your time.

Happy to answer any questions you may have.