#### BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

#### DOCKET NO. E-7, SUB 1146

In the Matter of Application of Duke Energy Carolinas, ) LLC, for Adjustment of Rates and ) Charges Applicable to Electric Utility ) Service in North Carolina )

TESTIMONY OF

DAVID C. PARCELL

#### TABLE OF CONTENTS

I.	INTRODUCTION1
П.	RECOMMENDATIONS AND SUMMARY
III.	ECONOMIC/LEGAL PRINCIPLES AND METHODOLOGIES 5
IV.	GENERAL ECONOMIC CONDITIONS
V.	DUKE ENERGY CAROLINAS, LLC'S OPERATIONS AND BUSINESS RISKS
VI.	CAPITAL STRUCTURE AND COST OF DEBT
VII.	SELECTION OF PROXY GROUPS 40
VIII.	DISCOUNTED CASH FLOW ("DCF") ANALYSIS 42
IX.	CAPITAL ASSET PRICING MODEL ("CAPM") ANALYSIS
X.	COMPARABLE EARNINGS ("CE") ANALYSIS
XI.	RETURN ON EQUITY RECOMMENDATIONS
XII.	TOTAL COST OF CAPITAL
XIII.	COMMENTS ON COMPANY TESTIMONY

#### LIST OF SCHEDULES

Appendix A	Background and Experience Profile	
Exhibit DCP-1		
Schedule 1	DEC Total Cost of Capital	
Schedule 2	Economic Indicators	
Schedule 3	DEC History of Credit Ratings	
Schedule 4	DEC and DE Capital Structure Ratios	
Schedule 5	Proxy Companies Average Common Equity Ratios	
Schedule 6	Proxy Companies Basis for Selection	
Schedule 7	Proxy Companies DCF Cost Rates	
Schedule 8	Standard & Poor's 500 Composite Risk Premium	
Schedule 9	Proxy Companies CAPM Cost Rates	
Schedule 10	Proxy Companies CE Cost Rates	
Schedule 11	Standard & Poor's 500 ROEs and M/Bs	
Schedule 12	Risk Indicators	
Schedule 13	Estimates of Long-Term Gross Domestic Product Growth Rates	

#### **BEFORE THE NORTH CAROLINA UTILITIES COMMISSION**

#### DOCKET NO. E-7, SUB 1146

#### TESTIMONY OF DAVID C. PARCELL ON BEHALF OF THE PUBLIC STAFF NORTH CAROLINA UTILITIES COMMISSION

#### **JANUARY 23, 2018**

#### I. INTRODUCTION

# Q. PLEASE STATE YOUR NAME, OCCUPATION, AND BUSINESS ADDRESS.

 A. My name is David C. Parcell. I am a Principal and Senior Economist of Technical Associates, Inc. My business address is Suite 130, 1503 Santa Rosa Rd., Richmond, Virginia 23229.

#### Q. PLEASE SUMMARIZE YOUR EDUCATIONAL BACKGROUND.

A. I hold B.A. (1969) and M.A. (1970) degrees in economics from Virginia Polytechnic Institute and State University (Virginia Tech) and a M.B.A. (1985) from Virginia Commonwealth University. I have been a consulting economist with Technical Associates since 1970. I have provided cost of capital testimony in public utility ratemaking proceedings dating back to 1972. In this regard, I have previously filed testimony and/or testified in over 550 utility proceedings before about 50 regulatory agencies in the United

States and Canada. Appendix A provides a more complete description of my education and relevant work experience.

# Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS PROCEEDING?

A. The Public Staff-North Carolina Utilities Commission ("Public Staff") retained me to evaluate the cost of capital aspects of Duke Energy Carolinas, LLC ("DEC" or "Company"), relative to the current filing. I have performed independent studies and am making recommendations of the current cost of capital for DEC. In addition, since DEC is a subsidiary of Duke Energy Corporation ("DE" or "Parent"), I have also evaluated this entity in my analyses.

# Q. HAVE YOU PREPARED AN EXHIBIT IN SUPPORT OF YOUR TESTIMONY?

A. Yes, I have prepared one exhibit, labeled Exhibit DCP-1, identified as Schedule 1 through Schedule 13. This exhibit was prepared either by me or under my direction. The information contained in this exhibit is correct to the best of my knowledge and belief.

#### II. RECOMMENDATIONS AND SUMMARY

#### Q. WHAT ARE YOUR RECOMMENDATION IN THIS PROCEEDING?

A. My overall cost of capital recommendations for DEC are shown on Schedule

1 and are summarized as follows:

Item	Percent	Cost	Weighted Cost
Long-Term Debt	50.00%	4.57%	2.29%
Common Equity	50.00%	8.70-9.50%	4.35-4.75%
Total	100.0%		6.64-7.04%
			6.84% with 9.1% ROE

DEC's application requests a cost of capital of 7.93 percent and a cost of equity of 10.75 percent.

#### Q. PLEASE SUMMARIZE YOUR ANALYSES AND CONCLUSIONS.

A. This proceeding is concerned with DEC's regulated electric utility operations in North Carolina. My analyses concern the Company's cost of capital. The first step in performing these analyses is to develop the appropriate capital structure. DEC proposes use of a hypothetical capital structure with 47 percent long-term debt and 53 percent common equity, which DEC witness De May describes as the "optimal" capital structure for the Company.<sup>1</sup> I do not use this capital structure, which contains an excessive level of common equity relative to DEC's actual capital structure, as well as in comparison to other electric utilities. Instead, I propose use of

<sup>&</sup>lt;sup>1</sup> Direct Testimony of Stephen G. De May, page 12, lines 7-8. TESTIMONY OF DAVID C. PARCELL PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION DOCKET NO. E-7, SUB 1146

a hypothetical capital structure with 50.00 percent common equity and 50 percent long-term debt, as developed in my testimony.

The second step in a cost of capital calculation is to determine the embedded cost rate of debt. DEC proposes to use a cost rate of 4.74 percent for long-term debt, the rate as of December 31, 2016.<sup>2</sup> I do not use this cost rate but instead use the most current cost of long-term debt (i.e., 4.57 percent) that includes a long-term debt issuance in November of 2017.

The third step in the cost of capital calculation is to estimate the cost of equity. I employ three recognized methodologies to estimate DEC's cost of equity, each of which I apply to two proxy groups of electric utilities. These three methodologies and my findings are:

	Conclusions	
Methodology	Mid-Point	Range
Discounted Cash Flow ("DCF")	8.70%	8.2-9.2%
Capital Asset Pricing Model ("CAPM")	6.50%	6.3-6.7%
Comparable Earnings ("CE")	9.50%	9.0-10.0%

Based upon these findings, I conclude that DEC's cost of equity is within a range of 8.70 percent to 9.50 percent (9.1 percent mid-point), which is based upon the mid-point of my DCF results and mid-point of my CE results models.<sup>3</sup>

Combining these three steps into the weighted cost of capital results in an overall cost of capital of 6.64 percent to 7.04 percent (which incorporates

<sup>&</sup>lt;sup>2</sup> Direct Testimony of Stephen G. De May, page 15, lines 9-10.

<sup>&</sup>lt;sup>3</sup> As I indicate in a later section, my cost of equity recommendation does not directly incorporate the CAPM results, which I believe to be somewhat low at this time, relative to the DCF and CE results.

TESTIMONY OF DAVID C. PARCELL PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION DOCKET NO. E-7, SUB 1146

an 8.70 percent to 9.50 percent cost of equity). My specific COC recommendation is the mid-point of this range, or 6.84 percent (9.10 percent cost of equity).

#### III. ECONOMIC/LEGAL PRINCIPLES AND METHODOLOGIES

# Q. WHAT ARE THE PRIMARY ECONOMIC AND REGULATORY PRINCIPLES THAT ESTABLISH THE STANDARDS FOR DETERMINING A FAIR RATE OF RETURN FOR A REGULATED UTILITY?

A. Public utility rates are normally established in a manner designed to allow the recovery of their costs, including capital costs. This is frequently referred to as "cost of service" ratemaking. Rates for regulated public utilities traditionally have been primarily established using the "rate base – rate of return" concept. Under this method, utilities are allowed to recover a level of operating expenses, taxes, and depreciation deemed reasonable for rate-setting purposes, and are granted an opportunity to earn a fair rate of return on the assets utilized (i.e., rate base) in providing service to their customers.

The rate base is derived from the asset side of the utility's balance sheet as a dollar amount and the rate of return is developed from the liabilities/owners' equity side of the balance sheet as a percentage. Thus, the revenue impact of the cost of capital is derived by multiplying the rate base by the rate of return, including income taxes.

The rate of return is developed from the cost of capital which is estimated by weighting the capital structure components (i.e., debt, preferred stock, and common equity) by their percentages in the capital structure and multiplying these values by their cost rates. This is also known as the weighted cost of capital.

Technically, "fair rate of return" is a regulatory and accounting concept that refers to an *ex post facto* (after the fact) earned return on an asset base while the cost of capital is an economic and financial concept which refers to an *ex ante facto* (before the fact) expected, or required, return on a capital base. In regulatory proceedings, however, the two terms are often used interchangeably, and I have equated the two concepts in my testimony.

From an economic standpoint, a fair rate of return is normally interpreted to mean that an efficient and economically managed utility will be able to maintain its financial integrity, attract capital, and establish comparable returns for similar risk investments. These concepts are derived from economic and financial theory and are generally implemented using financial models and economic concepts.

With regard to the regulatory standards, my testimony is based on my understanding that two United States Supreme Court decisions provide the controlling standards for a fair rate of return. The first decision is *Bluefield Water Works and Improvement Co. v. Public Serv. Comm'n of West Virginia*, 262 U.S. 679 (1923). In this decision, the Court stated:

The annual rate that will constitute just compensation depends upon many circumstances and must be determined by the exercise of fair and enlightened judgment, having regard to all relevant facts. A public utility is entitled to such rates as will permit it to earn a return on the value of the property which it employs for the convenience of the public equal to that generally being made at the same time and in the same general part of the country on investments in other business undertakings which are attended by corresponding risks and uncertainties; but it has no constitutional right to profits such as are realized or anticipated in highly profitable enterprises or speculative ventures. The return should be reasonably sufficient to assure confidence in the financial soundness of the utility, and should be adequate, under efficient and economical management, to maintain and support its credit and enable it to raise the money necessary for the proper discharge of its public duties. A rate of return may be reasonable at one time, and become too high or too low by changes affecting opportunities for investment, the money market, and business conditions generally.

It is generally understood that the Bluefield decision established the

following standards for a fair rate of return: comparable earnings, financial

integrity, and capital attraction. It also noted that required returns change

over time, and there is an underlying assumption that the utility be operated

efficiently.

The second decision is Federal Power Comm'n v. Hope Natural Gas Co.,

320 U.S. 591 (1942). In that decision, the Court stated:

The rate-making process under the [Natural Gas] Act, i.e., the fixing of 'just and reasonable' rates, involves a balancing of the investor and consumer interests.... From the investor or company point of view it is important that there be enough revenue not only for operating expenses but also for the capital costs of the business. These include service on the debt and dividends on the stock. By this standard the return to the equity owner should be commensurate with returns on investments in other enterprises having corresponding risks. That return, moreover, should be sufficient to assure

confidence in the financial integrity of the enterprise, so as to maintain its credit and to attract capital.

The Commission has looked to the *Hope* and *Bluefield* standards as guidance for setting rates. For example, in both Docket No. E-7, Sub 1026, a Duke Energy Carolinas rate case from 2013, and in Docket No. E-22, Sub 532, a Dominion North Carolina Power rate case from 2016, the Commission stated:

First, there are, as the Commission noted in the DEP rate Order, constitutional constraints upon the Commission's return on equity decision, established by the United Stated Supreme Court decisions in Bluefield Waterworks & Improvement Co., v. Pub. Serv. Comm'n of W. Va., 262 U.S. 679 (1923) (Bluefield), and Fed. Power Comm'n v. Hope Natural Gas Co., 320 U.S. 591 (1944) (Hope): To fix rates that do not allow a utility to recover its costs, including the cost of equity capital, would be an unconstitutional taking. In assessing the impact of changing economic conditions on customers in setting an ROE, the Commission must still provide the public utility with the opportunity, by sound management, to (1) produce a fair profit for its shareholders, in view of current economic conditions, (2) maintain its facilities and service, and (3) compete in the marketplace for State ex rel. Utilities Commission v. General capital. Telephone Co. of the Southeast, 281 N.C. 318, 30, 189 S.E.2d 705, 757 (1972). As the Supreme Court held in that case, these factors constitute "the test of a fair rate of return declared" in Bluefield and Hope.

The three economic and financial parameters in the Bluefield and Hope

decisions - comparable earnings, financial integrity, and capital attraction -

reflect the economic criteria encompassed in the "opportunity cost" principle

of economics. The opportunity-cost principle provides that a utility and its

investors should be afforded an opportunity (not a guarantee) to earn a

return commensurate with returns they could expect to achieve on TESTIMONY OF DAVID C. PARCELL 11 PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION DOCKET NO. E-7, SUB 1146

investments of similar risk. The opportunity-cost principle is consistent with the fundamental premise on which regulation rests, namely, that it is intended to act as a surrogate for competition.

### Q. HOW CAN THE *BLUEFIELD* AND *HOPE* PARAMETERS BE EMPLOYED TO ESTIMATE THE COST OF CAPITAL FOR A UTILITY?

A. Neither the courts nor economic/financial theory has developed exact and mechanical procedures for precisely determining the cost of capital. This is the case because the cost of capital is an opportunity cost and is prospective-looking which dictates that it must be estimated. However, there are several useful models that can be employed to assist in estimating the ROE, which is the capital structure item that is the most difficult to determine. These include the DCF, CAPM, CE and risk premium ("RP") methods. I have not directly employed a RP model in my analyses although, as discussed later, my CAPM analysis is a form of the RP methodology. I describe each of these methodologies in more detail later in my testimony.

#### IV. GENERAL ECONOMIC CONDITIONS

### Q. ARE ECONOMIC AND FINANCIAL CONDITIONS IMPORTANT IN DETERMINING THE COSTS OF CAPITAL FOR A PUBLIC UTILITY?

A. Yes. The costs of capital for both fixed-cost (debt and preferred stock) components and common equity are determined in part by current and

prospective economic and financial conditions. At any given time, each of the following factors has an influence on the costs of capital:

- The level of economic activity (*i.e.*, growth rate of the economy);
- The stage of the business cycle (*i.e.*, recession, expansion, or transition);
- The level of inflation;
- The level and trend of interest rates; and,
- Current and expected economic conditions.

My understanding is that this position is consistent with the *Bluefield* decision that noted "[a] rate of return may be reasonable at one time and become too high or too low by changes affecting opportunities for investment, the money market, and business conditions generally."<sup>4</sup>

# Q. WHAT INDICATORS OF ECONOMIC AND FINANCIAL ACTIVITY DID YOU EVALUATE IN YOUR ANALYSES?

A. I examined several sets of economic statistics from 1975 to the present. I chose this time period because it permits the evaluation of economic conditions over four full business cycles plus the current cycle allowing for an assessment of changes in long-term trends. Consideration of economic/financial conditions over a relatively long period of time allows me to assess how such conditions have had impacts on the level and trends of the costs of capital. This period also approximates the beginning and

<sup>4</sup> Bluefield, 262 U.S. at 693. TESTIMONY OF DAVID C. PARCELL PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION DOCKET NO. E-7, SUB 1146

continuation of active rate case activities by public utilities that generally began in the mid-1970s.

A business cycle is commonly defined as a complete period of expansion (recovery and growth) and contraction (recession). A full business cycle is a useful and convenient period over which to measure levels and trends in long-term capital costs because it incorporates the cyclical (*i.e.*, stage of business cycle) influences and, thus, permits a comparison of structural (or long-term) trends.

# Q. PLEASE DESCRIBE THE TIMEFRAMES OF THE FOUR PRIOR BUSINESS CYCLES AND THE CURRENT CYCLE.

A. The four prior complete cycles and current cycle cover the following periods:

Business Cycle	Expansion Cycle	Contraction Period
1975-1982	Mar. 1975-July 1981	Aug. 1981-Oct. 1982
1982-1991	Nov. 1982-July 1990	Aug. 1990-Mar. 1991
1991-2001	Mar. 1991-Mar. 2001	Apr. 2001-Nov. 2001
2001-2009	Nov. 2001-Nov. 2007	Dec. 2007-June 2009
Current	July 2009 -	

Source: The National Bureau of Economic Research, "U.S. Business Cycle Expansions and Contractions."<sup>5</sup>

- Q. DO YOU HAVE ANY GENERAL OBSERVATIONS CONCERNING THE RECENT TRENDS IN ECONOMIC CONDITIONS AND THEIR IMPACT ON CAPITAL COSTS OVER THIS BROAD PERIOD?
- A. Yes, I do. From the early 1980s until the end of 2007, the United States economy enjoyed general prosperity and stability. This period was

<sup>&</sup>lt;sup>5</sup> <u>http://www.nber.org/cycles/cyclesmain.html</u>.

TESTIMONY OF DAVID C. PARCELL PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION DOCKET NO. E-7, SUB 1146

characterized by longer economic expansions, relatively tame contractions, low and declining inflation, and declining interest rates and other capital costs.

However, in 2008 and 2009 the economy declined significantly, initially as a result of the 2007 collapse of the "sub-prime" mortgage market and the related liquidity crisis in the financial sector of the economy. Subsequently, this financial crisis intensified with a more broad-based decline initially based on a substantial increase in petroleum prices and a dramatic decline in the U.S. financial sector, culminating with the collapse and/or bailouts of a significant number of well-known institutions such as Bear Stearns, Lehman Brothers, Merrill Lynch, Freddie Mac, Fannie Mae, AIG and Wachovia. The recession also witnessed the demise of national companies such as Circuit City and the bankruptcies of automotive manufacturers Chrysler and General Motors.

This decline has been described as the worst financial crisis since the Great Depression and has been referred to as the "Great Recession." Beginning in 2008, the U.S. and other governments implemented unprecedented actions to attempt to correct or minimize the scope and effects of this recession.

The recession reached its low point in mid-2009, when the economy began to expand again, although at a slow and uneven rate. However, the length and severity of the recession, as well as a relatively slow and uneven

recovery, indicate that the impacts of the recession have been and will be felt for an extended period of time.

# Q. PLEASE DESCRIBE RECENT AND CURRENT ECONOMIC AND FINANCIAL CONDITIONS AND THEIR IMPACT ON THE COSTS OF CAPITAL.

A. One impact of the Great Recession has been a reduction in actual and expected investment returns and a corresponding reduction in capital costs. This decline is evidenced by a decline in both short-term and long-term interest rates and the expectations of investors and is reflected in cost of equity model results (such as DCF, CAPM and CE). Regulatory agencies throughout the U.S. have recognized the decline in capital costs by authorizing lower returns on equity for regulated utilities in each of the last several years.<sup>6</sup>

Schedule 2 shows several sets of relevant economic and financial statistics for the cited time periods. Page 1 contains general macroeconomic statistics, page 2 shows interest rates, and page 3 contains equity market statistics.

Page 1 shows that in 2007 the economy stalled and subsequently entered a significant decline, as indicated by the lower growth rate in real (*i.e.*, adjusted for inflation) Gross Domestic Product ("GDP"), lower levels of industrial production, and an increase in the unemployment rate. This

<sup>&</sup>lt;sup>6</sup> Regulatory Research Associates, "Regulatory Focus." October 26, 2017.

recession lasted until mid-2009, making it a longer-than-normal recession, as well as a much deeper recession. Since then, economic growth has been somewhat erratic and the economy has grown slower than in prior expansions.

Page 1 also shows the rate of inflation. As reflected in the Consumer Price Index ("CPI"), inflation rose significantly during the 1975-1982 business cycle and reached double-digit levels in 1979-1980. The rate of inflation has declined substantially since 1981. Since 2008, the CPI has been 3 percent or lower, with both 2014 and 2015 being below 1 percent and 2016 being 2.1 percent. It is thus apparent that the rate of inflation has generally been declining over the past several business cycles. Recent and current levels of inflation are at the lowest levels of the past 35 years, which is reflective of lower capital costs.<sup>7</sup>

# Q. WHAT HAVE BEEN THE TRENDS IN INTEREST RATES OVER THE FOUR PRIOR BUSINESS CYCLES AND AT THE CURRENT TIME?

A. Page 2 shows several series of interest rates. Both short-term and longterm rates rose sharply to record levels in 1975-1981 when the inflation rate was high. Interest rates have declined substantially in conjunction with the corresponding declines in inflation since the early 1980's.

 <sup>&</sup>lt;sup>7</sup> The rate of inflation is one component of interest rate expectations of investors, who generally expect to receive a return in excess of the rate of inflation. Thus, a lower rate of inflation has a downward impact on interest rates and other capital costs.
TESTIMONY OF DAVID C. PARCELL 17
PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION

From 2008 to late 2015, the Federal Reserve System ("Federal Reserve") maintained the Federal Funds rate (*i.e.*, short-term interest rate) at 0.25 percent, an all-time low. The Federal Reserve has subsequently raised the Federal Funds rate on five occasions between December of 2015 and December of 2017.<sup>8</sup> The Federal Reserve also purchased U.S. Treasury securities to stimulate the economy.<sup>9</sup>

As seen on page 2, since 2013 both U.S. and corporate bond yields declined to their lowest levels in the past four business cycles and in more than 35 years. Even with the "tapering" and eventual ending of the Federal Reserve's Quantitative Easing program, as well as the Federal Reserve's raising of the Federal Funds rate, interest rates have remained low. Currently, both government and utility long-term lending rates remain near historically low levels, again reflective of lower capital costs.

# Q. WHAT DOES SCHEDULE 2 SHOW FOR TRENDS OF COMMON SHARE PRICES?

A. Page 3 shows several series of common stock prices and ratios. These indicate that stock prices were essentially stagnant during the high inflation/high interest rate environment of the late 1970s and early 1980s. The 1983-1991 business cycle and the more recent cycles witnessed a

<sup>&</sup>lt;sup>8</sup> These were December 2015, December 2016, March 2017, June 2017, and December 2017.

<sup>&</sup>lt;sup>9</sup> This is referred to as Quantitative Easing which was comprised of three "rounds". In "round" 3, known as QE3, the Federal Reserve initially purchased some \$85 billion of U.S. Treasury Securities per month in order to stimulate the economy. The Federal Reserve eventually "tapered" its purchase of U.S. Treasury securities through October 2014, at which time Quantitative Easing ended.

significant upward trend in stock prices. The beginning of the recent financial crisis saw stock prices decline precipitously as stock prices in 2008 and early 2009 were down significantly from peak 2007 levels, reflecting the financial/economic crisis. Beginning in the second quarter of 2009, prices recovered substantially and ultimately reached and exceeded the levels achieved prior to the "crash." On the other hand, recent equity markets have been somewhat volatile.

# Q. WHAT CONCLUSIONS DO YOU DRAW FROM YOUR DISCUSSION OF ECONOMIC AND FINANCIAL CONDITIONS?

A. Recent economic and financial circumstances have differed from any that have prevailed since at least the 1930s. In conjunction with the Great Recession, there was a decline in capital costs and returns which significantly reduced the value of most retirement accounts, investment portfolios and other assets. One significant aspect of this has been a decline in investor expectations of returns<sup>10</sup> even with the return of stock prices to levels achieved prior to the "crash."<sup>11</sup> This is evident in several ways: (1) lower interest rates on bank deposits; (2) lower interest rates on U.S. Treasury and utility bonds; and (3) lower authorized ROEs by regulatory commissions. Finally, as noted above, utility bond interest rates

<sup>&</sup>lt;sup>10</sup> See, e.g., Kiplinger's Personal Finance, "Investors Brace for Smaller Gains, Focus on Long-Term," August 30, 2015.

<sup>&</sup>lt;sup>11</sup> See e.g., Vanguard News & Perspectives. "Stabilization, Not Stagnation: Expect Modest Returns," March 30, 2017, <u>www.personal.vanguard.com/us/insights/artical/infographic-stabilization-032017</u>.

are currently at levels below those prevailing prior to the financial crisis of late 2008 to early 2009 and are near the lowest levels in the past 35 years. Even with the increase in long-term rates in late 2016, utility bond yields still remain well below the levels prevailing at the beginning of 2016. bond Furthermore. long-term utility rates in 2017 decreased. notwithstanding the Fed's increase in short-term rates as evidenced by the December 2017 yield on Aa-rated utility bonds (i.e., 3.62 percent) being below the levels prevailing at the beginning of 2017 (i.e., 3.96 percent), as shown on my Schedule 2. Similarly, the December yields on A-rated utility bonds of 3.79 percent were less than the January yields of 4.14 percent.

# Q. HOW DO THESE ECONOMIC/FINANCIAL CONDITIONS IMPACT THE DETERMINATION OF A COST OF EQUITY FOR REGULATED UTILITIES?

A. The costs of capital for regulated utilities have declined in recent years. For example, the current interest costs that utilities pay on new debt remain near the low point of the last several decades. In addition, the results of the traditional cost of equity models (*i.e.*, DCF, CAPM and CE) are lower than was the case prior to the Great Recession. In light of this, it is not surprising that the average equity returns authorized by state regulatory agencies have declined and continued to decline through 2017, as follows: <sup>12</sup>

<sup>&</sup>lt;sup>12</sup> Regulatory Research Associates, "Regulatory Focus", October 26, 2017, General Rate Cases.

Year	Electric	Natural Gas
2007	10.31%	10.22%
2008	10.37%	10.39%
2009	10.52%	10.22%
2010	10.29%	10.15%
2011	10.19%	9.91%
2012	10.01%	9.93%
2013	9.81%	9.68%
2014	9.75%	9.78%
2015	9.60%	9.60%
2016	9.60%	9.53%
2017 (3Q)	9.63%	9.75%

# V. DUKE ENERGY CAROLINAS, LLC'S OPERATIONS AND BUSINESS

#### RISKS

#### Q. PLEASE DESCRIBE DEC AND ITS OPERATIONS.

A. DEC is an electric utility that is engaged in the generation, transmission, distribution and sale of electricity to approximately 2.5 million customers in an area covering some 24,000 square miles in North Carolina and South Carolina. DEC was previously named Duke Power Company, which merged with PanEnergy (a natural gas company) in 1997 to form DE.

#### Q. PLEASE DESCRIBE DEC'S CURRENT OWNERSHIP STRUCTURE.

A. Following the merger cited above, DEC is a subsidiary of DE. DE is a holding company that also owns Duke Energy Progress (DEP), Duke Energy Indiana (DEI), Duke Energy Kentucky (DEK), Duke Energy Ohio (DEO), and Piedmont Natural Gas (which was acquired in 2016).

#### Q. WHAT ARE THE CURRENT SECURITY RATINGS OF DEC?

A. The current ratings of DEC are as follows:

TESTIMONY OF DAVID C. PARCELL PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION DOCKET NO. E-7, SUB 1146 21

Rating	Senior	Senior	
Agency	Secured	Unsecured	
Moody's	Aa2	A1	
S&P	А	A-	
(Source: Response to Public Staff Data			

Request No. 76-4)

#### Q. WHAT HAVE BEEN THE RECENT TRENDS IN DEC'S DEBT RATINGS?

A. This is shown on Schedule 3. DEC's debt has been rated in the Aa category by Moody's since 2013. Its ratings by S&P have been A over this period.
DEC's ratings have been higher than those of DE throughout this period.

### Q. HOW DO DEC'S RATINGS COMPARE TO THOSE OF DE AND ITS OTHER UTILITY SUBSIDIARIES?

A. The current senior secured debt of DEC and other DE utility subsidiaries are as follows:

Company	Moody's	S&P
DEC	Aa2	A
DEP	Aa3	А
DEF	A1	А
DEO	A2	А
DEI	Aa3	А
DEK	Baa1	A-
DEF DEO DEI DEK	A1 A2 Aa3 Baa1	A A A A-

(Source: Response to Public Staff Data Request No. 76-4)

DE's senior unsecured ratings are Baa1 by Moody's and BBB+ by S&P.

As this indicates, DEC has the highest ratings among the DE utility subsidiaries.

#### Q. HOW DO THE RATINGS OF DEC COMPARE TO OTHER ELECTRIC

#### UTILITIES?

TESTIMONY OF DAVID C. PARCELL PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION DOCKET NO. E-7, SUB 1146 A. DEC's ratings are generally higher than most electric utilities in the U.S. This is evidenced by the relative Moody's and Standard & Poor's debt ratings, as shown on my Schedule 6 and which indicates that DEC's ratings are generally higher than those of the two groups of proxy electric utilities used to develop the cost of equity recommendations in my testimony. The higher ratings of DEC are indicative of relatively lower risk.

# Q. DOES DEC HAVE ACCESS TO ANY REGULATORY MECHANISMS THAT HAVE THE EFFECT OF ENHANCING THE RECOVERY OF ITS INVESTMENTS?

A. Yes, it does. DEC has several regulatory "cost recovery" mechanisms that are beneficial to the Company's recovery of investments and expenses.

First, DEC has a Fuel and Fuel-Related Charge Adjustment. This adjustment clause is allowed pursuant to G.S. 62-133.2 and Commission Rule R8-55. With this mechanism, DEC makes annual adjustments to customer rates to recover its fuel costs.<sup>13</sup>

Second, DEC has a Demand Side Management and Energy Efficiency Cost Recovery (DSM/EE) Rider. This adjustment clause is permitted pursuant to G.S. 62-133.9(d) and Commission Rule R8-69(b), which allow DEC to recover all reasonable and prudent costs incurred for the adoption and implementation of new demand-side management (DSM) and energy efficiency (EE) programs. The Commission is also authorized to award

PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION DOCKET NO. E-7, SUB 1146

<sup>&</sup>lt;sup>13</sup> Approved in Docket No. E-7, Sub 1129. TESTIMONY OF DAVID C. PARCELL

incentives to electric utilities for adopting and implementing new DSM/EE programs. This mechanism also permits DEC to change rates on an annual basis to recover these costs.<sup>14</sup>

Third, DEC has a Renewable Energy and Energy Efficiency Portfolio Standard Cost Recovery (REPS) rider. This is authorized pursuant to G.S. 62-133.8 and Commission Rule R8-67, as well as G.S. 62-133.8(b)(d)(e) and (f). The REPS permits DEC to recover, on an annual basis, the costs and any true-up for over- and under-recovery of related compliance costs.<sup>15</sup>

Fourth, DEC has a BPM Net Revenues and Non-Firm Point-To-Point Transmission Revenues Adjustment Rider.<sup>16</sup>

Fifth, DEC has an Existing DSM Program Costs Adjustment Rider (EDPR). This rider permits DEC to recover the costs of certain legacy Demand Side Management (DSM) and energy efficiency (EE) programs.<sup>17</sup>

In addition, DEC previously had access to a Coal Inventory True-Up Rider. This mechanism permitted DEC to recover the additional costs of carrying coal inventory in excess of a 40-day supply.

# Q. DOES DEC EMPLOY ANY ADDITIONAL TYPES OF REGULATORY MECHANISMS?

<sup>17</sup> Approved in Docket No. E-7, Sub 487 et. al. TESTIMONY OF DAVID C. PARCELL PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION DOCKET NO. E-7, SUB 1146

<sup>&</sup>lt;sup>14</sup> Approved in Docket No. E-7, Sub 1130.

<sup>&</sup>lt;sup>15</sup> Approved in Docket No. E-7, Sub 1131.

<sup>&</sup>lt;sup>16</sup> Approved in Docket No. E-7, Sub 909.

A. Yes, it does. DEC has been able to defer and later recover certain types of costs. For example, in Docket No. E-7, Sub 1026, (i.e., Order dated September 24, 2013 in DEC's prior General Rate Case), DEC was permitted recovery on the following sets of costs:

- Catawba Purchase and Allen Scrubber;
- Cliffside Unit 5;
- Buck CC and Bridgewater;
- Cliffside Unit 6;
- Dan River CC;
- McGuire Uprates;
- Ononee HELB, and
- Buck Retired Plant.

With the exception of the Buck Retired Plant deferral, all of the remaining deferrals have since expired.

# Q. HAS DEC REQUESTED ANY NEW FAVORABLE REGULATORY MECHANISMS IN THIS PROCEEDING?

- Yes, it has. According to the Commission's October 13, 2017 Order setting this proceeding for a public hearing, DEC is requesting an accounting order to establish regulatory assets or liabilities for:
  - Coal ash basin closure costs;
  - Deferral of Lee Nuclear Project costs;
  - Deferral of post in-service costs of the W.S. Lee combined cycle plant, and
  - Smart meter investments.

In addition, DEC is requesting a new Grid Reliability and Resiliency Rider (GRR Rider) to recover ongoing costs related to the modernization of the grid known as Power/Forward Carolinas.

#### Q. DO THESE MECHANISMS REDUCE THE RISK OF DEC?

A. Yes, they do. Those mechanisms, on both an independent and collective basis, have the effect of transferring a portion of DEC's risk from its shareholders to its ratepayers. This is the case since the risk of fully recovering certain expenses is reduced or eliminated.

# Q. ARE REGULATORY MECHANISMS A RELATIVELY NEW ASPECT OF PUBLIC UTILITY REGULATION?

A. No, they are not. A brief history of regulatory mechanisms was provided in a September 12, 2017 report by Regulatory Research Associates, titled "Adjustment Clauses – a State-By-State Overview." This report stated (note that the term "Adjustment Clauses" was used in the report, which is a type of regulatory mechanism):

> A defining characteristic of an adjustment clause is that it effectively shifts the risk associated with the recovery of the expense in question from shareholders to customers, because if the clause operates as designed, the company is able to change its rates to recover its costs on a current basis, without any negative effect on the bottom line and without the expense and delay that accompanies a rate case filing.

> The electric and natural gas utilities' use of adjustment clauses to recover variations in certain costs outside of the traditional rate case process had its origins in the 1973 Arab

. . .

oil embargo, when fuel prices skyrocketed leaving the utilities with no way to recover the increased costs in a timely manner.

• • •

The result was the creation of the fuel adjustment clause (FAC), essentially a single-issue rate making process, whereby a utility is permitted to implement periodic adjustments (e.g., monthly, quarterly, semi-annually, annually) associated with changes in its cost of fuel.

• • •

Over the ensuing years, the use of adjustment clauses has expanded greatly. Adjustment clauses are generally reserved for expenses that are outside the control of the utility or are required by law or rule.

#### [Emphasis added]

### Q. HAVE THE RATING AGENCIES COMMENTED ON THE RISK-REDUCING NATURE OF REGULATORY MECHANISMS?

A. Yes, they have. For example, a report by Moody's Investors Service, dated

June 13, 2010 and titled "Cost Recovery Provisions Key to Investor Owned

Utility Ratings and Credit Quality," cited the risk-reducing nature of

regulatory mechanisms. In this report, Moody's noted:

Some regulators believe that mechanisms like automatic adjustment clauses materially reduce the business and operating risk of a utility, providing justification for a relatively low allowed return on equity. We believe this is one of several reasons why both allowed and requested ROEs have trended downward over the last two decades.

Moody's views automatic adjustment clauses, the most common of which is for fuel and purchased power, the largest component of utility operating expenses, as supportive of utility credit quality and important in reducing a utility's cash flow volatility, liquidity requirements, and credit risk. Moody's, in fact, upgraded the bulk of the entire U.S. investor-owned utility industry in early 2014, largely due to regulators' increasing use of regulatory mechanisms and the resulting improvement of utilities' finances. Moody's noted, in a February 3, 2014, Sector Comment titled "US Utility Sector Upgrades Driven by Stable and Transparent Regulatory Frameworks":

We recently upgraded most US investor-owned utilities and many of their holding companies due to our view that the US regulatory environment has improved over the past several years. Most of the companies placed on review for upgrade in November 2013 were upgraded in late January 2014, and most by one notch.

. . .

US regulated utilities appear financially secure, thanks to their suite of transparent and timely cost and investment recovery mechanisms. When compared with other regulatory environments in developed countries, the overall regulatory environment for US utilities has steadily improved over the past few years and is expected to remain supportive and constructive for at least the next 3-5 years.

Supportive regulatory frameworks:

Over the past few years, the US regulatory environment has been very supportive of utilities. We think this is partly a function of regulators acknowledging that their utility infrastructure needs a material amount of ongoing investment for maintenance, refurbishment and renovation purposes.

• • •

Stable and predictable financial profile:

A transparent suite of timely recovery mechanisms helps utilities generate stable and predictable revenues and cash flows, which can support a material amount of leverage.

#### Q. HAS MOODY'S FURTHER COMMENTED ON THE IMPACT OF

#### REGULATORY MECHANISMS AND REDUCED RISK/LOWER

#### AUTHORIZED RETURN ON EQUITY FOR UTILITIES?

#### A. Yes. In a March 10, 2015, Sector In-Depth report titled "Lower Authorized

Equity Returns Will Not Hurt Near-Term Credit Profiles", Moody's stated:

The credit profiles of US regulated utilities will remain intact over the next few years despite **our expectation that regulators will continue to trim the sector's profitability by lowering its authorized returns on equity (ROE). Persistently low interest rates and a comprehensive suite of cost recovery mechanisms ensure a lower business risk profile for utilities**, prompting regulators to scrutinize their profitability, which is defined as the ratio of net income to book equity.

#### [Emphasis added]

### Q. ARE ANY OF THE PROPOSED REGULATORY MECHANISMS ESPECIALLY RISK-REDUCING TO DEC?

A. Yes. The proposed GRR Rider has the effect of transferring any perceived risks, of cost recovery of DEC's expenditures on its transmission and distribution systems, from its shareholders to its customers. As is indicated in the testimonies of DEC witnesses Fountain, McManeus and Simpson, DEC is engaged in a "Power/Forward Carolinas" investment plan, which will modernize the Company's energy electric grid. In connection with the Power/Forward Carolinas plan, DCF plans to spend over \$3 billion in North Carolina over the 2017-2021 period.<sup>18</sup> DEC proposes to recover these expenses through the GRR Rider, which is a tracking mechanism that would be reset annually with a "True Up" of all costs. These costs recoveries will

<sup>&</sup>lt;sup>18</sup> Direct Testimony of David B. Fountain, page 39, lines 12-14.

be outside the traditional method of recovering costs on an annual basis after completion of a rate case.<sup>19</sup>

# Q. HAVE THE RATING AGENCIES RECOGNIZED THE POTENTIAL RISK-REDUCING NATURE OF THE PROPOSED GRR RIDER?

A. Yes. For example, Moody's noted the following in an October 6, 2017 Credit

Opinion on DEC's current rate proceeding:

"The company also requested a new Grid Reliability and Resiliency Rider to recover the costs associated with improving the reliability of Duke Carolinas' grid infrastructure and to modernize aging facilities. Duke Carolinas is seeking to recover \$36 million through the proposed mechanism. We view the use of rider/tracking mechanisms as positive for credit as they reduce regulatory lag and improve the predictability and stability of cash flow."

### Q. HOW SHOULD THESE MECHANISMS BE TREATED FROM A RISK-REDUCING AND COST OF EQUITY PERSPECTIVE?

A. It is important to recognize these mechanisms in determining the cost of equity for a utility, such as DEC. Moody's, for example, cites this in the reports cited above.

At the very least, the existence of DEC's various existing mechanisms should be recognized in the ROE determination. I recommend that DEC's return on equity be set at no higher than the mid-point of the cost of equity range for the proxy companies.

<sup>&</sup>lt;sup>19</sup> Direct Testimony of Jane L. McManeus, page 34, lines 8-11. TESTIMONY OF DAVID C. PARCELL PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION DOCKET NO. E-7, SUB 1146

It should also be noted that these mechanisms help reduce regulatory lag. In addition to reducing risk, reduced regulatory lag helps ensure that utilities and their investors get their money back more quickly and thus experienced lesser time lost value of money.

- Q. DO ANY OF THE PROPOSED RIDERS DESERVE SPECIFIC CONSIDERATION IN THE DETERMINATION OF DEC'S COST OF CAPITAL?
- A. Yes. Should DCE receive approval for some form of a GRR Rider, I recommend that the Company's return on equity be set at ten basis points (0.1 percent) lower than the level of return that would be appropriate in the absence of the proposed rider. This reduction would recognize the reduced risk to DEC shareholders resulting from reduced regulatory lag and improved predictability and stability of cash flow.

#### VI. CAPITAL STRUCTURE AND COST OF DEBT

# Q. WHAT IS THE IMPORTANCE OF DETERMINING A PROPER CAPITAL STRUCTURE IN A REGULATORY FRAMEWORK?

A. A utility's capital structure is important because the concept of rate base – rate of return regulation requires the capital structure to be utilized in estimating the total cost of capital. Within this framework, it is proper to ascertain whether the utility's capital structure is appropriate relative to its level of business risk and relative to other utilities. As discussed in Section III of my testimony, the purpose of determining the proper capital structure for a utility is to ascertain its capital costs. The rate base – rate of return concept recognizes the assets employed in providing utility services and provides for a return on these assets by identifying the liabilities and common equity (and their cost rates) used to finance the assets. In this process, the rate base is derived from the asset side of the balance sheet and the cost of capital is derived from the liabilities/owners' equity side of the balance sheet. The inherent assumption in this procedure is that the dollar values of the capital structure and the rate base are approximately equal and the former is utilized to finance the latter.

The common equity ratio (i.e. the percentage of common equity in the capital structure) is the capital structure item which normally receives the most attention. This is the case because common equity: (1) usually commands the highest cost rate; (2) generates associated income tax liabilities; and (3) causes the most controversy since its cost cannot be precisely determined.

# Q. WHAT ARE THE HISTORIC CAPITAL STRUCTURE RATIOS OF DEC AND DE?

A. I have first examined the historic (2012-2017) capital structure ratios of DEC and DE. As shown on page 1 of Schedule 4, DEC's common equity ratios have been:

TESTIMONY OF DAVID C. PARCELL PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION DOCKET NO. E-7, SUB 1146

2012

60
R
R

2013	55.1%
2014	56.7%
2015	58.1%
2016	52.9%
9/30/17	53.9%
11/30/17	52.9%

Correspondingly, DE's common equity ratios, shown on page 2 of Schedule

4, have been:

	Excluding S-T Debt	
2012	51.4%	
2013	50.7%	
2014	50.5%	
2015	50.5%	
2016	46.1%	
9/30/17	44.7%	
11/30/17	44.5%	

This indicates that DE, on a consolidated basis, has maintained a capital structure with lower equity than those of DEC. Since 2016, DE's equity ratios have been well below those of DEC.

# Q. WHAT ARE THE MOST CURRENT COMMON EQUITY RATIOS OF DEC?

A. This is also shown on page 1 of Schedule 4. As this indicates, as of September 30, 2017, DEC had an equity ratio of 53.9 percent. However, when the new long-term debt issue (Dated November, 2017) is considered the equity ratio is now 52.9 percent.

# Q. HOW DO THESE CAPITAL STRUCTURES COMPARE TO THOSE OF INVESTOR-OWNED ELECTRIC UTILITIES?

A. Schedule 5 shows the common equity ratios (excluding short-term debt in capitalization) for the groups of proxy electric utilities used in developing my cost of equity models and related conclusions. These are:

	Period	Average	Median
Parcell Proxy Group	2012-2016	50.4%	49.9%
	2020-2022	48.5%	50.0%
Hevert Proxy Group	2012-2016	48.7%	49.2%
	2020-2022	47.6%	48.8%
These equity ratios are lea	ss than those of DE	EC and were s	similar to those of

DE up until 2016, whereupon they are now higher than those of DE.

- Q. WHAT HAVE BEEN THE AVERAGE COMMON EQUITY RATIOS ADOPTED BY U.S. STATE REGULATORY AGENCIES IN RECENT YEARS?
- A. Over the past several years, the average common equity ratios cited in U.S.

state regulatory electric rate proceedings have been:<sup>20</sup>

•	2012	50.69%
•	2013	49.25%
•	2014	50.28%
•	2015	49.54%
•	2016	48.91%
•	2017 (3Q)	48.50%

These are also lower than those of DEC's common equity ratios.

# Q. WHAT CAPITAL STRUCTURE IS DEC REQUESTING IN THIS PROCEEDING?

<sup>&</sup>lt;sup>20</sup> Regulatory Research Associates, "Regulatory Focus", October 26, 2017. TESTIMONY OF DAVID C. PARCELL PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION DOCKET NO. E-7, SUB 1146

A. DEC is proposing the use of a hypothetical capital structure with 47 percent debt and 53 percent common equity. This proposed capital structure is presented by DEC witness Stephen G. De May, who describes this capitalization as "optimal" for the Company.<sup>21</sup>

# Q. DO YOU AGREE THAT THIS IS A PROPER CAPITAL STRUCTURE TO USE FOR DETERMINING DEC'S COST OF CAPITAL?

A. No, I do not. I first note that the proposed capital structure is not the actual test period capital structure of DEC. As shown on Schedule 4, DEC's actual common equity ratios contained 52.9 percent common equity, including the current maturities of long-term debt which were subsequently refinanced with new issues of long-term debt.

Even though DEC witness De May maintains that the proposed capital structure is the "optimal" capital structure for the Company", I disagree with use of these percentages at this time. As I indicated previously, recent equity ratios of the proxy companies, as well as electric utilities involved in rate proceedings, are 50 percent or below.

I also note that DEC's proposed capital structure contains an equity ratio that exceeds the equity ratios of both the Company and DE. For example, the December 31, 2016 and November 30, 2017, capital structure ratios contain the following common equity ratios:

> DEC <u>12/31/16</u> <u>11/30/17</u> 52.9% 52.9%

<sup>&</sup>lt;sup>21</sup> Direct Testimony of Stephen G. De May, page 12, lines 7-8. TESTIMONY OF DAVID C. PARCELL PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION DOCKET NO. E-7, SUB 1146

# Q. WHAT CAPITAL STRUCTURE DO YOU PROPOSE TO USE IN THIS PROCEEDING?

A. I recommend use of a hypothetical capital structure with the following percentages:

- Long-term Debt 50.00%
- Common Equity 50.00%

#### Q. WHY ARE YOU PROPOSING THIS CAPITAL STRUCTURE?

- A. I note that my proposed capital structure, like DEC's proposed capital structure, is hypothetical. My proposed capital structure is more representative of the electric utility industry than is the case for DEC's proposed hypothetical capital structure. My proposed capital structure also recognizes the significantly different actual capital structures of DEC and DE. I also note that the recent and projected average common equity ratios for the two proxy group are also about 50 percent equity and 50 percent debt.
- Q. ARE YOU AWARE OF ANY PRIOR PROCEEDINGS IN WHICH THIS COMMISSION HAS ADOPTED A HYPOTHETICAL CAPITAL STRUCTURE?
- A. Yes, I am. In Docket No. E-22, Sub 479, in a rate proceeding involving Dominion North Carolina Power, (DNCP) the Commission rejected the Company's proposed capital structure (with an equity ratio of 54.226)
percent) and instead adopted a hypothetical capital structure with 51.0 percent common equity. In that decision, the Commission noted:

DNCP had a higher common equity ratio than its parent; and the parent has control over DNCP's capital structure.

Both of these factors are also apparent in the DEC/DE relationship.

# Q. PLEASE EXPLAIN WHY IS NOT PROPER FOR A UTILITY SUCH AS DEC TO HAVE AN EQUITY RATIO THAT IS TOO HIGH.

A. As is indicated elsewhere in my Direct Testimony, the cost of common equity is the highest cost rate of the various capital structure components. In addition, the cost of common equity is an after-tax rate (unlike the cost of debt) so the already-higher cost of equity has to be enhanced in dollar terms for the assumption of the statutory tax rate. As a result, the higher the common equity component in the capital structure, the higher the COC and ultimately the revenue requirement recovered in rates paid by customers.

As I have also indicated, DEC is proposing an equity component that exceeds that of the proxy companies, as well as that of the average common equity ratios authorized in recent years for electric utilities nationwide. In addition, DEC's proposed equity ratio exceeds that of its parent DE. All of these are reasons why DEC's proposed common equity ratio is excessive to ratepayers and should not be approved.

# Q. WHAT IS THE COST RATE OF DEBT IN THE COMPANY'S APPLICATION?

A. DEC's filing requests a cost of long term debt of 4.74 percent. This reflects the December 31, 2016, cost rate for DEC.<sup>22</sup> I do not use this cost rate in my analyses, but rather use a cost of long-term debt of 4.57 percent, which reflects DEC's actual embedded cost of debt following the issuance of new long-term debt in November of 2017.<sup>23</sup>

## Q. CAN THE COST OF EQUITY BE DETERMINED WITH THE SAME DEGREE OF PRECISION AS THE COST OF DEBT?

A. No. The cost rates of debt are largely determined by known interest payments, issue prices, and related expenses. The return on equity, on the other hand, cannot be precisely quantified, primarily because this cost is an opportunity cost. As mentioned previously, there are several models that can be employed to estimate the return on equity. Three of the primary methods – DCF, CAPM, and CE – are developed in the following sections of my testimony.

#### VII. SELECTION OF PROXY GROUPS

#### Q. HOW HAVE YOU ESTIMATED THE COST OF EQUITY FOR DEC?

A. DEC is a subsidiary of DE and is not publicly-traded, meaning that it is not possible to directly apply cost of equity models to this entity. DE is a publicly-traded company. Consequently, it is possible to directly apply cost of equity models to DE. However, in cost of capital analyses, it is customary

<sup>23</sup> As reflected in Response to PS DR 76-13. TESTIMONY OF DAVID C. PARCELL PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION DOCKET NO. E-7, SUB 1146

<sup>&</sup>lt;sup>22</sup> Direct Testimony of Stephen G. DeMay, page 15, lines 9-10.

to analyze a group of comparison, or "proxy," companies as a substitute for DEC to determine its cost of equity.

I have accordingly selected such a group of publicly-traded electric and combination electric/gas utilities for comparison to DEC. Schedule 6 shows certain operational risk characteristics of this group.

These criteria are as follows:

- (1) Market cap of \$20 billion or greater;
- (2) Common equity ratio 40% or greater;
- (3) Value Line Safety rank of 1 or 2;
- (4) Standard & Poor's ("S&P") stock ranging of A or B;
- (5) S&P and/or Moody's bond ratings of BBB or A;
- (6) Currently pays dividends; and
- (7) Not currently involved in a major merger or acquisition.

In addition, I have conducted studies of the cost of equity for the electric group that was selected by DEC witness Robert Hevert.

## Q. PLEASE EXPLAIN WHY YOU ARE USING TWO PROXY GROUPS IN YOUR COST OF EQUITY ANALYSES.

A. It has long been my practice to develop my own independently determined proxy group and to also conduct cost of equity analyses on the utility witness' proxy group. My conclusions and recommendations, in turn, are based upon my review of the results of both proxy groups.

#### VIII. DCF ANALYSIS

## Q. WHAT IS THE THEORY AND METHODOLOGICAL BASIS OF THE DCF MODEL?

A. The DCF model is one of the oldest and most commonly-used models for estimating the ROE for public utilities<sup>24</sup>. The DCF model is based on the "dividend discount model" of financial theory, which maintains that the value (price) of any security or commodity is the discounted present value of all future cash flows.

The DCF model is based upon two fundamental principles. First, DCF is based on the postulate that investors value an asset on the basis of the future cash flows (i.e., dividends and ultimate sales in the case of common stocks) they expect to receive from owning the asset. The second DCF principle is that investors value a dollar received in the future less than a dollar received today (i.e., the "time value of money"). Within this context, the current price of a company's stock is equal to the present value equivalent of the expected dividends and the proceeds from eventually selling the stock. The discount rate that equates the future anticipated dividends and future anticipated selling price with the current market price is the cost of common equity.

<sup>24</sup> In fact, certain regulatory commissions, such as the Federal Energy Regulatory Commission, primarily rely on the DCF model to set costs of equity for public utilities.
 TESTIMONY OF DAVID C. PARCELL
 40
 PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION
 DOCKET NO. E-7, SUB 1146

The DCF model is based upon the concept that the value of a share of stock is the discounted present worth of all the dividends to be received on that share. The equation he set out is:

$$P = \frac{C_1}{(1+K_1)} + \frac{C_2}{(1+K_2)^2} + \dots + \frac{C_n}{(1+K_n)^n}$$

where: P = current value or price  $C_1 = cash flow in period 1, etc.$  $K_1 = discount rate in period 1, etc.$ 

n = infinity

This relationship can be simplified if dividends are assumed to grow at a constant rate of g. As a result the equation above can be reduced to:

$$P = \frac{D}{(K-g)}$$

which, when solved for K results in:

$$K = \frac{D}{P} + g$$

where:

- P = current price
- D = current dividend rate
- K = discount rate (cost of capital)
- g = constant rate of expected growth

This formula essentially recognizes that the return expected or required by investors is comprised of two factors: the dividend yield (current income) and expected growth in dividends (future income).

#### Q. PLEASE EXPLAIN HOW YOU EMPLOY THE DCF MODEL.

A. I use the constant growth DCF model. In doing so, I combine the current dividend yield for each of the proxy utility stocks described in the previous section with several indicators of expected dividend growth.

# Q. HOW DID YOU DERIVE THE DIVIDEND YIELD COMPONENT OF THE DCF EQUATION?

A. Several methods can be used to calculate the dividend yield component. These methods generally differ in the manner in which the dividend rate is employed (i.e., current versus future dividends or annual versus quarterly compounding variant). I use a version of the quarterly compounding variant, which is expressed as follows:

$$Yield = \frac{D_0(1+0.5g)}{P_0}$$

This dividend yield component recognizes the timing of dividend payments and dividend increases.

The  $P_0$  in my yield calculation is the average of the high and low stock price for each proxy company for the most recent three month period (October-December 2017). The  $D_0$  is the current annualized dividend rate for each proxy company.

## Q. HOW DO YOU ESTIMATE THE DIVIDEND GROWTH COMPONENT OF THE DCF EQUATION?

A. The DCF model's dividend growth rate component is usually the most crucial and controversial element involved in using this methodology. The objective of estimating the dividend growth component is to reflect the growth expected by investors that is embodied in the price (and yield) of a company's stock. As such, it is important to recognize that individual investors have different expectations and consider alternative indicators in deriving their expectations. This is evidenced by the fact that every investment decision resulting in the purchase of a particular stock is matched by another investment decision to sell that stock.

A wide array of indicators exists for estimating investors' growth expectations. As a result, it is evident that investors do not always use one single indicator of growth. It therefore is necessary to consider alternative dividend growth indicators in deriving the growth component of the DCF model. I have considered five indicators of growth in my DCF analyses. These are:

- 1. Years 2012-2016 (5-year average) earnings retention, or fundamental growth (per Value Line);
- 2. Five-year average of historic growth in earnings per share (EPS), dividends per share (DPS), and book value per share (BVPS) (per Value Line);
- 3. Years 2017, 2018 and 2020-2022 projections of earnings retention growth (per Value Line);
- 4. Years 2014-2016 to 2020-2022 projections of EPS, DPS, and BVPS (per Value Line); and

TESTIMONY OF DAVID C. PARCELL PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION DOCKET NO. E-7, SUB 1146 5. Five-year projections of EPS growth (per First Call).

I believe this combination of growth indicators is a representative and appropriate set with which to begin the process of estimating investor expectations of dividend growth for the groups of proxy companies. I also believe that these growth indicators reflect the types of information that investors consider in making their investment decisions. As I indicated previously, investors have an array of information available to them, all of which would be expected to have some impact on their decision-making process.

#### Q. PLEASE DESCRIBE YOUR DCF CALCULATIONS.

A. Schedule 7 presents my DCF analysis. Page 1 shows the calculation of the "raw" (i.e., prior to adjustment for growth) dividend yield for each proxy company. Pages 2 and 3 show the growth rates for the group of proxy companies. Page 4 shows the DCF calculations, which are presented on several bases: mean, median, low and high values. These results can be summarized as follows:

<b>_</b> "	Mean	Median	Mean Low <sup>25</sup>	Mean High <sup>26</sup>	Median Low <sup>27</sup>	Median High <sup>28</sup>
Parcell Proxy Group Hovert	7.7%	7.5%	7.1%	8.4%	7.1%	8.7%
Proxy Group	7.9%	7.7%	7.0%	9.2%	6.7%	8.2%

I note that the individual DCF calculations shown on Schedule 7 should not be interpreted to reflect the expected cost of capital for individual companies in the proxy groups; rather, the individual values shown should be interpreted as alternative information considered by investors.

#### Q. WHAT DO YOU CONCLUDE FROM YOUR DCF ANALYSES?

A. The DCF rates resulting from the analysis of the proxy groups fall into a wide range between 6.7 percent and 9.2 percent. The highest DCF rates are 8.2 percent to 9.2 percent.

I believe a range of 8.2 percent to 9.2 percent represents the current DCFderived ROE for the proxy groups. This range includes the highest DCF rates and exceeds the low and mean/median DCF rates. I recommend a DCF ROE of 8.70 percent for DEC, which focuses on the average of highest DCF rates (i.e., range of 8.2 percent to 9.2 percent) and exceeds the low and mean/median DCF rates.

I observe that the constant growth DCF model currently produces cost of equity results that are lower than has been the case in recent years. This

<sup>&</sup>lt;sup>25</sup> Using the lowest mean growth rate.

<sup>&</sup>lt;sup>26</sup> Using only the highest mean growth rate.

<sup>&</sup>lt;sup>27</sup> Using the lowest median growth rate.

<sup>&</sup>lt;sup>28</sup> Using the highest median growth rate. TESTIMONY OF DAVID C. PARCELL PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION DOCKET NO. E-7, SUB 1146

is, in part, a reflection of the decline in capital costs (e.g., in terms of interest rates). I believe that the constant-growth DCF model remains relevant and informative. It is also my personal experience that this model is used the most by cost of capital witnesses of all the available cost of equity models. Nevertheless, in order to be conservative, I have focused only on the highest of the DCF results in making my recommendations. As such, I have given consideration to the lower perceived DCF results.

# Q. HAVE YOU ALSO PERFORMED A MULTI-STAGE DCF IN YOUR ANALYSES?

A. No, I have not. However, I do not believe that the properly-constructed results of a multi-stage DCF would materially differ from the results of my constant-growth DCF.

Most multi-stage DCF models use an estimate of Gross Domestic Product ("GDP") growth as the long-term stage. As is shown on my Schedule 7, the highest DCF growth rates I consider, and the growth rates that are embedded in my DCF recommendation, are about 5.1 percent to 5.9 percent. In addition, as I indicate in a later section of my testimony, government estimates of GDP growth are about 4.4 percent or less. Therefore, had I added a second stage to my DCF analyses, I would have been using a lower growth rate for the second stage, relative to the first stage. The result of this would have been lower DCF results.

#### IX. CAPM ANALYSIS

TESTIMONY OF DAVID C. PARCELL PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION DOCKET NO. E-7, SUB 1146

## Q. PLEASE DESCRIBE THE THEORY AND METHODOLOGICAL BASIS OF THE CAPM.

A. The CAPM describes the relationship between a security's investment risk and its market rate of return. This relationship identifies the rate of return which investors expect a security to earn so that its market return is comparable with the market returns earned by other securities that have similar risk.

The relationship is specified by the Security Market Line (SML). As indicated in the figure below, the SML indicates the relationship between each security's or portfolio's "beta" and its resulting expected return. The SML sets forth the "betas" and corresponding expected returns of all securities and portfolios of securities that are available in the capital market at a given moment in time.



Beta is an indicator of investment risk. It is a measure of the expected amount of change in a security's price that results from a change in the overall market's security prices. As such, beta indicates the security's

variability of return relative to the return variability of the overall capital market.

Variability of market returns is a measure of risk and is caused by two general factors. First, changes in economic, social, and political conditions affect the risk structure and market prices of all securities. Changes in these factors consequently cause the market return to vary. This is referred to as market risk or systematic risk. Second, each company and industry has unique business and financial attributes, which also cause returns and prices to vary. This is known as firm-specific risk or unsystematic (or nonsystematic) risk.

Investors can, through diversification of their security holdings, substantially reduce or eliminate the return variation caused by the second general factor (<u>i.e.</u>, the unique business and financial attributes). However, the return variance or risk caused by the first factor (changes in economic, social, and political conditions) cannot be eliminated because changes in these factors impact all securities to some degree.

Consequently, in a diversified portfolio of securities, it is the risk associated with the first factor that commands the return premium to attract investor capital. Beta, a measure of a security's return variability relative to the return variability of the market as a whole, is an indicator of the risk associated with the first factor. The SML specifies the relationship between the non-diversifiable or systematic risk and the return premium required to be comparable with other securities of similar risk. This relationship is known as CAPM.

#### Q. HOW IS THE CAPM DERIVED?

A. The general form of the CAPM is:

$$K = R_f + \beta (R_m - R_f)$$

where:

K = cost of equity  $R_{f} = risk free rate$   $R_{m} = return on market$   $\beta = beta$   $R_{m}-R_{f} = market risk premium$ 

The CAPM is a variant of the risk premium ("RP") method. I believe the CAPM is generally superior to the simple RP method because the CAPM specifically recognizes the risk of a particular company or industry (i.e., beta), whereas the simple RP method assumes the same cost of equity for all companies exhibiting similar bond ratings or other characteristics.

#### Q. WHAT DO YOU USE FOR THE RISK-FREE RATE?

A. The first input of the CAPM is the risk-free rate (R<sub>f</sub>). The risk-free rate reflects the level of return that can be achieved without accepting any risk.
 In CAPM applications, the risk-free rate is generally recognized by use of U.S. Treasury securities. Two general types of U.S. Treasury securities are

often utilized as the  $R_f$  component, short-term U.S. Treasury bills and long-term U.S. Treasury bonds.

I have performed CAPM calculations using the three-month average yield (October-December 2017) for 20-year U.S. Treasury bonds. I use the yields on long-term Treasury bonds since this matches the long-term perspective of ROE analyses. Over this three month period, these bonds had an average yield of 2.62 percent.

#### Q. WHAT IS BETA AND WHAT BETAS DO YOU EMPLOY IN YOUR CAPM?

A. Beta is a measure of the relative volatility (and thus risk) of a particular stock in relation to the overall market. Betas less than 1.0 are considered less risky than the market, whereas betas greater than 1.0 are more risky. Utility stocks traditionally have had betas below 1.0. I utilize the most recent Value Line betas for each company in my proxy group.

# Q. HOW DO YOU ESTIMATE THE MARKET RISK PREMIUM COMPONENT?

A. The market risk premium component (R<sub>m</sub>-R<sub>f</sub>) represents the investorexpected premium of common stocks over the risk-free rate, or long-term government bonds. For the purpose of estimating the market risk premium, I considered alternative measures of returns of the S&P 500 (a broad-based group of large U.S. companies) and 20-year U.S. Treasury bonds (i.e., the same timeframe as employed in Duff & Phelps source used to develop risk premiums).

First, I compared the actual annual returns on equity of the S&P 500 with the actual annual yields of U.S. Treasury bonds. Schedule 8 shows the earned returns on equity for the S&P 500 group for the period 1978-2016 (all available years reported by S&P). This schedule also indicates the annual yields on 20-year U.S. Treasury bonds and the annual differentials (i.e., risk premiums) between the S&P 500 and U.S. Treasury 20-year bonds. Based upon these returns, I conclude that the risk premium from this analysis is 7.0 percent.

I next considered the total returns (i.e., dividends/interest plus capital gains/losses) for the S&P 500 group as well as for long-term government bonds, as tabulated by Duff & Phelps, using both arithmetic and geometric means. I considered the total returns for the entire 1926-2016 period, which are as follows:

	S&P 500	L-T Gov't Bonds	Risk Premium
Arithmetic	12.0%	6.0%	6.0%
Geometric	10.0%	5.5%	4.5%

I conclude from this analysis that the expected risk premium is about 5.8 percent (i.e., the average of all three risk premiums: 7.0 percent from Schedule 8; 6.0 percent arithmetic and 4.5 percent geometric from Duff & Phelps). I believe that a combination of arithmetic and geometric means is appropriate since investors have access to both types of means<sup>29</sup> and

<sup>&</sup>lt;sup>29</sup> For example, Value Line uses compound (i.e., geometric) growth rates in its projection. In addition, mutual funds report growth rates on a compound basis.

presumably, both types are reflected in investment decisions and thus, stock prices and the cost of equity.

# Q. PLEASE DEFINE THE CONCEPTS OF ARITHMETIC MEAN AND GEOMETRIC MEAN AND DESCRIBE WHY BOTH ARE RELEVANT TO INVESTORS.

A. The arithmetic mean is the average of period (e.g., annual) changes in a statistic, such as investor returns. The geometric mean is a compound return of a period. The example below describes each for a sample period:

Period	Value	Return
1	\$10	
2	\$11	10% (\$1 return on \$10 base)
3	\$12	9% (\$1 return on \$11 base)
4	\$11	-8% (-\$1 loss on \$12 base)
5	\$12	9% (\$1 return on \$11 base)

In this example, the arithmetic return is the average of the annual "Return" figures, which is 5 percent (i.e., 10% +9% - 8% + 9% divided by 4). The arithmetic return thus gives consideration to the return level for each period. The geometric return is the <u>compound</u> return over the four year period, in which the value increased from \$10 to \$12, which is 20 percent over a four-

year period, or 4.66 percent. The geometric mean thus is concerned with the total return over the period without consideration of individual period averages.

Arithmetic returns are always higher than geometric returns. This is the case since the individual period returns in an arithmetic sense are not "compounded" which, in an arithmetic sense, requires that to be higher. TESTIMONY OF DAVID C. PARCELL 52 PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION DOCKET NO. E-7, SUB 1146

Both types of returns are relevant to investors and both are reported to investors. Investors are concerned with period returns, but over a given period of time it is the geometric return that indicates their actual gain or loss. As a result, I consider both in my analyses of the risk premium component.

#### Q. WHAT ARE YOUR CAPM RESULTS?

A. Schedule 9 shows my CAPM calculations. The results are:

	Mean	Median
Parcell Proxy Group	6.3%	6.4%
Hevert Proxy Group	6.7%	6.7%

# Q. WHAT IS YOUR CONCLUSION CONCERNING THE CAPM COST OF EQUITY?

A. The CAPM results collectively indicate a cost of equity of 6.3 percent to 6.7 percent (6.5 percent mid-point) for the groups of proxy utilities. I conclude that an appropriate CAPM cost of equity estimation for DEC is 6.50 percent.

#### X. CE ANALYSIS

#### Q. PLEASE DESCRIBE THE BASIS OF THE CE METHODOLOGY.

A. This method is based upon the economic concept of "opportunity cost." As noted previously the cost of capital is an opportunity cost: the prospective return available to investors from alternative investments of similar risk. If, in the opinion of those who save and commit capital, the prospective return from a given investment is not equal to that available from other investments

of similar risk, the available capital will tend to be shifted to the alternative TESTIMONY OF DAVID C. PARCELL 53 PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION DOCKET NO. E-7, SUB 1146

investments. Through this mechanism, opportunity-cost-driven pricing signals direct capital to its most productive uses; thus, a free enterprise system promotes an efficient allocation of scarce resources.

The established legal standards are consistent with the opportunity cost principle. The two Supreme Court cases most frequently cited (*Bluefield* and *Hope*) hold that: the return to the equity owners be sufficient to maintain the credit of the enterprise and confidence in its financial integrity; to permit the enterprise to attract required additional capital on reasonable terms; and, to provide the enterprise and its investors with an earnings opportunity commensurate with the returns available on investments in other enterprises having corresponding risks.

These three interrelated criteria constitute a succinct statement of the opportunity cost principle. An expected return on equity equal to that which can be realized on alternative investments of corresponding risk will, in turn, be sufficient to assure confidence in the financial integrity of the enterprise, to maintain its credit, and to permit it to attract new capital on reasonable terms.

The comparable earnings method is designed to measure the returns expected to be earned on the original cost book value of similar risk enterprises. Thus, this method provides a direct measure of the fair return, since it translates into practice the competitive principle upon which regulation rests. Thus, it provides a direct measure of the fair return, since

it translates into practice the competitive principle upon which regulation rests.

The CE method normally examines the experienced and/or projected return on book common equity. The logic for examining returns on book equity follows from the use of original cost rate base regulation for public utilities, which uses a utility's book common equity to determine the cost of capital. This cost of capital is, in turn, used as the fair rate of return which is then applied (multiplied) to the book value of rate base to establish the dollar level of capital costs to be recovered by the utility. This technique is thus consistent with the rate base – rate of return methodology used to set utility rates.

# Q. HOW DO YOU APPLY THE CE METHODOLOGY IN YOUR ANALYSIS OF DEC'S COST OF EQUITY?

A. I apply the CE methodology by examining realized returns on equity (ROEs) for the groups of proxy companies, as well as unregulated companies, and evaluating investor acceptance of these returns by reference to the resulting market-to-book ratios ("M/Bs"). In this manner it is possible to assess the degree to which a given level of return equates to the cost of capital. It is generally recognized for utilities that an M/B of greater than one (i.e., 100 percent) reflects a situation where a company is able to attract new equity capital without dilution (i.e., above book value). As a result, one objective of a fair return on equity is the maintenance of stock prices at or above book

value. It is also apparent that a utility M/B significantly above 1.0 protects TESTIMONY OF DAVID C. PARCELL 55 PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION DOCKET NO. E-7, SUB 1146 existing shareholders from "dilution" that occurs when new shares of equity are sold for a price less than book value.

I further note that my CE analysis is based upon market data (through the use of M/Bs) and is thus essentially a market test. As a result, my CE analysis is not subject to the criticisms occasionally made by some who maintain that past earned returns do not necessarily represent the cost of capital. In addition, my CE analysis also uses prospective returns and thus is not strictly backward looking.

### Q. IS YOUR CE ANALYSIS BASED UPON AN ASSUMPTION THAT ROES ARE THE ONLY FACTOR INFLUENCING STOCK PRICES AND M/BS?

A. No, it is not. In some past proceedings Mr. Hevert has erroneously stated that my CE analyses are based on my assumption that earned ROEs are the sole determinant of M/Bs. Such a statement is a misrepresentation of my CE analyses. I do not assume that earned ROEs are the sole determinant of M/Bs. Rather, I demonstrate that M/Bs are important to public utilities and they correspondingly reflect investors' assessment of the value of utility stocks relative to their respective book value, which is the basis on which their rates are established by regulatory commissions.

#### Q. WHAT TIME PERIODS DO YOU EXAMINE IN YOUR CE ANALYSIS?

A. My CE analysis considers the experienced ROEs of the proxy groups of utilities for the period 2002-2016 (i.e., the last fifteen years). The CE analysis requires that I examine a relatively long period of time in order to

determine trends in earnings over at least a full business cycle. Further, in estimating a fair level of return for a future period, it is important to examine earnings over a diverse period of time in order to avoid any undue influence from unusual or abnormal conditions that may occur in a single year or shorter period. Therefore, in forming my judgment of the current ROE, I focused on two periods: 2009-2016 (the current business cycle) and 2002-2008 (the most recent past business cycle). I have also considered projected ROEs for 2017, 2018 and 2020-2022 (i.e., the time periods estimated by Value Line).

#### Q. PLEASE DESCRIBE YOUR CE ANALYSIS.

A. Schedule 10 and Schedule 11 contain summaries of experienced ROEs and M/Bs for three groups of companies, while Schedule 12 presents a risk comparison of utilities versus unregulated firms.

Schedule 10 shows the achieved ROEs and M/Bs for the groups of proxy utilities. These can be summarized as follows:

	Parcell	Hevert
	Proxy Group	Proxy Group
Historic ROE	<u>.</u>	<b>i</b>
Mean	10.3-11.0%	9.9%
Median	10.1-11.0%	9.7-10.1%
Historic M/B		
Mean	155-159%	152-158%
Median	150-155%	145-146%
Prospective ROE		
Mean	10.2-10.6%	10.3-11.0%
Median	10.5%	10.0-10.5%

These results indicate that historic ROEs of 9.7 percent to 11.0 percent

TESTIMONY OF DAVID C. PARCELL PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION DOCKET NO. E-7, SUB 1146

have been adequate to produce M/Bs of 145 percent to 159 percent for the groups of utilities. Furthermore, projected ROEs for 2017, 2018 and 2020-2022 are within a range of 10.0 percent to 11.0 percent for the utility groups. These relate to 2016 M/Bs of 178 percent or greater. I also note that the ROEs and M/Bs of my proxy group, which are all large (i.e., over \$20 billion in market value), exceed those of Mr. Hevert's proxy group, which are not selected based upon size.

#### Q. DO YOU ALSO REVIEW THE EARNINGS OF UNREGULATED FIRMS?

A. Yes. As an alternative, I also examine the S&P's 500 Composite group. This is a well recognized group of firms that is widely utilized in the investment community and is indicative of the competitive sector of the economy. Schedule 11 presents the earned ROEs and M/Bs for the S&P 500 group over the past fifteen years (i.e., 2002-2016). As this schedule indicates, over the two business cycle periods, this group's average ROEs ranged from 12.4 percent to 13.3 percent, with average M/Bs ranging between 233 percent and 275 percent.

## Q. HOW CAN THE ABOVE INFORMATION BE USED TO ESTIMATE DEC'S COST OF EQUITY?

A. The recent ROEs of the proxy utilities and S&P 500 groups can be viewed as an indication of the level of return realized and expected in the regulated and competitive sectors of the economy. In order to apply these returns to the cost of equity for the proxy utilities, however, it is necessary to compare the risk levels of the electric utilities and the competitive companies. I do this in Schedule 12, which compares several risk indicators for the S&P 500 group and the electric utility groups. The information in this exhibit indicates that the S&P 500 group is more risky than the electric utility proxy groups.

#### Q. WHAT COST OF EQUITY IS INDICATED BY YOUR CE ANALYSIS?

A. Based on recent and prospective ROEs and M/Bs, my CE analysis indicates that the ROE for the proxy utilities is no more than 9.0 percent to 10.0 percent (9.5 percent mid-point). Recent ROEs of 9.7 percent to 11.0 percent have resulted in M/Bs more than 140 percent. Prospective ROEs of 10.0 percent to 11.0 percent have been accompanied by M/Bs over 175 percent. As a result, it is apparent that authorized returns below this level would continue to result in M/Bs of well above 100 percent. As I indicated earlier, the fact that M/Bs substantially exceed 100 percent indicates that historic and prospective ROEs of 9.5 percent reflect earning levels that are well above the actual earned ROE for those regulated companies. I also note that a company whose stock sells above book value can attract capital in a way that enhances the book value of existing stockholders, thus creating a favorable environment for financial integrity. My specific CE recommendation is the mid-point of this range, or 9.5 percent.

#### XI. RETURN ON EQUITY RECOMMENDATION

# Q. PLEASE SUMMARIZE THE RESULTS OF YOUR THREE RETURN ON EQUITY ANALYSES.

A. My three ROE analyses produced the following:

	Recommendation
DCF	8.70%
CAPM	6.50%
CE	9.50%

These results indicate an overall broad range of 6.50 percent to 9.50 percent. I recommend a cost of equity range of 8.70 percent to 9.50 percent for DEC. This range includes my DCF result (8.70 percent), and my CE result (9.50 percent). Specifically, I recommend a cost of equity of 9.10 percent for DEC, the mid-point of this range.

I note that the 9.10 percent cost of equity recommendation for DEC is slightly less than the 9.20 percent recommendation I made in the DEP proceeding. This difference in my cost of equity conclusion and recommendation primarily relates to use of more current data and does not reflect any changes in methodologies or data sources.

# Q. IT APPEARS THAT YOUR CAPM RESULTS ARE LESS THAN YOUR DCF AND CE RESULTS. DO YOU DIRECTLY CONSIDER THE CAPM RESULTS IN DETERMINING THE COST OF EQUITY FOR DEC?

A. Not at this time. I have conducted CAPM studies in my cost of equity analyses for many years. It is apparent that the CAPM results are currently significantly less than the DCF and CE results. There are two reasons for the lower CAPM results. First, risk premiums are lower currently than was the case in prior years. This is the result of lower equity returns that have been experienced beginning with the Great Recession and continuing over the past several years. This is also reflective of a decline in investor expectations of equity returns and risk premiums. Second, the level of interest rates on U.S. Treasury bonds (i.e., the risk free rate) has been lower in recent years. This is partially the result of the actions of the Federal Reserve to stimulate the economy. This also impacts investor expectations of returns in a negative fashion.

I note that, initially, investors may have believed that the decline in Treasury yields was a temporary factor that would soon be replaced by a rise in interest rates. However, this has not been the case as interest rates have remained low and continued to decline for the past seven-plus years. As a result, it cannot be maintained that low interest rates (and low CAPM results) are temporary and do not reflect investor expectations. Consequently, the CAPM results should be considered as one factor in determining the cost of equity for DEC. Even though I do not factor the TESTIMONY OF DAVID C. PARCELL 61 PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION CAPM results directly into my cost of equity recommendation, I do believe these lower results are indicative of the recent and continuing decline in utility costs of capital, including cost of equity.

#### XII. TOTAL COST OF CAPITAL

#### Q. WHAT IS THE TOTAL COST OF CAPITAL FOR DEC?

A. Schedule 1 reflects the cost of capital for DEC using my proposed capital structure and embedded cost of debt, as well as my cost of equity recommendations. The resulting total cost of capital is a range of 6.64 percent to 7.04 percent. I recommend a cost of capital of 6.84 percent for DEC, which incorporates a cost of equity of 9.10 percent.

#### XIII. COMMENTS ON COMPANY TESTIMONY

# Q. WHAT COST OF CAPITAL HAS DEC REQUESTED IN ITS APPLICATION?

A. The Company's filing requests a total cost of capital of 7.93 percent, which incorporates a return on equity of 10.75 percent. The 10.75 percent requested return on equity is developed in the testimony of DEC witness Robert B. Hevert.

## Q. HAVE YOU REVIEWED THE TESTIMONY OF DEC WITNESS ROBERT B. HEVERT?

A. Yes, I have. DEC is requesting a cost of equity of 10.75 percent, which is in the top portion of Mr. Hevert's recommended range of 10.25 percent to

11.00 percent. TESTIMONY OF DAVID C. PARCELL PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION DOCKET NO. E-7, SUB 1146

#### Q. WHAT IS THE BASIS FOR MR. HEVERT'S COST OF EQUITY RANGE?

A. Mr. Hevert summarizes his cost of equity conclusions are as follows:

DCF Results			
	Mean		Mean
	Low	Mean	High
Constant Growth DCF	Results		
30-Day Average	7.91%	8.74%	9.63%
90-Day Average	8.00%	8.83%	9.72%
180-Day Average	8.11%	8.93%	9.83%
Multi-Stage DCF Resu	llts		
30-Day Average	8.70%	8.88%	9.09%
90-Day Average	8.79%	8.97%	9.18%
180-Day Average	8.90%	9.09%	9.31%
Multi-Stage DCF Resu	Its Current P/E	Ratio	
30-Day Average	9.52%	10.00%	10.51%
90-Day Average	9.75%	10.23%	10.75%
180-Day Average	10.05%	10.53%	11.05%

60
ž
2

Capital Asset Pricing Model	Capital Asset Pricing Model				
	Bloomberg Derived Market Risk Premium	Value Line Derived Market Risk Premium			
Average Bloomberg Beta Coefficient					
Current 30-Year Treasury (2.90%)	9.11%	9.17%			
Near-Term Projected 30-Year Treasury (3.40%)	9.61%	9.66%			
Average Value Line Beta Coefficient					
Current 30-Year Treasury (2.90%)	10.49%	10.56%			
Near-Term Projected 30-Year Treasury (3.40%)	10.98%	11.05%			

Bond Yield Plus Risk Premium			
	Return on Equity		
Current 30-Year Treasury (2.90%)	9.97%		
Near-Term Projected 30-Year Treasury (3.40%)	10.03%		
Long-Term Projected 30-Year Treasury (4.40%)	10.33%		

# Q. DO YOU HAVE ANY GENERAL COMMENTS ABOUT MR. HEVERT'S TESTIMONY AND CONCLUSIONS?

A. Yes, I do. Mr. Hevert's testimony significantly overstates DEC's cost of equity. Each of his methods, and virtually all of his inputs into those methods, is systematically biased upward in a manner that significantly inflates his cost of equity conclusions. Further, of the 38 cost of equity measures cited in the table above, 34 are less than his 10.75 percent recommendation. In addition, Mr. Hevert's 10.75 percent cost of equity recommendation exceeds all of the state commission-authorized costs of equity in 2016 and 2017 for electric utilities, exclusive of the Virginia limitedissue rider cases. Clearly, Mr. Hevert's cost of equity recommendation for DEC is well outside the mainstream of authorized costs of equity for electric

utilities and is asking DEC's ratepayers to pay rates incorporating the highest authorized cost of equity in the United States in recent times.

# Q. WHAT ARE YOUR DISAGREEMENTS WITH MR. HEVERT'S CONSTANT GROWTH DCF ANALYSES?

A. Mr. Hevert's constant growth DCF analyses are based on 30-day, 90-day, and 180-day average stock prices for the periods ending June 16, 2017, annualized dividends per share as of June 16, 2017 and the average of Value Line, First Call and Zack's EPS projections. His DCF analyses are applied to his proxy group of twenty electric utilities.

Mr. Hevert's constant growth DCF analyses are shown on his Exhibit RBH-1. It is apparent from a review of his exhibit that his "Low DCF ROE" for each proxy company reflects the dividend yield and the lowest of the three growth rates he considers. His "Mean DCF ROE" considers the average of all three growth rates and his "High DCF ROE" only considers the highest growth rate for each company. Stated differently, the "High DCF" result considers only the highest of the three growth rates for each company and ignores the other two growth rates. Thus, the "Mean High DCF" result for one proxy company may reflect only the Zacks EPS Growth, while the "Mean High DCF" result for another proxy company may reflect only the Value Line growth result. The prior table shows that none of Mr. Hevert's DCF constant growth and multi-stage results are as high as 10.25 percent lower end of his cost of capital conclusions. In fact, none is as over 9.83

percent.

# Q. IS IT APPROPRIATE TO FOCUS ON THE HIGHEST GROWTH RATE, ON A COMPANY-TO COMPANY BASIS, TO DETERMINE THE COST OF EQUITY FOR AN ELECTRIC UTILITY SUCH AS DEC?

A. No. It is neither realistic nor appropriate to focus on a single growth rate for each proxy company in a DCF context, especially when one "cherry picks" the highest growth rate for each company from among the different growth rate indicators that reflect the highest growth rate for each company. As I indicated above, Mr. Hevert's analyses focus only on methods and data that produce the highest results.

### Q. ARE THERE ANY OTHER PROBLEMS WITH MR. HEVERT'S CONSTANT GROWTH DCF ANALYSES?

A. Yes. Even though Mr. Hevert purports to examine three alternative growth rates in his constant growth DCF analyses, in reality all of the three focuses on a single statistic: analysts' EPS forecasts.

## Q. WHY IS IT IMPROPER TO RELY EXCLUSIVELY ON EPS FORECASTS IN A DCF ANALYSIS?

A. There are several reasons why it is not appropriate to rely exclusively on analysts' forecasts in a DCF context. First, it is not realistic to believe that investors rely exclusively on a single factor, such as analysts' forecasts, in making their investment decisions. Investors have an abundance of available information to assist them in evaluating stocks; EPS forecasts are only one of many such statistics.

Second, Value Line – one of Mr. Hevert's sources of EPS projections – publishes both historic and forecasted data, as well as ratios, for a large array of financial indicators for publicly-traded companies. Presumably, all types of information are published for the consideration of its subscribers/investors. Yet Mr. Hevert primarily considers only one factor, the forecast version of EPS, in his analyses.

Third, the vast majority of information available to investors, by both individual companies in the form of annual reports and offering circulars, and by investment publications such as Value Line, is historic data. It is neither realistic nor logical to maintain the investors only consider projected (estimated) data to the exclusion of historic (actual) data.

Fourth, the experience over the past several years should be a clear signal to investors that analysts cannot accurately predict EPS levels. Few, if any, analysts predicted the decline in security prices in the tech market crash of 2000-2002, as well as the financial crisis of 2008 and 2009.<sup>30</sup> Thus, relying exclusively on forecasted EPS levels, while ignoring historic EPS levels and other indicators, cannot and will not produce accurate results.

In summary, investors are now very much aware of recent inabilities of security analysts to accurately predict EPS growth. These problems clearly call into question the exclusive reliance on analysts' forecasts as the only

<sup>&</sup>lt;sup>30</sup> As demonstration of this, see "Security Analysts and their Recommendations", (<u>http://thismatter.com/money/stocks/valuation/security-analysts.htm</u>).

source of growth in a DCF context. As a result, the landscape has changed in recent years and investors have ample reasons to doubt the reliability of such forecasts at the present time. In light of the above, it is problematic to rely exclusively on such forecasts in determining the cost of equity for DEC.

## Q. ARE YOU AWARE OF ANY RECENT ANALYSES AND COMMENTS ON THE ACCURACY OF ANALYSTS' FORECASTS?

- A. Yes, I am. A 2010 study by McKinsey & Company, titled, "Equity Analysts: Still Too Bullish"<sup>31</sup> concludes that "after almost a decade of stricter regulation, analysts' earnings forecasts continue to be excessively optimistic." The significance of this study, as well as the points I raised previously, is that investors should be hesitant to rely exclusively on analysts' forecasts in making investment decisions.
- Q. HAS THE UNITED STATES SECURITIES AND EXCHANGE COMMISSION ISSUED ANY REPORTS THAT ADDRESS THE EXCLUSIVE RELIANCE ON ANALYSTS' RECOMMENDATIONS?
- A. Yes. In a 2010 "Investor Alert: Analyzing Analyst Recommendations" the Securities and Exchange Commission ("SEC")<sup>32</sup> made the following statement:

As a general matter, investors should not rely solely on an analyst's recommendation when deciding whether to buy, hold, or sell a stock. Instead, they should also do their own research – such as reading the prospectus for new companies

http://www.sec.gov/investor/pubs/Analysts.htm.
 TESTIMONY OF DAVID C. PARCELL
 PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION
 DOCKET NO. E-7, SUB 1146

<sup>&</sup>lt;sup>31</sup> McKinsey & Company, McKinsey on Finance "Equity Analysts: Still Too Bullish", No. 35, Spring 2010.

or for public companies, the quarterly and annual reports filed with the SEC – to confirm whether a particular investment is appropriate for them in light of their individual financial circumstances.

This SEC "Investor Alert" also cites the potential conflicts of interest that analysts face.

This "Investor Alert" thus also calls into question the exclusive reliance on analysts' forecasts, as proposed by Mr. Hevert.

# Q. WHAT IS YOUR RESPONSE TO MR. HEVERT'S MULTI-STAGE DCF ANALYSES?

Mr. Hevert's multi-stage DCF analyses use EPS forecasts as Stage 1 (short-term) and Gross Domestic Product ("GDP") growth as Stage 3 (long-term), with Stage 2 being a transition.

I have previously indicated that his first stage (i.e., EPS forecasts) overstates the ROE. As a result, the first stage of his multi-stage DCF results in excessive ROE conclusions. In addition, Mr. Hevert's long-term growth rate of 5.38 percent is excessive.

# Q. WHAT IS THE SOURCE OF THIS 5.38 PERCENT GDP GROWTH FIGURE?

A. Mr. Hevert's 5.38 percent long-term growth rate is the result of his combination of 1929-2016 "real growth" of GDP (3.22 percent) and a 2.09 percent inflation rate.

# Q. IS THERE ANYTHING INCONSISTENT WITH MR. HEVERT'S USE OF HISTORIC GDP GROWTH IN HIS DCF ANALYSES?

A. Yes, there is. All of Mr. Hevert's growth rates in his constant growth DCF analyses (i.e., EPS growth) reflect projections of future growth. On the other hand, Mr. Hevert only uses historic rates in his real GDP growth input. Apparently, Mr. Hevert believes it is not proper to use historic growth rates of financial indicators (i.e., EPS growth), but it is proper to use only historic growth rates in his real GDP input. This demonstrates a significant inconsistency in Mr. Hevert's analyses. Again, this demonstrates Mr. Hevert's consistent pattern of choosing data and methodologies that result in the highest cost of equity conclusions.

#### Q. ARE YOU AWARE OF ANY PROJECTIONS OF GDP GROWTH?

- A. Yes, I am. There are at least two sources of projections of GDP growth.
  These are:
  - Social Security Administration (SSA), and
  - Energy Information Administration (EIA).

The two organizations cited above are U.S. government-sponsored organizations.

### Q. WHAT ARE THE PROJECTIONS OF LONG-TERM GDP GROWTH BY THESE TWO ORGANIZATIONS?

A. The projections of long-term gross GDP growth by these two organizations are:

TESTIMONY OF DAVID C. PARCELL PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION DOCKET NO. E-7, SUB 1146

SSA 2020-2088-4.35% (see Schedule 13)

EIA 2016-2050-4.2% (see Schedule 13)

Each of these projections is more than 100 basis points below the 5.38 percent GDP figure used by Mr. Hevert.

# Q. WOULD IT BE MORE APPROPRIATE FOR MR. HEVERT TO USE HISTORIC OR PROJECTED GROWTH RATES OF GDP IN MR. HEVERT'S DCF ANALYSIS?

A. It would have been appropriate for Mr. Hevert to use projections of GDP growth, since he is using projections of the other growth rate indicators.

# Q. IS IT REASONABLE TO BELIEVE THAT INVESTORS WOULD EXPECT GDP GROWTH TO BE 5.38 PERCENT, IN SPITE OF THE MUCH LOWER PROJECTIONS BY THE U.S. GOVERNMENT FORECASTING ORGANIZATIONS?

- A. No, it is not. Instead, investors reasonably rely on the government's forecasts of GDP as the most unbiased and reliable estimates.
- Q. ARE THERE ANY OTHER INDICATIONS THAT CURRENT AND FUTURE GDP GROWTH MAY NOT BE AS ROBUST AS PAST GDP GROWTH?
- A. Yes. I previously indicated that GDP growth in the current economic expansion is lower than has been the case in other expansions over the past several decades. In addition, The Conference Board's "Global

Economic Outlook" projects average annual U.S. real GDP growth to be 2.5 TESTIMONY OF DAVID C. PARCELL 71 PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION DOCKET NO. E-7, SUB 1146 percent or less from 2016 through 2026.<sup>33</sup> This is well below the 3.22 percent historic (1929-2016) real GDP growth rate utilized by Mr. Hevert. Both of these real GDP figures are lower than the SAA and EIA figures that I discuss above because the real GDP figures are net of (i.e., before) inflation, while the SSA and EIA figures include projected inflation.

## Q. ARE YOU AWARE OF ANY UTILITY REGULATORY AGENCIES THAT UTILIZE GDP GROWTH AS A COMPONENT IN A DCF ANALYSIS?

A. The only regulatory agency of which I am aware that directly and formally uses GDP growth in a DCF context is the Federal Energy Regulatory Commission ("FERC"). The FERC uses a two-stage DCF model in establishing the cost of equity for interstate natural gas pipelines and, more recently, electric utilities. The first stage of the FERC two-stage DCF model uses 5-year EPS forecasts, while the second stage uses GDP projections for 6 to 25+ years into the future. Recent FERC long-term GDP projections have been about 4.4 percent.<sup>34</sup>

# Q. HOW MUCH WEIGHT DOES FERC GIVE TO THE GDP GROWTH RATE IN ITS TWO-STAGE DCF MODEL?

A. Thirty-three percent.

<sup>&</sup>lt;sup>33</sup> www.conference-board.org/data/globaloutlook.cfm

<sup>&</sup>lt;sup>34</sup> FERC Opinion No. 551, dated September 28, 2016, at paragraph 21.
# Q. ARE YOU AWARE OF ANY REGULATORY AGENCIES THAT USE HISTORIC GDP GROWTH IN A DCF CONTEXT?

A. No, not in the same context as Mr. Hevert.

# Q. DO YOU HAVE ANY COMMENTS CONCERNING MR. HEVERT'S CAPM ANALYSES?

 A. Yes, I do. I disagree with Mr. Hevert's use of projected interest rates as his risk-free rate CAPM component. I also disagree with his risk premium estimates.

# Q. WHY IS IT NOT PROPER TO USE PROJECTED INTEREST RATES AS THE RISK-FREE RATE?

A. It is proper to use the current (i.e., actual) yield as the risk-free rate in a CAPM context. This is the case since the current yield is known and measurable and reflects investors' current collective assessment of all capital market conditions. Prospective interest rates, in contrast, are not measurable and not achievable. For example, if the current yield on 20year U.S. Treasury Bonds is 2.6 percent, this reflects the rate that investors can actually receive on their investment. Investors cannot receive a prospective yield on their investments since such a yield is not actual but rather speculative.

Use of the current risk-free rate in a CAPM context is similar to using the current yield in a DCF context. Analysts do not use prospective stock prices as the basis for the dividend yield in a DCF analysis, as use of prospective

stock prices is speculative. Use of current stock prices is appropriate, as are used by Mr. Hevert. Likewise, current levels of interest rates reflect all current information (i.e., the efficient market hypothesis) and should be used as the risk-free rate in the CAPM.

It should be noted that Mr. Hevert's use of projected long-term (30-Year Treasury Bonds) interest rates (i.e., 3.40 percent) greatly exceed the current level of long-term bonds, which are about 2.8 percent.

# Q. WHAT ARE YOUR CONCERNS WITH MR. HEVERT'S MARKET RISK PREMIUM COMPONENT?

A. Mr. Hevert computes his market risk premium by calculating a constant growth DCF for the S&P 500 companies (using EPS forecasts as the growth component) of 13.70 percent and comparing this to current yields on 30year U.S. Treasury securities. I have previously indicated that his DCF methodology over-states the cost of capital. In addition, his use of U.S. Treasury securities as the baseline for the market risk premium is improper at this time due to the effects of the Federal Reserve's Quantitative Easing on U.S. Treasury yields, which I describe in more detail above.

# Q. WHAT ARE YOUR RESPONSES TO MR. HEVERT'S BOND YIELD PLUS RISK PREMIUM ANALYSIS?

Mr. Hevert's risk premium approach compares the allowed ROEs for electric utilities and 30-Year U.S. Government Bond yields over the period 1980 to June 16, 2017. He applies this regression result to various projected levels

of 30-year U.S. Treasury Bonds and correspondingly arrives at his 9.97 percent to 10.33 percent conclusion.

Mr. Hevert's bond yield plus risk premium analysis suffers from the same deficiencies as his market risk premium and CAPM analyses. This is demonstrated by the fact that of the 50 electric decisions since 2015 that were used in part to develop his risk premium<sup>35</sup>, only nine were above the 9.97 percent low end of his risk premium result and only one was as high as the 10.33 percent upper end.

- Q. MR. HEVERT CITES, ON PAGES 43-60 OF HIS DIRECT TESTIMONY, SEVERAL "ADDITIONAL FACTORS THAT MUST BE TAKEN INTO CONSIDERATION WHEN DETERMINING WHERE DE CAROLINAS' COST OF EQUITY FALLS WITHIN THE RANGE OF RESULTS." DO YOU HAVE ANY RESPONSES TO THIS ASSERTION?
- A. Yes, I do. Mr. Hevert has identified several "factors" that he maintains create more risk for DEC relative to his proxy electric utilities. These include:
  - 1) Environmental Regulations;
  - 2) Coal-Fired Generation;
  - 3) Nuclear Generation Portfolio;
  - A) North Carolina Renewable Energy and Energy Efficiency Portfolio Standard;
  - 5) Capital Expenditures; and,
  - 6) Flotation costs.

<sup>35</sup> Exhibit RRH-6.

TESTIMONY OF DAVID C. PARCELL PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION DOCKET NO. E-7, SUB 1146

Jan 23 2018

However, each of these factors is considered by the rating agencies in their assignment of credit ratings to DEC, thus Mr. Hevert's consideration of these factors is redundant. As I indicated previously, DEC has higher Moody's credit ratings, reflecting lower risk, compared to the typical electric utility, including Mr. Hevert's proxy group. Stated differently, DEC is perceived to have lower total risks than the typical electric utility, including Mr. Hevert's proxy group, in spite of the existence of Mr. Hevert's risk "factors." This is particularly notable in light the fact that Mr. Hevert's risk "factors" are common across the industry and are not unique to DEC. The risk "factors" are already "baked into the cake". Consequently, there is no justification for providing DEC a higher return on equity relative to that of other similar electric utilities.

# Q. CAN YOU PROVIDE AN EXAMPLE OF RATING AGENCY RECOGNITION OF THOSE FACTORS IN ESTABLISHING DEC'S SECURITY RATINGS?

A. Yes, I can. As I noted previously, DEC's security ratings have been the same for the past several years. It is the responsibility of the rating agencies to give consideration to all relevant factors in assigning ratings. As a result, for example, it is apparent that any perceived risk due to DEC's capital expenditures and environmental compliance programs are already considered by the rating agencies and therefore are reflected in DEC's double A ratings. As noted previously, DEC has a superior security ratings relative to other electric utilities.

TESTIMONY OF DAVID C. PARCELL PUBLIC STAFF – NORTH CAROLINA UTILITIES COMMISSION DOCKET NO. E-7, SUB 1146

# Jan 23 2018

# Q. MR. HEVERT CITES THIS NEED TO CONSIDER A FLOTATION COST ADJUSTMENT TO HIS ROE MODEL RESULTS. IS THIS PROPER?

- A. No, it is not. There has been no demonstration that DE has or intends to issue new common equity for the purpose of infusing equity into DEC. As noted previously DEC has a higher equity ratio than DE, which indicates that other portions of DE have less equity. Thus there is no need to further fund DEC's equity rather than the more heavily debt-financed portion of DE. In addition, should DE issue new shares of common stock, the existence of its stock well above book value indicates that existing shareholders will have their book value enhanced. Thus, there is no need for any further return associated with flotation costs, to the extent they exist.
- Q. ON PAGES 60-71 OF HIS DIRECT TESTIMONY, MR. HEVERT CLAIMS THAT ECONOMIC CONDITIONS IN NORTH CAROLINA HAVE STEADILY EMERGED FROM THE ECONOMIC DOWNTURN THAT PREVAILED DURING THE COMPANY'S LAST RATE CASE. FROM THIS, HE INFERS THAT HIS PROPOSED 10.7 PERCENT ROE IS "FAIR AND REASONABLE" TO DEC. DO YOU AGREE WITH THESE ASSERTIONS?
- A. No, I do not agree. As I have previously indicated in my Direct Testimony, economic and financial conditions have improved from the Great Recession that prevailed in late 2007 to mid 2009. I also demonstrated that various costs of capital continue to remain low even seven years into the current

post-recession expansion. Interest rates, which many North Carolina ratepayers may rely on for investment or living purposes, continue to remain near historic low levels.

In addition, DEC has continued to avail itself of this very low interest rate environment to finance its own operations and capital programs. In fact, DEC's November issuance of long-term debt was at an interest rate (3.70 percent) that reduced the Company's overall cost of long-term debt.

In addition, as I have previously demonstrated, the authorized costs of equity of electric utilities throughout the United States continue to decline and are well below the 10.75 percent he is recommending for DEC. In fact, his 10.75 percent cost of equity recommendation for DEC would make this company have among the highest, if not the highest, recently authorized level of any electric utility over the past few years.

# Q. TO WHAT EXTENT DOES YOUR RECOMMENDED RETURN ON EQUITY TAKE INTO CONSIDERATION THE IMPACT OF CHANGING ECONOMIC CONDITIONS ON DECs CUSTOMERS?

A. I am aware of no clear numerical basis for quantifying the impact of changing economic conditions on customers in determining an appropriate return on equity in setting rates for a public utility. Rather, the impact of changing economic conditions nationwide is inherent in the methods and data used in my study to determine the cost of equity for utilities that are comparable in risk to DEC.

Jan 23 2018

In order to obtain information on the economic conditions in the areas served by DEC, I did review the 2018 Development Tier Designations published by the North Carolina Department of Commerce for the 44 counties in which DEC's service areas are located. The 2018 County Tier Designations are as follows:

- Tier 1 Anson, Caswell, Cherokee, Clay, Graham, Jackson, McDowell, Macon, Person, Swain, and Yadkin;
- Tier 2 Alamance, Alexander, Burke, Caldwell, Catawba, Cleveland, Davidson, Davie, Forsyth, Gatson, Guilford, Polk, Randolph, Rockingham, Rowan, Rutherford, Stanly, Stokes, Surry, Transylvania, and Wilkes; and
- Tier 3 Buncombe, Cabarrus, Chatham, Durham, Granville, Henderson, Iredell, Lincoln, Mecklenburg, Orange, Union, and Wake.

The 11 Tier 1 counties had an August 2017 not seasonally adjusted combined unemployment rate of 4.5 percent, with a combined total of 6,177 persons unemployed, and a combined total labor force of 136,939 persons. The 21 Tier 2 counties had an August 2017 not seasonally adjusted combined unemployment rate of 4.6 percent with a combined total of 54,552 persons unemployed, and a combined total labor force of 1.193 million persons. The 12 Tier 3 counties had an August 2017 not seasonally adjusted combined unemployment rate of 4.0%, with a combined total of 80,066 persons unemployed, with a combined total labor force of 2.009million persons. The August 2017, not seasonally adjusted North Carolina statewide unemployment rate was 4.5 percent.

Jan 23 2018

All 44 counties experienced a drop in their not seasonally adjusted unemployment rates between August 2016 and August 2017, averaging a 0.8 percent decrease compared to the statewide decrease of 0.8 percent. The November 2017 North Carolina seasonally adjusted unemployment rate was 4.3 percent compared to the United States' rate of 4.1 percent. From November 2016 to November 2017, the North Carolina rate decreased 0.9 percent compared to the United States' decrease of 0.5 percent.

The North Carolina Department of Commerce in its December 2017 NC Today stated that North Carolina industry employment had an increase of 71,500 over the year, an increase in real taxable retail sales of \$401.0 million over the year, an increase in residential building permits of 16.9 percent over the year, and an increase in job postings of 12.2 percent over the year.

The determination of the rate of return for regulatory proposes must be based on the requirements of capital markets. However, as stated by the North Carolina Supreme Court in recent decisions, it is necessary to consider the impact of changing economic conditions on consumers in general rate cases. There are reasons to believe that the economic conditions in the nation and in North Carolina will continue to improve which should provide a benefit for many DEC customers. In any event, the Commission's duty to set rates as low as reasonably possible consistent with constitutional requirements without jeopardizing adequate and reliable service, is the same regardless of the customer's ability to pay.

## Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?

A. Yes, it does.

Appendix I Page 1 of 6

## BACKGROUND AND EXPERIENCE PROFILE DAVID C. PARCELL, MBA, CRRA PRESIDENT/SENIOR ECONOMIST

## **EDUCATION**

1985	M.B.A., Virginia Commonwealth University						
1970	M.A.,	Economics,	Virginia	Polytechnic	Institute	and	State
	Univer	sity, (Virginia	Tech)				
1969	B.A.,	Economics,	Virginia	Polytechnic	Institute	and	State
	Univer	sity, (Virginia	Tech)				

#### POSITIONS

Present	Principal, Technical Associates, Inc.							
2007-2016	President, Technical Associates, Inc.							
1995-2007	Executive Vice President and Senior Economist, Technical							
	Associates, Inc.							
1993-1995	Vice President and Senior Economist, C. W. Amos of Virginia							
1972-1993	Vice President and Senior Economist, Technical Associates, Inc.							
1969-1972	Research Economist, Technical Associates, Inc.							
1968-1969	Research Associate, Department of Economics, Virginia							
	Polytechnic Institute and State University							

#### **ACADEMIC HONORS**

Omicron Delta Epsilon - Honor Society in Economics Beta Gamma Sigma - National Scholastic Honor Society of Business Administration Alpha Iota Delta - National Decision Sciences Honorary Society Phi Kappa Phi - Scholastic Honor Society

### **PROFESSIONAL DESIGNATIONS**

Certified Rate of Return Analyst - Founding Member

## **RELEVANT EXPERIENCE**

<u>Financial Economics</u> -- Advised and assisted many Virginia banks and savings and loan associations on organizational and regulatory matters. Testified approximately 25 times before the Virginia State Corporation Commission and the Regional Administrator of National Banks on matters related to branching and organization for banks, savings and loan associations, and consumer finance companies. Advised financial institutions on interest rate structure and loan maturity. Testified before Virginia State Corporation Commission Commission on maximum rates for consumer finance companies.

Appendix I Page 2 of 6

Testified before several committees and subcommittees of Virginia General Assembly on numerous banking matters.

Clients have included First National Bank of Rocky Mount, Patrick Henry National Bank, Peoples Bank of Danville, Blue Ridge Bank, Bank of Essex, and Signet Bank.

Published articles in law reviews and other periodicals on structure and regulation of banking/financial services industry.

<u>Utility Economics</u> -- Performed numerous financial studies of regulated public utilities. Testified in over 550 cases before some fifty state and federal regulatory agencies.

Prepared numerous rate of return studies incorporating cost of equity determination based on DCF, CAPM, comparable earnings and other models. Developed procedures for identifying differential risk characteristics by nuclear construction and other factors.

Conducted studies with respect to cost of service and indexing for determining utility rates, the development of annual review procedures for regulatory control of utilities, fuel and power plant cost recovery adjustment clauses, power supply agreements among affiliates, utility franchise fees, and use of short-term debt in capital structure.

Presented expert testimony before federal regulatory agencies Federal Energy Regulatory Commission, Federal Power Commission, and National Energy Board (Canada), state regulatory agencies in Alabama, Alaska, Arizona, Arkansas, California, Connecticut, Delaware, District of Columbia, Florida, Georgia, Hawaii, Illinois, Indiana, Kansas, Kentucky, Maine, Maryland, Mississippi, Missouri, Nebraska, Nevada, New Hampshire, New Jersey, New Mexico, North Carolina, Ohio, Oklahoma, Ontario (Canada), Pennsylvania, South Carolina, Texas, Utah, Vermont, Virginia, West Virginia, Washington, Wisconsin, U.S. Virgin Islands, and Yukon Territory (Canada).

Published articles in law reviews and other periodicals on the theory and purpose of regulation and other regulatory subjects.

Clients served include state regulatory agencies in Alaska, Arizona, Delaware, Georgia, Mississippi, Missouri, New Hampshire, North Carolina, Ontario (Canada), South Carolina, U.S. Virgin Islands, Virginia and Washington; consumer advocates and attorneys general in Alabama, Arizona, District of Columbia, Florida, Georgia, Hawaii, Illinois, Indiana, Kansas, Kentucky, Maryland, Nevada, New Jersey, New Mexico, Ohio, Oklahoma, Pennsylvania, South Carolina, Texas, Utah, Vermont, Virginia, and West Virginia; federal agencies including Defense Communications Agency, the Department of Energy, Department of the Navy, and General Services Administration; and various organizations such as Bath Iron Works, Illinois Citizens' Utility Board, Illinois Governor's Office of Consumer Services, Illinois Small Business Utility Advocate, Wisconsin's Environmental Decade, Wisconsin's Citizens Utility Board, Old Dominion Electric Cooperative, and industrial customers.

Appendix I Page 3 of 6

<u>Insurance Economics</u> -- Conducted analyses of the relationship between the investment income earned by insurance companies on their portfolios and the premiums charged for insurance. Analyzed impact of diversification on financial strength of Blue Cross/Blue Shield Plans in Virginia.

Conducted studies of profitability and cost of capital for property/casualty insurance industry. Evaluated risk of and required return on surplus for various lines of insurance business.

Presented expert testimony before Virginia State Corporation Commission concerning cost of capital and expected gains from investment portfolio. Testified before insurance bureaus of Maine, Massachusetts, New Jersey, North Carolina, Rhode Island, South Carolina and Vermont concerning cost of equity for insurance companies.

Prepared cost of capital and investment income return analyses for numerous insurance companies concerning several lines of insurance business. Analyses used by Virginia Bureau of Insurance for purposes of setting rates.

<u>Special Studies</u> -- Conducted analyses which evaluated the financial and economic implications of legislative and administrative changes. Subject matter of analyses include returnable bottles, retail beer sales, wine sales regulations, taxi-cab taxation, and bank regulation. Testified before several Virginia General Assembly subcommittees.

Testified before Virginia ABC Commission concerning economic impact of mixed beverage license.

Clients include Virginia Beer Wholesalers, Wine Institute, Virginia Retail Merchants Association, and Virginia Taxicab Association.

<u>Franchise, Merger & Anti-Trust Economics</u> -- Conducted studies on competitive impact on market structures due to joint ventures, mergers, franchising and other business restructuring. Analyzed the costs and benefits to parties involved in mergers. Testified in federal courts and before banking and other regulatory bodies concerning the structure and performance of markets, as well as on the impact of restrictive practices.

Clients served include Dominion Bankshares, asphalt contractors, and law firms.

<u>Transportation Economics</u> -- Conducted cost of capital studies to assess profitability of oil pipelines, trucks, taxicabs and railroads. Analyses have been presented before the Federal Energy Regulatory Commission and Alaska Pipeline Commission in rate proceedings. Served as a consultant to the Rail Services Planning Office on the reorganization of rail services in the U.S. <u>Economic Loss Analyses</u> -- Testified in federal courts, state courts, and other adjudicative forums regarding the economic loss sustained through personal and business injury whether due to bodily harm, discrimination, non-performance, or anticompetitive practices. Testified on economic loss to a commercial bank resulting from publication of adverse information concerning solvency.

Appendix I Page 4 of 6

Testimony has been presented on behalf of private individuals and business firms.

#### **MEMBERSHIPS**

American Economic Association Virginia Association of Economists Richmond Society of Financial Analysts Financial Analysts Federation Society of Utility and Regulatory Financial Analysts Board of Directors 1992-2000 Secretary/Treasurer 1994-1998 President 1998-2000

## **RESEARCH ACTIVITY**

#### **Books and Major Research Reports**

"Stock Price As An Indicator of Performance," Master of Arts Thesis, Virginia Tech, 1970

"Revision of the Property and Casualty Insurance Ratemaking Process Under Prior Approval in the Commonwealth of Virginia," prepared for the Bureau of Insurance of the Virginia State Corporation Commission, with Charles Schotta and Michael J. Ileo, 1971

"An analysis of the Virginia Consumer Finance Industry to Determine the Need for Restructuring the Rate and Size Ceilings on Small Loans in Virginia and the Process by which They are Governed," prepared for the Virginia Consumer Finance Association, with Michael J. Ileo, 1973

State Banks and the State Corporation Commission: A Historical Review, Technical Associates, Inc., 1974

"A Study of the Implications of the Sale of Wine by the Virginia Department of Alcoholic Beverage Control", prepared for the Virginia Wine Wholesalers Association, Virginia Retail Merchants Association, Virginia Food Dealers Association, Virginia Association of Chain Drugstores, Southland Corporation, and the Wine Institute, 1983.

"Performance and Diversification of the Blue Cross/Blue Shield Plans in Virginia: An Operational Review", prepared for the Bureau of Insurance of the Virginia State Corporation Commission, with Michael J. Ileo and Alexander F. Skirpan, 1988.

<u>The Cost of Capital - A Practitioners' Guide</u>, Society of Utility and Regulatory Financial Analysts, 2010 (previous editions in 1991, 1992, 1993, 1994, 1995 and 1997).

## **Papers Presented and Articles Published**

"The Differential Effect of Bank Structure on the Transmission of Open Market Operations," Western Economic Association Meeting, with Charles Schotta, 1971

"The Economic Objectives of Regulation: The Trend in Virginia," (with Michael J. Ileo), William and Mary Law Review, Vol. 14, No. 2, 1973

"Evolution of the Virginia Banking Structure, 1962-1974: The Effects of the Buck-Holland Bill", (with Michael J. Ileo), <u>William and Mary Law Review</u>, Vol. 16, No. 3, 1975

"Banking Structure and Statewide Branching: The Potential for Virginia", <u>William and</u> <u>Mary Law Review</u>, Vol. 18, No. 1, 1976

"Bank Expansion and Electronic Banking: Virginia Banking Structure Changes Past, Present, and Future," <u>William and Mary Business Review</u>," Vol. 1, No. 2, 1976

"Electronic Banking - Wave of the Future?" (with James R. Marchand), <u>Journal of</u> <u>Management and Business Consulting</u>, Vol. 1, No. 1, 1976

"The Pricing of Electricity" (with James R. Marchand), Journal of Management and Business Consulting, Vol. 1, No. 2, 1976

"The Public Interest - Bank and Savings and Loan Expansion in Virginia" (with Richard D. Rogers), <u>University of Richmond Law Review</u>, Vol. 11, No. 3, 1977

"When Is It In the 'Public Interest' to Authorize a New Bank?", <u>University of Richmond</u> <u>Law Review</u>, Vol. 13, No. 3, 1979

"Banking Deregulation and Its Implications on the Virginia Banking Structure," <u>William</u> and Mary Business Review, Vol. 5, No. 1, 1983

"The Impact of Reciprocal Interstate Banking Statutes on The Performance of Virginia Bank Stocks", with William B. Harrison, <u>Virginia Social Science Journal</u>, Vol. 23, 1988

Jan 23 2018

Appendix I Page 6 of 6

"The Financial Performance of New Banks in Virginia", <u>Virginia Social Science Journal</u>, Vol. 24, 1989

"Identifying and Managing Community Bank Performance After Deregulation", with William B. Harrison, Journal of Managerial Issues, Vol. II, No. 2, Summer 1990

"The Flotation Cost Adjustment To Utility Cost of Common Equity - Theory, Measurement and Implementation," presented at Twenty-Fifth Financial Forum, National Society of Rate of Return Analysts, Philadelphia, Pennsylvania, April 28, 1993.

Biography of Myon Edison Bristow, Dictionary of Virginia Biography, Volume 2, 2001.

Exhibit DCP-1 Schedule 1

# DUKE ENERGY CAROLINAS TOTAL COST OF CAPITAL

Capital Item	Percent 1/	Cost Rate		Cost Rate		/eighted Co	st
Long-Term Debt	50.00%		4.57%	2/		2.29%	
Common Equity	50.00%	8.70%	9.10%	9.50%	4.35%	4.55%	4.75%
Total Capital	100.00%				6.64%	6.84% (With 9.1%	7.04% ROE)

1/ Hypothetical capital structure, as recommended by Mr. Parcell.

2/ Duke Energy Carolinas cost of long-term debt as of November 30, 2017, as reported in response to NCPS 76-13 Supplemental.

**Jan 23 2018** 

Exhibit DCP-1 Schedule 2 Page 1 of 3

#### **ECONOMIC INDICATORS**

Period	Real GDP * Growth	Industrial Production Growth	Unemploy- ment Rate	Consumer Price Index
		1975 - 1982 Cycle	1	
1975	-0.2%	-8.9%	8.5%	7.0%
1976	5.4%	7.9%	7.7%	4.8%
1977	4.6%	7.6%	7.1%	6.8%
1978	5.6%	5.5%	6.1%	9.0%
1979	3.2%	3.0%	5.8%	13.3%
1980	-0.2%	-2.6%	7.1%	12.4%
1981	2.6%	1.3%	7.6%	8.9%
1982	-1.9%	-5.2%	9.7%	3.8%
		1983 - 1991 Cycle		
1983	4.6%	2.7%	9.6%	3.8%
1984	7.3%	8.9%	7.5%	3.9%
1985	4.2%	1.2%	7.2%	3.8%
1986	3.5%	1.0%	7.0%	1.1%
1987	3.5%	5.2%	6.2%	4.4%
1988	4.2%	5.2%	5.5%	4.4%
1989	3.7%	0.9%	5.3%	4.6%
1990	1.9%	1.0%	5.6%	6.1%
1991	-0.1%	-1.5%	6.8%	3.1%
		1002 2001 Cuelo		
1002	2.00	1992 - 2001 Cycle	7 50/	2.00/
1992	3.0%	2.9%	6.0%	2.9%
100/	2.778	5.3%	6.1%	2.7%
1994	4.0%	5.2%	5.6%	2.7%
1006	2.7/8	4.7%	5.0%	2.3%
1990	1.5%	4.5%	J.4%	1.7%
1998	4.5%	5.8%	4.5%	1.7%
1999	4.5%	1.4%	4.3%	2.7%
2000	4.1%	3.9%	4.0%	3.4%
2001	1.0%	-3.1%	4.7%	1.6%
2002	1 9%	2002 - 2009 0.2%	5 9%	2 4%
2002	2.8%	0.5%	5.0%	2.4%
2005	2.0%	2.6%	5.0%	2.9%
2004	3.3%	2.0%	5.1%	3.1%
2005	2.7%	2.2%	4.6%	2.5%
2007	1.8%	2.5%	4.6%	4 1%
2008	-0.3%	-3 5%	5.8%	0.1%
2009	-2.8%	-11.5%	9.3%	2.7%
	2.5%	Current Cycle	0.6%	4 50/
2010	2.5%	5.5%	9.6%	1.5%
2011	1.6%	3.1%	8.9%	3.0%
2012	2.2%	2.9%	8.1%	1./%
2013	1.7%	2.0%	7.4%	1.5%
2014	2.0%	3.1%	b.2%	0.8%
2015	2.9%	-U./%	5.3%	U./%
2016	1.5%	-1.2%	4.9%	2.1%
201/	1 20/	0.6%	4 70/	1 60/
Q1	1.270	0.0%	4./%	1.0%
Q2	3.1%	2.1%	4.4%	0.4%
Q3	3.3%	2.2%	4.3%	4.0%

\* GDP = Gross Domestic Product.

Note that certain series of data are periodically revised.

Sources: Council of Economic Advisors, <u>Economic Indiators</u>, various issues, certain earlier year data from sources used by this publication.

Exhibit DCP-1 Schedule 2 Page 2 of 3

#### **INTEREST RATES**

	Prime	U.S. Treasury T Bills	U.S. Treasury T Bonds	Utility Bonds	Utility Bonds	Utility Bonds
Period	Rate	3 Months	10 Year	Aa	Α	Ваа
			1975 - 1982 Cycle			
1975	7.86%	5.84%	7.99%	9.44%	10.09%	10.96%
1976	6.84%	4.99%	7.61%	8.92%	9.29%	9.82%
1977	6.83%	5.27%	7.42%	8.43%	8.61%	9.06%
1978	9.06%	7.22%	8.41%	9.10%	9.29%	9.62%
1979	12.67%	10.04%	9.44%	10.22%	10.49%	10.96%
1980	15.27%	11.51%	11.46%	13.00%	13.34%	13.95%
1981	18.89%	14.03%	13.93%	15.30%	15.95%	16.60%
1982	14.86%	10.69%	13.00%	14.79%	15.86%	16.45%
			1983 - 1991 Cycle			
1983	10.79%	8.63%	11.10%	12.83%	13.66%	14.20%
1984	12.04%	9.58%	12.44%	13.66%	14.03%	14.53%
1985	9.93%	7.48%	10.62%	12.06%	12.47%	12.96%
1986	8.33%	5.98%	7.68%	9.30%	9.58%	10.00%
1987	8.21%	5.82%	8.39%	9.77%	10.10%	10.53%
1988	9.32%	6.69%	8.85%	10.26%	10.49%	11.00%
1989	10.87%	8.12%	8.49%	9.56%	9.77%	9.97%
1990	10.01%	7.51%	8.55%	9.65%	9.86%	10.06%
1991	8.46%	5.42%	7.86%	9.09%	9.36%	9.55%
			1992 - 2001 Cycle			
1992	6.25%	3.45%	7.01%	8.55%	8.69%	8.86%
1993	6.00%	3.02%	5.87%	7.44%	7.59%	7.91%
1994	7.15%	4.29%	7.09%	8.21%	8.31%	8.63%
1995	8 83%	5 51%	6 57%	7 77%	7.89%	8 29%
1996	8 27%	5.02%	6 44%	7 57%	7 75%	8 16%
1007	8 1/1%	5.02%	6 35%	7.57%	7.60%	7 95%
1008	8 35%	1.81%	5 26%	6.91%	7.00%	7.35%
1000	8.00%	4.61%	5.20%	7 51%	7.63%	7.20%
1999	0.00%	4.00%	5.05%	7.51%	7.02%	7.00%
2000	6.91%	3.44%	5.02%	7.59%	7.78%	8.02%
			2002 - 2009			
2002	4.67%	1.62%	4.61%	7.19%	7.37%	8.02%
2003	4.12%	1.02%	4.01%	6.40%	6.58%	6.84%
2004	4.34%	1.38%	4.27%	6.04%	6.16%	6.40%
2005	6.19%	3.16%	4.29%	5.44%	5.65%	5.93%
2006	7.96%	4.73%	4.80%	5.84%	6.07%	6.32%
2007	8.05%	4.41%	4.63%	5.94%	6.07%	6.33%
2008	5.09%	1.48%	3.66%	6.18%	6.53%	7.25%
2009	3.25%	0.16%	3.26%	5.75%	6.04%	7.06%
			Current Cycle			
2010	3.25%	0.14%	3.22%	5.24%	5.46%	5.96%
2011	3.25%	0.06%	2.78%	4.78%	5.04%	5.57%
2012	3.25%	0.09%	1.80%	3.83%	4.13%	4.86%
2013	3.25%	0.06%	2.35%	4.24%	4.47%	4.98%
2014	3.25%	0.03%	2.54%	4.19%	4.28%	4.80%
2015	3.26%	0.06%	2.14%	4.00%	4.12%	5 03%
2016	3 51%	0.33%	1 84%	3 73%	3 93%	4 60%
2017	3.3170	0.0070	1.04/0	3 87%	4 00%	4.00%
lan	3 75%	0 52%	2 42%	3 96%	4.00%	4.50%
Foh	3.75%	0.52%	2.+3/0	3.00%	4 19%	4.02%
Mar	1 00%	0.33%	2.+2/0	1 0/10/	7.10/0	4.30%
iviar A	4.00%	0.72%	2.48%	4.04%	4.23%	4.02%
Apr	4.00%	0.81%	2.30%	3.93%	4.12%	4.51%
iviay	4.00%	0.89%	2.30%	3.94%	4.12%	4.50%
Jun	4.25%	0.99%	2.19%	3.77%	3.94%	4.32%
Jui	4.25%	1.08%	2.32%	3.82%	3.99%	4.36%
Aug	4.25%	1.03%	2.21%	3.67%	3.86%	4.23%
Sep	4.25%	1.04%	2.20%	3.70%	3.87%	4.24%
Oct	4.25%	1.08%	2.36%	3.74%	3.91%	4.26%
Nov	4.25%	1.23%	2.35%	3.65%	3.83%	4.16%
Dec	4.50%			3.62%	3.79%	4.14%

Sources: Council of Economic Advisors, Economic Indiators, various issues, Mergent Bond Record.

Exhibit DCP-1 Schedule 2 Page 3 of 3

#### **STOCK PRICE INDICATORS**

Period	S&P Composite	NASDAQ Composite	Dow Jones Industrials	S&P D/P	S&P E/P
		1075 1	982 Cyclo		
1975		1979 - 1	802 / 19	/ 31%	9 15%
1976			97/ 92	3 77%	8 90%
1970			894.63	4.62%	10 79%
1978			820.23	5 28%	12 03%
1979			844.40	5.20%	13.05%
1980			891.41	5.26%	12.46%
1981			932.92	5 20%	11 96%
1982			844.36	5.81%	11.60%
		1983 - 1	991 Cycle		
1983		1505-1	1.190.34	4,40%	8 03%
1984			1.178 48	4.64%	10 02%
1985			1.328.23	4.25%	8.12%
1986			1,792.76	3.49%	6.09%
1987			2,275.99	3.08%	5 48%
1988	265.79		2,060.82	3.64%	8.01%
1989	322.84		2,508.91	3.45%	7.42%
1990	334 59		2.678.94	3.61%	6 47%
1991	376.18	491.69	2,929.33	3.24%	4.79%
'			,		
1997	<i>A</i> 15 7 <i>A</i>	1992 - 2	3 284 29	2 99%	1 22%
1002	415.74	715 16	3,204.25	2.33%	4.22%
1994	460.33	751.65	3 793 77	2.70%	5 83%
1005	541.64	025 10	1 103 76	2.82%	5.03% 6.00%
1995	670.83	1 164 96	5 7/2 80	2.50%	5 24%
1997	872 72	1,104.50	7 111 15	1 77%	1 57%
1009	1 085 50	1,409.49	2 625 52	1.77%	4.57%
1000	1,085.50	2 728 15	10 /6/ 88	1.49%	2 17%
2000	1,327.33	2,720.15	10,734.90	1.25%	3.63%
2000	1,194.18	2,035.00	10,189.13	1.32%	2.95%
		2002	- 2009		
2002	993 94	1 539 73	9 226 43	1.61%	2.92%
2003	965.23	1.647.17	8,993.59	1.77%	3.84%
2004	1.130.65	1,986.53	10.317.39	1.72%	4.89%
2005	1,207.23	2,099.32	10,547.67	1.83%	5.36%
2006	1,310.46	2,263.41	11,408.67	1.87%	5.78%
2007	1,476.66	2,577.12	13,169.98	1.86%	5.29%
2008	1,220.89	2,162.46	11,252.61	2.37%	3.54%
2009	946.73	1,841.03	8,876.15	2.40%	1.86%
		Curre	nt Cycle		
2010	1,139.31	2,347.70	10,662.80	1.98%	6.04%
2011	1,268.89	2,680.42	11,966.36	2.05%	6.77%
2012	1,379.56	2,965.77	12,967.08	2.24%	6.20%
2013	1,462.51	3,537.69	14,999.67	2.14%	5.57%
2014	1,930.67	4,374.31	16,773.99	2.04%	5.25%
2015	2,061.20	4,943.49	17,590.61	2.10%	4.59%
2016 2017	2,092.39	4,982.49	17,908.08	2.19%	4.17%
01	2,389,68	6 099 65	20 904 22	2 05%	A 74%
02	2,396.22	6 087 11	20,004.22	2.03%	4 29%
4-	2,000.22	0,007.11	20,07 0.77	2.0270	23/0

Note: this source did not publish the S&P Composite prior to 1989 and the NASDAQ prior to 1991.

Sources: Council of Economic Advisors, Economic Indiators, various issues.

Exhibit DCP-1 Schedule 3

# HISTORY OF CREDIT RATINGS SENIOR DEBT

	Duke	Energy Caro	linas	Dul	ke Energy Co	orp
Year	Moody's	S&P	Fitch	Moody's	S&P	Fitch
2012	A1	А	A+	Baa2	BBB	BBB+
2013	Aa2	А	Α+	A3	BBB	BBB+
	142	7.			000	
2014	Aa2	А	A+	A3	BBB	BBB+
2015	Aa2	А	AA-	Baa1	BBB+	BBB+
2016	Aa2	А	AA-	Baa1	BBB+	BBB+
2017	Aa2	А		Baa1	BBB+	BBB+

Source: Response to Public Staff DR 76-4.

## **DUKE ENERGY CAROLINAS, LLC CAPITAL STRUCTURE RATIOS** 2012 - 2017 (\$ MILLIONS)

Year	Common Equity	Long-Term Debt 1/	Short-Term Debt
2012	\$9.872	\$8 741	\$0
LUIL	53.0%	47.0%	0.0%
	53.0%	47.0%	0.070
	551676	1110/0	
2013	\$10,350	\$8,436	\$0
	55.1%	44.9%	0.0%
	55.1%	44.9%	
2014	\$10,924	\$8,353	\$0
	56.7%	43.3%	0.0%
	56.7%	43.3%	
2015	\$11,606	\$8,367	\$0
	58.1%	41.9%	0.0%
	58.1%	41.9%	
		40.000	40
2016	\$10,772	\$9,603	\$0 2.001
	52.9%	47.1%	0.0%
	52.9%	47.1%	
Sontombor 20, 2017	¢11 156	¢0 525	¢Ω
September 50, 2017	53 0%	,55,525 A6 1%	ې0 0.0%
	53.9%	40.1%	0.070
	JJ.J/0	40.170	
November 30. 2017	\$11.294	\$10.071	
······································	52.9%	47.1%	0.0%
	52.9%	47.1%	

1/ Includes current maturities of long-term debt, which are included in this analysis since the actual levels of current maturities are re-financed with new issues of long-term debt, such as was the case with new issues in September of 2017.

Sources: Forms 10-K and Form 10-Q, for periods 2012-2016 and Sept. 30, 2017, Response to Public Staff DR 76-3 for November 30, 2017.

Exhibit DCP-1 Schedule 4 Page 2 of 2

# DUKE ENERGY CORP CAPITAL STRUCTURE RATIOS 2012 -2017 (\$ MILLIONS)

2012\$40,863\$38,609\$1,057 $50.7\%$ $47.9\%$ $1.3\%$ $51.4\%$ $48.6\%$ $1.3\%$ 2013\$41,330\$40,256\$839 $50.1\%$ $48.8\%$ $1.0\%$ $50.7\%$ $49.3\%$ $1.0\%$ 2014\$40,875\$40,020\$2,514 $49.0\%$ $48.0\%$ $3.0\%$ $50.5\%$ $49.5\%$ $3.0\%$ 2015\$39,727\$38,868\$3,633 $48.3\%$ $47.3\%$ $4.4\%$ $50.5\%$ $49.5\%$ $2.7\%$ 2016\$41,033\$47,895\$2,487 $44.9\%$ $52.4\%$ $2.7\%$ $46.1\%$ $53.9\%$ $2.0\%$ Sept. 30, 2017\$41,631\$51,414\$1,899 $43.8\%$ $54.2\%$ $2.0\%$	Year	Common Equity	Long-Term Debt 1/	Short-Term Debt
50.7% 47.9% 1.3%   50.7% 47.9% 1.3%   51.4% 48.6% 1.0%   2013 \$41,330 \$40,256 \$839   50.7% 49.3% 1.0%   2014 \$40,875 \$40,020 \$2,514   49.0% 48.0% 3.0%   50.5% 49.5% 3.0%   2015 \$39,727 \$38,868 \$3,633   48.3% 47.3% 4.4%   50.5% 49.5% 4.4%   2016 \$41,033 \$47,895 \$2,487   44.9% 52.4% 2.7%   46.1% 53.9% 2.0%   44.7% 55.3% 2.0%	2012	\$40.863	\$38.609	\$1.057
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		50.7%	47.9%	1.3%
2013\$41,330\$40,256\$839 $50.1\%$ 48.8%1.0% $50.7\%$ 49.3%1.0%2014\$40,875\$40,020 $49.0\%$ 48.0%3.0% $50.5\%$ 49.5%3.0%2015\$39,727\$38,868\$3,633 $48.3\%$ 47.3%4.4% $50.5\%$ 49.5%2016\$41,033\$47,895\$2,487 $44.9\%$ 52.4%2.7% $46.1\%$ 53.9%2.0%Sept. 30, 2017\$41,631\$51,414\$1,899 $43.8\%$ 54.2%2.0% $44.7\%$ 55.3%2.0%		51.4%	48.6%	
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	2013	\$41,330	\$40,256	\$839
50.7% 49.3%   2014 \$40,875 \$40,020 \$2,514   49.0% 48.0% 3.0%   50.5% 49.5% 3.0%   2015 \$39,727 \$38,868 \$3,633   48.3% 47.3% 4.4%   50.5% 49.5% 4.4%   2016 \$41,033 \$47,895 \$2,487   44.9% 52.4% 2.7%   46.1% 53.9% 2.7%   \$48.3% \$47,895 \$2,487   2016 \$41,033 \$47,895 \$2,487   44.9% 52.4% 2.7%   46.1% 53.9% 2.0%   \$44.7% \$51,414 \$1,899   2.0% 44.7% \$5.3%		50.1%	48.8%	1.0%
2014 \$40,875 \$40,020 \$2,514   49.0% 48.0% 3.0%   50.5% 49.5% 3.0%   2015 \$39,727 \$38,868 \$3,633   48.3% 47.3% 4.4%   50.5% 49.5% 4.4%   2015 \$39,727 \$38,868 \$3,633   48.3% 47.3% 4.4%   50.5% 49.5% 4.4%   2016 \$41,033 \$47,895 \$2,487   44.9% 52.4% 2.7%   46.1% 53.9% 2.7%   Sept. 30, 2017 \$41,631 \$51,414 \$1,899   43.8% 54.2% 2.0%   44.7% 55.3% 2.0%		50.7%	49.3%	
49.0% 48.0% 3.0%   50.5% 49.5% 3.0%   2015 \$39,727 \$38,868 \$3,633   48.3% 47.3% 4.4%   50.5% 49.5% 4.4%   2016 \$41,033 \$47,895 \$2,487   2016 \$41,033 \$47,895 \$2,487   46.1% 53.9% 2.7%   Sept. 30, 2017 \$41,631 \$51,414 \$1,899   43.8% 54.2% 2.0%   44.7% 55.3% 2.0%	2014	\$40,875	\$40,020	\$2,514
50.5% 49.5%   2015 \$39,727 \$38,868 \$3,633   48.3% 47.3% 4.4%   50.5% 49.5% 4.4%   2016 \$41,033 \$47,895 \$2,487   2016 \$41,033 \$47,895 \$2,487   46.1% 53.9% 2.7%   Sept. 30, 2017 \$41,631 \$51,414 \$1,899   43.8% 54.2% 2.0%   44.7% 55.3% 2.0%		49.0%	48.0%	3.0%
2015 \$39,727 \$38,868 \$3,633   48.3% 47.3% 4.4%   50.5% 49.5% 4.4%   2016 \$41,033 \$47,895 \$2,487   46.1% 53.9% 2.7%   Sept. 30, 2017 \$41,631 \$51,414 \$1,899   44.7% 55.3% 2.0%		50.5%	49.5%	
48.3% 47.3% 4.4%   50.5% 49.5% 49.5%   2016 \$41,033 \$47,895 \$2,487   44.9% 52.4% 2.7%   46.1% 53.9% 2.7%   Sept. 30, 2017 \$41,631 \$51,414 \$1,899   43.8% 54.2% 2.0%   44.7% 55.3% 2.0%	2015	\$39,727	\$38,868	\$3,633
50.5% 49.5%   2016 \$41,033 \$47,895 \$2,487   44.9% 52.4% 2.7%   46.1% 53.9% 2.7%   Sept. 30, 2017 \$41,631 \$51,414 \$1,899   43.8% 54.2% 2.0%   44.7% 55.3% 2.0%		48.3%	47.3%	4.4%
2016 \$41,033 \$47,895 \$2,487   44.9% 52.4% 2.7%   46.1% 53.9% 2.7%   Sept. 30, 2017 \$41,631 \$51,414 \$1,899   43.8% 54.2% 2.0%   44.7% 55.3% 2.0%		50.5%	49.5%	
44.9% 52.4% 2.7%   46.1% 53.9% 2.7%   Sept. 30, 2017 \$41,631 \$51,414 \$1,899   43.8% 54.2% 2.0%   44.7% 55.3% 2.0%	2016	\$41,033	\$47,895	\$2,487
46.1% 53.9%   Sept. 30, 2017 \$41,631 \$51,414 \$1,899   43.8% 54.2% 2.0%   44.7% 55.3%		44.9%	52.4%	2.7%
Sept. 30, 2017   \$41,631   \$51,414   \$1,899     43.8%   54.2%   2.0%     44.7%   55.3%		46.1%	53.9%	
43.8% 54.2% 2.0%   44.7% 55.3%	Sept. 30, 2017	\$41,631	\$51,414	\$1,899
44.7% 55.3%		43.8%	54.2%	2.0%
		44.7%	55.3%	
Sept. 30, 2017 \$41,412 \$51,711	Sept. 30, 2017	\$41,412	\$51,711	
44.5% 55.5%		44.5%	55.5%	

1/ Includes current maturities of long-term debt, which are included in this analysis since the actual levels of current maturities are re-financed with new issues of long-term debt, such as was the case with new issues in September of 2017.

Sources: Forms 10-K and Form 10-Q, for periods 2012-2016 and Sept. 30, 2017, Response to Public Staff DR 76-3 for November 30, 2017.

Exhibit DCP-1 Schedule 5

## PROXY COMPANIES COMMON EQUITY RATIOS EXCLUDING SHORT-TERM DEBT

Company	2012	2013	2014	2015	2016	Average	2020-2022
Parcell Proxy Group							
American Electric Power Co.	49.4%	48.9%	51.0%	50.2%	50.0%	49.9%	47.5%
Consolidated Edison Co.	54.1%	53.9%	52.0%	52.1%	49.2%	52.3%	51.0%
DTE Energy Co.	51.2%	52.3%	50.0%	49.8%	44.4%	49.5%	45.0%
Duke Energy Co.	52.9%	52.0%	52.3%	51.4%	47.4%	51.2%	42.5%
Edison International	46.2%	46.2%	47.2%	46.7%	49.2%	47.1%	47.0%
Eversource Energy	55.4%	54.8%	53.2%	53.6%	54.4%	54.3%	52.0%
NextEra Energy Inc.	40.9%	42.9%	45.0%	45.8%	46.7%	44.3%	52.5%
PG&E Corp.	50.4%	52.5%	50.7%	50.4%	52.1%	51.2%	52.5%
Public Service Enterpirse Group	61.7%	59.6%	59.6%	59.7%	54.7%	59.1%	50.0%
WEC Energy Group	48.0%	49.1%	51.2%	48.6%	49.3%	49.2%	52.0%
Xcel Energy Inc.	46.7%	46.7%	47.0%	45.9%	43.7%	46.0%	42.0%
Mean						50.4%	48.5%
Median						49.9%	50.0%
Hevert Proxy Group							
ALLETE	56.3%	55.4%	55.8%	53.7%	58.0%	55.8%	61.0%
Alliant Energy	48.4%	50.8%	47.5%	51.4%	47.2%	49.1%	48.0%
American Electric Power Co.	49.4%	48.9%	51.0%	50.2%	50.0%	49.9%	47.5%
Ameren Corp.	49.4%	53.7%	51.7%	49.7%	51.3%	51.2%	50.0%
Avista Corp.	49.2%	48.6%	49.0%	50.0%	48.8%	49.1%	51.5%
Black Hills Corp.	56.8%	48.4%	52.1%	44.0%	33.5%	47.0%	40.0%
CMS Energy Corp.	31.6%	32.2%	31.0%	31.4%	32.6%	31.8%	35.5%
Dominion Resources, Inc.	38.2%	37.3%	34.6%	34.9%	32.6%	35.5%	30.0%
DTE Energy Co.	51.2%	52.3%	50.0%	49.8%	44.4%	49.5%	45.0%
IDACORP Inc.	54.5%	53.4%	54.7%	54.4%	55.2%	54.4%	57.5%
NorthWestern Corp.	46.2%	46.5%	46.6%	46.9%	48.0%	46.8%	52.0%
OGE Energy	49.3%	56.9%	54.1%	55.7%	58.9%	55.0%	51.5%
Otter Tail Corp.	54.4%	57.9%	53.5%	57.6%	57.0%	56.1%	61.0%
Pinnacle West Capital	55.4%	60.0%	59.0%	57.0%	54.4%	57.2%	54.0%
PNM Resources	48.7%	49.7%	51.9%	45.5%	44.0%	48.0%	43.0%
Portland General	52.9%	48.7%	47.3%	52.2%	51.6%	50.5%	49.5%
SCANA Corp.	45.6%	46.4%	47.4%	48.1%	46.9%	46.9%	45.5%
Southern Company	47.3%	45.8%	47.3%	44.0%	35.7%	44.0%	35.0%
WEC Energy Group	48.0%	49.1%	51.2%	48.6%	49.3%	49.2%	52.0%
Xcel Energy Inc.	46.7%	46.7%	47.0%	45.9%	43.7%	46.0%	42.0%
Mean						48.7%	47.6%
Median						49.2%	48.8%

Source: Value Line Investment Survey.

## PROXY COMPANIES CRITERIA FOR SELECTION

Company	Market Capitalization (\$000)	Common Equity Ratio	Value Line Safety	S&P Stock Ranking	Moody's Bond Rating /1	S&P Bond Rating 1/
Duke Energy Co. Duke Energy Carolinas	\$63,000,000	47.4%	2	В	Baa1 <b>A1</b>	A- <b>A-</b>
Parcell Proxy Group	(\$20 billion Plus)	(over 40%)	(1 or 2)	(A or B)	(A or Baa)	(A or BBB)
American Electric Power Co.	\$38,000,000	50.0%	1	B+	Baa1	A-
Consolidated Edison Co.	\$27,000,000	49.2%	1	B+	A3	A-
DTE Energy Co.	\$21,000,000	44.4%	2	A-	Baa1	BBB+
Edison International	\$25,000,000	49.2%	2	В	A3	BBB+
Eversource Energy	\$20,000,000	54.4%	1	А	Baa1	А
NextEra Energy Inc.	\$73,000,000	46.7%	2	А	Baa1	A-
PG&E Corp.	\$29,000,000	52.1%	2	В	A3	BBB+
Public Service Enterpirse Group	\$25,000,000	54.7%	1	B+	Baa1	BBB+
WEC Energy Group	\$22,000,000	49.3%	1	А	A3	A-
Xcel Energy Inc.	\$25,000,000	43.7%	1	A-	A3	A-
Hevert Proxy Group						
ALLETE	\$4,000,000	58.0%	2	A-	A3	BBB+
Alliant Energy	\$10,300,000	47.2%	2	B+	Baa1	A-
American Electric Power Co.	\$38,000,000	50.0%	1	B+	Baa1	A-
Ameren Corp.	\$16,000,000	51.3%	2	В	Baa1	BBB+
Avista Corp.	\$3,300,000	48.8%	2	A-	Baa1	BBB
Black Hills Corp.	\$3,600,000	33.5%	2	В	Baa2	BBB
CMS Energy Corp.	\$14,000,000	32.6%	2	A-	Baa1	BBB+
Dominion Resources, Inc.	\$52,000,000	32.6%	2	В	Baa2	BBB+
DTE Energy Co.	\$21,000,000	44.4%	2	A-	Baa1	BBB+
IDACORP Inc.	\$4,600,000	55.2%	2	А	Baa1	BBB
NorthWestern Corp.	\$2,800,000	48.0%	3	A+	A2	BBB
OGE Energy	\$6.800.000	58.9%	2	A-	A3	A-
Otter Tail Corp.	\$1,800,000	57.0%	2	В	Baa2	BBB
Pinnacle West Canital	\$9,800,000	54 4%	1	Δ-	A3	A-
PNM Resources	\$3,300,000	44 0%	- 3	B	Baa3	BBB+
Portland General	\$4 100 000	51.6%	2	Δ-	Δ3	BBB
SCANA Corp	\$6 400 000	46 9%	2	Δ	Baaq	BBB+
Southern Company	\$52 000 000	35.7%	2	Δ_	Baa?	Δ_
WEC Energy Group	\$22,000,000	/0 2%	2 1	~- ∧	Δa2 Λ2	Δ_
	\$25,000,000 \$25,000,000	49.3%	1	~	A0 A0	A- A
ALEI EHEIBY IIIL.	Ş∠S,000,000	45./%	T	A-	AS	A-

1/ Bond ratings are for Issuer Rating (Moody's) and Issuer Credit (Standard & Poor's) for companies that have these ratings, and highest other ratings for companies that do not have these ratings.

Exhibit DCP-1 Schedule 7 Page 1 of 4

## PROXY COMPANIES DIVIDEND YIELD CALCULATIONS

	Quarterly	Annual	Stock Price (	October - Dec	ember 2017)	
Company	DPS	DPS	High	Low	Average	Yield
Parcell Proxy Group						
American Electric Power Co.	\$0.620	\$2.48	\$78.07	\$69.55	\$73.81	3.36%
Consolidated Edison Co.	\$0.690	\$2.76	\$89.70	\$80.26	\$84.98	3.25%
DTE Energy Co.	\$0.883	\$3.53	\$116.74	\$106.21	\$111.48	3.17%
Duke Energy Co.	\$0.890	\$3.56	\$91.80	\$83.52	\$87.66	4.06%
Edison International	\$0.543	\$2.17	\$83.38	\$62.57	\$72.98	2.97%
Eversource Energy	\$0.475	\$1.90	\$66.15	\$59.59	\$62.87	3.02%
NextEra Energy Inc.	\$0.983	\$3.93	\$159.40	\$145.62	\$152.51	2.58%
PG&E Corp.	\$0.530	\$2.12	\$69.67	\$41.61	\$55.64	3.81%
Public Service Enterpirse Group	\$0.430	\$1.72	\$53.28	\$46.05	\$49.67	3.46%
WEC Energy Group	\$0.520	\$2.08	\$70.09	\$62.84	\$66.47	3.13%
Xcel Energy Inc.	\$0.360	\$1.44	\$52.22	\$46.86	\$49.54	2.91%
Mean						3.25%
Hevert Proxy Group						
ALLETE	\$0.535	\$2.14	\$81.24	\$72.96	\$77.10	2.78%
Alliant Energy	\$0.315	\$1.26	\$45.55	\$41.05	\$43.30	2.91%
American Electric Power Co.	\$0.620	\$2.48	\$78.07	\$69.55	\$73.81	3.36%
Ameren Corp.	\$0.458	\$1.83	\$64.89	\$57.67	\$61.28	2.99%
Avista Corp.	\$0.358	\$1.43	\$52.39	\$51.19	\$51.79	2.77%
Black Hills Corp.	\$0.475	\$1.90	\$69.79	\$57.01	\$63.40	3.00%
CMS Energy Corp.	\$0.333	\$1.33	\$50.85	\$45.82	\$48.34	2.75%
Dominion Resources, Inc.	\$0.770	\$3.08	\$85.30	\$75.75	\$80.53	3.82%
DTE Energy Co.	\$0.883	\$3.53	\$116.74	\$106.21	\$111.48	3.17%
IDACORP Inc.	\$0.590	\$2.36	\$100.04	\$87.55	\$93.80	2.52%
NorthWestern Corp.	\$0.525	\$2.10	\$64.47	\$56.44	\$60.46	3.47%
OGE Energy	\$0.333	\$1.33	\$37.32	\$32.60	\$34.96	3.81%
Otter Tail Corp.	\$0.320	\$1.28	\$48.65	\$43.30	\$45.98	2.78%
Pinnacle West Capital	\$0.695	\$2.78	\$92.48	\$84.14	\$88.31	3.15%
PNM Resources	\$0.243	\$0.97	\$46.00	\$39.75	\$42.88	2.27%
Portland General	\$0.340	\$1.36	\$50.11	\$44.70	\$47.41	2.87%
SCANA Corp.	\$0.613	\$2.45	\$50.22	\$37.10	\$43.66	5.61%
Southern Company	\$0.580	\$2.32	\$53.51	\$47.92	\$50.72	4.57%
WEC Energy Group	\$0.520	\$2.08	\$70.09	\$62.84	\$66.47	3.13%
Xcel Energy Inc.	\$0.360	\$1.44	\$52.22	\$46.86	\$49.54	2.91%

Mean

\*

**Jan 23 2018** 

Exhibit DCP-1 Schedule 7 Page 2 of 4

## PROXY COMPANIES RETENTION GROWTH RATES

										2017 -
						2012-16				2020-22
Company	2012	2013	2014	2015	2016	Average	2017	2018	2020-22	Average
Parcell Proxy Group										
American Electric Power Co.	3.5%	3.7%	3.8%	3.9%	5.5%	4.1%	3.5%	3.5%	4.5%	3.8%
Consolidated Edison Co.	3.6%	3.6%	2.6%	3.5%	3.0%	3.3%	2.5%	3.0%	2.5%	2.7%
DTE Energy Co.	3.5%	2.7%	5.2%	3.4%	3.7%	3.7%	5.0%	4.0%	3.5%	4.2%
Duke Energy Co.	0.9%	1.5%	1.7%	1.5%	0.6%	1.2%	1.5%	2.0%	2.0%	1.8%
Edison International	11.4%	8.1%	8.8%	7.2%	5.6%	8.2%	5.5%	5.0%	5.5%	5.3%
Eversource Energy	1.6%	3.4%	3.5%	3.4%	3.5%	3.1%	3.5%	3.5%	4.0%	3.7%
NextEra Energy Inc.	5.6%	5.2%	6.0%	6.1%	4.4%	5.5%	5.0%	4.5%	5.0%	4.8%
PG&E Corp.	1.0%	0.2%	3.9%	0.7%	2.8%	1.7%	4.0%	4.5%	3.5%	4.0%
Public Service Enterpirse Group	4.8%	4.4%	6.3%	6.8%	4.6%	5.4%	4.5%	4.0%	3.5%	4.0%
WEC Energy Group	6.5%	5.9%	5.3%	2.1%	3.5%	4.7%	3.5%	3.5%	4.0%	3.7%
Xcel Energy Inc.	4.7%	4.5%	4.5%	4.3%	4.0%	4.4%	4.0%	4.0%	3.5%	3.8%
Mean						4.1%				3.8%
Hevert Proxy Group										
ALLETE	2.3%	2.2%	2.5%	3.6%	2.8%	2.7%	3.0%	3.0%	3.5%	3.2%
Alliant Energy	3.9%	4.9%	4.3%	3.6%	2.8%	3.9%	3.5%	4.0%	4.0%	3.8%
American Electric Power Co.	3.5%	3.7%	3.8%	3.9%	5.5%	4.1%	3.5%	3.5%	4.5%	3.8%
Ameren Corp.	3.0%	1.9%	2.9%	2.5%	3.3%	2.7%	3.5%	4.0%	4.0%	3.8%
Avista Corp.	0.8%	2.9%	2.4%	2.3%	3.0%	2.3%	2.0%	1.5%	3.0%	2.2%
Black Hills Corp.	1.8%	3.7%	4.3%	3.8%	3.3%	3.4%	5.5%	5.0%	5.0%	5.2%
CMS Energy Corp.	5.0%	5.2%	5.0%	5.2%	4.8%	5.0%	5.0%	5.0%	5.5%	5.2%
Dominion Resources, Inc.	3.5%	4.2%	3.3%	2.9%	2.7%	3.3%	2.0%	3.0%	2.0%	2.3%
DTE Energy Co.	3.5%	2.7%	5.2%	3.4%	3.7%	3.7%	5.0%	4.0%	3.5%	4.2%
IDACORP Inc.	5.7%	5.6%	5.4%	4.8%	4.3%	5.2%	4.5%	4.0%	3.5%	4.0%
NorthWestern Corp.	3.2%	3.5%	3.8%	3.0%	4.1%	3.5%	3.5%	3.5%	4.0%	3.7%
OGE Energy	7.2%	7.3%	6.5%	4.0%	3.3%	5.7%	3.5%	3.5%	3.5%	3.5%
Otter Tail Corp.	0.0%	1.2%	2.2%	2.0%	2.1%	1.5%	3.0%	3.0%	4.5%	3.5%
Pinnacle West Capital	4.1%	4.1%	3.5%	3.9%	3.5%	3.8%	3.5%	3.5%	4.0%	3.7%
PNM Resources	3.8%	3.7%	3.2%	3.3%	2.8%	3.4%	4.0%	3.0%	3.5%	3.5%
Portland General	3.5%	2.9%	4.6%	3.3%	3.5%	3.6%	3.5%	3.5%	4.0%	3.7%
SCANA Corp.	3.9%	4.1%	4.9%	4.3%	4.7%	4.4%	4.0%	4.0%	5.0%	4.3%
Southern Company	3.6%	3.2%	3.2%	3.1%	2.5%	3.1%	3.0%	3.0%	3.5%	3.2%
WEC Energy Group	6.5%	5.9%	5.3%	2.1%	3.5%	4.7%	3.5%	3.5%	4.0%	3.7%
Xcel Energy Inc.	4.7%	4.5%	4.5%	4.3%	4.0%	4.4%	4.0%	4.0%	3.5%	3.8%
Mean						3.7%				3.7%

Figures reported by Value Line as "Retained to Com Eq."

Source: Value Line Investment Survey.

Exhibit DCP-1 Schedule 7 Page 3 of 4

## PROXY COMPANIES PER SHARE GROWTH RATES

	Five-	Year Histor	ic Growth	Rates	Est'd -14-'16 to '20-'22 Growth Rates				
Company	EPS	DPS	BVPS	Average	EPS	DPS	BVPS	Average	
Parcell Proxy Group									
American Electric Power Co.	5.0%	4.5%	4.5%	4.7%	4.0%	5.0%	3.5%	4.2%	
Consolidated Edison Co.	2.5%	2.0%	3.5%	2.7%	2.5%	3.0%	3.5%	3.0%	
DTE Energy Co.	6.0%	5.5%	4.0%	5.2%	6.0%	7.0%	4.5%	5.8%	
Duke Energy Co.	0.5%	2.5%	3.0%	2.0%	4.5%	4.5%	1.5%	3.5%	
Edison International	5.0%	6.5%	2.5%	4.7%	4.0%	9.0%	4.0%	5.7%	
Eversource Energy	6.0%	10.5%	8.5%	8.3%	6.5%	6.0%	4.0%	5.5%	
NextEra Energy Inc.	5.0%	9.0%	7.5%	7.2%	7.0%	9.5%	5.0%	7.2%	
PG&E Corp.	-2.0%	1.0%	3.5%	0.8%	9.5%	7.5%	5.0%	7.3%	
Public Service Enterpirse Group	-0.5%	3.0%	6.0%	2.8%	1.0%	5.0%	3.0%	3.0%	
WEC Energy Group	6.5%	16.0%	9.0%	10.5%	6.0%	6.5%	5.0%	5.8%	
Xcel Energy Inc.	6.0%	5.0%	4.5%	5.2%	4.5%	6.0%	4.0%	4.8%	
Mean				4.9%				5.1%	
Hevert Proxy Group									
ALLETE	7.0%	2.5%	6.0%	5.2%	5.0%	4.5%	4.0%	4.5%	
Alliant Energy	6.5%	6.5%	4.5%	5.8%	6.0%	4.5%	4.0%	4.8%	
American Electric Power Co.	5.0%	4.5%	4.5%	4.7%	4.0%	5.0%	3.5%	4.2%	
Ameren Corp.	-1.5%	1.5%	-2.5%	neg	6.0%	4.5%	4.0%	4.8%	
Avista Corp.	3.5%	6.5%	4.5%	4.8%	4.0%	4.0%	3.5%	3.8%	
Black Hills Corp.	11.0%	2.5%	1.5%	5.0%	7.5%	5.0%	5.5%	6.0%	
CMS Energy Corp.	8.5%	11.5%	4.5%	8.2%	6.5%	6.5%	6.5%	6.5%	
Dominion Resources, Inc.	3.0%	7.0%	1.5%	3.8%	6.5%	9.0%	2.5%	6.0%	
DTE Energy Co.	6.0%	5.5%	4.0%	5.2%	6.0%	7.0%	4.5%	5.8%	
IDACORP Inc.	5.5%	10.0%	5.5%	7.0%	3.5%	7.0%	4.0%	4.8%	
NorthWestern Corp.	7.0%	6.0%	8.0%	7.0%	4.5%	5.0%	3.5%	4.3%	
OGE Energy	3.5%	7.5%	7.5%	6.2%	6.0%	9.0%	3.5%	6.2%	
Otter Tail Corp.	25.0%	0.5%	-1.5%	8.0%	7.0%	2.0%	6.5%	5.2%	
Pinnacle West Capital	6.5%	3.0%	4.0%	4.5%	5.5%	5.5%	4.0%	5.0%	
PNM Resources	11.5%	10.0%	2.5%	8.0%	7.5%	9.5%	2.5%	6.5%	
Portland General	5.5%	3.0%	3.5%	4.0%	6.0%	6.0%	3.5%	5.2%	
SCANA Corp.	6.0%	3.0%	5.5%	4.8%	3.5%	3.0%	3.0%	3.2%	
Southern Company	3.0%	3.5%	4.0%	3.5%	3.5%	3.5%	3.0%	3.3%	
WEC Energy Group	6.5%	16.0%	9.0%	10.5%	6.0%	6.5%	5.0%	5.8%	
Xcel Energy Inc.	6.0%	5.0%	4.5%	5.2%	4.5%	6.0%	4.0%	4.8%	
Mean				5.9%				5.0%	

Source: Value Line Investment Survey.

Exhibit DCP-1 Schedule 7 Page 4 of 4

#### PROXY COMPANIES DCF COST RATES

Company	Adjusted Yield	Historic Retention Growth	Prospective Retention Growth	Historic Per Share Growth	Prospective Per Share Growth	First Call EPS Growth	Average Growth	DCF Rates
Parcell Proxy Group								
American Electric Power Co.	3.4%	4.1%	3.8%	4.7%	4.2%	2.77%	3.9%	7.3%
Consolidated Edison Co.	3.3%	3.3%	2.7%	2.7%	3.0%	3.23%	3.0%	6.3%
DTE Energy Co.	3.2%	3.7%	4.2%	5.2%	5.8%	4.91%	4.8%	8.0%
Duke Energy Co.	4.1%	1.2%	1.8%	2.0%	3.5%	3.23%	2.4%	6.5%
Edison International	3.1%	8.2%	5.3%	4.7%	5.7%	3.84%	5.5%	8.6%
Eversource Energy	3.1%	3.1%	3.7%	8.3%	5.5%	5.92%	5.3%	8.4%
NextEra Energy Inc.	2.7%	5.5%	4.8%	7.2%	7.2%	8.04%	6.5%	9.2%
PG&E Corp.	3.9%	1.7%	4.0%	0.8%	7.3%	2.08%	3.2%	7.1%
Public Service Enterpirse Group	3.5%	5.4%	4.0%	2.8%	3.0%	1.38%	3.3%	6.8%
WEC Energy Group	3.2%	4.7%	3.7%	10.5%	5.8%	5.27%	6.0%	9.2%
Xcel Energy Inc.	3.0%	4.4%	3.8%	5.2%	4.8%	na	4.6%	7.5%
Mean	3.3%	4.1%	3.8%	4.9%	5.1%	4.1%	4.4%	7.7%
Median	3.2%	4.1%	3.8%	4.7%	5.5%	3.5%	4.6%	7.5%
Composite - Mean		7.4%	7.1%	8.2%	8.4%	7.4%	7.7%	
Composite - Median		7.3%	7.1%	7.9%	8.7%	6.8%	7.8%	
Hevert Proxy Group								
ALLETE	2.8%	2.7%	3.2%	5.2%	4.5%	5.00%	4.1%	6.9%
Alliant Energy	3.0%	3.9%	3.8%	5.8%	4.8%	7.05%	5.1%	8.1%
American Electric Power Co.	3.4%	4.1%	3.8%	4.7%	4.2%	2.77%	3.9%	7.3%
Ameren Corp.	3.1%	2.7%	3.8%	neg	4.8%	7.00%	4.6%	7.7%
Avista Corp.	2.8%	2.3%	2.2%	4.8%	3.8%	5.65%	3.8%	6.6%
Black Hills Corp.	3.1%	3.4%	5.2%	5.0%	6.0%	4.26%	4.8%	7.8%
CMS Energy Corp.	2.8%	5.0%	5.2%	8.2%	6.5%	7.44%	6.5%	9.3%
Dominion Resources, Inc.	3.9%	3.3%	2.3%	3.8%	6.0%	3.64%	3.8%	7.7%
DIE Energy Co.	3.2%	3.7%	4.2%	5.2%	5.8%	4.91%	4.8%	8.0%
IDACORP Inc.	2.0%	5.2%	4.0%	7.0%	4.8%	4.00%	5.0%	7.0%
	2.0%	5.3%	2.7/8	6.2%	4.3%	2.23%	4.270 5.1%	0.0%
Otter Tail Corp	2.9%	1.5%	3.5%	8.0%	5.2%	5 20%	J.1%	7.5%
Pinnacle West Canital	3.2%	3.8%	3.5%	4 5%	5.0%	5.46%	4.5%	7.3%
PNM Resources	2.3%	3,4%	3.5%	8.0%	6.5%	6.05%	5.5%	7.8%
Portland General	2.9%	3.6%	3,7%	4.0%	5.2%	4.00%	4.1%	7.0%
SCANA Corp.	5.7%	4,4%	4.3%	4.8%	3.2%	5,50%	4.4%	10.2%
Southern Company	4.6%	3.1%	3.2%	3.5%	3.3%	2.33%	3.1%	7.7%
WEC Energy Group	3.2%	4.7%	3.7%	10.5%	5.8%	5.27%	6.0%	9.2%
Xcel Energy Inc.	3.0%	4.4%	3.8%	5.2%	4.8%	na	4.6%	7.5%
Mean	3.3%	3.7%	3.7%	5.9%	5.0%	4.8%	4.6%	7.9%
Median	3.1%	3.6%	3.7%	5.2%	4.9%	5.0%	4.6%	7.7%
Composite - Mean		7.0%	7.0%	9.2%	8.3%	8.1%	7.9%	
Composite - Median		6.7%	6.7%	8.2%	8.0%	8.1%	7.6%	

Sources: previous pages of this schedule.

Exhibit DCP-1 Schedule 8

## STANDARD & POOR'S 500 COMPOSITE 20-YEAR U.S. TREASURY BOND YIELDS RISK PREMIUMS

Year	EPS	BVPS	ROE	20-Year T-Bond Yield	Risk Premium
1977		\$79.07			
1978	\$12.33	\$85.35	15.00%	7.90%	7.10%
1979	\$14.86	\$94.27	16.55%	8.86%	7.69%
1980	\$14.82	\$102.48	15.06%	9.97%	5.09%
1981	\$15.36	\$109.43	14.50%	11.55%	2.95%
1982	\$12.64	\$112.46	11.39%	13.50%	-2.11%
1983	\$14.03	\$116.93	12.23%	10.38%	1.85%
1984	\$16.64	\$122.47	13.90%	11.74%	2.16%
1985	\$14.61	\$125.20	11.80%	11.25%	0.55%
1986	\$14.48	\$126.82	11.49%	8.98%	2.51%
1987	\$17.50	\$134.07	13.42%	7.92%	5.50%
1988	\$23.75	\$141.32	17.25%	8.97%	8.28%
1989	\$22.87	\$147.26	15.85%	8.81%	7.04%
1990	\$21.73	\$153.01	14.47%	8.19%	6.28%
1991	\$16.29	\$158.85	10.45%	8.22%	2.23%
1992	\$18.86	\$149.74	12.22%	7.26%	4.96%
1993	\$21.89	\$180.88	13.24%	7.17%	6.07%
1994	\$30.60	\$193.06	16.37%	6.59%	9.78%
1995	\$33.96	\$216.51	16.58%	7.60%	8.98%
1996	\$38.73	\$237.08	17.08%	6.18%	10.90%
1997	\$39.72	\$249.52	16.33%	6.64%	9.69%
1998	\$37.71	\$266.40	14.62%	5.83%	8.79%
1999	\$48.17	\$290.68	17.29%	5.57%	11.72%
2000	\$50.00	\$325.80	16.22%	6.50%	9.72%
2001	\$24.70	\$338.37	7.44%	5.53%	1.91%
2002	\$27.59	\$321.72	8.36%	5.59%	2.77%
2003	\$48.73	\$367.17	14.15%	4.80%	9.35%
2004	\$58.55	\$414.75	14.98%	5.02%	9.96%
2005	\$69.93	\$453.06	16.12%	4.69%	11.43%
2006	\$81.51	\$504.39	17.03%	4.68%	12.35%
2007	\$66.17	\$529.59	12.80%	4.86%	7.94%
2008	\$14.88	\$451.37	3.03%	4.45%	-1.42%
2009	\$50.97	\$513.58	10.56%	3.47%	7.09%
2010	\$77.35	\$579.14	14.16%	4.25%	9.91%
2011	\$86.95	\$613.14	14.59%	3.82%	10.77%
2012	\$86.51	\$666.97	13.52%	2.46%	11.06%
2013	\$100.20	\$715.84	14.49%	2.88%	11.61%
2014	\$102.31	\$726.96	14.18%	3.41%	10.77%
2015	\$88.43	\$740.29	12.05%	2.47%	9.58%
2016	\$95.48	\$768.98	12.65%	2.30%	10.35%

Mean

7.00%

ROE = EPS divided by average of year-begin and year-end BVPS.

20-Year T-Bond Yield = income return on long-term U.S. Government Bonds.

Sources: Standard & Poor's, Duff & Phelps.

**Jan 23 2018** 

### PROXY COMPANIES CAPM COST RATES

Company	Risk-Free Rate	Beta	Risk Premium	CAPM Rates
Parcell Proxy Group				
American Electric Power Co.	2.62%	0.65	5.8%	6.4%
Consolidated Edison Co.	2.62%	0.50	5.8%	5.5%
DTE Energy Co.	2.62%	0.65	5.8%	6.4%
Duke Energy Co.	2.62%	0.60	5.8%	6.1%
Edison International	2.62%	0.65	5.8%	6.4%
Eversource Energy	2.62%	0.65	5.8%	6.4%
NextEra Energy Inc.	2.62%	0.65	5.8%	6.4%
PG&E Corp.	2.62%	0.65	5.8%	6.4%
Public Service Enterpirse Group	2.62%	0.70	5.8%	6.7%
WEC Energy Group	2.62%	0.60	5.8%	6.1%
Xcel Energy Inc.	2.62%	0.60	5.8%	6.1%
Mean				6.3%
Median				6.4%
Hevert Proxy Group				
ALLETE	2.62%	0.80	5.8%	7.3%
Alliant Energy	2.62%	0.70	5.8%	6.7%
American Electric Power Co.	2.62%	0.65	5.8%	6.4%
Ameren Corp.	2.62%	0.70	5.8%	6.7%
Avista Corp.	2.62%	0.75	5.8%	7.0%
Black Hills Corp.	2.62%	0.90	5.8%	7.8%
CMS Energy Corp.	2.62%	0.65	5.8%	6.4%
Dominion Resources, Inc.	2.62%	0.65	5.8%	6.4%
DTE Energy Co.	2.62%	0.65	5.8%	6.4%
IDACORP Inc.	2.62%	0.70	5.8%	6.7%
NorthWestern Corp.	2.62%	0.70	5.8%	6.7%
OGE Energy	2.62%	0.95	5.8%	8.1%
Otter Tail Corp.	2.62%	0.90	5.8%	7.8%
Pinnacle West Capital	2.62%	0.70	5.8%	6.7%
PNM Resources	2.62%	0.75	5.8%	7.0%
Portland General	2.62%	0.70	5.8%	6.7%
SCANA Corp.	2.62%	0.65	5.8%	6.4%
Southern Company	2.62%	0.55	5.8%	5.8%
WEC Energy Group	2.62%	0.60	5.8%	6.1%
Xcel Energy Inc.	2.62%	0.60	5.8%	6.1%
Mean				6.7%
Median				6.7%

Sources: Value Line Investment Survey, Standard & Poor's, Federal Reserve.

#### Yields on 20-Year U.S. Treasury Bonds

10100 011 20	rear oror rreas
Month	Rate
Oct 2017	2.65%
Nov 2017	2.60%
Dec 2017	2.60%
Average	2.62%

Exhibit DCP-1 Schedule 10 Page 1 of 2

#### PROXY COMPANIES RATES OF RETURN ON AVERAGE COMMON EQUITY

Company	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2002-08 Average	2009-16 Average	2017	2018	2020-22
Parcell Proxy Group																				
American Electric Power Co.	12.3%	12.4%	12.7%	11.9%	12.2%	11.7%	11.6%	11.0%	9.3%	10.7%	9.7%	9.9%	9.9%	10.1%	11.8%	12.1%	10.3%	10.0%	10.0%	11.0%
Consolidated Edison Co.	11.5%	10.0%	8.0%	10.2%	9.7%	10.9%	9.9%	8.7%	9.3%	9.3%	9.7%	9.5%	8.5%	9.3%	8.6%	10.0%	9.1%	8.5%	8.5%	8.5%
DTE Energy Co.	13.7%	9.7%	8.1%	10.2%	7.5%	7.7%	7.5%	8.7%	9.6%	9.1%	9.2%	8.6%	11.1%	9.3%	9.7%	9.2%	9.4%	11.5%	10.5%	10.5%
Duke Energy Co.	8.9%	0.6%	8.6%	9.5%	4.8%	6.4%	6.1%	6.8%	8.0%	8.1%	6.8%	6.8%	7.1%	7.1%	6.4%	6.4%	7.1%	7.5%	8.0%	8.5%
Edison International	15.4%	15.8%	3.9%	17.4%	14.9%	13.4%	13.4%	10.9%	10.7%	10.2%	15.2%	12.7%	13.5%	12.1%	11.0%	13.5%	12.0%	11.0%	11.0%	12.0%
Eversource Energy	6.4%	7.1%	5.1%	5.4%	4.5%	8.6%	9.8%	9.6%	4.9%	10.0%	7.3%	8.3%	8.3%	8.6%	8.9%	6.7%	8.2%	9.0%	9.0%	10.0%
NextEra Energy Inc.	11.6%	13.5%	12.6%	11.1%	14.0%	12.9%	14.8%	13.3%	14.4%	13.7%	12.4%	12.2%	13.0%	12.9%	11.4%	12.9%	12.9%	12.5%	12.5%	14.0%
PG&E Corp.	neg	20.9%	13.8%	11.7%	13.2%	11.9%	12.8%	11.3%	10.0%	9.6%	6.9%	5.9%	9.5%	6.0%	8.2%	14.1%	8.4%	10.0%	10.0%	10.0%
Public Service Enterpirse Group	19.9%	18.3%	12.8%	14.9%	12.2%	19.2%	19.5%	18.8%	16.9%	15.8%	11.7%	11.1%	12.7%	13.2%	10.9%	16.7%	13.9%	11.5%	11.0%	10.5%
WEC Energy Group	12.8%	11.8%	9.0%	11.6%	11.1%	11.1%	11.0%	10.8%	12.2%	13.0%	13.3%	13.6%	13.5%	10.0%	10.6%	11.2%	12.1%	11.0%	11.0%	11.5%
Xcel Energy Inc.	2.8%	10.0%	9.8%	9.1%	9.8%	9.3%	9.7%	9.5%	9.5%	10.1%	10.4%	10.2%	10.3%	10.2%	10.4%	8.6%	10.1%	10.5%	10.5%	10.5%
Mean	11.5%	11.8%	9.5%	11.2%	10.4%	11.2%	11.5%	10.9%	10.4%	10.9%	10.2%	9.9%	10.7%	9.9%	9.8%	11.0%	10.3%	10.3%	10.2%	10.6%
Median	12.0%	11.8%	9.0%	11.1%	11.1%	11.1%	11.0%	10.8%	9.6%	10.1%	9.7%	9.9%	10.3%	10.0%	10.4%	11.0%	10.1%	10.5%	10.5%	10.5%
Hevert Proxy Group																				
ALLETE				12.0%	13.2%	13.4%	11.4%	7.3%	8.2%	9.5%	8.7%	8.4%	8.6%	9.4%	9.3%		8.7%	8.5%	8.5%	9.0%
Alliant Energy	5.7%	9.1%	8.5%	10.3%	9.4%	11.5%	10.2%	7.5%	10.8%	10.4%	11.1%	11.4%	11.5%	10.6%	9.9%	9.2%	10.4%	10.0%	11.0%	12.0%
American Electric Power Co.	12.3%	12.4%	12.7%	11.9%	12.2%	11.7%	11.6%	11.0%	9.3%	10.7%	9.7%	9.9%	9.9%	10.1%	11.8%	12.1%	10.3%	10.0%	10.0%	11.0%
Ameren Corp.	10.8%	12.2%	10.0%	10.3%	8.5%	9.3%	8.8%	8.4%	8.5%	7.6%	8.0%	7.7%	8.8%	8.5%	9.3%	10.0%	8.4%	9.5%	9.5%	10.0%
Avista Corp.	4.5%	6.7%	4.6%	5.8%	8.8%	4.1%	7.6%	8.4%	8.5%	8.6%	6.4%	8.7%	8.1%	7.8%	8.6%	6.0%	8.1%	7.0%	7.0%	8.5%
Black Hills Corp.	12.1%	8.9%	7.9%	9.4%	9.6%	10.9%	0.7%	8.4%	5.9%	3.6%	7.1%	9.1%	9.6%	9.5%	8.9%	8.5%	7.8%	11.0%	10.0%	10.5%
CMS Energy Corp.	neg	neg	7.2%	10.4%	6.2%	6.6%	12.1%	8.3%	11.8%	12.5%	12.7%	13.2%	13.2%	13.7%	13.5%	8.5%	12.4%	13.5%	13.5%	13.5%
Dominion Resources, Inc.	14.9%	12.0%	12.9%	9.4%	14.3%	12.2%	18.1%	14.7%	14.7%	13.5%	14.3%	16.1%	15.3%	15.6%	15.5%	13.4%	15.0%	14.0%	15.5%	19.5%
DTE Energy Co.	13.7%	9.7%	8.1%	10.2%	7.5%	7.7%	7.5%	8.7%	9.6%	9.1%	9.2%	8.6%	11.1%	9.3%	9.7%	9.2%	9.4%	11.5%	10.5%	10.5%
IDACORP Inc.	7.1%	4.2%	8.2%	7.3%	9.4%	7.1%	8.0%	9.3%	9.8%	10.5%	9.9%	10.1%	10.2%	9.7%	9.4%	7.3%	9.9%	9.5%	9.0%	9.0%
NorthWestern Corp.					6.4%	6.9%	8.4%	9.4%	9.6%	10.9%	9.3%	9.5%	10.3%	9.0%	10.0%		9.8%	9.5%	9.5%	10.0%
OGE Energy	11.1%	13.2%	12.7%	12.5%	15.0%	14.7%	13.0%	12.9%	13.5%	14.0%	13.2%	13.2%	12.5%	10.3%	10.0%	13.2%	12.5%	10.5%	11.0%	12.0%
Otter Tail Corp.	15.2%	12.0%	10.8%	11.6%	10.4%	10.4%	5.9%	3.7%	2.1%	2.7%	6.9%	9.4%	10.3%	9.9%	9.7%	10.9%	6.8%	10.0%	10.0%	10.0%
Pinnacle West Capital	8.6%	8.3%	8.2%	6.7%	9.2%	8.5%	6.1%	6.8%	9.3%	8.7%	9.8%	9.9%	9.2%	9.7%	9.4%	7.9%	9.1%	9.5%	10.0%	10.5%
PNM Resources	6.3%	6.7%	7.9%	8.6%	8.4%	3.4%	0.5%	3.1%	4.8%	5.8%	6.6%	6.9%	6.7%	7.6%	7.9%	6.0%	6.2%	8.5%	8.0%	9.0%
Portland General					5.9%	11.5%	6.5%	6.2%	8.0%	9.0%	8.3%	7.7%	9.1%	8.2%	8.3%		8.1%	8.5%	8.5%	9.5%
SCANA Corp.	11.7%	12.4%	12.6%	12.4%	10.9%	11.0%	11.5%	10.7%	10.5%	10.0%	10.2%	10.5%	11.1%	10.4%	10.6%	11.8%	10.5%	10.0%	10.0%	10.5%
Southern Company	15.7%	15.6%	15.2%	15.0%	14.2%	14.5%	13.5%	13.2%	12.6%	12.9%	12.9%	12.7%	12.8%	12.7%	10.5%	14.8%	12.5%	12.5%	12.5%	13.0%
WEC Energy Group	12.8%	11.8%	9.0%	11.6%	11.1%	11.1%	11.0%	10.8%	12.2%	13.0%	13.3%	13.6%	13.5%	10.0%	10.6%	11.2%	12.1%	11.0%	11.0%	11.5%
Xcel Energy Inc.	2.8%	10.0%	9.8%	9.1%	9.8%	9.3%	9.7%	9.5%	9.5%	10.1%	10.4%	10.2%	10.3%	10.2%	10.4%	8.6%	10.1%	10.5%	10.5%	10.5%
Mean	10.3%	10.3%	9.8%	10.3%	10.0%	9.8%	9.1%	8.9%	9.5%	9.7%	9.9%	10.3%	10.6%	10.1%	10.2%	9.9%	9.9%	10.3%	10.3%	11.0%
Median	11.4%	10.9%	9.0%	10.3%	9.5%	10.7%	9.3%	8.6%	9.6%	10.1%	9.8%	9.9%	10.3%	9.8%	9.8%	10.1%	9.7%	10.0%	10.0%	10.5%

Source: Calculations made from data contained in Value Line Investment Survey.

**OFFICIAL COPY** 

Exhibit DCP-1 Schedule 10 Page 2 of 2

#### PROXY COMPANIES MARKET-TO-BOOK RATIOS

Company	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2002-08 Average	2009-16 Average
Parcell Proxy Group																	
American Electric Power Co.	138%	124%	155%	165%	161%	190%	145%	112%	118%	128%	134%	145%	162%	166%	178%	154%	143%
Consolidated Edison Co.	144%	146%	143%	154%	149%	151%	123%	110%	124%	145%	150%	144%	143%	148%	159%	144%	140%
DTE Energy Co.	145%	142%	132%	140%	134%	143%	101%	91%	116%	121%	137%	153%	170%	173%	180%	134%	143%
Duke Energy Co.	171%	106%	139%	157%	153%	102%	102%	90%	101%	115%	120%	120%	133%	135%	136%	133%	119%
Edison International	117%	108%	153%	205%	194%	208%	149%	101%	111%	117%	146%	166%	177%	182%	191%	162%	149%
Eversource Energy	99%	95%	106%	108%	131%	163%	128%	114%	136%	150%	143%	141%	158%	158%	166%	119%	146%
NextEra Energy Inc.	160%	167%	174%	201%	203%	249%	196%	170%	155%	157%	177%	201%	225%	220%	232%	193%	192%
PG&E Corp.	149%	203%	196%	179%	201%	203%	144%	149%	148%	146%	145%	143%	147%	161%	168%	182%	151%
Public Service Enterpirse Group	178%	186%	191%	245%	267%	304%	250%	177%	176%	161%	154%	151%	160%	163%	164%	232%	163%
WEC Energy Group	129%	147%	156%	168%	182%	179%	153%	147%	171%	186%	213%	223%	249%	219%	209%	159%	202%
Xcel Energy Inc.	113%	113%	132%	139%	150%	154%	127%	121%	135%	143%	156%	157%	165%	171%	189%	133%	155%
Mean	140%	140%	152%	169%	175%	186%	147%	126%	136%	143%	152%	159%	172%	172%	179%	159%	155%
Median	144%	142%	153%	165%	161%	179%	144%	114%	135%	145%	146%	151%	162%	166%	178%	155%	150%
Hevert Proxy Group																	
ALLETE				212%	219%	195%	156%	113%	127%	138%	136%	152%	151%	146%	153%		140%
Alliant Energy	110%	97%	120%	131%	155%	173%	131%	103%	131%	147%	161%	169%	197%	196%	214%	131%	165%
American Electric Power Co.	138%	124%	155%	165%	161%	190%	145%	112%	118%	128%	134%	145%	162%	166%	178%	154%	143%
Ameren Corp.	163%	162%	161%	172%	164%	159%	122%	83%	81%	92%	106%	125%	152%	149%	165%	158%	119%
Avista Corp.	85%	94%	111%	115%	135%	127%	110%	94%	106%	119%	123%	125%	143%	141%	158%	111%	126%
Black Hills Corp.	143%	134%	134%	165%	153%	164%	124%	77%	108%	109%	121%	161%	181%	152%	186%	145%	137%
CMS Energy Corp.	137%	80%	90%	125%	142%	177%	127%	117%	148%	170%	192%	218%	239%	254%	276%	125%	202%
Dominion Resources, Inc.	158%	180%	196%	242%	229%	256%	238%	186%	207%	235%	272%	313%	362%	352%	327%	214%	282%
DTE Energy Co.	145%	142%	132%	140%	134%	143%	101%	91%	116%	121%	137%	153%	170%	173%	180%	134%	143%
IDACORP Inc.	134%	112%	125%	122%	139%	132%	104%	94%	113%	119%	123%	136%	159%	158%	177%	124%	135%
NorthWestern Corp.					160%	147%	109%	105%	122%	138%	146%	159%	174%	167%	171%		148%
OGE Energy	147%	154%	178%	187%	205%	197%	145%	139%	180%	197%	204%	231%	228%	184%	170%	173%	192%
Otter Tail Corp.	245%	209%	185%	183%	178%	200%	167%	108%	120%	123%	152%	196%	196%	186%	207%	195%	161%
Pinnacle West Capital	116%	114%	130%	130%	129%	127%	100%	90%	113%	125%	141%	153%	158%	160%	172%	121%	139%
PNM Resources	95%	93%	124%	147%	134%	125%	72%	50%	68%	86%	100%	109%	127%	129%	156%	113%	103%
Portland General					153%	140%	101%	83%	97%	109%	117%	131%	145%	148%	155%		123%
SCANA Corp.	137%	158%	171%	179%	167%	158%	141%	121%	134%	135%	152%	154%	160%	158%	174%	159%	149%
Southern Company	230%	233%	227%	238%	229%	230%	211%	182%	186%	208%	218%	209%	211%	212%	197%	228%	203%
WEC Energy Group	129%	147%	156%	168%	182%	179%	153%	147%	171%	186%	213%	223%	249%	219%	209%	159%	202%
Xcel Energy Inc.	113%	113%	132%	139%	150%	154%	127%	121%	135%	143%	156%	157%	165%	171%	189%	133%	155%
Mean	143%	138%	149%	164%	166%	169%	134%	111%	129%	141%	155%	171%	186%	181%	191%	152%	158%
Median	137%	134%	134%	165%	158%	162%	127%	107%	121%	132%	144%	156%	168%	167%	178%	145%	146%

Source: Calculations made from data contained in Value Line Investment Survey.

Jan 23 2018

**OFFICIAL COPY** 

## STANDARD AND POOR'S 500 COMPOSITE RATES OF RETURN ON AVERAGE COMMON EQUITY AND MARKET TO BOOK RATIOS

Year	Return on Average Equity	Market-To- Book Ratio
2002	8.4%	295%
2003	14.2%	278%
2004	15.0%	291%
2005	16.1%	278%
2006	17.0%	277%
2007	12.8%	284%
2008	3.0%	224%
2009	10.6%	187%
2010	14.2%	208%
2011	14.6%	207%
2012	13.5%	214%
2013	14.5%	237%
2014	14.2%	268%
2015	12.1%	273%
2016	12.7%	271%
Averages:		
2002-2008	12.4%	275%
2009-2016	13.3%	233%

Source: Standard & Poor's.

Exhibit DCP-1 Schedule 12 Page 1 of 2

## PROXY COMPANIES RISK INDICATORS

Company	Value Line Safety Rank	Value Line Beta	Valu Fina Stre	e Line Incial Ingth	S&P Stock Ranking	
Parcell Proxy Group						
American Electric Power Co.	1	0.65	A+	4.33	B+	3.33
Consolidated Edison Co.	1	0.50	A+	4.33	B+	3.33
DTE Energy Co.	2	0.65	B++	3.67	A-	3.67
Duke Energy Co.	2	0.60	А	4.00	В	3.00
Edison International	2	0.65	А	4.00	В	3.00
Eversource Energy	1	0.65	А	4.00	А	4.00
NextEra Energy Inc.	2	0.65	А	4.00	А	4.00
PG&E Corp.	2	0.65	B++	3.67	В	3.00
Public Service Enterpirse Group	1	0.70	A++	4.67	B+	3.33
WEC Energy Group	1	0.60	A+	4.33	А	4.00
Xcel Energy Inc.	1	0.60	A+	4.33	A-	3.67
Mean	1.5	0.63	Α	4.12	B+/A-	3.48
Hevert Proxy Group						
ALLETE	2	0.80	А	4.00	A-	3.67
Alliant Energy	2	0.70	А	4.00	B+	3.33
American Electric Power Co.	1	0.65	A+	4.33	B+	3.33
Ameren Corp.	2	0.70	А	4.00	В	3.00
Avista Corp.	2	0.75	А	4.00	A-	3.67
Black Hills Corp.	2	0.90	А	4.00	В	3.00
CMS Energy Corp.	2	0.65	B++	3.67	A-	3.67
Dominion Resources, Inc.	2	0.65	B++	3.67	В	3.00
DTE Energy Co.	2	0.65	B++	3.67	A-	3.67
IDACORP Inc.	2	0.70	А	4.00	А	4.00
NorthWestern Corp.	3	0.70	B++	3.33	A+	4.33
OGE Energy	2	0.95	А	4.00	A-	3.67
Otter Tail Corp.	2	0.90	А	4.00	В	3.00
Pinnacle West Capital	1	0.70	A+	4.33	A-	3.67
PNM Resources	3	0.75	B++	3.33	В	3.00
Portland General	2	0.70	B++	3.67	A-	3.67
SCANA Corp.	3	0.65	B++	3.33	А	4.00
Southern Company	2	0.55	А	4.00	A-	3.67
WEC Energy Group	1	0.60	A+	4.33	А	4.00
Xcel Energy Inc.	1	0.60	A+	4.33	A-	3.67
Mean	2.0	0.71	A	3.90	B+/A-	3.55

Sources: Value Line Investment Survey, Standard & Poor's Stock Guide.

Exhibit DCP-1 Schedule 12 Page 2 of 2

# PROXY COMPANIES AND STANDARD & POOR'S 500 RISK INDICATORS

Value Line Safety Rank	Value Line Beta	Value Line Financial Strength	S&P Stock Rankng
2.4	1.04	B++	B+
1.5	0.63	Α	B+/A-
2.0	0.71	Α	B+/A-
	Value Line Safety Rank 2.4 1.5 2.0	Value Line Safety RankValue Line Beta2.41.041.50.632.00.71	Value Line Safety RankValue Line BetaValue Line Financial Strength2.41.04B++1.50.63A2.00.71A

## Sources: Value Line Investment Survey, Standard & Poor's Stock Guide.

Definitions:

Safety rankings are in a range of 1 to 5, with 1 representing the highest safety or lowest risk.

Beta reflectrs the variability of a particular stock, relative to the market as a whole. A stock with a beta of 1.0 moves in concert with the market; a stock with a beta below 1.0 is less variable than the market; and a stock with a beta above 1.0 is more variable than the market.

Financial strengths range from C to A++, with the latter representing the highest level.

Common stock rankings range from D to A+, with the latter representing the highest level.

**Exhibit DCP-1** Schedule 13 Page 1 of 2

## LONG-TERM PROJECTIONS OF **GROSS DOMESTIC PRODUCT GROWTH**

## Social Security Administration

Year	Real GDP	GDP Index	Nominal GDP	-	Year	Real GDP	GDP Index	Nominal GDP
2020	2.80%	2.20%	5.00%		2055	2.10%	2.20%	4.30%
2021	2.70%	2.20%	4.90%		2056	2.10%	2.20%	4.30%
2022	2.40%	2.20%	4.60%		2057	2.10%	2.20%	4.30%
2023	2.20%	2.20%	4.40%		2058	2.10%	2.20%	4.30%
2024	2.20%	2.20%	4.40%		2059	2.10%	2.20%	4.30%
2025	2.20%	2.20%	4.40%		2060	2.10%	2.20%	4.30%
2026	2.20%	2.20%	4.40%		2061	2.10%	2.20%	4.30%
2027	2.20%	2.20%	4.40%		2062	2.10%	2.20%	4.30%
2028	2.20%	2.20%	4.40%		2063	2.10%	2.20%	4.30%
2029	2.20%	2.20%	4.40%		2064	2.10%	2.20%	4.30%
2030	2.10%	2.20%	4.30%		2065	2.10%	2.20%	4.30%
2031	2.10%	2.20%	4.30%		2066	2.10%	2.20%	4.30%
2032	2.10%	2.20%	4.30%		2067	2.10%	2.20%	4.30%
2033	2.10%	2.20%	4.30%		2068	2.10%	2.20%	4.30%
2034	2.10%	2.20%	4.30%		2069	2.10%	2.20%	4.30%
2035	2.10%	2.20%	4.30%		2070	2.10%	2.20%	4.30%
2036	2.10%	2.20%	4.30%		2071	2.10%	2.20%	4.30%
2037	2.10%	2.20%	4.30%		2072	2.10%	2.20%	4.30%
2038	2.10%	2.20%	4.30%		2073	2.10%	2.20%	4.30%
2039	2.10%	2.20%	4.30%		2074	2.10%	2.20%	4.30%
2040	2.20%	2.20%	4.40%		2075	2.10%	2.20%	4.30%
2041	2.20%	2.20%	4.40%		2076	2.10%	2.20%	4.30%
2042	2.20%	2.20%	4.40%		2077	2.10%	2.20%	4.30%
2043	2.20%	2.20%	4.40%		2078	2.10%	2.20%	4.30%
2044	2.20%	2.20%	4.40%		2079	2.10%	2.20%	4.30%
2045	2.20%	2.20%	4.40%		2080	2.10%	2.20%	4.30%
2046	2.20%	2.20%	4.40%		2081	2.10%	2.20%	4.30%
2047	2.20%	2.20%	4.40%		2082	2.10%	2.20%	4.30%
2048	2.20%	2.20%	4.40%		2083	2.10%	2.20%	4.30%
2049	2.20%	2.20%	4.40%		2084	2.10%	2.20%	4.30%
2050	2.20%	2.20%	4.40%		2085	2.00%	2.20%	4.20%
2051	2.20%	2.20%	4.40%		2086	2.0%	2.20%	4.20%
2052	2.20%	2.20%	4.40%		2087	2.0%	2.20%	4.20%
2053	2.20%	2.20%	4.40%		2088	2.0%	2.20%	4.20%
2054	2.20%	2.20%	4.40%					
					Average			4.35%

Source: 2016 OASDI Trustees Report.
Jan 23 2018

Exhibit DCP-1 Schedule 13 Page 2 of 2

## LONG-TERM PROJECTIONS OF GROSS DOMESTIC PRODUCT GROWTH

## **Energy Information Administration**

Annual Growth (2016-2050):	
Real GDP	2.1%
GDP Chain-type Price Index	2.1%
Nominal GDP Growth	4.2%

Source: Energy Information Administration, Annual Energy Outlook 2017 with Projections to 2050.