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PLACE: Dobbs Building, Raleigh, North Carolina
DATE: Tuesday, June 11, 2019
TIME: 9:30 a.m. - 9:40 a.m.
DOCKET NO: E-7, Sub 1190
BEFORE: Chair Charlotte A. Mitchell, Presiding
Commissioner ToNola D. Brown-Bland
Commissioner Jerry C. Dockham
Commissioner James G. Patterson
Commissioner Lyons Gray
Commissioner Daniel G. Clodfelter

IN THE MATTER OF:

Application of Duke Energy Carolinas, LLC
Pursuant to N.C.G.S. § 62-133.2 and NCUC Rule R8-55
Relating to Fuel and Fuel-Related Charge Adjustments
for Electric Utilities.

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18 4326 Mail Service Center

19 Raleigh, North Carolina 27699-4300

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E X H I B I T S

Identified / Admitted

Application of	
Duke Energy Carolinas, LLC.....	--/12
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P R O C E E D I N G S

1
2 CHAIR MITCHELL: Good morning. Let's come
3 to order, please, and go on the record. I am
4 Commissioner Charlotte Mitchell, Chair of the
5 Utilities Commission. With me this morning are
6 Commissioners ToNola D. Brown-Bland, Jerry C. Dockham,
7 James G. Patterson, Lyons Gray, and Daniel G.
8 Clodfelter.

9 I now call for hearing Docket Number E-7,
10 Sub 1190, which is the Application by Duke Energy
11 Carolinas, LLC, Pursuant to G.S. § 62-133.2 and
12 Commission Rule R8-55 Regarding Fuel and Fuel-Related
13 Charge Adjustments for Electric Utilities. G.S. §
14 62-133.2 provides for annual fuel charge adjustment
15 proceedings for electric utilities engaged in the
16 generation or production of electricity by fossil or
17 nuclear fuels. Commission Rule R8-55 provides that
18 the fuel charge adjustment proceeding for Duke Energy
19 Carolinas, hereafter I will refer to as DEC, will be
20 held the first Tuesday of June of each year. The Rule
21 further provides that DEC shall file direct testimony
22 and exhibits in support of fuel charge adjustments and
23 publish public notice prior to the hearing.

24 On February 26, 2019, DEC filed its

1 Application to adjust the fuel and fuel-related cost
2 component of its electric rates, along with its
3 supporting testimony and exhibits.

4 On March 8, 2019, the Commission issued its
5 Order Scheduling the Hearing, Requiring the Filing of
6 Testimony and Establishing Discovery Guidelines and
7 Requiring Public Notice.

8 On March 18, 2019, the Commission issued an
9 Order rescheduling this hearing from June 4th to
10 June 11, 2019, commencing at 9:30 a.m.

11 On April 30, 2019, DEC filed supplemental
12 testimony and exhibits.

13 On May 2nd, the Commission issued an Order
14 requiring DEC to publish a second public notice
15 regarding changes to DEC's Application made in DEC's
16 supplemental testimony and exhibits, and to file
17 Affidavits of Publication.

18 Petitions to intervene in this docket were
19 timely filed by Carolina Industrial Group for Fair
20 Utility Rates, III (CIGFUR III); Carolina Utility
21 Customers Association, Inc. (CUCA); North Carolina
22 Sustainable Energy Association (NCSEA); and the Sierra
23 Club. These Petitions to Intervene were allowed by
24 separate Orders of the Commission.

1 The intervention and participation by the
2 Public Staff is recognized pursuant to G.S. § 62-15.

3 On May 14, 2019, DEC filed its Affidavits of
4 Publication regarding the additional public notice.
5 DEC stated that it would file the Affidavits of
6 Publication for the second public notice when those
7 affidavits were received from the newspapers.

8 On May 15th, DEC filed second supplemental
9 testimony.

10 On May 20, 2019, the Public Staff filed the
11 affidavits of Jay Lucas and Jenny Li.

12 On June 3rd, DEC filed a Motion requesting
13 that all DEC and Public Staff witnesses be excused
14 from attending this hearing and that the prefiled
15 testimony, exhibits and affidavits of the respective
16 witnesses and affiants be received into evidence and
17 made a part of the record in this matter.

18 DEC filed its Affidavit of Publication
19 regarding the second public notice on June 4, 2019.

20 On June 6, 2019, the Sierra Club filed a
21 response to DEC's Motion to Excuse Witnesses. And on
22 June 7, 2019, the Commission issued an Order Excusing
23 all Witnesses from Attending the Hearing.

24 Pursuant to State Law, I remind all members

1 of the Commission of our duty to avoid conflicts of
2 interest, and inquire at this time whether any member
3 has a known conflict of interest with regard to the
4 matter before us this morning?

5 (No response)

6 Please let the record reflect that no such
7 conflicts were identified, so we will proceed with the
8 hearing.

9 I now call upon counsel for the parties to
10 announce their appearances, beginning with the
11 Applicant.

12 MR. KAYLOR: Thank you, Madam Chair. Robert
13 Kaylor appearing on behalf of Duke Energy Carolinas.

14 MR. JIRAK: Jack Jirak on behalf of Duke
15 Energy Carolinas.

16 CHAIR MITCHELL: Good morning.

17 MR. SMITH: Ben Smith here on behalf of the
18 North Carolina Sustainable Energy Association.

19 MS. THOMPSON: Good morning. Madam Chair,
20 Members of the Commission, Gudrun Thompson appearing
21 on behalf of the Sierra Club.

22 MR. PAGE: Good morning. Madam Chairman,
23 Commissioners, I'm Bob Page representing Carolina
24 Utility Customers Association.

1 MS. HICKS: Good morning. Warren Hicks on
2 behalf of Carolina Industrial Group for Fair Utility
3 Rates.

4 MS. DOWNEY: Good morning. Dianna Downey on
5 behalf of the Public Staff representing the Using and
6 Consuming Public.

7 CHAIR MITCHELL: Good morning.
8 Are there any preliminary matters before we
9 begin?

10 MR. JIRAK: None at this time.

11 CHAIR MITCHELL: Ms. Downey?

12 MS. DOWNEY: No.

13 CHAIR MITCHELL: Okay. Has the Public Staff
14 identified any public witnesses who wish to testify in
15 this matter?

16 MS. DOWNEY: No, I have not.

17 CHAIR MITCHELL: And since -- is there
18 anyone in the room wishing to testify as a public
19 witnesses in this proceeding?

20 (No response)

21 Having -- no one having appeared we'll go
22 ahead and move forward with the Applicant.

23 MR. JIRAK: Thank you, Chair Mitchell. As
24 you noted, the Commission's June 7, 2019 Order excused

1 the Company's witnesses from appearing at this time.
2 On behalf of Duke Energy Carolina, I would
3 respectfully move that the prefiled direct testimony
4 and exhibits of Duke Energy Carolinas' witnesses be
5 received as evidence in the record as if given orally
6 via the stand, that the prefiled exhibits of the
7 witnesses also be moved into evidence as premarked and
8 prefiled, and I'll briefly identify that testimony for
9 your benefit.

10 The DEC direct testimony exhibits that are
11 being moved into evidence were filed on February 26,
12 2019, and consist of -- and were filed on behalf of
13 Kimberly McGee, Eric S. Grant, Regis Repko, Kevin
14 Houston and Stephen Capps. DEC's supplemental
15 testimony and exhibits that will be moved into
16 evidence were filed on April 30, 2019, and were filed
17 on behalf of Kimberly McGee. And, finally, DEC's
18 second supplemental testimony and exhibits that are
19 also being moved into evidence this morning were filed
20 on May 15, 2019, and were filed on behalf of Kimberly
21 McGee. And, finally, in addition, we'd like to move
22 the Application that these Duke witnesses and exhibits
23 support into the record as well.

24 CHAIR MITCHELL: Thank you very much,

1 Mr. Jirak. Without objection, that motion will be
2 allowed.

3 MR. JIRAK: Thank you.

4 (WHEREUPON, Application of Duke
5 Energy Carolinas, LLC, is admitted
6 into evidence.)

7 (WHEREUPON, McGee Exhibits 1 - 6
8 and McGee Workpapers 1 - 14 are
9 marked for identification as
10 prefiled and received into
11 evidence.)

12 (WHEREUPON, the prefiled direct
13 testimony of KIMBERLY D. MCGEE is
14 copied into the record as if given
15 orally from the stand.)
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BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-7, SUB 1190

In the Matter of)	
Application of Duke Energy Carolinas, LLC)	DIRECT TESTIMONY
Pursuant to G.S. 62-133.2 and NCUC Rule)	OF KIMBERLY MCGEE FOR
R8-55 Relating to Fuel and Fuel-Related)	DUKE ENERGY CAROLINAS, LLC
Charge Adjustments for Electric Utilities)	

1 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A. My name is Kimberly McGee. My business address is 550 South Tryon Street,
3 Charlotte, North Carolina.

4 **Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?**

5 A. I am Rates Manager for Duke Energy Carolinas LLC (“DEC” or the
6 “Company”).

7 **Q. PLEASE SUMMARIZE YOUR EDUCATION AND PROFESSIONAL
8 QUALIFICATIONS.**

9 A. I graduated from the University of North Carolina at Charlotte with a Bachelor of
10 Science degree in Accountancy. I am a certified public accountant licensed in the
11 State of North Carolina. I began my career in 1989 with Deloitte and Touche,
12 LLP as a staff auditor. In 1992, I began working with DEC (formerly known as
13 Duke Power Company) as a staff accountant and have held a variety of positions
14 in the finance organization. From 1997 until 2009, I worked for Wachovia Bank
15 (now known as Wells Fargo) in a variety of finance and regulatory positions. I
16 rejoined DEC in January 2009 as a Lead Accountant in Financial Reporting. I
17 joined the Rates Department in 2011 as Manager, Rates and Regulatory Filings.

18 **Q. PLEASE DESCRIBE YOUR DUTIES AS RATES MANAGER FOR
19 DEC.**

20 A. I am responsible for providing regulatory support for retail and wholesale rates,
21 and providing guidance on DEC’s fuel and fuel-related cost recovery application
22 in North Carolina, and its fuel cost recovery application in South Carolina.

1 **Q. HAVE YOU PREVIOUSLY TESTIFIED BEFORE THE NORTH**
2 **CAROLINA UTILITIES COMMISSION?**

3 A. Yes. I testified before the North Carolina Utilities Commission (“NCUC” or
4 the “Commission”) in DEP’s general rate case proceeding supporting the base
5 fuel factors in Docket No. E-2, Sub 1142 and provided testimony in DEC’s
6 general rate case proceeding supporting the base fuel factors in Docket No. E-
7 7, Sub 1146. I also testified supporting cost recovery in the 2013 Demand Side
8 Management and Energy Efficiency Rider in Docket No. E-7, Sub 1031. I
9 submitted testimony in DEC’s fuel and fuel-related cost recovery proceeding
10 E-7, Subs 1163 and 1129 and DEP’s fuel and fuel-related cost recovery
11 proceedings in Docket No. E-2, Subs 1045, 1069 and 1107.

12 **Q. ARE YOU FAMILIAR WITH THE ACCOUNTING PROCEDURES AND**
13 **BOOKS OF ACCOUNT OF DEC?**

14 A. Yes. DEC’s books of account follow the uniform classification of accounts
15 prescribed by the Federal Energy Regulatory Commission (“FERC”).

16 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

17 A. The purpose of my testimony is to present the information and data required by
18 North Carolina General Statutes (“N.C. Gen. Stat.”) § 62-133.2(c) and (d) and
19 Commission Rule R8-55, as set forth in McGee Exhibits 1 through 6, along with
20 supporting work papers. The test period used in supplying this information and
21 data is the twelve months ended December 31, 2018 (“test period”), and the billing
22 period is September 1, 2019 through August 31, 2020 (“billing period”).

23

1 **Q. WHAT IS THE SOURCE OF THE ACTUAL INFORMATION AND**
2 **DATA FOR THE TEST PERIOD?**

3 A. Actual test period kilowatt hour (“kWh”) generation, kWh sales, fuel-related
4 revenues, and fuel-related expenses were taken from DEC’s books and records.
5 These books, records, and reports of DEC are subject to review by the appropriate
6 regulatory agencies in the three jurisdictions that regulate DEC’s electric rates.

7 In addition, independent auditors perform an annual audit to provide
8 assurance that, in all material respects, internal accounting controls are operating
9 effectively and DEC’s financial statements are accurate.

10 **Q. WERE MCGEE EXHIBITS 1 THROUGH 6 PREPARED BY YOU OR AT**
11 **YOUR DIRECTION AND UNDER YOUR SUPERVISION?**

12 A. Yes, these exhibits were either prepared by me or at my direction and under my
13 supervision, and consist of the following:

14 Exhibit 1: Summary Comparison of Fuel and Fuel-Related Costs Factors.

15 Exhibit 2:

16 Schedule 1: Fuel and Fuel-Related Costs Factors - reflecting a
17 92.95% proposed nuclear capacity factor and
18 projected megawatt hour (“MWh”) sales.

19 Schedule 2: Fuel and Fuel-Related Costs Factors - reflecting a
20 92.95% nuclear capacity factor and normalized
21 test period sales.

22 Schedule 3: Fuel and Fuel-Related Costs Factors - reflecting a
23 90.21% North American Electric Reliability

1 Corporation (“NERC”) five-year national
2 weighted average nuclear capacity factor for
3 pressurized water reactors and projected billing
4 period MWh sales.

5 Exhibit 3:

6 Page 1: Calculation of the Proposed Composite Experience
7 Modification Factor (“EMF”) rate.

8 Page 2: Calculation of the EMF for residential customers.

9 Page 3: Calculation of the EMF for general service/lighting
10 customers.

11 Page 4: Calculation of the EMF for industrial customers.

12 Exhibit 4: MWh Sales, Fuel Revenue, and Fuel and Fuel-Related Expense,
13 as well as System Peak for the test period.

14 Exhibit 5: Nuclear Capacity Ratings.

15 Exhibit 6: December 2018 Monthly Fuel Reports.

16 1) December 2018 Monthly Fuel Report required by NCUC
17 Rule R8-52.

18 2) December 2018 Monthly Base Load Power Plant
19 Performance Report required by NCUC Rule R8-53.

20 **Q. PLEASE EXPLAIN MCGEE EXHIBIT 1.**

21 A. McGee Exhibit 1 presents a summary of fuel and fuel-related cost factors,
22 including the current fuel and fuel-related cost factors, the fuel and fuel-related
23 cost factor calculations as required under Rule R8-55, and the proposed fuel and

1 fuel-related cost factors.

2 **Q. WHAT FUEL AND FUEL-RELATED COSTS FACTORS DOES DEC**
3 **PROPOSE FOR INCLUSION IN RATES FOR THE BILLING PERIOD?**

4 A. DEC proposes fuel and fuel-related costs factors for residential, general
5 service/lighting, and industrial customers of 1.9051¢, 2.0161¢, and 2.0789¢ per
6 kWh, respectively, to be reflected in rates during the billing period. The factors
7 DEC proposes in this proceeding incorporate a 92.95% nuclear capacity factor as
8 testified to by Company witness Capps, projected fossil fuel costs as testified to
9 by Company witness Grant, projected nuclear fuel costs as testified to by
10 Company witness Houston, and projected reagents costs as testified to by
11 Company witness Repko. The components of the proposed fuel and fuel-related
12 cost factors by customer class, as shown on McGee Exhibit 1, are as follows:

	Residential	General	Industrial	Composite
Description	cents/kWh	cents/kWh	cents/kWh	cents/kWh
Total adjusted Fuel and Fuel Related Costs	1.7943	1.9529	1.9313	1.8901
EMF Increment (Decrement)	0.1108	0.0632	0.1476	0.0994
13 Net Fuel and Fuel Related Costs Factors	1.9051	2.0161	2.0789	1.9895

14 **Q. WHAT IS THE IMPACT TO CUSTOMERS' BILLS IF THE PROPOSED**
15 **FUEL AND FUEL-RELATED COSTS FACTORS ARE APPROVED BY**
16 **THE COMMISSION?**

17 A. The proposed fuel and fuel-related costs factors will result in a 1.01% increase
18 on customers' bills. The table below shows both the proposed and existing fuel
19 and fuel-related costs factors.

	Residential	General	Industrial	Composite
Description	cents/kWh	cents/kWh	cents/kWh	cents/kWh
Proposed Total Fuel Factor	1.9051	2.0161	2.0789	1.9895
Existing Total Fuel Factor	1.7983	1.9382	2.0233	1.9059

20

1 **Q. WHAT ARE THE KEY DRIVERS IMPACTING THE PROPOSED FUEL**
2 **AND FUEL-RELATED COSTS FACTORS?**

3 A. The increase in the proposed net fuel and fuel-related costs factors for all
4 customer classes is primarily driven by an increase in coal commodity prices. An
5 increase in gas generation due to lower gas prices partially offsets higher coal-
6 related fuel cost. In addition, the under-collection of \$57.7 million for the current
7 test period is lower than the under-collection of \$73.3 million included in setting
8 fuel rates during the 2018 annual fuel proceeding, thus reducing the total rate
9 increase.

10 Company witness Houston explains that the billing period price of
11 0.6115¢ per kWh for nuclear fuel is lower than experienced during the test period
12 and lower than the prices reflected in current rates. As discussed by Company
13 witness Grant, the proposed fuel and fuel-related costs factors include an average
14 delivered cost for coal for the billing period of \$66.80 per ton, which is 13% lower
15 than the average delivered cost of coal per ton during the test period and lower
16 than prices reflected in current rates. In addition, Company witness Grant notes a
17 decrease in natural gas prices as evidenced by the Henry Hub¹ forward price of
18 \$2.75 per Million British Thermal Units (“MMBtu”) used in the proposed fuel
19 rates, compared to \$3.09 per MMBtu in the test period.

20

¹ “Henry Hub” pipeline is the location used for physical settlement of the New York Mercantile Exchange futures contracts.

1 **Q. HOW DOES DEC DEVELOP THE FUEL FORECASTS FOR ITS**
2 **GENERATING UNITS?**

3 A. For this filing, DEC used an hourly dispatch model in order to generate its fuel
4 forecasts. This hourly dispatch model considers the latest forecasted fuel prices,
5 outages at the generating units based on planned maintenance and refueling
6 schedules, forced outages at generating units based on historical trends, generating
7 unit performance parameters, and expected market conditions associated with
8 power purchases and off-system sales opportunities. In addition, the model
9 dispatches DEC's and DEP's generation resources via joint dispatch, which
10 optimizes the generation fleets of DEC and DEP for the benefit of customers.

11 **Q. PLEASE EXPLAIN WHAT IS SHOWN ON MCGEE EXHIBIT 2,**
12 **SCHEDULES 1, 2, AND 3, INCLUDING THE NUCLEAR CAPACITY**
13 **FACTORS.**

14 A. Exhibit 2 is divided into three schedules. Schedule 1 sets forth system fuel costs
15 used in the determination of the prospective fuel and fuel-related costs. The
16 calculation uses the nuclear capacity factor of 92.95%, and provides the forecasted
17 MWh sales for the billing period on which system generation and costs are based.

18 Schedule 2 also uses the proposed capacity factor of 92.95% along with
19 normalized test period kWh generation, as prescribed by NCUC Rule R8-55
20 (e)(3), which requires the use of the methodology adopted by the Commission in
21 DEC's last general rate case.

22 The capacity factor shown on Schedule 3 is prescribed in NCUC Rule R8-
23 55(d)(1). The normalized five-year national weighted average NERC nuclear

1 capacity factor is 90.21%. This capacity factor is based on the 2013 through 2017
2 data reported in the NERC Generating Unit Statistical Brochure for pressurized
3 water reactors rated at and above 800 MWs. Projected billing period kWh
4 generation was also used for Schedule 3 per NCUC Rule R8-55 (d)(1).

5 Page 2 of Exhibit 2, Schedules 1, 2, and 3 presents the calculation of the
6 proposed fuel and fuel-related costs factors by customer class resulting from the
7 allocation of renewable and cogeneration power capacity costs by customer class
8 on the basis of production plant, which is the same allocation methodology used
9 in the latest general rate case in Docket E-7, Sub 1146.

10 Page 3 of Exhibit 2, Schedules 1, 2, and 3 shows the allocation of system
11 fuel costs to North Carolina retail jurisdiction, and the calculation of DEC's
12 proposed fuel and fuel-related costs factors for the residential, general
13 service/lighting and industrial classes, exclusive of regulatory fee, using the
14 uniform percentage average bill adjustment method.

15 **Q. PLEASE SUMMARIZE THE METHOD USED TO ADJUST TEST**
16 **PERIOD KWH GENERATION IN MCGEE EXHIBIT 2, SCHEDULES 2**
17 **AND 3.**

18 A. The methodology used by DEC in its most recent general rate case for determining
19 generation mix is based upon generation dispatch modeling as used on McGee
20 Exhibit 2, Schedule 1. For purposes of this filing, as a proxy for generation
21 dispatch modeling, McGee Exhibit 2, Schedules 2 and 3 adjust the coal generation
22 produced by the dispatch model. For example, on Exhibit 2, Schedule 2, which is
23 based on the proposed capacity factor and normalized test period sales, DEC

1 increased the level of coal generation to account for the difference between
2 forecasted generation and normalized test period generation. On Exhibit 2,
3 Schedule 3, which is based on the NERC capacity factor, DEC increased the level
4 of coal generation to account for the decrease in nuclear generation. The decrease
5 in nuclear generation results from assuming an 90.21% NERC nuclear capacity
6 factor compared to the proposed 92.95% nuclear capacity factor.

7 **Q. MCGEE EXHIBIT 3 SHOWS THE CALCULATION OF THE TEST**
8 **PERIOD OVER/(UNDER) RECOVERY BALANCE AND THE EMF**
9 **RATE. HOW DID FUEL EXPENSES COMPARE WITH FUEL**
10 **REVENUE DURING THE TEST PERIOD?**

11 A. McGee Exhibit 3, Pages 1 through 4, demonstrates that for the test period, DEC
12 experienced an under-recovery for the residential, general service/lighting and
13 industrial customer classes of \$24.4 million, \$14.8 million, and \$18.4 million,
14 respectively. There were two adjustments included in the calculation of the under-
15 recovery balance at December 31, 2018. The first adjustment relates to the
16 months of January 2018 through March 2018 which were included in the fuel rate
17 approved in the last fuel and fuel-related cost recovery proceeding and are
18 included for Commission review in the current proceeding. The Company has
19 excluded the (over)/under recovery for the months of January 2018 through March
20 2018 when computing the current EMF factors. Secondly, included in the test
21 period (over)/under calculation is the under collection related to the coal inventory
22 rider established in Ordering Paragraph 27 of the Commission's June 22, 2018
23 *Order Accepting Stipulation, Deciding Contested Issue and Requiring Revenue*

1 *Reduction* in Docket No. E-7, Sub 1146. The coal inventory rider was terminated
2 from rates effective for service on and after December 1, 2018. DEC is not
3 recovering any additional coal inventory rider costs beyond October 2018 when
4 the termination requirements were met, but due to the timing of receiving final
5 coal inventory reports, the rider was terminated at the end of November 2018. All
6 amounts collected after October 2018 through January 2019 have been used to
7 reduce the under-collected balance as of the end of October 2018. Interest has
8 been accrued on the under-collected balance through August 2019.

9 Including these two adjustments results in under-collected EMF
10 increments of 0.1108¢, 0.0632¢ and 0.1476¢ per kWh, respectively, for the
11 residential, general service/lighting, and industrial customer classes based on
12 normalized test period sales by customer class.

13 The over/(under) collection amount was determined each month by
14 comparing the amount of fuel revenue collected for each class to actual fuel and
15 fuel-related costs incurred by class. The revenue collected is based on actual
16 monthly sales for each class. Actual fuel and fuel-related costs incurred were first
17 allocated to NC retail jurisdiction based on jurisdictional sales, with consideration
18 given to any fuel and fuel-related costs or benefits that should be directly assigned.
19 The North Carolina retail amount is further allocated among customer classes as
20 follows: (1) capacity-related purchased power costs were allocated among
21 customer classes based on production plant allocators from DEC's cost of service
22 study and (2) all other fuel and fuel-related costs were allocated among customer
23 classes based on fixed allocation percentages established in DEC's previous fuel

1 and fuel-related cost recovery proceeding based on the uniform percentage
2 average bill adjustment method.

3 **Q. PLEASE EXPLAIN MCGEE EXHIBIT 4.**

4 A. As required by NCUC Rule R8-55(e)(1) and (e)(2), McGee Exhibit 4 sets forth
5 test period actual MWh sales, the customer growth MWh adjustment, and the
6 weather MWh adjustment. Test period MWh sales were normalized for weather
7 using a 30-year period and adjusted for projected customer growth. Both of these
8 adjustments were determined using the methods approved for use in DEC's last
9 general rate case (Docket No. E-7, Sub 1146) and used in its last fuel proceeding.
10 McGee Exhibit 4 also sets forth actual test period fuel-related revenue and fuel
11 expense on a total DEC basis and for North Carolina retail. Finally, McGee
12 Exhibit 4 shows the test period peak demand for the system and for North Carolina
13 retail customer classes.

14 **Q. PLEASE EXPLAIN MCGEE EXHIBIT 5.**

15 A. McGee Exhibit 5 sets forth the capacity ratings for each of DEC's nuclear units,
16 in compliance with Rule R8-55(e)(12).

17 **Q. DO YOU BELIEVE DEC'S FUEL AND FUEL-RELATED COSTS
18 INCURRED IN THE TEST YEAR ARE REASONABLE?**

19 A. Yes. As shown on McGee Exhibit 6, DEC's test year actual fuel and fuel-related
20 costs were 1.8969¢ per kWh. Key factors in DEC's ability to maintain lower fuel
21 and fuel-related rates for the benefit of customers include (1) its diverse generating
22 portfolio mix of nuclear, coal, natural gas, and hydro; (2) lower natural gas prices;
23 (3) the high capacity factors of its nuclear fleet; and (4) fuel procurement strategies

1 that mitigate volatility in supply costs. Other key factors include the combination
2 of DEC's and DEP's respective skills in procuring, transporting, managing, and
3 blending fuels, procuring reagents and the increased and broader purchasing
4 ability of Duke Energy Corporation after its merger with Progress Energy, Inc., as
5 well as the joint dispatch of DEC's and DEP's generation resources. Company
6 witness Capps discusses the performance of DEC's nuclear generation fleet, and
7 Company witness Repko discusses the performance of the fossil and hydro fleet,
8 as well as the use of chemicals for reducing emissions. Company witness Grant
9 discusses fossil fuel procurement strategies, and Company witness Houston
10 discusses DEC's nuclear fuel costs and procurement strategies.

11 **Q. IN DEVELOPING THE PROPOSED FUEL AND FUEL-RELATED**
12 **COSTS FACTORS, WERE THE FUEL COSTS ALLOCATED IN**
13 **ACCORDANCE WITH N.C. GEN. STAT. § 62-133.2(A2)?**

14 A. Yes, the costs for which statutory guidance is provided are allocated in compliance
15 with N.C. Gen. Stat. § 62-133.2(a2). These costs are described in subdivisions
16 (4), (5), and (6) of N.C. Gen. Stat. § 62-133.2(a1). Subdivision (4) includes
17 purchased power non-capacity costs subject to economic curtailment or dispatch.
18 Subdivision (5) includes cogeneration and independent power producer capacity
19 costs. Subdivision (6) includes renewable capacity costs. The allocation methods
20 for subdivisions (4), (5), and (6) are the same as used in DEC's latest general rate
21 case, Docket No. E-7, Sub 1146 and are as follows:

22 (a) Capacity-related purchased power costs in Subdivision (5) and (6) are
23 allocated based upon the production plant allocator from the latest annual cost of

1 service study.

2 (b) Subdivision (4) costs and non-capacity related costs in Subdivision (6)
3 are allocated in the same manner as all other fuel and fuel-related costs, using a
4 uniform percentage average bill adjustment method.

5 **Q. HOW ARE THE OTHER FUEL AND FUEL-RELATED COSTS**
6 **ALLOCATED FOR WHICH THERE IS NO SPECIFIC GUIDANCE IN**
7 **N.C. GEN. STAT. § 62-133.2(A2)?**

8 A. System costs are allocated to NC retail jurisdiction based on jurisdictional sales,
9 with consideration given to any fuel and fuel-related costs or benefits that should
10 be directly assigned. Costs are further allocated among customer classes using the
11 uniform percentage average bill adjustment methodology in setting fuel rates in
12 this fuel proceeding. DEC proposes to use the same uniform percentage average
13 bill adjustment methodology to adjust its fuel rates to reflect a proposed increase
14 in fuel and fuel-related costs as it did in its 2018 fuel and fuel-related cost recovery
15 proceeding in Docket No. E-7, Sub 1163.

16 **Q. PLEASE EXPLAIN THE CALCULATION OF THE UNIFORM**
17 **PERCENTAGE AVERAGE BILL ADJUSTMENT METHOD SHOWN**
18 **ON MCGEE EXHIBIT 2, PAGE 3 OF SCHEDULES 1, 2, AND 3.**

19 A. McGee Exhibit 2, Page 3 of Schedule 1, shows DEC's proposed fuel and fuel-
20 related cost factors for the residential, general service/lighting and industrial
21 classes, exclusive of regulatory fee. The uniform bill percentage change of 1.05%
22 was calculated by dividing the fuel and fuel-related cost increase of \$48,252,245
23 for North Carolina retail by the normalized annual North Carolina retail revenues

1 at current rates of \$4,609,002,994. The cost increase of \$48,252,245 was
2 determined by comparing the total proposed fuel rate per kWh to the total fuel rate
3 per kWh currently being collected from customers, and multiplying the resulting
4 increase in fuel rate per kWh by projected North Carolina retail kWh sales for the
5 billing period. The proposed fuel rate per kWh represents the rate necessary to
6 recover projected period fuel costs for the billing period (as computed on McGee
7 Exhibit 2, Schedule 1), the proposed composite EMF increment rate (as computed
8 on McGee Exhibit 3, page 1). This results in a uniform bill percentage change of
9 1.05%. McGee Exhibit 2, Page 3 of Schedules 2 and 3 uses the same calculation,
10 but with the methodology as prescribed by NCUC Rule R8-55(e)(3) and NCUC
11 Rule R8-55(d)(1), respectively.

12 **Q. HOW ARE SPECIFIC FUEL AND FUEL-RELATED COSTS FACTORS**
13 **FOR EACH CUSTOMER CLASS DERIVED FROM THE UNIFORM**
14 **PERCENT ADJUSTMENT COMPUTED ON MCGEE EXHIBIT 2, PAGE**
15 **3 OF SCHEDULES 1, 2, AND 3?**

16 A. McGee Exhibit 2, Page 3 of Schedules 1, 2, and 3 uses the same calculation, but
17 with the methodology as prescribed by NCUC Rule R8-55(e)(3) and NCUC Rule
18 R8-55 (d)(1), respectively, with the breakdown shown on McGee Exhibit 2, Page
19 2 of Schedules 2 and 3. The equal percent increase or decrease for each customer
20 class is applied to current annual revenues by customer class to determine a dollar
21 amount of increase or decrease for each customer class. The dollar increase or
22 decrease is divided by the projected billing period sales for each class to derive a
23 cents per kWh increase or decrease. The current total fuel and fuel-related cost

1 factors for each class are increased or decreased by the proposed cents per kWh
2 increases or decreases to get the proposed total fuel and fuel-related cost factors.
3 The proposed total factors are then separated into the prospective and EMF
4 components by subtracting the EMF components for each customer class (as
5 computed on McGee Exhibit 3, Page 2, 3, and 4) to derive the prospective
6 component for each customer class. This breakdown is shown on McGee Exhibit
7 2, Page 2 of Schedules 1, 2, and 3.

8 **Q. HAS DEC'S ANNUAL INCREASE IN THE AGGREGATE AMOUNT OF**
9 **THE COSTS IDENTIFIED IN SUBDIVISIONS (4), (5), AND (6) OF N.C.**
10 **GEN. STAT. § 62-133.2(a1) EXCEEDED 2.5% OF ITS NORTH**
11 **CAROLINA RETAIL GROSS REVENUES FOR THE TEST PERIOD?**

12 A. No. N.C. Gen. Stat. § 62-133.2(a2) limits the amount of annual increase in certain
13 purchased power costs identified in § 62-133.2(a1) that DEC can recover to 2.5%
14 of its North Carolina retail gross revenues for the preceding calendar year. The
15 amount recoverable in DEC's proposed rates for purchased power under the
16 relevant sections of N.C. Gen. Stat. § 62-133.2(a1) does not increase by more than
17 2.5% of DEC's gross revenues for its North Carolina retail jurisdiction for the test
18 period.

19 **Q. HAS DEC FILED WORKPAPERS SUPPORTING THE**
20 **CALCULATIONS, ADJUSTMENTS, AND NORMALIZATIONS AS**
21 **REQUIRED BY NCUC RULE R8-55(E)(11)?**

22 A. Yes. The work papers supporting the calculations, adjustments and
23 normalizations are included with the filing in this proceeding.

1 Q. DOES THIS CONCLUDE YOUR PRE-FILED DIRECT TESTIMONY?

2 A. Yes, it does.

1 (WHEREUPON, Grant Exhibits 1 and 2
2 and Confidential Grant Exhibit 3
3 are marked for identification as
4 prefiled and received into
5 evidence.)

6 (WHEREUPON, the prefiled direct
7 testimony of ERIC S. GRANT is
8 copied into the record as if given
9 orally from the stand.)

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BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-7, SUB 1190

In the Matter of)	
Application of Duke Energy Carolinas, LLC)	DIRECT TESTIMONY OF
Pursuant to G.S. 62-133.2 and NCUC Rule)	ERIC S. GRANT FOR
R8-55 Relating to Fuel and Fuel-Related)	DUKE ENERGY CAROLINAS, LLC
Charge Adjustments for Electric Utilities)	

1 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A. My name is Eric S. Grant. My business address is 526 South Church Street,
3 Charlotte, North Carolina 28202.

4 **Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?**

5 A. I am Vice President, Fuels & Systems Optimization for Duke Energy
6 Corporation (“Duke Energy”). In that capacity, I lead the organization
7 responsible for the purchase and delivery of coal, natural gas, fuel oil, and
8 reagents to Duke Energy’s regulated generation fleet, including Duke Energy
9 Carolinas, LLC (“Duke Energy Carolinas,” “DEC,” or the “Company”) and
10 Duke Energy Progress, LLC (“DEP”) (collectively, the “Companies”). In
11 addition, I manage the fleet’s power trading, system optimization, energy supply
12 analytics, and contract administration functions.

13 **Q. PLEASE SUMMARIZE YOUR EDUCATIONAL AND PROFESSIONAL**
14 **EXPERIENCE.**

15 A. I have a Bachelor of Science degree in Electrical Engineering from North
16 Carolina State University. I joined Progress Energy in 1990, as an engineer in
17 the Nuclear Engineering Department. From 2000-2006, I held a variety of
18 management positions within Progress Energy’s System Planning and
19 Operations Department, including managing system operations for what is now
20 DEP and Duke Energy Florida (DEF). In 2007, I became General Manager for
21 the DEF Combine Cycle and Combustion Turbine Generation Fleet. I joined
22 Duke Energy in July 2012 as the Managing Director of System Optimization,
23 the position which I held until April 2017. I assumed my current position in
24 April 2017. I am also a licensed professional engineer in the state of North

1 Carolina.

2 **Q. HAVE YOU TESTIFIED BEFORE THIS COMMISSION IN ANY**
3 **PRIOR PROCEEDING?**

4 A. Yes. I filed testimony in DEC's 2018 North Carolina fuel and fuel-related cost
5 recovery proceeding in Docket No. E-7, Sub 1163 and in DEP's 2018 North
6 Carolina fuel and fuel-related cost recovery proceeding in Docket No. E-7, Sub
7 1173.

8 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS**
9 **PROCEEDING?**

10 A. The purpose of my testimony is to describe DEC's fossil fuel purchasing
11 practices, provide actual fossil fuel costs for the period January 1, 2018 through
12 December 31, 2018 ("test period") versus the period January 1, 2017 through
13 December 31, 2017 ("prior test period"), and describe changes projected for the
14 billing period of September 1, 2019 through August, 31 2020 ("billing period").

15 **Q. YOUR TESTIMONY INCLUDES THREE EXHIBITS. WERE THESE**
16 **EXHIBITS PREPARED BY YOU OR AT YOUR DIRECTION AND**
17 **UNDER YOUR SUPERVISION?**

18 A. Yes. These exhibits were prepared at my direction and under my supervision,
19 and consist of Grant Exhibit 1, which summarizes the Company's Fossil Fuel
20 Procurement Practices, Grant Exhibit 2, which summarizes total monthly natural
21 gas purchases and monthly contract and spot coal purchases for the test period
22 and prior test period, and Grant Exhibit 3, which summarizes the annual fuels
23 related transactional activity between DEC and Piedmont Natural Gas Company,

1 Inc. (“Piedmont”) for spot commodity transactions during the test period, as
2 required by the Merger Agreement between Duke Energy and Piedmont.

3 **Q. PLEASE PROVIDE A SUMMARY OF DEC’S FOSSIL FUEL**
4 **PROCUREMENT PRACTICES.**

5 A. A summary of DEC’s fossil fuel procurement practices is set out in Grant
6 Exhibit 1.

7 **Q. HOW DOES DEC OPERATE ITS PORTFOLIO OF GENERATION**
8 **ASSETS TO RELIABLY AND ECONOMICALLY SERVE ITS**
9 **CUSTOMERS?**

10 A. Both DEC and DEP utilize the same process to ensure that the assets of the
11 Companies are reliably and economically available to serve their respective
12 customers. To that end, both companies consider factors that include, but are not
13 limited to, the latest forecasted fuel prices, transportation rates, planned
14 maintenance and refueling outages at the generating units, generating unit
15 performance parameters, and expected market conditions associated with power
16 purchases and off-system sales opportunities in order to determine the most
17 economic and reliable means of serving their respective customers.

18 **Q. PLEASE DESCRIBE THE COMPANY’S DELIVERED COST OF COAL**
19 **AND NATURAL GAS DURING THE TEST PERIOD.**

20 A. The Company’s average delivered cost of coal per ton for the test period was
21 \$78.71 per ton, compared to \$74.90 per ton in the prior test period, representing
22 an increase of approximately 5%. This includes an average transportation cost
23 of \$29.58 per ton in the test period, compared to \$26.46 per ton in the prior test
24 period, representing an increase of approximately 12%. The Company’s average

1 price of gas purchased for the test period was \$3.84 per Million British Thermal
2 Units (“MMBtu”), compared to \$3.65 per MMBtu in the prior test period,
3 representing an increase of approximately 5%. The cost of gas is inclusive of
4 gas supply, transportation, storage and financial hedging.

5 DEC’s coal burn for the test period was 8.7 million tons, compared to a
6 coal burn of 9.7 million tons in the prior test period, representing a decrease of
7 10%. The Company’s natural gas burn for the test period was 128.8 MMBtu,
8 compared to a gas burn of 80.8 MMBtu in the prior test period, representing an
9 increase of approximately 59%. The net increase in DEC’s overall natural gas
10 burn was primarily driven by the addition of the new Lee combined cycle facility,
11 which became commercially available in April 2018. An additional contributing
12 factor to changes in coal and natural gas burns were commodity prices.

13 **Q. PLEASE DESCRIBE THE LATEST TRENDS IN COAL AND**
14 **NATURAL GAS MARKET CONDITIONS.**

15 A. Coal markets continue to be in a state of flux due to a number of factors,
16 including: (1) uncertainty around proposed, imposed, and stayed U.S.
17 Environmental Protection Agency (“EPA”) regulations for power plants; (2)
18 continued abundant natural gas supply and storage resulting in lower natural gas
19 prices, which has lowered overall domestic coal demand; (3) strong global
20 market demand for both steam and metallurgical coal; (4) uncertainty
21 surrounding regulations for mining operations; and (5) tightening supply as
22 bankruptcies, consolidations and company reorganizations have allowed coal
23 suppliers to restructure and settle into new, lower on-going production levels.

24 With respect to natural gas, the nation’s natural gas supply has grown

1 significantly over the last several years and producers continue to enhance
2 production techniques, enhance efficiencies, and lower production costs.
3 Natural gas prices are reflective of the dynamics between supply and demand
4 factors, and in the short term, such dynamics are influenced primarily by
5 seasonal weather demand and overall storage inventory balances. In addition,
6 there continues to be growth in the natural gas pipeline infrastructure needed to
7 serve increased market demand. However, pipeline infrastructure permitting and
8 regulatory process approval efforts are taking longer due to increased reviews
9 and interventions, which can delay and change planned pipeline construction and
10 commissioning timing.

11 Over the longer term planning horizon, natural gas supply is projected to
12 continue to increase along with the needed pipeline infrastructure to move the
13 growing supply to meet demand related to power generation, liquefied natural
14 gas exports and pipeline exports to Mexico.

15 **Q. WHAT ARE THE PROJECTED COAL AND NATURAL GAS**
16 **CONSUMPTIONS AND COSTS FOR THE BILLING PERIOD?**

17 A. DEC's current coal burn projection for the billing period is 6.5 million tons,
18 compared to 8.7 million tons consumed during the test period. DEC's billing
19 period projections for coal generation may be impacted due to changes from, but
20 not limited to, the following factors: (1) delivered natural gas prices versus the
21 average delivered cost of coal; (2) volatile power prices; and (3) electric demand.
22 Combining coal and transportation costs, DEC projects average delivered coal
23 costs of approximately \$66.80 per ton for the billing period compared to \$77.13
24 per ton in the test period. The lower projected cost is due, in part, to newly

1 negotiated rail transportation contracts that go into effect in early spring 2019.
2 This projected delivered cost, however, is subject to change based on, but not
3 limited to, the following factors: (1) exposure to market prices and their impact
4 on open coal positions; (2) the amount of non-Central Appalachian coal DEC is
5 able to consume; (3) performance of contract deliveries by suppliers and
6 railroads which may not occur despite DEC's strong contract compliance
7 monitoring process; (4) changes in transportation rates; and (5) potential
8 additional costs associated with suppliers' compliance with legal and statutory
9 changes, the effects of which can be passed on through coal contracts.

10 DEC's current natural gas burn projection for the billing period is
11 approximately 147.2 MMBtu, which is an increase from the 128.8 MMBtu
12 consumed during the test period. The net increase in DEC's overall natural gas
13 burn projections for the billing period versus the test period is driven by the
14 inclusion of natural gas generation at Cliffside, Belews Creek, and Marshall
15 Units 3 & 4 as a result of the dual fuel conversions being commercial available
16 over the course of the billing period. The current average forward Henry Hub
17 price for the billing period is \$2.75 per MMBtu, compared to \$3.09 per MMBtu
18 in the test period. Projected natural gas burn volumes will vary based on factors
19 such as, but not limited to, changes in actual delivered fuel costs and weather
20 driven demand.

21 **Q. WHAT STEPS IS DEC TAKING TO MANAGE PORTFOLIO FUEL**
22 **COSTS?**

23 A. The Company continues to maintain a comprehensive coal and natural gas
24 procurement strategy that has proven successful over the years in limiting

1 average annual fuel price changes while actively managing the dynamic
2 demands of its fossil fuel generation fleet in a reliable and cost effective manner.
3 With respect to coal procurement, the Company's procurement strategy
4 includes: (1) having an appropriate mix of term contract and spot purchases for
5 coal; (2) staggering coal contract expirations in order to limit exposure to
6 forward market price changes; and (3) diversifying coal sourcing as economics
7 warrant, as well as working with coal suppliers to incorporate additional
8 flexibility into their supply contracts. The Company conducts spot market
9 solicitations throughout the year to supplement term contract purchases, taking
10 into account changes in projected coal burns and existing coal inventory levels.

11 The Company has implemented natural gas procurement practices that
12 include periodic Request for Proposals and shorter-term market engagement
13 activities to procure and actively manage a reliable, flexible, diverse, and
14 competitively priced natural gas supply. These procurement practices include
15 contracting for volumetric optionality in order to provide flexibility in
16 responding to changes in forecasted fuel consumption. Lastly, DEC continues to
17 maintain a short-term financial natural gas hedging plan to manage fuel cost risk
18 for customers via a disciplined, structured execution approach.

19 **Q. DOES THIS CONCLUDE YOUR PRE-FILED DIRECT TESTIMONY?**

20 A. Yes, it does.

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(WHEREUPON, the prefiled direct testimony of REGIS T. REPKO is copied into the record as if given orally from the stand.)

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-7, SUB 1190

In the Matter of)
Application of Duke Energy Carolinas, LLC)
Pursuant to G.S. 62-133.2 and NCUC Rule)
R8-55 Relating to Fuel and Fuel-Related) **DIRECT TESTIMONY OF**
Charge Adjustments for Electric Utilities) **REGIS REPKO FOR**
DUKE ENERGY CAROLINAS, LLC

1 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A. My name is Regis Repko and my business address is 526 South Church Street,
3 Charlotte, North Carolina.

4 **Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?**

5 A. I am Senior Vice President and Chief Fossil/Hydro Officer for Duke Energy
6 Carolinas, LLC (“DEC” or the “Company”).

7 **Q. WHAT ARE YOUR CURRENT DUTIES AS SENIOR VICE**
8 **PRESIDENT AND CHIEF FOSSIL/HYDRO OFFICER?**

9 A. In this role, I am responsible for the operations of the Company's regulated fleet
10 of fossil, hydroelectric, and solar (collectively, "Fossil/Hydro/Solar") generating
11 facilities in six states, including outage and maintenance services.

12 **Q. PLEASE DESCRIBE YOUR EDUCATIONAL AND PROFESSIONAL**
13 **BACKGROUND.**

14 A. I graduated from Pennsylvania State University with a Bachelor of Science
15 degree in Nuclear Engineering. I also have completed the Institute of Nuclear
16 Power Operations (INPO) Senior Nuclear Plant Manager Course. My career
17 began with Duke Energy in 1995 as an engineer at Oconee Nuclear Station. I
18 have held various roles of increasing responsibility including nuclear shift
19 supervisor, operations shift manager, engineering supervisor, maintenance
20 rotating equipment manager and superintendent of operations, where I had
21 responsibility for the operations of Oconee Nuclear Station and Keowee Hydro
22 Station. I have also served as engineering manager for Catawba Nuclear
23 Station and station manager for McGuire Nuclear Station. I became the Senior
24 Vice President and Chief Fossil/Hydro Officer in 2016.

1 **Q. HAVE YOU TESTIFIED BEFORE THIS COMMISSION IN ANY**
 2 **PRIOR PROCEEDINGS?**

3 A. Yes. I testified before this Commission in the DEP NC 2015 Fuel Hearing
 4 Docket E-2, Sub 1069.

5 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS**
 6 **PROCEEDING?**

7 A. The purpose of my testimony is to (1) describe DEC's Fossil/Hydro/Solar
 8 generation portfolio and changes made since the 2018 fuel and fuel-related cost
 9 recovery proceeding, as well as those expected in the near term, (2) discuss the
 10 performance of DEC's Fossil/Hydro/Solar facilities during the test period of
 11 January 1, 2018 through December 31, 2018 (the "test period"), (3) provide
 12 information on significant Fossil/Hydro/Solar outages that occurred during the
 13 test period, and (4) provide information concerning environmental compliance
 14 efforts.

15 **Q. PLEASE DESCRIBE DEC'S FOSSIL/HYDRO/SOLAR GENERATION**
 16 **PORTFOLIO.**

17 A. The Company's Fossil/Hydro/Solar generation portfolio consists of
 18 approximately 14,991 megawatts ("MWs") of generating capacity, made up as
 19 follows:

20	Coal-fired -	6,764 MWs
21	Steam Natural Gas -	170 MWs
22	Hydro -	3,245 MWs
23	Combustion Turbines -	2,665 MWs
24	Combined Cycle Turbines -	2,116 MWs

1 relative summer dependable capacity, the Monroe solar site providing 21 MWs
2 of relative summer dependable capacity and Woodleaf providing 2 MWs of
3 relative summer dependable capacity.

4 **Q. WHAT CHANGES HAVE OCCURRED WITHIN THE**
5 **FOSSIL/HYDRO/SOLAR PORTFOLIO SINCE DEC'S 2017 FUEL AND**
6 **FUEL-RELATED COST RECOVERY PROCEEDING?**

7 A. DEC added Lee CC in April 2018, which added 786 MWs of capacity. The
8 Hydro Fleet retired the Rocky Creek Station, units at Great Falls in May 2018
9 and two units at Ninety-Nine Islands in December 2018. Cliffside Station was
10 upgraded to allow for dual fuel operation, allowing utilization of coal and natural
11 gas. DEC completed the Woodleaf solar facility in December 2018. This facility
12 has 6 MWs of nameplate capacity which provide 2 MWs of relative summer
13 dependable capacity.

14 **Q. WHAT ARE DEC'S OBJECTIVES IN THE OPERATION OF ITS**
15 **FOSSIL/HYDRO/SOLAR FACILITIES?**

16 A. The primary objective of DEC's Fossil/Hydro/Solar generation department is to
17 provide safe, reliable and cost-effective electricity to DEC's customers.
18 Operations personnel and other station employees are well-trained and execute
19 their responsibilities to the highest standards in accordance with procedures,
20 guidelines, and a standard operating model.

21 The Company complies with all applicable environmental regulations
22 and maintains station equipment and systems in a cost-effective manner to
23 ensure reliability for customers. The Company also takes action in a timely
24 manner to implement work plans and projects that enhance the safety and

1 performance of systems, equipment, and personnel, consistent with providing
2 low-cost power options for DEC's customers. Equipment inspection and
3 maintenance outages are generally scheduled during the spring and fall months
4 when customer demand is reduced due to milder temperatures. These outages
5 are well-planned and executed in order to prepare the unit for reliable operation
6 until the next planned outage in order to maximize value for customers.

7 **Q. WHAT IS HEAT RATE?**

8 A. Heat rate is a measure of the amount of thermal energy needed to generate a
9 given amount of electric energy and is expressed as British thermal units ("Btu")
10 per kilowatt-hour ("kWh"). A low heat rate indicates an efficient fleet that uses
11 less heat energy from fuel to generate electrical energy.

12 **Q. WHAT HAS BEEN THE HEAT RATE OF DEC'S COAL UNITS**
13 **DURING THE TEST PERIOD?**

14 A. Over the test period, the average heat rate for DEC's coal fleet was 9,468
15 Btu/kWh. Based on operating performance data for 2017 that was published in
16 the June 2018 issue of *Power Engineering* magazine, DEC's Rogers Energy
17 Complex ("Cliffside"), Belews Creek Steam Station ("Belews Creek"), and
18 Marshall Steam Station ("Marshall") ranked as the second, fourth, and eighth
19 most efficient coal-fired generating stations in the nation with heat rates of 9,055
20 Btu/kWh, 9,167 Btu/kWh, and 9,495 Btu/kWh, respectively. These results
21 compare favorably to the average heat rate of 10,476 Btu/kWh for North
22 American coal generators, also reported in the above noted magazine. For the
23 test period, the Marshall units provided 37% of coal-fired generation for DEC,
24 with the Belews Creek units providing 35% and Cliffside providing 24%.

1 **Q. HOW MUCH GENERATION DID EACH TYPE OF**
2 **FOSSIL/HYDRO/SOLAR GENERATING FACILITY PROVIDE FOR**
3 **THE TEST PERIOD AND HOW DOES DEC UTILIZE EACH TYPE OF**
4 **GENERATING FACILITY TO SERVE CUSTOMERS?**

5 A. The Company's system generation totaled 101.8 million MW hours ("MWhs")
6 for the test period. The Fossil/Hydro/Solar fleet provided 41.8 million MWhs,
7 or approximately 41% of the total generation. As a percentage of the total
8 generation, 22% was produced from coal-fired stations and approximately 13%
9 from CC operations, 3% from CTs, 2% from hydro facilities, and .13% from
10 solar.

11 The Company's portfolio includes a diverse mix of units that, along with
12 additional nuclear capacity, allows DEC to meet the dynamics of customer load
13 requirements in a cost-effective manner. Additionally, DEC has utilized the
14 Joint Dispatch Agreement, which allows generating resources for DEC and DEP
15 to be dispatched as a single system to enhance dispatching by allowing DEC
16 customers to benefit from the lowest cost resources available. The cost and
17 operational characteristics of each unit generally determine the type of customer
18 load situation (*e.g.*, base and peak load requirements) that a unit would be called
19 upon, or dispatched, to support.

20 **Q. HOW DID DEC COST EFFECTIVELY DISPATCH ITS DIVERSE MIX**
21 **OF GENERATING UNITS DURING THE TEST PERIOD?**

22 A. The Company, like other utilities across the U.S., has experienced a change in
23 the dispatch order for each type of generating facility due to continued favorable
24 economics resulting from the low pricing of natural gas. Further, the addition of

1 new CC units within the Carolinas' portfolio in recent years has provided DEC
2 with additional natural gas resources that feature state-of-the-art technology for
3 increased efficiency and significantly reduced emissions. These factors promote
4 the use of natural gas and provide real benefits in cost of fuel and reduced
5 emissions for customers.

6 **Q. PLEASE DISCUSS THE OPERATIONAL RESULTS FOR DEC'S**
7 **FOSSIL/HYDRO/SOLAR FLEET DURING THE TEST PERIOD.**

8 A. The Company's generating units operated efficiently and reliably during the test
9 period. The following key measures are used to evaluate the operational
10 performance depending on the generator type: (1) equivalent availability factor
11 ("EAF"), which refers to the percent of a given time period a facility was
12 available to operate at full power, if needed (EAF is not affected by the manner
13 in which the unit is dispatched or by the system demands; it is impacted,
14 however, by planned and unplanned (*i.e.*, forced) outage time); (2) net capacity
15 factor ("NCF"), which measures the generation that a facility actually produces
16 against the amount of generation that theoretically could be produced in a given
17 time period, based upon its maximum dependable capacity (NCF *is* affected by
18 the dispatch of the unit to serve customer needs); (3) equivalent forced outage
19 rate ("EFOR"), which represents the percentage of unit failure (unplanned
20 outage hours and equivalent unplanned derated¹ hours); a low EFOR represents
21 fewer unplanned outages and derated hours, which equates to a higher reliability
22 measure; and (4) starting reliability ("SR"), which represents the percentage of
23 successful starts.

¹ Derated hours are hours the unit operation was less than full capacity.

1 The following chart provides operation results, as well as results from
 2 the most recently published North American Electric Reliability Council
 3 (“NERC”) Generating Availability Brochure (“NERC Brochure”) representing
 4 the period 2013 through 2017, and is categorized by generator type. The NERC
 5 data reported for the coal-fired units represents an average of comparable units
 6 based on capacity rating. The data in the chart reflects DEC results compared to
 7 the NERC five-year comparisons.

Generator Type	Measure	Review Period	2013-2017	Nbr of Units
		DEC Operational Results	NERC Average	
<i>Coal-Fired Test Period</i>	EAF	79.5%	78.4%	752
	NCF	38.3%	56.4%	
	EFOR	7.5%	8.7%	
<i>Coal-Fired Summer Peak</i>	EAF	95.8%	n/a	n/a
<i>Total CC Average</i>	EAF	86.2%	85.0%	338
	NCF	76.7%	52.7%	
	EFOR	3.32%	5.3%	
<i>Total CT Average</i>	EAF	83.3%	87.8%	776
	SR	99.4%	98.1%	
<i>Hydro</i>	EAF	76.3%	80.4%	1,113

8

9 **Q. PLEASE DISCUSS SIGNIFICANT OUTAGES OCCURRING AT DEC’S**
 10 **FOSSIL/HYDRO/SOLAR FACILITIES DURING THE TEST PERIOD.**

11 A. In general, planned maintenance outages for all fossil and larger hydro units are
 12 scheduled for the spring and fall to maximize unit availability during periods of
 13 peak demand. Most of these units had at least one small planned outage during
 14 this test period to inspect and maintain plant equipment.

15 Bad Creek hydro completed a major outage in Spring 2018, which
 16 included spherical valve overhauls and inspections of the intake and penstock to
 17 prepare for the Bad Creek uprate project, which will begin in Fall 2019. Lincoln

1 CT Unit 1 and Unit 2 completed an outage in Spring 2018 to upgrade the turbine
2 control system. The CC fleet performed planned outages at Dan River CC and
3 Buck CC in Spring 2018. The primary purpose of the Dan River CC outage was
4 to perform a CT borescope inspection and a heat recovery steam generator
5 inspection. The primary purpose of the Buck CC outage was to perform a
6 borescope inspection on each combustion turbine.

7 In Fall 2018, Belews Creek Unit 2 performed a boiler outage. The
8 primary purpose of the outage was to replace the secondary superheater in the
9 boiler and rewind the LP generator. Marshall Unit 2 completed an outage in
10 Fall 2018. The primary purpose of this outage was to replace the HP and LP
11 turbine rotors. Cliffside Unit 5 and Unit 6 completed an outage for the dual
12 fuel conversion to allow the units to burn coal and natural gas. Lincoln CT
13 Units 3-8 completed an outage in Fall 2018 to upgrade the turbine control
14 systems.

15 **Q. HOW DOES DEC ENSURE EMISSIONS REDUCTIONS FOR**
16 **ENVIRONMENTAL COMPLIANCE?**

17 A. The Company has installed pollution control equipment in order to meet various
18 current federal, state, and local reduction requirements for NO_x and SO₂
19 emissions. The SCR technology that DEC currently operates on the coal-fired
20 units uses ammonia or urea for NO_x removal. The SNCR technology employed
21 at Allen Station and Marshall Units 1, 2 and 4 injects urea into the boiler for NO_x
22 removal. All DEC coal units have wet scrubbers installed that use crushed
23 limestone for SO₂ removal. Cliffside Unit 6 has a state-of-the-art SO₂ reduction
24 system that couples a wet scrubber (*e.g.*, limestone) and dry scrubber (*e.g.*,

1 quicklime). SCR equipment is also an integral part of the design of the Buck,
2 Dan River and Lee CC Stations in which aqueous ammonia is introduced for
3 NO_x removal.

4 Overall, the type and quantity of chemicals used to reduce emissions at
5 the plants varies depending on the generation output of the unit, the chemical
6 constituents in the fuel burned, and/or the level of emissions reduction
7 required. The Company is managing the impacts, favorable or unfavorable, as a
8 result of changes to the fuel mix and/or changes in coal burn due to competing
9 fuels and utilization of non-traditional coals. Overall, the goal is to effectively
10 comply with emissions regulations and provide the optimal total-cost solution
11 for the operation of the unit. The Company will continue to leverage new
12 technologies and chemicals to meet both present and future state and federal
13 emission requirements including the Mercury and Air Toxics Standards
14 (“MATS”) rule. MATS chemicals that DEC uses when required to reduce
15 emissions include, but may not be limited to, activated carbon, mercury
16 oxidation chemicals, and mercury re-emission prevention chemicals. Company
17 witness McGee provides the cost information for DEC’s chemical use and
18 forecast.

19 **Q. DOES THIS CONCLUDE YOUR PRE-FILED DIRECT TESTIMONY?**

20 A. Yes, it does.

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(WHEREUPON, the prefiled direct testimony of KEVIN Y. HOUSTON is copied into the record as if given orally from the stand.)

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-7, SUB 1190

In the Matter of)
Application of Duke Energy Carolinas, LLC) **DIRECT TESTIMONY OF**
Pursuant to G.S. 62-133.2 and NCUC Rule) **KEVIN Y. HOUSTON FOR**
R8-55 Relating to Fuel and Fuel-Related) **DUKE ENERGY CAROLINAS, LLC**
Charge Adjustments for Electric Utilities)

1 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A. My name is Kevin Y. Houston and my business address is 526 South Church
3 Street, Charlotte, North Carolina.

4 **Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?**

5 A. I am the Manager of Nuclear Fuel Supply for Duke Energy Carolinas, LLC
6 (“DEC” or the “Company”) and Duke Energy Progress, LLC (“DEP”).

7 **Q. WHAT ARE YOUR PRESENT RESPONSIBILITIES AT DEC?**

8 A. I am responsible for nuclear fuel procurement for the nuclear units owned and
9 operated by DEC and DEP.

10 **Q. PLEASE SUMMARIZE YOUR EDUCATIONAL BACKGROUND AND**
11 **PROFESSIONAL EXPERIENCE.**

12 A. I graduated from the University of Florida with a Bachelor of Science degree in
13 Nuclear Engineering, and from North Carolina State University with a Master’s
14 degree in Nuclear Engineering. I began my career with the Company in 1992 as
15 an engineer and worked in Duke Energy’s nuclear design group where I performed
16 nuclear physics roles. I assumed my current role having commercial
17 responsibility for purchasing uranium, conversion services, enrichment services,
18 and fuel fabrication services in 2012.

19 I serve as Chairman of the Nuclear Energy Institute’s Utility Fuel
20 Committee, an association aimed at improving the economics and reliability of
21 nuclear fuel supply and use. I became a registered professional engineer in the
22 state of North Carolina in 2003.

1 **Q. HAVE YOU FILED TESTIMONY OR TESTIFIED BEFORE THIS**
2 **COMMISSION IN ANY PRIOR PROCEEDING?**

3 A. Yes. I filed testimony in the DEC fuel and fuel-related cost recovery proceedings
4 in Docket E-7, Sub 1163.

5 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS**
6 **PROCEEDING?**

7 A. The purpose of my testimony is to (1) provide information regarding DEC's
8 nuclear fuel purchasing practices, (2) provide costs for the January 1, 2018
9 through December 31, 2018 test period ("test period"), and (3) describe changes
10 forthcoming for the September 1, 2019 through August 31, 2020 billing period
11 ("billing period").

12 **Q. YOUR TESTIMONY INCLUDES TWO EXHIBITS. WERE THESE**
13 **EXHIBITS PREPARED BY YOU OR AT YOUR DIRECTION AND**
14 **UNDER YOUR SUPERVISION?**

15 A. Yes. These exhibits were prepared at my direction and under my supervision, and
16 consist of Houston Exhibit 1, which is a Graphical Representation of the Nuclear
17 Fuel Cycle, and Houston Exhibit 2, which sets forth the Company's Nuclear Fuel
18 Procurement Practices.
19

1 **Q. PLEASE DESCRIBE THE COMPONENTS THAT MAKE UP NUCLEAR**
2 **FUEL.**

3 A. In order to prepare uranium for use in a nuclear reactor, it must be processed from
4 an ore to a ceramic fuel pellet. This process is commonly broken into four distinct
5 industrial stages: (1) mining and milling; (2) conversion; (3) enrichment; and (4)
6 fabrication. This process is illustrated graphically in Houston Exhibit 1.

7 Uranium is often mined by either surface (*i.e.*, open cut) or underground
8 mining techniques, depending on the depth of the ore deposit. The ore is then sent
9 to a mill where it is crushed and ground-up before the uranium is extracted by
10 leaching, the process in which either a strong acid or alkaline solution is used to
11 dissolve the uranium. Once dried, the uranium oxide (“U₃O₈”) concentrate – often
12 referred to as yellowcake – is packed in drums for transport to a conversion
13 facility. Alternatively, uranium may be mined by in situ leach (“ISL”) in which
14 oxygenated groundwater is circulated through a very porous ore body to dissolve
15 the uranium and bring it to the surface. ISL may also use slightly acidic or alkaline
16 solutions to keep the uranium in solution. The uranium is then recovered from the
17 solution in a mill to produce U₃O₈.

18 After milling, the U₃O₈ must be chemically converted into uranium
19 hexafluoride (“UF₆”). This intermediate stage is known as conversion and
20 produces the feedstock required in the isotopic separation process.

21 Naturally occurring uranium primarily consists of two isotopes, 0.7%
22 Uranium-235 (“U-235”) and 99.3% Uranium-238. Most of this country’s nuclear
23 reactors (including those of the Company) require U-235 concentrations in the 3-

1 5% range to operate a complete cycle of 18 to 24 months between refueling
2 outages. The process of increasing the concentration of U-235 is known as
3 enrichment. Gas centrifuge is the primary technology used by the commercial
4 enrichment suppliers. This process first applies heat to the UF₆ to create a gas.
5 Then, using the mass differences between the uranium isotopes, the natural
6 uranium is separated into two gas streams, one being enriched to the desired level
7 of U-235, known as low enriched uranium, and the other being depleted in U-235,
8 known as tails.

9 Once the UF₆ is enriched to the desired level, it is converted to uranium
10 dioxide powder and formed into pellets. This process and subsequent steps of
11 inserting the fuel pellets into fuel rods and bundling the rods into fuel assemblies
12 for use in nuclear reactors is referred to as fabrication.

13 **Q. PLEASE PROVIDE A SUMMARY OF DEC'S NUCLEAR FUEL**
14 **PROCUREMENT PRACTICES.**

15 A. As set forth in Houston Exhibit 2, DEC's nuclear fuel procurement practices
16 involve computing near and long-term consumption forecasts, establishing
17 nuclear system inventory levels, projecting required annual fuel purchases,
18 requesting proposals from qualified suppliers, negotiating a portfolio of long-term
19 contracts from diverse sources of supply, and monitoring deliveries against
20 contract commitments.

21 For uranium concentrates, conversion, and enrichment services, long-term
22 contracts are used extensively in the industry to cover forward requirements and
23 ensure security of supply. Throughout the industry, the initial delivery under new

1 long-term contracts commonly occurs several years after contract execution.
2 DEC relies extensively on long-term contracts to cover the largest portion of its
3 forward requirements. By staggering long-term contracts over time for these
4 components of the nuclear fuel cycle, DEC's purchases within a given year consist
5 of a blend of contract prices negotiated at many different periods in the markets,
6 which has the effect of smoothing out DEC's exposure to price volatility.
7 Diversifying fuel suppliers reduces DEC's exposure to possible disruptions from
8 any single source of supply. Due to the technical complexities of changing
9 fabrication services suppliers, DEC generally sources these services to a single
10 domestic supplier on a plant-by-plant basis using multi-year contracts.

11 **Q. PLEASE DESCRIBE DEC'S DELIVERED COST OF NUCLEAR FUEL**
12 **DURING THE TEST PERIOD.**

13 A. Staggering long-term contracts over time for each of the components of the
14 nuclear fuel cycle means DEC's purchases within a given year consist of a blend
15 of contract prices negotiated at many different periods in the markets. DEC
16 mitigates the impact of market volatility on the portfolio of supply contracts by
17 using a mixture of pricing mechanisms. Consistent with its portfolio approach to
18 contracting, DEC entered into several long-term contracts during the test period.

19 DEC's portfolio of diversified contract pricing yielded an average unit
20 cost of \$45.06 per pound for uranium concentrates during the test period,
21 representing an increase of 15% per pound from the prior test period.

22 A majority of DEC's enrichment purchases during the test period were
23 delivered under long-term contracts negotiated prior to the test period. The

1 staggered portfolio approach has the effect of smoothing out DEC's exposure to
2 price volatility. The average unit cost of DEC's purchases of enrichment services
3 during the test period decreased 2% to \$118.62 per Separative Work Unit.

4 Delivered costs for fabrication and conversion services have a limited
5 impact on the overall fuel expense rate given that the dollar amounts for these
6 purchases represent a substantially smaller percentage – 16% and 4%,
7 respectively, for the fuel batches recently loaded into DEC's reactors – of DEC's
8 total direct fuel cost relative to uranium concentrates or enrichment, which are
9 44% and 36%, respectively.

10 **Q. PLEASE DESCRIBE THE LATEST TRENDS IN NUCLEAR FUEL**
11 **MARKET CONDITIONS.**

12 A. Prices in the uranium concentrate markets remain relatively low with the
13 continued lack of demand due to the March 2011 event at Fukushima. Industry
14 consultants, however, believe market prices need to increase from current levels
15 in order to provide the economic incentive for the exploration, mine construction,
16 and production necessary to support future industry uranium requirements.

17 Market prices for enrichment services have continued to decline primarily
18 due to reduced demand and increased supplier inventories following the
19 Fukushima event. Additionally, the transition by enrichment suppliers from
20 gaseous diffusion technology to the more cost efficient gas centrifuge technology
21 was a market driver.

22 Fabrication is not a service for which prices are published; however,
23 industry consultants expect fabrication prices will continue to generally trend

1 upward. For conversion services, market prices have increased during the test
2 period.

3 **Q. WHAT CHANGES DO YOU SEE IN DEC'S NUCLEAR FUEL COST IN**
4 **THE BILLING PERIOD?**

5 A. The Company anticipates a decrease in nuclear fuel costs on a cents per kilowatt
6 hour ("kWh") basis through the next billing period. Because fuel is typically
7 expensed over two to three operating cycles (roughly three to six years), DEC's
8 nuclear fuel expense in the upcoming billing period will be determined by the cost
9 of fuel assemblies loaded into the reactors during the test period, as well as prior
10 periods. The fuel residing in the reactors during the billing period will have been
11 obtained under historical contracts negotiated in various market conditions. Each
12 of these contracts contributes to a portion of the uranium, conversion, enrichment,
13 and fabrication costs reflected in the total fuel expense.

14 The average fuel expense is expected to decrease from 0.6149 cents per
15 kWh incurred in the test period, to approximately 0.6115 cents per kWh in the
16 billing period. This change reflects the discharge of fuel with a higher cost basis
17 from the reactors and its replacement with fuel procured under new contracts
18 negotiated in lower markets.

19

1 **Q. WHAT STEPS IS DEC TAKING TO PROVIDE STABILITY IN ITS**
2 **NUCLEAR FUEL COSTS AND TO MITIGATE PRICE INCREASES IN**
3 **THE VARIOUS COMPONENTS OF NUCLEAR FUEL?**

4 A. As I discussed earlier and as described in Houston Exhibit 2, for uranium
5 concentrates, conversion, and enrichment services, DEC relies extensively on
6 staggered long-term contracts to cover the largest portion of its forward
7 requirements. By staggering long-term contracts over time and incorporating a
8 range of pricing mechanisms, DEC's purchases within a given year consist of a
9 blend of contract prices negotiated at many different periods in the markets, which
10 has the effect of smoothing out DEC's exposure to price volatility.

11 Although costs of certain components of nuclear fuel are expected to
12 increase in future years, nuclear fuel costs on a cents per kWh basis will likely
13 continue to be a fraction of the cents per kWh cost of fossil fuel. Therefore,
14 customers will continue to benefit from DEC's diverse generation mix and the
15 strong performance of its nuclear fleet through lower fuel costs than would
16 otherwise result absent the significant contribution of nuclear generation to
17 meeting customers' demands.

18 **Q. DOES THIS CONCLUDE YOUR PRE-FILED DIRECT TESTIMONY?**

19 A. Yes, it does.

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(WHEREUPON, Confidential Capps Exhibit 1 is marked for identification as prefiled and received into evidence.)

(WHEREUPON, the prefiled direct testimony of STEPHEN D. CAPPS is copied into the record as if given orally from the stand.)

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-7, SUB 1190

In the Matter of)
Application of Duke Energy Carolinas, LLC) **DIRECT TESTIMONY OF**
Pursuant to G.S. 62-133.2 and NCUC Rule) **STEVEN D. CAPPS FOR**
R8-55 Relating to Fuel and Fuel-Related) **DUKE ENERGY CAROLINAS, LLC**
Charge Adjustments for Electric Utilities)

1 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A. My name is Steven D. Capps and my business address is 526 South Church Street,
3 Charlotte, North Carolina.

4 **Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?**

5 A. I am Senior Vice President of Nuclear Operations for Duke Energy Corporation
6 (“Duke Energy”) with direct executive accountability for Duke Energy’s South
7 Carolina nuclear plants, including Duke Energy Carolinas, LLC’s (“DEC” or the
8 “Company”) Catawba Nuclear Station (“Catawba”) in York County, South
9 Carolina, the Oconee Nuclear Station (“Oconee”) in Oconee County, South
10 Carolina, and Duke Energy Progress, LLC’s (“DEP”) Robinson Nuclear Plant,
11 located in Darlington County, South Carolina.

12 **Q. WHAT ARE YOUR PRESENT RESPONSIBILITIES AS SENIOR VICE
13 PRESIDENT OF NUCLEAR OPERATIONS?**

14 A. As Senior Vice President of Nuclear Operations, I am responsible for providing
15 executive oversight for the safe and reliable operation of Duke Energy’s three
16 South Carolina operating nuclear stations. I am also involved in the operations of
17 Duke Energy’s other nuclear stations, including DEC’s McGuire Nuclear Station
18 (“McGuire”) located in Mecklenburg County, North Carolina.

19 **Q. PLEASE SUMMARIZE YOUR EDUCATIONAL BACKGROUND AND
20 PROFESSIONAL EXPERIENCE.**

21 A. I hold a B.S. in Mechanical Engineering from Clemson University and have had
22 over 31 years of experience in the nuclear field in various roles with increasing
23 responsibilities. I joined Duke Energy in 1987 as a field engineer at Oconee.
24 During my time at Oconee, I served in a variety of leadership positions at the

1 station, including Senior Reactor Operator, Shift Technical Advisor, and
2 Mechanical and Civil Engineering Manager. In 2008, I transitioned to McGuire
3 as the Engineering Manager. I later became plant manager and was named Vice
4 President of McGuire in 2012. In December 2017, I was named Senior Vice
5 President of Nuclear Corporate for Duke with direct executive accountability for
6 Duke Energy's nuclear corporate functions, including nuclear corporate
7 engineering, nuclear major projects, corporate governance and operation support
8 and organizational effectiveness. I assumed my current role in October 2018.

9 **Q. HAVE YOU TESTIFIED OR SUBMITTED TESTIMONY BEFORE THIS**
10 **COMMISSION IN ANY PRIOR PROCEEDINGS?**

11 A. Yes. I provided testimony and appeared before the Commission in DEC's fuel
12 and fuel related cost recovery proceeding in Docket No. E-7, Sub 1163.

13 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS**
14 **PROCEEDING?**

15 A. The purpose of my testimony is to describe and discuss the performance of DEC's
16 nuclear fleet during the period of January 1, 2018 through December 31, 2018
17 ("test period"). I provide information about refueling outages for the test period
18 and also discuss the nuclear capacity factor being proposed by DEC for use in this
19 proceeding in determining the fuel factor to be reflected in rates during the billing
20 period of September 1, 2019 through August 31, 2020 ("billing period").

21 **Q. PLEASE DESCRIBE EXHIBIT 1 INCLUDED WITH YOUR**
22 **TESTIMONY.**

23 A. Exhibit 1 is a confidential exhibit outlining the planned schedule for refueling
24 outages for DEC's nuclear units through the billing period. This exhibit represents

1 DEC's current plan, which is subject to adjustment due to changes in operational
2 and maintenance requirements.

3 **Q. PLEASE DESCRIBE DEC'S NUCLEAR GENERATION PORTFOLIO.**

4 A. The Company's nuclear generation portfolio consists of approximately 5,389
5 megawatts ("MWs") of generating capacity, made up as follows:

6 Oconee - 2,554 MWs

7 McGuire - 2,316 MWs

8 Catawba - 519 MWs¹

9 The three generating stations summarized above are comprised of a total
10 of seven units. Oconee began commercial operation in 1973 and was the first
11 nuclear station designed, built, and operated by DEC. It has the distinction of
12 being the second nuclear station in the country to have its license, originally issued
13 for 40 years, renewed for up to an additional 20 years by the NRC. The license
14 renewal, which was obtained in 2000, extends operations to 2033, 2033, and 2034
15 for Oconee Units 1, 2, and 3, respectively.

16 McGuire began commercial operation in 1981, and Catawba began
17 commercial operation in 1985. In 2003, the NRC renewed the licenses for
18 McGuire and Catawba for up to an additional 20 years each. This renewal extends
19 operations until 2041 for McGuire Unit 1, and 2043 for McGuire Unit 2 and
20 Catawba Units 1 and 2. The Company jointly owns Catawba with North Carolina
21 Municipal Power Agency Number One, North Carolina Electric Membership
22 Corporation, and Piedmont Municipal Power Agency.

¹ Reflects DEC's 19.246% ownership of Catawba Nuclear Station

1 **Q. WHAT ARE DEC'S OBJECTIVES IN THE OPERATION OF ITS**
2 **NUCLEAR GENERATION ASSETS?**

3 A. The primary objective of DEC's nuclear generation department is to safely
4 provide reliable and cost-effective electricity to DEC's customers in North and
5 South Carolina. The Company achieves this objective by focusing on a number
6 of key areas. Operations personnel and other station employees receive extensive,
7 comprehensive training and execute their responsibilities to the highest standards
8 in accordance with detailed procedures that are continually updated to ensure best
9 practices. The Company maintains station equipment and systems reliably, and
10 ensures timely implementation of work plans and projects that enhance the
11 performance of systems, equipment, and personnel. Station refueling and
12 maintenance outages are conducted through the execution of well-planned, well-
13 executed, and high-quality work activities, which ensure that the plant is prepared
14 for operation until the next planned outage.

15 **Q. PLEASE DISCUSS THE PERFORMANCE OF DEC'S NUCLEAR FLEET**
16 **DURING THE TEST PERIOD.**

17 A. The Company operated its nuclear stations in a reasonable and prudent manner
18 during the test period, providing approximately 59% of the total power generated
19 by DEC. During 2018, DEC's seven nuclear units achieved the third highest
20 annual net generation in the Company's history, falling just below record output
21 achieved in 2016 and 2017 despite the fact that there was one additional refueling
22 outage in 2018 as compared to the two prior years. The average capacity factor
23 in 2018 for the Company's nuclear fleet was 95.29%, thereby marking the 19th
24 consecutive year in which DEC's nuclear fleet achieved a system capacity factor

1 exceeding 90%. All five of the Company's refueling outages in 2018 were
2 completed within the scheduled allocation durations. McGuire Unit 1 established
3 a new net generation record during 2018, and McGuire Unit 2 operated
4 continuously during the operating cycle leading up to the September 2018
5 refueling outage. Catawba Unit 1 operated continuously during the cycle leading
6 into the November 2018 refueling outage, and established a new record for the
7 highest net generation for 9 months during the year. Catawba Unit 2 also achieved
8 a continuous cycle run leading into that unit's March 2018 refueling outage, which
9 represented the second shortest refueling outage for the unit. During the peak
10 summer demand, the Oconee station achieved the highest 3rd quarter output in the
11 station's history, and, over the course of entire year, recorded the third best annual
12 generation performance.

13 **Q. HOW DOES DEC'S NUCLEAR FLEET COMPARE TO INDUSTRY**
14 **AVERAGES?**

15 A. The Company's nuclear fleet has a history of performance that consistently
16 exceeds industry averages. The most recently published North American Electric
17 Reliability Council's ("NERC") Generating Unit Statistical Brochure ("NERC
18 Brochure") indicates an average capacity factor of 90.21% for the period 2013
19 through 2017 for comparable units (pressurized water reactors on a capacity-rated
20 basis with capacity ratings at and above 800 MWs). The Company's 2018
21 capacity factor of 95.29% and 2-year average² of 95.58% both exceed the NERC
22 average of 90.21%.

² This represents the simple average for the current test period and prior test period of 12 months ended December 2016 for the DEC nuclear fleet.

1 Industry benchmarking efforts are a principal technique used by the
2 Company to ensure best practices, and Duke Energy’s nuclear fleet continues to
3 rank among the top performers when compared to the seven-other large domestic
4 nuclear fleets using Key Performance Indicators (“KPIs”) in the areas of personal
5 safety, radiological dose, manual and automatic shutdowns, capacity factor,
6 forced loss rate, industry performance index, and total operating cost. On a larger
7 industry basis using early release data for 2018 from the Electric Utility Cost
8 Group, all three of DEC’s nuclear plants rank in the top quartile in total operating
9 cost among the 60 U.S. operating nuclear plants. By continually assessing the
10 Company’s performance as compared with industry benchmarks, the Company
11 continues to ensure the overall safety, reliability and cost-effectiveness of DEC’s
12 nuclear units.

13 The superior performance of DEC’s nuclear fleet has resulted in
14 substantial benefits to customers. DEC’s nuclear fleet has produced
15 approximately 39 million MWhs of additional, carbon-free generation over the
16 past 19 years (as compared with production at a capacity factor of 90%), which is
17 equivalent to an additional 8 months of output from DEC’s nuclear fleet (based
18 on DEC’s average annual generation for the same 19-year period). These
19 performance results demonstrate DEC’s continuing success in achieving high
20 performance without compromising safety and reliability.

1 **Q. WHAT IMPACTS A UNIT'S AVAILABILITY AND WHAT IS DEC'S**
2 **PHILOSOPHY FOR SCHEDULING REFUELING AND**
3 **MAINTENANCE OUTAGES?**

4 A. In general, refueling, maintenance, and NRC required testing and inspections
5 impact the availability of DEC's nuclear system.

6 Prior to a planned outage, DEC develops a detailed schedule for the outage
7 and for major tasks to be performed, including sub-schedules for particular
8 activities. The Company's scheduling philosophy is to strive for the best possible
9 outcome for each outage activity within the outage plan. For example, if the "best
10 ever" time an outage task was performed is 12 hours, then 12 hours or less
11 becomes the goal for that task in each subsequent outage. Those individual
12 aspirational goals are incorporated into an overall outage schedule. The Company
13 then aggressively works to meet, and measures itself against, that aspirational
14 schedule. To minimize potential impacts to outage schedules due to unforeseen
15 maintenance requirements, "discovery activities" (walk-downs, inspections, etc.)
16 are scheduled at the earliest opportunities so that any maintenance or repairs
17 identified through those activities can be promptly incorporated into the outage
18 plan.

19 As noted, the schedule is utilized for measuring outage planning and
20 execution and driving continuous improvement efforts. However, for planning
21 purposes, particularly with the dispatch and system operating center functions,
22 DEC also develops an allocation of outage time that incorporates reasonable
23 schedule losses. The development of each outage allocation is dependent on
24 maintenance and repair activities included in the outage, as well as major projects

1 to be implemented during the outage. Both schedule and allocation are set
2 aggressively to drive continuous improvement in outage planning and execution.

3 **Q. HOW DOES DEC HANDLE OUTAGE EXTENSIONS AND FORCED**
4 **OUTAGES?**

5 A. If an unanticipated issue that has the potential to become an on-line reliability
6 challenge is discovered while a unit is off-line for a scheduled outage and repair
7 cannot be completed within the planned work window, the outage is extended
8 when in the best interest of customers to perform necessary maintenance or repairs
9 prior to returning the unit to service. The decision to extend an outage or to defer
10 work is based on numerous factors, including reliability risk assessments, system
11 power demands, and the availability of resources to address the emergent
12 challenge. In general, if an issue poses a credible risk to reliable operations until
13 the next scheduled outage, the issue is repaired prior to returning the unit to
14 service. This approach enhances reliability and results in longer continuous run
15 times and fewer forced outages, thereby reducing fuel costs for customers in the
16 long run. In the event that a unit is forced off-line, every effort is made to safely
17 perform the repair and return the unit to service as quickly as possible.

18 **Q. DOES DEC PERFORM POST OUTAGE CRITIQUES AND CAUSE**
19 **ANALYSES FOR INTERNAL IMPROVEMENT EFFORTS?**

20 A. Yes. DEC applies self-critical analysis to each outage and, using the benefit of
21 hindsight, identifies every potential cause of an outage delay or event resulting in
22 a forced or extended outage, and applies lessons learned to drive continuous
23 improvement. The Company also evaluates the performance of each function and

1 discipline involved in outage planning and execution to identify areas in which it
2 can utilize self-critical observation for improvement efforts.

3 **Q. IS SUCH ANALYSES INTENDED TO ASSESS OR MAKE A**
4 **DETERMINATION REGARDING THE PRUDENCE OR**
5 **REASONABLENESS OF A PARTICULAR ACTION OR DECISION?**

6 A. No. Given this focus on identifying opportunities for improvement, these critiques
7 and cause analyses are not intended to document the broader context of the outage
8 nor do they make any attempt to assess whether the actions taken were reasonable
9 in light of what was known at the time of the events in question. Instead, the
10 reports utilize hindsight (*e.g.*, subsequent developments or information not known
11 at the time) to identify every potential cause of the incident in question. However,
12 such a review is quite different from evaluating whether the actions or decisions
13 in question were reasonable given the circumstances that existed at that time.

14 **Q. WHAT OUTAGES WERE REQUIRED FOR REFUELING AND**
15 **MAINTENANCE AT DEC'S NUCLEAR FACILITIES DURING THE**
16 **TEST PERIOD?**

17 A. There were five refueling outages completed during the test period. All five
18 outages were completed within the duration allocation windows, and the
19 combined O&M outage costs for the five refueling outages totaled \$143³ million
20 compared to the combined budget for the five outages of \$146.8 million.

21 The Catawba Unit 2 refueling outage began on March 17, 2018. In
22 addition to refueling, reliability and safety enhancing maintenance was completed.

23 Major pump and motor work included the replacement of the 2A stator coolant

³ The combined outage cost and budget is inclusive of Catawba's joint owners' share.

1 pump, 2A condensate booster pump motor, 2B residual heat removal pump and
2 motor, and the 2B2 component cooling pump and motor. Electrical work included
3 installation of a new governor, with slow start capability, on the 2A emergency
4 diesel generator (“EDG”), and rebuild of the 2B EDG battery charger. The first
5 phase of the emergency supplemental power source electrical tie-ins was
6 completed, adding additional emergency power resources and increasing
7 maintenance flexibility on the EDGs. The distributed control system was
8 upgraded and the open phase detection modification was completed on Unit 2.
9 Fifty-three control rod drive mechanism cables and associated connectors were
10 replaced. Repairs were completed on the 2A low pressure turbine rotor and
11 robotic inspections were completed on eight welds associated with four nozzles
12 on the reactor head. After refueling, maintenance, and modifications were
13 completed, the unit returned to service on April 14, 2018, for a total outage
14 duration of 27.9 days compared to a schedule allocation of 30 days. Following
15 restart from the refueling outage, the turbine was disconnected for 6.2 hours to
16 complete turbine overspeed trip testing.

17 After completing operating cycle 29, Oconee Unit 3 shut down on April
18 20, 2018 for refueling. In addition to refueling activities, major work included
19 installation of new protective relaying on the main transformer, auxiliary
20 transformer, and generator. Power circuit breaker 30 and numerous molded case
21 breakers were replaced. Main step-up transformer work included the replacement
22 of three high side bushings. Eddy Current testing was completed on all tubes in
23 both steam generators. The 3A2 high pressure injection line thermal sleeve was
24 replaced and preventative maintenance was completed on the 3C low pressure

1 turbine rotor. After refueling, maintenance, and modifications were completed,
2 the outage successfully completed on May 19, 2018. The outage duration was
3 28.2 days compared to a schedule allocation of 29 days.

4 McGuire Unit 2 shut down for refueling on September 15, 2018. In
5 addition to refueling, major pump and motor work included the 2C2 heater drain
6 pump motor replacement, 2A2 component cooling pump motor replacement, 2B
7 chemical and volume control system pump motor replacement, and the rebuild of
8 the 2B nuclear service water pump. Electrical work included replacement of the
9 2B main step-up transformer, and installation, testing, and tie-in of the emergency
10 supplemental power supply (“ESPS”) diesel generators. The ESPS installations
11 provide an additional source of backup power and allow additional flexibility to
12 complete maintenance on the station’s emergency diesel generators. The open
13 phase detection modification was also installed. Other work performed included
14 repair of the 2A low pressure turbine #4 bearing, turning gear replacement, and
15 steam generator secondary separator inspections and repair. Insulation was
16 replaced on the reactor vessel head and digital rod position indication head cables
17 and coil stacks were replaced. After refueling, inspections, maintenance, and
18 modifications completed, the unit returned to service on October 13, 2018. The
19 outage completed in 28.5 days compared to a schedule allocation of 29 days.

20 On October 19, 2018, Oconee Unit 1 was removed from service to begin
21 a refueling outage. In addition to refueling activities, the Unit 1 switchyard power
22 circuit breaker 18, main step-up transformer, and numerous molded case circuit
23 breakers were replaced. The 1B2 reactor coolant pump (“RCP”) rotating
24 assembly was replaced and the 1B1 RCP motor bearing was repaired. Eddy

1 Current testing was completed on all tubes in both steam generators. Turbine
2 work included inspections and maintenance for the 1B low pressure turbine. After
3 refueling, maintenance, testing, and modifications were completed, the unit
4 returned to service on November 14, 2018, for a duration of 25.7 days compared
5 to a schedule allocation of 31.75 days. After the conclusion of the refueling
6 outage, the turbine was disconnected for 1.3 hours for turbine overspeed testing.

7 The fifth and final refueling outage of the year began on November 17,
8 2018 when Catawba Unit 1 entered its fall refueling outage. In addition to
9 refueling activities, the station completed inspections, maintenance, and
10 modifications that improved safety margins and strengthened reliability. Major
11 reliability pump and motor work included replacement of the 1A nuclear service
12 water pump and motor, the 1C hotwell pump and motor, and the 1A condensate
13 booster pump motor. Modifications completed included the installation of the
14 open phase detection system and emergency diesel generator governor
15 modifications that added slow start capabilities. Both modifications improve
16 safety margins related to offsite and backup power. Turbine and feedwater work
17 included inspections of the 1B low pressure turbine, the 1A main feedwater pump
18 turbine, and inspections of the 1A auxiliary feedwater pump turbine and jet plug
19 repair. Other significant inspections included Eddy Current testing on the Unit 1
20 steam generator, control rod guide tube and Alloy 600 auxiliary head adapter
21 encoded inspections. After inspections, maintenance, and modifications
22 completed, the unit returned to service on December 11, 2018. The duration of
23 the outage was 24.5 days compared to a schedule allocation of 28 days.

1 **Q. WHAT CAPACITY FACTOR DOES DEC PROPOSE TO USE IN**
2 **DETERMINING THE FUEL FACTOR FOR THE BILLING PERIOD?**

3 A. The Company proposes to use a 92.95% capacity factor, which is a reasonable
4 value for use in this proceeding based upon the operational history of DEC's
5 nuclear units and the number of planned outage days scheduled during the billing
6 period. This proposed percentage is reflected in the testimony and exhibits of
7 Company witness McGee and exceeds the five-year industry weighted average
8 capacity factor of 90.21% for comparable units as reported in the NERC Brochure
9 during the period of 2013 to 2017.

10 **Q. DOES THIS CONCLUDE YOUR PRE-FILED DIRECT TESTIMONY?**

11 A. Yes, it does.

1 (WHEREUPON, Revised Supplemental
2 McGee Exhibit 1, Supplemental
3 McGee Exhibit 2, Revised
4 Supplemental McGee Exhibits 3 and
5 4, Supplemental McGee Exhibit 5
6 and Revised Supplemental McGee
7 Exhibit 6 are marked for
8 identification as prefiled and
9 received into evidence.)

10 (WHEREUPON, the prefiled
11 supplemental testimony of KIMBERLY
12 McGEE is copied into the record as
13 if given orally from the stand.)
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BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-7, SUB 1190

In the Matter of)
Application of Duke Energy Carolinas, LLC)
Pursuant to G.S. 62-133.2 and NCUC Rule)
R8-55 Relating to Fuel and Fuel-Related)
Charge Adjustments for Electric Utilities)

**SUPPLEMENTAL TESTIMONY
OF KIMBERLY D. MCGEE FOR
DUKE ENERGY CAROLINAS, LLC**

1 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A. My name is Kimberly D. McGee. My business address is 550 South Tryon
3 Street, Charlotte, North Carolina.

4 **Q. HAVE YOU PREVIOUSLY FILED TESTIMONY IN THIS**
5 **PROCEEDING?**

6 A. Yes, on February 26, 2019, I caused to be pre-filed with the Commission
7 my direct testimony and 6 exhibits and 14 supporting workpapers.

8 **Q. YOUR SUPPLEMENTAL TESTIMONY INCLUDES 5 REVISED**
9 **EXHIBITS AND 3 SUPPORTING WORKPAPERS. WERE THESE**
10 **SUPPLEMENTAL EXHIBITS AND WORKPAPERS PREPARED**
11 **BY YOU OR AT YOUR DIRECTION AND UNDER YOUR**
12 **SUPERVISION?**

13 A. Yes. These exhibits and workpapers were prepared by me and consist of
14 the following:

15 McGee Revised Exhibit 1: Summary Comparison of Fuel and Fuel-Related
16 Costs Factors.

17 McGee Revised Exhibit 2: Calculation of the Proposed Fuel and Fuel-
18 Related Cost Factors.

19 McGee Revised Exhibit 3: Calculation of the Proposed Experience
20 Modification Factor (“EMF”) rate.

21 McGee Revised Exhibit 4: MWh Sales, Fuel Revenue, and Fuel and Fuel-
22 Related Expense, as well as System Peak for the test period.

23

1 Revised McGee Exhibit 6: December 2018 Monthly Fuel Reports.

2 Revised McGee Workpaper 7a: Calculation of Allocation percentages based
3 on Normalized Test Period Sales.

4 Revised McGee Workpaper 12: Weather Normalization Adjustment.

5 Revised McGee Workpaper 13: Customer Growth Adjustment

6 **Q. WHAT IS THE PURPOSE OF YOUR SUPPLEMENTAL TESTIMONY**
7 **IN THIS PROCEEDING?**

8 A. The purpose of my testimony is to present the revised rates reflecting the impacts
9 related to six updates to numbers presented in my direct exhibits and workpapers.
10 The first update relates to the wholesale weather normalization adjustment used
11 in the calculation of normalized test period sales shown on Exhibit 2, Schedule 2,
12 Exhibit 3 and Exhibit 4 and is described further below. The second update relates
13 to a revised Customer Growth adjustment used in the calculation of normalized
14 test period sales shown on Exhibit 2, Schedule 2, Exhibit 3 and Exhibit 4 and is
15 described further below. The third update relates to an inadvertent scrivener's
16 error when picking up the (over)/under balance for the residential class from the
17 April 2018 Monthly Fuel Reports, shown in Exhibit 3, pages 1 and 2. The fourth
18 update relates to the proposed EMF increment for the experienced under-recovery
19 of fuel and fuel related costs, pursuant to NCUC Rule R8-55(d)(3), which allows
20 the Company to incorporate the fuel and fuel-related cost recovery balance up to
21 thirty (30) days prior to the hearing. The Company elects this option and
22 supplements the direct testimony and exhibits to include the fuel and fuel-related
23 cost recovery balance as of the 15 months ended March 31, 2019. The fifth update

1 is to reflect the final total system peak kW's of 18,875,799 on Exhibit 4, Line 8.
2 The sixth update is to include a revised December 2018 Schedule 3 – Purchased
3 Power and Interchange System Report, page 3 of 4. A version that had been
4 subsequently amended was inadvertently included in Exhibit 6 - December 2018
5 Monthly Fuel Reports.

6 **Q. PLEASE EXPLAIN THE REASON FOR UPDATING THE WEATHER**
7 **NORMALIZATION ADJUSTMENT.**

8 A. During a subsequent review of the weather normalization calculation, an error was
9 discovered in the model's calculation of the wholesale adjustment amount. This
10 correction, as shown on Revised McGee Workpaper 12, resulted in a 129,467
11 MWh reduction in the wholesale adjustment, thus reducing the system adjustment
12 as well. However, there is no impact to customer rates due to this update. System
13 normalized sales are only used on Exhibit 2, Schedule 2, which are filed for
14 information purposes only.

15 **Q. PLEASE EXPLAIN THE REASON FOR UPDATING THE CUSTOMER**
16 **GROWTH ADJUSTMENT.**

17 A. Public Staff identified a number of recommended adjustments in the calculation
18 of the customer growth that the Company agreed were necessary, resulting in a
19 change of 87,739 in total NC retail MWhs. In addition, the SC residential
20 regression model has been updated to use weather adjusted values for energy
21 usage during the test period instead of billed values. The revised system MWh
22 adjustment for customer growth is 419,697 MWhs, an increase of 110,554 MWhs.

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1 **Q. HOW DID THE FUEL AND FUEL-RELATED COST RECOVERY**
 2 **BALANCE CHANGE DUE TO THE CORRECTION OF THE**
 3 **SCRIVENER'S ERROR REFLECTED IN APRIL 2018 ON EXHIBIT 3?**

4 A. The under-collection balance as 12/31/2018 increased by \$26,999 due to the
 5 correction of the clerical error reflected in the residential class.

6 **Q. HOW DID THE FUEL AND FUEL-RELATED COST RECOVERY**
 7 **BALANCE CHANGE IN THE THREE (3) MONTHS BEING**
 8 **INCORPORATED?**

9 A. The Company experienced an under-collection of \$29,483,760 during the months
 10 January through March 2019. As shown on Revised McGee Exhibit 3, the
 11 incorporation of the update test period under-collection balance resulted in an
 12 under-recovered balance at March 31, 2019 of \$87,165,106.

13 **Q. WHAT IS THE RATE IMPACT OF THESE UPDATES?**

14 A. The NC Retail Total Fuel Costs were increased by \$ 29,263,025 from the amounts
 15 filed in my direct Exhibit 2, Schedule 1, page 3. The components of the proposed
 16 fuel and fuel-related cost factors by customer class, as shown on Revised McGee
 17 Exhibit 1, are as follows:

	Residential	General	Industrial	Composite
Description	cents/kWh	cents/kWh	cents/kWh	cents/kWh
Total adjusted Fuel and Fuel Related Costs	1.8575	1.9237	1.8760	1.8901
EMF Increment (Decrement)	0.1124	0.1396	0.2366	0.1501
18 Net Fuel and Fuel Related Costs Factors	1.9699	2.0633	2.1126	2.0402

19 **Q. WHAT IS THE IMPACT TO CUSTOMERS' BILLS IF THE REVISED**
 20 **PROPOSED FUEL AND FUEL-RELATED COSTS FACTORS ARE**
 21 **APPROVED BY THE COMMISSION?**

1 A. The revised proposed fuel and fuel-related costs factors will result in a 1.68%
2 increase on customers' bills, as compared to the previously filed increase of
3 1.05%.

4 **Q. DOES THIS CONCLUDE YOUR PRE-FILED SUPPLEMENTAL**
5 **TESTIMONY?**

6 A. Yes, it does.

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(WHEREUPON, Revised Second Supplemental McGee Exhibit 1, Second Supplemental McGee Exhibit 2, Revised Second Supplemental McGee Exhibit 3, Second Supplemental McGee Exhibits 4 and 5, and Revised Second Supplemental McGee Exhibit 6 are marked for identification as prefiled and received into evidence.)

(WHEREUPON, the prefiled second supplemental testimony of KIMBERLY MCGEE is copied into the record as if given orally from the stand.)

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-7, SUB 1190

In the Matter of)
Application of Duke Energy Carolinas, LLC) **SECOND SUPPLEMENTAL**
Pursuant to G.S. 62-133.2 and NCUC Rule) **TESTIMONY**
R8-55 Relating to Fuel and Fuel-Related) **OF KIMBERLY D. MCGEE FOR**
Charge Adjustments for Electric Utilities) **DUKE ENERGY CAROLINAS, LLC**

1 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A. My name is Kimberly D. McGee. My business address is 550 South Tryon
3 Street, Charlotte, North Carolina.

4 **Q. HAVE YOU PREVIOUSLY FILED TESTIMONY IN THIS**
5 **PROCEEDING?**

6 A. Yes, on February 26, 2019, I caused to be pre-filed with the Commission
7 my direct testimony and 6 exhibits and 14 supporting workpapers and on
8 April 30, 2019, I caused to be pre-filed with the Commission my
9 Supplemental testimony and 6 exhibits and 14 supporting workpapers.

10 **Q. YOUR SECOND SUPPLEMENTAL TESTIMONY INCLUDES 5**
11 **REVISED EXHIBITS. WERE THESE REVISED EXHIBITS AND**
12 **WORKPAPERS PREPARED BY YOU OR AT YOUR DIRECTION**
13 **AND UNDER YOUR SUPERVISION?**

14 A. Yes. These exhibits and workpapers were prepared by me and consist of
15 the following:

16 McGee Revised Exhibit 1: Summary Comparison of Fuel and Fuel-Related
17 Costs Factors.

18 McGee Revised Exhibit 2: Calculation of the Proposed Fuel and Fuel-
19 Related Cost Factors.

20 McGee Revised Exhibit 3: Calculation of the Proposed Experience
21 Modification Factor (“EMF”) rate.

22 McGee Revised Exhibit 4: MWh Sales, Fuel Revenue, and Fuel and Fuel-
23 Related Expense, as well as System Peak for the test period.

1 Revised McGee Exhibit 6 – December 2018 Monthly Fuel Reports.

2 **Q. WHAT IS THE PURPOSE OF YOUR SECOND SUPPLEMENTAL**
3 **TESTIMONY IN THIS PROCEEDING?**

4 A. The purpose of my testimony is to present revised rates reflecting the correction
5 of the (Over)/Under-Collection balance for the months of September 2018 –
6 December 2018. The monthly fuel filing Schedule 4 had incorrectly used the total
7 fuel factor, including the EMF component related to prior periods, in its
8 calculation of monthly fuel revenues collected for purposes of determining
9 (over)/under recovery of monthly fuel costs. The revised calculations properly
10 exclude the EMF amounts billed related to prior periods from the computation of
11 current month amounts. In order to mitigate the increase in customers' rates, the
12 Company has also elected to withdraw their prior request (made in the first
13 supplemental filing) to include the update period of January 2019 – March 2019.

14 **Q. HOW DID THE FUEL AND FUEL-RELATED COST RECOVERY**
15 **BALANCE CHANGE DUE TO THE CORRECTION OF THE BILLING**
16 **RATES FOR SEPTEMBER 2018 -DECEMBER 31, 2018 ON EXHIBIT 3?**

17 A. The under-collection balance as 12/31/2018 increased by \$20.5 million.

18 **Q. WHAT IS THE RATE IMPACT OF THESE UPDATES?**

19 A. As a result of the two proposed changes – (1) correcting the September 2018 –
20 December 2018 under-collection balance and (2) withdrawing the request to
21 include the under-collection balance for the update period January 2019 – March
22 2019 – the NC Retail Total Fuel Costs were decreased by \$ 8,946,290 from the
23 amounts filed on April 30, 2019 in my Revised Exhibit 2, Schedule 1, page 3. The

1 components of the proposed fuel and fuel-related cost factors by customer class,
 2 as shown on Revised McGee Exhibit 1, are as follows:

	Residential	General	Industrial	Composite
Description	cents/kWh	cents/kWh	cents/kWh	cents/kWh
Total adjusted Fuel and Fuel Related Costs	1.8126	1.9561	1.8934	1.8901
EMF Increment (Decrement)	0.1375	0.0927	0.2089	0.1346
3 Net Fuel and Fuel Related Costs Factors	1.9501	2.0488	2.1023	2.0247

4 **Q. WHAT IS THE IMPACT TO CUSTOMERS' BILLS IF THE REVISED**
 5 **PROPOSED FUEL AND FUEL-RELATED COSTS FACTORS ARE**
 6 **APPROVED BY THE COMMISSION?**

7 A. The revised proposed fuel and fuel-related costs factors will result in a 1.49%
 8 increase on customers' bills, as compared to the previously filed increase of
 9 1.68%.

10 **Q. DOES THIS CONCLUDE YOUR PRE-FILED SECOND**
 11 **SUPPLEMENTAL TESTIMONY?**

12 A. Yes, it does.

1 CHAIR MITCHELL: Moving on to intervenors.

2 MS. THOMPSON: Yes, thank you, Madam Chair.

3 As you had indicated earlier, Sierra Club has waived
4 cross examination of all witnesses. Counsel for Duke
5 Energy Carolinas has agreed not to object to the
6 introduction of confidential response to Public Staff
7 Data Request 11-2, both the narrative responses and
8 Excel spreadsheets that were attached thereto, as an
9 exhibit. I have that, I haven't premarked it because
10 I wasn't sure how the Commission would prefer that I
11 mark it. I think one option could just be Sierra Club
12 Confidential Exhibit 1 --

13 CHAIR MITCHELL: Okay.

14 MS. THOMPSON: -- if that's acceptable with
15 the Commission.

16 CHAIR MITCHELL: That is acceptable.

17 MS. THOMPSON: So I will move that
18 Confidential Sierra Club Exhibit 1 be admitted into
19 evidence under seal and made a part of the record in
20 this proceeding. And I have the copies that I could
21 pass out now or after the hearing recesses.

22 CHAIR MITCHELL: Let's hold it until after
23 the hearing. And, without objection, that motion is
24 allowed.

1 MS. THOMPSON: Thank you.

2 CHAIR MITCHELL: And please do ensure that
3 it's marked as confidential.

4 MS. THOMPSON: Okay. Thank you. Yes, I
5 will. Thank you, Madam Chairman.

6 (WHEREUPON, Confidential Sierra
7 Club Exhibit 1 is received into
8 evidence.)

9 CHAIR MITCHELL: Ms. Downey.

10 MS. DOWNEY: Good morning. Pursuant to
11 North Carolina General Statute § 62-68 and the
12 Commission's Order of June 7, 2019, the Public Staff
13 moves that the Affidavits of Jay B. Lucas and Jenny Li
14 be admitted into evidence.

15 CHAIR MITCHELL: Without objection, that
16 motion is allowed.

17 (WHEREUPON, the prefiled affidavit
18 and Appendix A of JAY B. LUCAS is
19 copied into the record as if given
20 orally from the stand.)

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STATE OF NORTH CAROLINA
UTILITIES COMMISSION
RALEIGH

DOCKET NO. E-2, SUB 1190

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

In the Matter of)	
Application of Duke Energy Carolinas, LLC,)	<u>AFFIDAVIT</u>
Pursuant to G.S. 62-133.2 and NCUC Rule)	<u>OF</u>
R8-55 Relating to Fuel and Fuel-Related)	<u>JAY B. LUCAS</u>
Charge Adjustments for Electric Utilities)	

STATE OF NORTH CAROLINA

COUNTY OF WAKE

I, Jay B. Lucas, first being duly sworn, do depose and say:

I am an engineer with the Electric Division of the Public Staff – North Carolina Utilities Commission. A summary of my education and experience is attached to this affidavit as Appendix A.

The purpose of this affidavit is to present the Public Staff's recommendations regarding the proposed fuel and fuel-related cost factors for the residential, general service/lighting, and industrial customers of Duke Energy Carolinas, LLC (DEC or the Company), as set forth in the Company's February 26, 2019, application and testimony, April 30, 2019 supplemental testimony and revised exhibits, and May 15, 2019 supplemental testimony and revised exhibits. I have reviewed DEC's application, its prefiled testimony and exhibits, fuel-related costs, test period baseload power plant performance reports, the current coal, natural gas, nuclear fuel, and reagents markets, and various documents

related to test year power plant outages and purchased power costs. I have also reviewed the affidavit of Public Staff witness Jenny Li.

For this proceeding, the test period is January 1, 2018, through December 31, 2018, and the billing period is September 1, 2019, through August 31, 2020.

Of particular concern to the Public Staff in its investigation of the test year fuel costs was the significant under-recovery that took place due to the Company's greater than expected fuel costs in January 2018. After reviewing discovery and discussing the issue with DEC employees, the Public Staff is satisfied that the January 2018 fuel costs were reasonable and prudently incurred. However, DEC, like other utilities, has increased its reliance on natural gas to produce electricity and serve load.¹ As utilities have significantly increased their reliance on a fuel with greater price variances (compared to nuclear and coal) in order to more economically serve their customers, these same customers are exposed to greater risk of fuel cost under- and over-recoveries despite the overall decreasing cost of natural gas. Increased natural gas consumption, coupled with recent winter weather events of the last few years, have caused exposure to higher than anticipated short-term natural gas prices. Given the increased risk of under-recoveries if natural gas prices are not forecasted as accurately as possible, the Public Staff believes that the Company should evaluate historic price fluctuations and whether its current method of

¹ In 2017, the Company's natural gas burn was 80.8 MMBTU, while the current billing period is expected to result in consumption of 147.2 MMBTU. Dual Fuel Optionality conversion of some plants (Cliffside, Belews Creek, Marshall) to allow them to burn both coal and natural gas contributes to natural gas consumption projections.

forecasting and hedging programs should be adjusted to mitigate the risk of significant under-recovery of fuel costs.

I believe the projected fuel and reagent prices set forth in the testimony of DEC witnesses McGee, Grant, and Houston were calculated appropriately for purposes of this proceeding. DEC's proposed fuel and fuel-related costs are based on a 92.95% system nuclear capacity factor.² Based on my investigation, I have determined that the projected fuel and fuel-related costs set forth in DEC's testimony, and the prospective components of the total fuel factor, have been calculated in accordance with the requirements of N.C. Gen. Stat. § 62-133.2.

Public Staff witness Li describes the Public Staff's review of the test period Experience Modification Factor in her affidavit, and I have incorporated her recommendations in Table 1 below.

The Public Staff recommends approval of the fuel components and total fuel factors (excluding the regulatory fee) shown in Table 1:

² The Company's actual system nuclear capacity factor for the test year was 95.29%. In comparison, the most recent North American Electric Reliability Council (NERC) five-year average weighted for the size and type of reactors in DEC's nuclear fleet was 90.21% during the test period.

TABLE 1 – Total Proposed Fuel and Fuel-Related Cost Factors (¢ per kWh)

Rate Class	Base & Prospective	EMF and EMF Interest	Total Fuel Factor
Residential	1.8126	0.1375	1.9501
General Service/Lighting	1.9561	0.0927	2.0488
Industrial	1.8934	0.2089	2.1023

For comparison, Table 2 below provides the existing fuel and fuel-related cost factors (excluding the regulatory fee) approved in Docket No. E-7, Sub 1163:

TABLE 2 – Total Existing Fuel and Fuel-Related Cost Factors (¢ per kWh)

Rate Class	Base & Prospective	EMF	Total Fuel Factor
Residential	1.7003	0.0980	1.7983
General Service/Lighting	1.8314	0.1068	1.9382
Industrial	1.8020	0.2213	2.0233

This completes my affidavit.

Jay B Lucas
Jay B. Lucas

Sworn to and subscribed before me,

this the 20th day of May, 2019.

Joanne M Berube
Notary Public

Joanne M. Berube
NOTARY PUBLIC
WAKE COUNTY, N.C.
My Commission Expires 12-17-2022.

JOANNE M. BERUBE
Printed Name

My Commission Expires: 12/17/2022

OFFICIAL COPY

MAY 27 2019

Jay B. Lucas

I graduated from the Virginia Military Institute in 1985, earning a Bachelor of Science Degree in Civil Engineering. Afterwards, I served for four years as an officer in the U. S. Air Force performing many civil and environmental engineering tasks. I left the Air Force in 1989 and attended the Virginia Polytechnic Institute and State University (Virginia Tech), earning a Master of Science degree in Environmental Engineering. After completing my graduate degree, I worked for an engineering consulting firm and worked for the North Carolina Department of Environmental Quality in its water quality programs. Since joining the Public Staff in January 2000, I have worked on utility cost recovery, renewable energy program management, customer complaints, and other aspects of utility regulation. I am a licensed Professional Engineer in North Carolina.

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(WHEREUPON, the prefilled affidavit
and Appendix A of JENNY X. LI is
copied into the record as if given
orally from the stand.)

STATE OF NORTH CAROLINA
UTILITIES COMMISSION
RALEIGH

DOCKET NO. E-7, SUB 1190

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

In the Matter of		
Application of Duke Energy Carolinas, LLC)	<u>AFFIDAVIT</u>
Pursuant to N.C.G.S. § 62-133.2 and)	<u>OF</u>
Commission Rule R8-55 Relating to Fuel and)	<u>JENNY X. LI</u>
Fuel-Related Charge Adjustments for Electric)	
Utilities)	

STATE OF NORTH CAROLINA

COUNTY OF WAKE

I, Jenny X. Li, first being duly sworn, do depose and say:

I am a Staff Accountant with the Electric Section of the Accounting Division of the Public Staff - North Carolina Utilities Commission. A summary of my education and experience is attached to this affidavit as Appendix A.

The purpose of my affidavit is to present the results of the Public Staff's investigation of the Experience Modification Factor (EMF) riders proposed by Duke Energy Carolinas, LLC (DEC or the Company) in this proceeding. The EMF riders are utilized to "true-up," by customer class, the recovery of fuel and fuel-related costs incurred during the test year. DEC's test year in this fuel proceeding is the twelve months ended December 31, 2018.

In its application, filed on February 26, 2019, DEC proposed EMF increment riders in cents per kilowatt-hour (kWh), excluding the North Carolina regulatory fee, for each North Carolina retail customer class, as follows:

Residential	0.1108 cents per kWh
General Service/Lighting	0.0632 cents per kWh
Industrial	0.1476 cents per kWh

On April 30, 2019, DEC filed the Supplemental Testimony of Kimberly D. McGee with Revised McGee Exhibits and supporting workpapers. Witness McGee's supplemental testimony and revised exhibits reflect the impact of six updates to numbers presented in witness McGee's direct exhibits and workpapers.

They are as follows:

- (1) Update the wholesale weather normalization adjustment used in the calculation of normalized test period sales. The update to the weather normalization relates to an error in the model's calculation of wholesale coefficients and has no impact on customer rates in this case;
- (2) Update the Customer Growth adjustment. This update results in a change of 87,739 in total N.C. retail MWh;
- (3) Correct the under-collected balance for the residential class in the amount of \$26,999, due to an inadvertent scrivener's error shown in Exhibit 3, Pages 1 and 2;
- (4) Update the EMF increment to incorporate the fuel and fuel-related cost recovery balance for January through March 2019, pursuant to Commission Rule R8-55(d)(3). The reported over/under-recovery included in the update, although included in this proceeding, would

be reviewed as part of next year's fuel and fuel-related cost proceeding;

- (5) Reflect the final total system peak kW of 18,875,799 set forth on Exhibit 4; and
- (6) Include a revised December 2018 Schedule – 3 Purchased Power and Interchange System Report, page 3 of 4.

On May 15, 2019, DEC filed the Second Supplemental Testimony of Kimberly D. McGee with Revised McGee Exhibits and supporting workpapers. Witness McGee's second supplemental testimony and revised exhibits reflect a correction of the over/under-recovery balance for the months of September 2018 through December 2018. The Company's monthly fuel filing Schedule 4 had incorrectly used the total fuel factor in its calculation of monthly fuel revenues collected for purposes of determining over/under-recovery of monthly fuel costs, instead of the prospective, or forward-looking, fuel factor. The revised calculations have corrected the error. The Company has also elected to withdraw its prior request set forth in the first supplemental filing to include the update period of January 2019 through March 2019.

Revised McGee Exhibit 1 included in witness McGee's second supplemental testimony sets forth the Company's revised proposed EMF increment riders in cents per kilowatt-hour (kWh), excluding the North Carolina regulatory fee, for each North Carolina retail customer class, as follows:

Residential	0.1375 cents per kWh
General Service/Lighting	0.0927 cents per kWh
Industrial	0.2089 cents per kWh

In computing these EMF riders, the Company excluded the over/under-recovery for the months of January 2018 through March 2018 (because it was included in last year's EMF calculation), and included the under-recovery related to the coal inventory rider established in Ordering Paragraph 27 of the Commission's June 22, 2018 *Order Accepting Stipulation, Deciding Contested Issue and Requiring Revenue Reduction* in Docket No. E-7, Sub 1146. The coal inventory rider was terminated effective for service on and after December 1, 2018.

In witness McGee's Revised Exhibits filed on May 15, 2019, DEC's proposed revised under-recovery of fuel for each of the North Carolina retail customer classes is as follows:

Residential	\$30,299,742
General Service/Lighting	\$21,853,594
Industrial	\$26,041,062

The revised riders were calculated by dividing the fuel cost under-recoveries by DEC's normalized test year N.C. retail sales of 22,043,791 megawatt-hours (MWh) for the residential class, 23,564,462 MWh for the general service/lighting class, and 12,465,801 MWh for the industrial class.

The Public Staff's investigation included procedures intended to evaluate whether the Company properly determined its per books fuel and fuel-related costs and revenues during the test period. These procedures included a review of the

Company's filing, prior Commission orders, the Monthly Fuel Reports filed by the Company with the Commission, and other Company data provided to the Public Staff. The Public Staff also reviewed certain specific types of expenditures impacting the Company's test year fuel and fuel-related costs, including reagents (limestone, ammonia, urea, etc.), renewable energy, and purchased power, as well as reviews of source documentation of fuel and fuel-related costs for certain selected Company generation resources. Performing the Public Staff's investigation required the review of numerous responses to written and verbal data requests, site visits to the Company's offices, and several telephone conferences with Company representatives.

As a result of the Public Staff's investigation, I am recommending that DEC's EMF riders for each customer class be based on net fuel and fuel-related cost under-recoveries of \$30,299,742 for the residential class, \$21,853,594 for the general service/lighting class, and \$26,041,062 for the industrial class, and normalized North Carolina retail sales of 22,043,791 MWh for the residential class, 23,564,462 MWh for the general service/lighting class, and 12,465,801 MWh for the industrial class, as proposed by the Company. These amounts produce EMF increment riders for each North Carolina retail customer class as follows, excluding the regulatory fee:

Residential	0.1375 cents per kWh
General Service/Lighting	0.0927 cents per kWh
Industrial	0.2089 cents per kWh

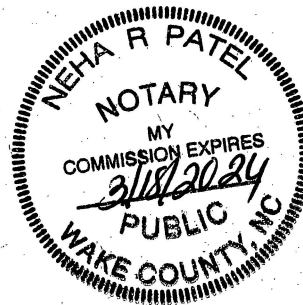
I have provided these amounts to Public Staff witness Jay Lucas for incorporation into his recommended final fuel factor.

This completes my affidavit.

Jenny Li

Jenny X. Li

Sworn to and subscribed before me
this the 20 day of May, 2019.



NR Patel

Notary Public

My Commission Expires: 3/18/2024

APPENDIX A**Jenny X. Li**

I graduated from North Carolina State University with a Bachelor of Science degree in Accounting.

I joined the Public Staff Accounting Division in August 2016 as a Staff Accountant. I am responsible for the performance of the following activities: (1) the examination and analysis of testimony, exhibits, books and records, and other data presented by utilities and other parties under the jurisdiction of the Commission or involved in Commission proceedings; and (2) the preparation and presentation to the Commission of testimony, exhibits, and other documents in those proceedings.

Since joining the Public Staff, I have filed affidavits in Duke Energy Progress, LLC (DEP) fuel rider Dominion Energy North Carolina REPS rider. I have also assisted on several electric cases and performed reviews in Duke Energy Carolinas, LLC (DEC), Duke Energy Progress, LLC (DEP) rate cases and fuel cases. I have also performed reviews of DEC's Existing DSM Program Rider and BPM/NFPTP Rider; Western Carolina University's PPA Rider and New River Light and Power Company's PPA Factor.

Prior to joining the Public Staff, I was employed by MDU Enterprises Inc. and Neusoft America Inc. My duties there varied from examining various financial statements to supervising accounting and assisting external audits.

1 CHAIR MITCHELL: And I believe that is all
2 of the evidence in this proceeding. Before we adjourn
3 let's discuss proposed orders. We typically accept
4 them 30 days from the filing of the notice of
5 transcript.

6 MR. JIRAK: Yes, we can do that.

7 MS. DOWNEY: Yes.

8 CHAIR MITCHELL: Thank you. Any other
9 matters before we adjourn?

10 (No response)

11 CHAIR MITCHELL: Thank you, and we are
12 adjourned.

13 (The hearing was adjourned at 9:39 a.m.)
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C E R T I F I C A T E

I, KIM T. MITCHELL, DO HEREBY CERTIFY that
the Proceedings in the above-captioned matter were
taken before me, that I did report in stenographic
shorthand the Proceedings set forth herein, and the
foregoing pages are a true and correct transcription
to the best of my ability.

Kim T. Mitchell

Kim T. Mitchell
Court Reporter