

PLACE: Held via Videoconference

DATE: Monday, September 14, 2020

TIME: 1:30 A.M. - 4:33 P.M.

DOCKET NO.: E-7, Sub 1214

E-7, Sub 1213

E-7, Sub 1187

BEFORE: Chair Charlotte A. Mitchell, Presiding

Commissioner Tonia D. Brown-Bland

Commissioner Lyons Gray

Commissioner Daniel G. Clodfelter

Commissioner Kimberly W. Duffley

Commissioner Jeffrey A. Hughes

Commissioner Floyd B. McKissick, Jr.

IN THE MATTER OF:

DOCKET NO. E-7, SUB 1214

Application of Duke Energy Carolinas, LLC,
for Adjustment of Rates and Charges Applicable to
Electric Utility Service in North Carolina



DOCKET NO. E-7, SUB 1213

Petition of Duke Energy Carolinas, LLC,
for Approval of Prepaid Advantage Program

DOCKET NO. E-7, SUB 1187

Application of Duke Energy Carolinas, LLC,
for an Accounting Order to Defer Incremental Storm
Damage Expenses Incurred as a Result of Hurricanes
Florence and Michael and Winter Storm Diego

VOLUME 22

1 A P P E A R A N C E S:

2 FOR DUKE ENERGY CAROLINAS, LLC:

3 Camal Robinson, Esq., Associate General Counsel

4 Brian Heslin, Esq., Deputy General Counsel

5 Duke Energy Corporation

6 550 South Tryon Street

7 Charlotte, North Carolina 28202

8

9 Lawrence B. Somers, Esq., Deputy General Counsel

10 Duke Energy Corporation

11 410 South Wilmington Street

12 Raleigh, North Carolina 27601

13

14 James H. Jeffries, IV, Esq.

15 McGuireWoods LLP

16 201 North Tryon Street, Suite 3000

17 Charlotte, North Carolina 28202

18

19 Andrea Kells, Esq.

20 McGuireWoods LLP

21 501 Fayetteville Street, Suite 500

22 Raleigh, North Carolina 27601

23

24

1 A P P E A R A N C E S Cont'd:
2 Molly McIntosh Jagannathan, Esq., Partner
3 Kiran H. Mehta, Esq., Partner
4 Troutman Pepper Hamilton Sanders LLP
5 301 South College Street, Suite 3400
6 Charlotte, North Carolina 28202
7
8 Brandon F. Marzo, Esq.
9 Troutman Pepper
10 600 Peachtree Street, NE, Suite 3000
11 Atlanta, Georgia 30308
12
13 FOR SIERRA CLUB:
14 Bridget Lee, Esq.
15 Sierra Club
16 9 Pine Street
17 New York, New York 10005
18
19 Catherine Cralle Jones, Esq.
20 Law Office of F. Bryan Brice, Jr.
21 127 W. Hargett Street
22 Raleigh, North Carolina 27601
23
24

1 A P P E A R A N C E S Cont'd:

2 FOR NC JUSTICE CENTER, NC HOUSING COALITION, NATURAL

3 RESOURCES DEFENSE COUNCIL and SIERRA CLUB:

4 Gudrun Thompson, Esq., Senior Attorney

5 David L. Neal, Esq., Senior Attorney

6 Tirri III Moore, Esq., Associate Attorney

7 Southern Environmental Law Center

8 601 West Rosemary Street, Suite 220

9 Chapel Hill, North Carolina 27516

10

11 FOR CAROLINA INDUSTRIAL GROUP FOR FAIR UTILITY

12 RATES III:

13 Christina D. Cress, Esq.

14 Bailey & Dixon, LLP

15 Post Office Box 1351

16 Raleigh, North Carolina 27602

17

18 FOR CAROLINA UTILITY CUSTOMERS ASSOCIATION, INC.:

19 Robert F. Page, Esq.

20 Crisp & Page, PLLC

21 4010 Barrett Drive, Suite 205

22 Raleigh, North Carolina 27609

23

24

1 A P P E A R A N C E S Cont'd:

2 FOR NC WARN:

3 Matthew D. Quinn, Esq.

4 Lewis & Roberts PLLC

5 3700 Glenwood Avenue, Suite 410

6 Raleigh, North Carolina 27612

7

8 FOR VOTE SOLAR:

9 Thadeus B. Culley, Esq., Regulatory Counsel

10 Senior Regional Director

11 1911 Ephesus Church Road

12 Chapel Hill, North Carolina 27517

13

14 FOR NORTH CAROLINA LEAGUE OF MUNICIPALITIES:

15 Deborah Ross, Esq.

16 Fox Rothschild LLP

17 434 Fayetteville Street, Suite 2800

18 Raleigh, North Carolina 27601

19

20 FOR NORTH CAROLINA CLEAN ENERGY BUSINESS ALLIANCE:

21 Karen Kemerait, Esq.

22 Fox Rothschild LLP

23 434 Fayetteville Street, Suite 2800

24 Raleigh, North Carolina 27601

1 A P P E A R A N C E S Cont'd:

2 FOR THE COMMERCIAL GROUP:

3 Al an R. Jenki ns, Esq.

4 Jenki ns At Law, LLC

5 2950 Yel lowtai l Avenue

6 Marathon, Fl ori da 33050

7

8 Bri an O. Beverl y, Esq.

9 Young Moore and Henderson, P.A.

10 3101 Gl enwood Avenue

11 Ral ei gh, North Carol i na 27622

12

13 FOR NORTH CAROLINA SUSTAINABLE ENERGY ASSOCIATION:

14 Peter H. Ledford, Esq., General Counsel

15 Benj ami n Smi th, Esq., Regul atory Counsel

16 North Carol i na Sustai nabl e Energy Associ ation

17 4800 Si x Forks Road, Sui te 300

18 Ral ei gh, North Carol i na 27609

19

20

21

22

23

24

1 A P P E A R A N C E S Cont'd:

2 FOR THE TECH CUSTOMERS:

3 Marcus W. Trathen, Esq.

4 Craig D. Schauer, Esq.

5 Matthew B. Tynan, Esq.

6 Charles E. Coble, Esq.

7 Brooks, Pierce, McLendon, Humphrey & Leonard, L.L.P.

8 150 Fayetteville Street, Suite 1700

9 Raleigh, North Carolina 27601

10

11 FOR BIOLOGICAL DIVERSITY AND APPALACHIAN VOICES:

12 Howard M. Crystal, Esq.

13 Senior Attorney

14 Jean Su, Esq.

15 Staff Attorney and Energy Director

16 Biological Diversity

17 1411 K Street NW, Suite 1300

18 Washington, DC 20005

19

20

21

22

23

24

1 A P P E A R A N C E S Cont'd:

2 FOR HARRIS TEETER:

3 Kurt J. Boehm, Esq.

4 Jody Kyler Cohn, Esq.

5 Boehm, Kurtz, & Lowry

6 36 East Seventh Street, Suite 1510

7 Cincinnati, Ohio 45202

8
9 Benjamin M. Royster, Esq.

10 Royster and Royster, PLLC

11 851 Marshall Street

12 Mount Airy, North Carolina 27030

13
14 FOR THE USING AND CONSUMING PUBLIC AND ON BEHALF OF
15 THE STATE AND ITS CITIZENS IN THIS MATTER THAT AFFECTS
16 THE PUBLIC INTEREST:

17 Margaret A. Force, Esq., Assistant Attorney General

18 Teresa Townsend, Esq., Special Deputy Attorney General

19 North Carolina Department of Justice

20 Post Office Box 629

21 Raleigh, North Carolina 27603

22

23

24

1	T A B L E O F C O N T E N T S	
2	E X A M I N A T I O N S	
3	PANEL OF	PAGE
4	CHARLES JUNIS AND MICHAEL C. MANESS	
5	Exami nation By Commi ssioner Duffley.....	13
6	Exami nation By Commi ssioner McKi ssi ck.....	38
7	Prefi led Second Supplemental Testimony and	52
8	Appendix A of Dustin R. Metz	
9	Prefi led Supplemental Testimony of	60
10	Jeff T. Thomas	
11	MICHELLE M. BOSWELL	PAGE
12	Direct Exami nation By Ms. Hol t.....	69
13	Prefi led Second Supplemental and Settlement ...	73
14	Testimony of Michelle M. Boswell	
15	Prefi led Summary of Testimony of	84
16	Michelle M. Boswell	
17	NICHOLAS PHILLIPS, JR.	PAGE
18	Direct Exami nation By Ms. Cress.....	90
19	Prefi led Direct Testimony with Appendix A of ..	94
20	Nicholas Phillips, Jr.	
21	Prefi led Summary of Testimony and Errata of ...	129
22	Nicholas Phillips, Jr.	
23	Cross Exami nation By Ms. Downey.....	143
24	Cross Exami nation By Mr. Somers.....	145
	Exami nation By Commi ssioner Brown-Bl and.....	147
	Exami nation By Mr. Neal	150
	Exami nation By Ms. Cress.....	153

1	Prefiled Rebuttal Testimony of Erik Li oy.....	161
2	PANEL OF	PAGE
	DAVID L. DOSS, JR. AND JOHN J. SPANOS	
3	Direct Examination By Mr. Jeffries.....	173
4	Prefiled Rebuttal Testimony of	176
5	John J. Spanos	
6	Prefiled Summary of Testimony of	214
	John J. Spanos	
7	Direct Examination By Mr. Marzo.....	216
8	Prefiled Rebuttal Testimony of	219
9	David L. Doss, Jr.	
10	Prefiled Supplemental Testimony of	245
	David L. Doss, Jr.	
11	Prefiled Summary of Testimony of	253
12	David L. Doss, Jr.	
13	Cross Examination By Mr. Dodge.....	256
14	Cross Examination By Ms. Holt.....	279

E X H I B I T S

I D E N T I F I E D / A D M I T T E D

17	DEC Junis/Maness Cross Examination ...	- /48
18	Exhibits 1 through 5	
19	Public Staff Junis Exhibits 1, 3	- /49
	through 18, and 20	
20	Public Staff Junis Confidential	- /49
21	Exhibit 19	
22	Public Staff Junis Corrected Exhibit .	- /49
	2	
23	Public Staff Junis/Maness Redirect ...	- /49
24	Exhibit 1	

1	Public Staff Maness Direct Exhibits .. - /50	
2	I and II	
3	Public Staff Maness Exhibit III..... - /50	
4	Public Staff Maness Exhibit I - /50	
5	Revised and Exhibit II Revised	
6	Public Staff Maness Second Revised ... - /50	
7	and Second Stipulation Exhibits I	
8	And II	
9	Boswell Second Supplemental and 71/88	
10	Stipulation Exhibits 1 and 2	
11	NP Exhibits 1 through 4..... 92/158	
12	Li oy Attachment A..... - /160	
13	Doss Rebuttal Exhibit 1..... 218/ -	
14	Doss Supplemental Exhibit 1..... 244/ -	
15	Public Staff Spanos Cross 265/ -	
16	Examination Exhibit Number 1	
17	Public Staff Spanos Rebuttal Cross.... 287/ -	
18	Examination Exhibit Number 2	
19	Public Staff Spanos Rebuttal Cross ... 291/ -	
20	Examination Exhibit Number 3	
21		
22		
23		
24		

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24

P R O C E E D I N G S

CHAIR MITCHELL: Let's go back on the record, please. We are going to resume with questions by Commissioners. We are at Commissioner Duffley.

Whereupon,

CHARLES JUNIS AND MICHAEL C. MANESS,
having previously been duly affirmed, were examined
and continued testifying as follows:

EXAMINATION BY COMMISSIONER DUFFLEY:

Q. Good afternoon, Mr. Maness. Most of my questions will be for you today. If I could have you turn to your second supplemental testimony, please; and specifically page 7.

A. (Michael C. Maness) The second supplemental?

Q. Correct.

A. Let me pull that up. Hold on one second.

(Witness peruses document.)

I apologize. I have the first and third up but not the second. Let me grab it real quick.

Q. That's okay.

A. (Witness peruses document.)

Q. And you probably don't need it. If you do, you can -- you can -- we can stop and you can find it.

1 But according to your testimony on page 7, you state:

2 "The Public Staff is in agreement with
3 allowing the Company to obtain a carrying charge or
4 carrying cost on coal ash expenditures incurred between
5 rate cases"; is that correct?

6 A. That's correct.

7 Q. And in the present case, the Public Staff is
8 in agreement with the sum of approximately \$26 million,
9 which represents the carrying charges for coal ash
10 costs incurred between January of 2018 through
11 January of 2020; is that correct?

12 A. Yes, approximately \$26 million. I will say,
13 and I don't know if it's in this supplemental testimony
14 or the original testimony, but I do at least raise the
15 possibility that perhaps the Commission should take
16 those carrying costs into account in future cases in
17 determining the overall amortization period.

18 Q. Correct. And you came to my next question,
19 which is, is that a new request from the Public Staff
20 from the last rate case?

21 A. Yes. I don't remember if we made that
22 recommendation in Dominion or not. I'm thinking not,
23 but definitely it's new for the DEC and DEP cases.

24 Q. Okay. And going back to the \$26 million, and

1 if the Commission defers the future ARO coal ash costs
2 beginning in February of 2020, the Public Staff is in
3 agreement for allowing a return on this carrying cost
4 between this rate case and the next rate case; is that
5 correct?

6 A. If I stated that -- I think I did state that
7 starting from the new point that we would be -- that we
8 would want it potentially taken into account in
9 determining the -- looking at the amortization period.
10 I guess that a part of this is because since the costs
11 are so large, and going from case to case like we have,
12 at least at the beginning, we -- the Commission has
13 started down a certain path. But we don't know if
14 they're going to continue on that path, and then we had
15 the appeal to deal with and other facts and
16 circumstances.

17 So there might come a time when we would say,
18 we know what's going on happen now, and maybe it will
19 be set up in a way that allowing those carrying costs
20 might not be necessary. But for the time being, we're
21 not opposing that as we go forward until a decision is
22 made on the particular costs considered in each case.
23 Once things settle down a bit and it's been pretty
24 settled how it's going to be handled, then we might

1 make a different proposal.

2 Q. Right. But sitting here today, if the
3 Commission defers these future coal ash costs, your
4 testimony indicates that the Public Staff is in
5 agreement with allowing a return on carrying charges,
6 because your testimony states it potentially will allow
7 the Company to stay out longer between rate cases; is
8 that an accurate summary?

9 A. That's one of the reasons, yes, along with
10 the not knowing what the Commission's final
11 determination will be with regard to those costs in
12 that case.

13 Q. Okay. Thank you. Now if I could have you
14 turn to your third supplemental and settlement
15 testimony.

16 A. (Witness peruses document.)
17 Yes.

18 Q. And if you could go to page 10, and
19 specifically footnote 2.

20 A. Yes.

21 Q. If you could help me out here and more fully
22 spell out -- and I think you were doing it with
23 Mr. Mehta this morning somewhat -- what you're trying
24 to say in footnote 2. And specifically, are you saying

1 something different than what you state in the
2 sentences beginning right after footnote 2 to the end
3 of that section which ends on the next page on line 17?
4 Are you saying something different?

5 A. You're talking about the end of -- oh, to the
6 end of on line 17?

7 Q. Right. So you see where footnote 2 --

8 A. Yes.

9 Q. -- is on line 18?

10 So in the footnote, are you saying something
11 different than what you state in those next three
12 sentences?

13 A. No. I think it's just variations of the
14 same. The point of footnote 2 was just to point out
15 that through discovery in this case it's become clear
16 that the -- specifically clear that the Commission -- I
17 mean the Company is deferring expenses that are
18 recorded on its books for purposes of ARO treatment.
19 That they're doing a regulatory deferral of those ARO
20 depreciation expenses. Those -- as the footnote
21 states, a portion of those costs that would have
22 otherwise already been written off to expense absent
23 the Commission's approval of deferral.

24 So in other words, to illustrate, if they

1 recorded in 2019 a certain amount of ARO depreciation
2 expense, what they do for regulatory purposes for this
3 Commission's jurisdiction is to reverse that entry and
4 record the amount in a regulatory asset, instead, that
5 they don't propose for rate base inclusion, but then
6 when they actually spend money, they reclassify part of
7 that regulatory asset to another regulatory asset
8 representing monies spent that they do propose for rate
9 base inclusion.

10 And so the genesis of all that is a recording
11 of a regulatory asset that defers ARO depreciation
12 expenses that are recorded on their GAAP and FERC
13 books, and not deferring a piece of the ARO asset,
14 itself.

15 Q. Okay. Thank you. So I don't plan on asking
16 you detailed questions regarding coal ash recovery.
17 Those have been sufficiently stated in this case, as
18 well as through various briefs of the parties. But I
19 did want to ask you one hypothetical. So -- and it's
20 based upon the positions that the Public Staff has
21 taken.

22 So, hypothetically, if the Commission were to
23 allow the Company to defer ARO-related coal ash costs
24 amortized over five years -- so, in this case, allow

1 all of the cost, defer over five years with a return
2 like the Company is asking for -- would you agree that
3 the Commission has the authority to do so based upon
4 the positions taken by the Public Staff? Although you
5 might not agree with the decision, would you agree that
6 the Commission has the authority and discretion to make
7 such a determination if supported by the evidence in
8 the record?

9 A. I believe so. From the point of view of
10 being a regulatory accountant, I believe so. And it
11 sounds to me it would pass legal muster, although I
12 would leave that to our attorneys to make a final
13 conclusion there. But it seems like, to me, that the
14 Commission would have that discretion to do so.

15 Q. Okay. And --

16 A. (Charles Junis) I apologize,
17 Commissioner Duffley. Is it okay if I add to that?

18 Q. Of course. Please add what -- your thoughts.

19 A. So -- and I agree with Mr. Maness with the
20 exception of that the Commission must take into
21 consideration all of the other material facts. We
22 strongly believe, and this is laid out in the appeal,
23 that the environmental record was not appropriately
24 considered as part of that previous decision.

1 Q. Okay. Thank you. Turning back to
2 Mr. Maness, if I could change subjects here. So there
3 were some questions and some discussions in this
4 proceeding related to the creation of a run rate for
5 future, you know, coal ash expenditures. And it was in
6 response to DEC's testimony that, if the Commission
7 ruled the same way that it did in the last Dominion
8 Energy North Carolina rate case regarding coal ash
9 recovery, that DEC's credit metrics would suffer and
10 that the Company would be downgraded.

11 In the last rate case, the Public Staff was
12 opposed to the run rate because of the uncertainty of
13 costs involved, and I've also heard you state this
14 morning -- or this morning with Mr. Mehta, it would
15 complicate the equitable sharing position of the Public
16 Staff.

17 Do you agree that the cost -- or the coal ash
18 costs and future expenditures are more certain now than
19 at the time of the last rate case?

20 A. (Michael C. Maness) With regard to future
21 expenditures?

22 Q. Correct.

23 A. Well, I'm certain that there's probably still
24 a degree of volatility. We have had some legal

1 decisions by DEQ that have maybe made it a little more
2 certain. But I hesitate to say it's a whole lot more
3 certain, because we still don't know what we're going
4 to run into in terms of technical and maybe legal
5 issues in future years.

6 Q. But at the time of the last rate case, we did
7 not know the closure plans for any of the basins,
8 correct? We did not know whether it would be cap in
9 place or some other type of closure plan or excavation,
10 correct?

11 A. I think there have been some preliminary
12 decisions made, but those were still subject to change
13 and, in fact, have been changed since that last case.

14 Q. And since the last case, Duke has entered
15 into agreement with DEQ, correct?

16 A. Yes.

17 Q. Okay. Thank you. So there probably -- I
18 heard you say that you think there's still some
19 volatility there, but in the sense of rate volatility
20 between cap in place versus excavation, those decisions
21 have been made between the two rate cases, correct?

22 A. I think that's generally true. That would
23 still leave volatility over time as different projects
24 get started and finished.

1 Q. So in your opinion, should the run rate --
2 should the Commission revisit the run rate at this
3 point, or should the Commission just continue with the
4 spend, defer, and recover mechanism?

5 And specifically what I'd like to hear when
6 you answer, whether the Commission should look at this
7 other type of recovery mechanism and compare the two
8 recovery mechanisms, like, what would be some of the
9 benefits of allowing some portion of the ongoing coal
10 ash costs to be collected as an expense in base rates,
11 and then what would be some of the challenges,
12 concerns, or pitfalls of allowing such a mechanism?

13 A. Well, preliminarily, I would state, as sort
14 of an overall statement, that had the Public Staff
15 still does not support a run rate. And I can't see us
16 changing that position or even considering changing it
17 prior to the previous cases coming back with a decision
18 or a remand from the Supreme Court and then getting put
19 back before the Commission to decide if anything needs
20 to be done in regard to the Supreme Court's opinion.

21 After that, it -- I don't think it can be
22 denied that if it is known what the expense or the
23 pattern of recovery of costs should be from the
24 customers, that there is some benefit to having that

1 being recovered in a timely manner. That that is some
2 benefit. I would say that I don't think we should --
3 or I don't think the Commission should consider doing
4 that without some sort of true-up and deferral
5 mechanism at this point, because I don't think the
6 costs are certain enough to -- and, I mean, just
7 expressing my personal opinion now. I don't think the
8 costs are certain enough or level enough over time to
9 simply have a run rate that wouldn't take in --
10 wouldn't look at looking at having that trued up
11 through some sort of annual mechanism, or at least
12 something that would occur in a rate case.

13 I do think also that to the extent that the
14 Commission does make a decision in Duke in these cases
15 eventually similar to what the Public Staff has
16 recommended or similar to what Dominion has
17 recommended, that we're going to have to take great
18 care if there is going to be any sort of run rate to
19 factor in what sort of sharing or other adjustments
20 would need to be made to fairly divide that cost
21 between the shareholders and the ratepayers.

22 It will be, I believe, more complicated if we
23 are going to have some sort of sharing or disallowance
24 of costs, that it's more complicated to do that with a

1 run rate. Probably not impossible, but it's more
2 complicated, and I think in that case you would almost
3 certainly have to have some sort of true-up -- tracking
4 and true-up mechanism to make sure that the customers
5 and the shareholders came out where the Commission
6 wanted them to come out.

7 Q. Okay. And you stated at the beginning of
8 your answer that you felt like the Public Staff would
9 be opposed to the run rate, and I've heard the reason
10 for the complications that would make the whole process
11 more complicated from the aspect of this equitable
12 sharing, but are there other concerns or challenges
13 besides that one challenge?

14 A. Well, I think also, and maybe you may have
15 meant to include this in sort of that universe of
16 equitable sharing, but also from the perspective of
17 what the Commission did in the Dominion case. If that
18 was the way the Commission went in the Duke cases and
19 after all the appeals, I think you would have the same
20 sort of complications.

21 Other than that, sitting here today, I think
22 the main complication, once everything has been
23 settled, other than what I've spoken to before, is
24 you'd need to decide whether to have a tracking

1 mechanism, a true-up, what sort of carrying costs, if
2 any, would be allowed, what sort of return on refunds,
3 true-up refunds to the customers would be set in place.
4 None of those, I think, are insurmountable, but they
5 are issues that the Commission and the intervenors
6 would have to deal with.

7 A. (Charles Junis) Commissioner, if I could
8 just add. A complication would be -- and Mr. Maness
9 has kind of hit on it with the possible true-up -- is
10 the review of those cost expenditures and that, while
11 these are identified as expenses, this is not a
12 repetitive incurrence of the same cost year after year
13 like you would think of as testing or sludge hauling.
14 This is a group -- a complex grouping of costs tied to
15 excavation, corrective action, liners, landfills.

16 I mean, there are so many different costs
17 grouped into this ARO, an opportunity to review not
18 only that the actions but also the costs are prudently
19 incurred, that's where I think Mr. Maness was hitting
20 on with the true-up, that that would be a necessary
21 part of a potential run rate, which I don't think
22 either party has appropriately addressed in this
23 proceeding as opposed to the previous rate cases.

24 Q. Okay. Thank you, Mr. Junis.

1 And, Mr. Maness, could you quickly put your
2 hands on -- Duke filed a late-filed exhibit on
3 September 2nd of this year.

4 A. (Michael C. Maness) I might have to ask for
5 help from counsel as to where to find that on our
6 server.

7 Q. Might be easiest just to go to the docket.
8 Or the --

9 A. You're right. All right. I'll pull it up
10 that way.

11 (Witness peruses document.)

12 Q. And it was filed September 2nd.

13 A. All right. Hang on just a minute.

14 (Witness peruses document.)

15 In this case?

16 Q. Correct.

17 A. (Witness peruses document.)

18 All right. Late-filed Exhibit Number 1?

19 Q. Correct. And so this is a late-filed exhibit
20 that DEC provided regarding the impact on the Company's
21 credit metrics when various hypothetical scenarios are
22 put upon them, correct?

23 A. Yes.

24 Q. Have you had a chance to look at this

1 late-filed exhibit?

2 A. I have reviewed it very generally. Not in
3 any detail.

4 Q. Okay. If you could --

5 A. It probably -- it would be something that
6 Mr. Hinton would probably pay more attention to than I
7 would in the normal course of our division of labor.

8 Q. Okay. So if you could go to the last page.

9 A. Yes.

10 Q. And so my question is with respect to the
11 last two lines. In the third to the last line, it
12 says:

13 "Approximate average retail rate impact."

14 Do you see that on the left-hand side?

15 A. Yes.

16 Q. Third full column. And it has for DEC and
17 DEP. And then across the top there are five different
18 scenarios. The first is the existing, as Mr. Mehta
19 called it, spend, defer, and recover mechanism.

20 A. Yes.

21 Q. And it looks like the impact to the
22 customer -- or sorry, retail rate impact is 2 percent
23 for DEC and 3 percent for DEP.

24 A. I see that, yes.

1 Q. And then it goes across. So my -- and do you
2 see with the second scenario there's a run rate
3 component, and that third scenario is a run rate
4 component. And you see how those rate impacts --
5 retail rate impacts pretty much double. And then the
6 very last scenario is the Dominion scenario where
7 the -- there's a 10-year no return, and you see the
8 rate impacts there.

9 So I'm asking this of the Public Staff. You
10 represent the using and consuming public. And I guess
11 you said there was some benefit to allowing these rates
12 to be part of ongoing payment versus a deferred
13 scenario. But in looking at these, how do you feel
14 about which scenario seems to -- that the Public
15 Staff -- understand your scenario is not on here, but
16 the scenario that works best for the using and
17 consuming public?

18 A. Well, I'm assuming that what we're seeing
19 here is that 5.1, and, 6.0, and 5.0, and 6.1 is -- and
20 I don't know what -- one of the things that was
21 interesting about this was there seemed to be some sort
22 of counterintuitive impacts on credit from having a run
23 rate, and I don't know what -- well, there it is. I
24 see that.

1 Q. Right. It's the -- but it looks like the
2 credit metrics remain above the downgrade threshold for
3 each of them --

4 A. Right.

5 Q. -- except for scenario number 5.

6 A. Okay. I just wasn't sure whether it took
7 into account any impacts on cost of debt or equity in
8 that -- those average retail rate impacts. So I'm
9 assuming, from what I see here -- and I haven't dug
10 into these numbers at all -- is that you're seeing the
11 year-one impact when -- and in the early years, you
12 would have somewhat what we would call a doubling up of
13 both the amortization of what had been spent before,
14 and then the attempt to recover in current rates on a
15 more contemporaneous basis the costs as they were being
16 incurred over time.

17 So I'm getting just some general almost
18 speculation here, but I would expect that after a few
19 years, let's say five years, you would have a drop so
20 that you'd no longer be picking up amortization of
21 costs before 2020, but you would just begin doing the
22 run rate with hopefully a smaller true-up each year.

23 And then the other benefit is that you'd be
24 done with it sooner. You wouldn't have a five-year

1 run-out after the last year of amortizing the last one
2 or two years of cost, you would just hopefully recover
3 it in the last year that the monies were expended and
4 then have a very -- hopefully a very small true-up to
5 be amortized.

6 So there's benefits. There's a higher cost
7 of switching in these early years and then a lower cost
8 in the later years. So that's the benefit, and I think
9 it's a benefit to the Company for the most part. To
10 the customers, I guess, in a general sense, they would
11 rather have the recovery stretched out further. But
12 then you also -- if the Commission isn't going to
13 disallow any sort of return, you're going to have
14 additional return that's going to be built in to
15 stretching that out further, so --

16 Q. And what -- sorry to interrupt. Please
17 continue.

18 A. So I think there's pluses and minuses. It's
19 probably -- that switch is going to cause an impact.
20 Unless you somehow sort of phase it in, it's going to
21 cause a pretty significant impact in the first four or
22 five years, which then should level out at a lower
23 number over time.

24 Q. And let's assume a perfect scenario that we

1 did know the exact costs. From a Public Staff
2 position, is it more beneficial -- and let's assume
3 that the Commission would grant a return on the
4 unamortized balance.

5 Is it more beneficial to the customer to have
6 a run rate where it could be higher up front, or is it
7 more beneficial to the customer -- it's kind of a
8 15-year mortgage versus a 30-year mortgage. From a
9 Public Staff perspective, which do you find is more
10 beneficial to the customer; to pay a return and stretch
11 out these large costs over a period of time, or to put
12 these costs in as an expense and, as you said, get
13 through them more quickly?

14 A. I think that's -- and again, it's sort of a
15 multilayered question and answer. To the extent that
16 you're only looking at what would provide the lowest
17 rates to the customers stretching it out, at least at
18 first glance would provide for lower rates for a period
19 of time. But if you stretch things out too far, then
20 you may impact the Company's credit ratings to a
21 certain extent, or the metrics at least to -- it might
22 cause some unexpected effects down the road if you have
23 too many regulatory assets on the books that are being
24 put off, and put off, and put off.

1 If you're talking about a longer base
2 amortization period, let's say something like the
3 Public Staff is proposing but even with a return, then
4 the -- that 5.1, 6.0 percent impact is not going to be
5 quite as large, and it's more comfortable to me to talk
6 about a transition to some sort of run rate. If you're
7 talking about a five-year amortization period, it's not
8 so comfortable, because then you are -- the shorter you
9 make that amortization period, the higher this 5.1,
10 6.0 percent is going to be.

11 Q. Okay. Thank you. And did you have anything
12 else you wanted to add, benefits or concerns regarding
13 a potential run rate?

14 A. Not that I can think of here at the minute.

15 Q. Okay.

16 A. Excuse me.

17 Q. So if we could move to -- let's just go to
18 your testimony summary, page 4.

19 A. (Witness peruses document.)

20 Okay.

21 Q. Okay. So on page 4, you state:

22 "The automatic right to defer capital costs
23 associated with these non-ARO projects should not
24 continue."

1 And you continue and you say -- and if you
2 could help me understand, you say that:

3 "The non-ARO-related deferral requested in
4 this case is more similar in nature to other requests
5 that have been brought forth frequently in the past
6 related to new generation projects. "

7 And my questions are, which request are you
8 referring to? And what costs were being sought to be
9 deferred? And did the Commission grant these deferral
10 requests?

11 A. So you're saying which requests -- you're
12 referring to what I refer to other generation projects?

13 Q. Correct.

14 A. In the past.

15 Q. Right. You're saying that these non-ARO
16 costs are more similar to that type of deferral request
17 that you've seen in the recent past related to other
18 generation projects. So which -- I'm just trying to
19 figure out which projects, which deferral requests are
20 you speaking of? And what were the costs that were
21 sought to be deferred? And what's the Commission's
22 decision?

23 A. I don't have a list in front of me. I
24 know -- I believe, with regard to Duke, the most recent

1 one may have been the Lee combined-cycle plant. But
2 these are fairly frequent, when the Commission comes in
3 for rate cases, that they'll have a plant that's going
4 into service a few months before the rate case -- rates
5 are going into effect, and they will request that the
6 capital costs, meaning the depreciation return on
7 investment between the date that the plant goes into
8 service and the date that the rates go into effect,
9 that they be allowed to defer those and then amortize
10 them over some period after the rates have gone into
11 effect.

12 Q. Correct. And usually those are granted by
13 the Commission, correct?

14 A. They are. Sometimes the Public Staff and the
15 Company or another intervenor in the Company might have
16 concerns about the amount of costs. There may be
17 particular items where we may raise concerns, sometimes
18 to the Commission, sometimes just internally about
19 should this be included, should this not be included.

20 There have been a few cases in the past where
21 the Public Staff has opposed deferral altogether
22 because we didn't think that the magnitude rose to the
23 level which would justify deferral. I believe in the
24 case that I'm thinking about, which was a Duke case,

1 the Commission disagreed with us and allowed the
2 deferral over our objection.

3 So I would say, except for that when there --
4 a lot of times we may be nibbling around the edges to
5 try to settle what should be included and what should
6 not be included, but generally, I think the Commission
7 has a history of approving those.

8 I'm thinking there was one back several years
9 ago regarding a Dominion plant where the plant had
10 really gone into service quite a bit of time before the
11 rate case came about. And I'm struggling to remember
12 the outcome of that. I can't remember if the
13 Commission allowed it or not, but then they tried to
14 put some boundary lines around when these types of
15 things -- deferral requests would be acceptable and
16 when they would not.

17 There was one case in which we opposed, but
18 then based on, I believe, the Commission order, we came
19 back. Or actually it was based on data that we had
20 misinterpreted from the Company, we came back in,
21 supplemental testimony, and agreed with the deferral.

22 Q. I think that was Warren County?

23 A. It may have been. That sounds like it may
24 have been it, yes.

1 Q. So I'm just trying to seek your position
2 here. And what I think I've heard is the effect --
3 with it -- hypothetically, let's assume that most cases
4 the Commission does allow for this deferral. Clearly,
5 both mechanisms lead to the same result, but what I
6 heard you state in your testimony is that Public Staff
7 would like just like the option to be able to oppose
8 this type of deferral; is that a correct assumption, or
9 are you saying something else?

10 A. I think that is generally the correct
11 assumption. As I state more completely in one of my
12 testimonies, whether it was the initial or supplemental
13 that's summarized here, the Public Staff was a bit
14 surprised when, in this case for the first time, DEC
15 proposed deferral and amortization of these types of
16 cost, which were not ARO related but were related to
17 facilities being constructed to deal with the ongoing
18 production ash.

19 When we read the terms of the Commission's
20 order -- the Company's request and the Commission's
21 order in Sub 1110, we -- and the 1146 rate case -- we
22 felt like that they were within the bounds of the
23 Commission's order. And so we didn't oppose it in this
24 case. But we would like action by the Commission to

1 say that non-ARO projects should, in the future, be
2 considered like other generation and deferral requests
3 where it wouldn't be automatically covered by the
4 Commission's order in Sub 1110 and 1146.

5 COMMISSIONER DUFFLEY: Okay. And that
6 is all of the questions that I have. I will give
7 you, Public Staff, the opportunity to file a
8 late-filed exhibit. I don't need to see all of the
9 cases like Warren County where that deferral was
10 granted by the Commission, but if there are any
11 cases out there where the Commission did not allow
12 for the deferral of those types of expenses, feel
13 free to submit those as a late-filed exhibit.

14 Thank you, Chair Mitchell. Thank you,
15 gentlemen.

16 THE WITNESS: If I could just clarify,
17 Commissioner Duffley, that would be cases where the
18 Commission disallowed the request for deferral in
19 its entirety?

20 COMMISSIONER DUFFLEY: No. Well, it
21 would be the cases to which you were referring as
22 support to your position that these non-ARO costs
23 are similar to requests that have been brought
24 forth frequently related to new generation

1 projects.

2 THE WITNESS: Okay. So it would be all
3 of the cases, not just the ones -- I misunderstood.
4 And thought you were just asking about ones that
5 the Commission had disallowed. But you're saying
6 you'd sort of like to see all of the --

7 COMMISSIONER DUFFLEY: No, you did hear
8 me correctly. I don't need to see the ones where
9 the Commission granted the deferral.

10 THE WITNESS: Okay. All right.

11 CHAIR MITCHELL: All right. Anything
12 further, Commissioner Duffley?

13 COMMISSIONER DUFFLEY: No,
14 Chair Mitchell. Thank you, gentlemen.

15 CHAIR MITCHELL: All right.
16 Commissioner Hughes?

17 COMMISSIONER HUGHES: No additional
18 questions. Thanks.

19 CHAIR MITCHELL: Okay. And
20 Commissioner McKissick?

21 COMMISSIONER MCKISSICK: Just one or two
22 questions, Madam Chair.

23 EXAMINATION BY COMMISSIONER MCKISSICK:

24 Q. First I want to thank the witnesses for

1 providing such insightful testimony. I think so many
2 of the questions that were in my mind already may have
3 been asked and answered. And so it leaves me with very
4 little to really try to get some clarity on.

5 But I guess one issue I'm still wrestling
6 with somewhat is the equitable sharing and trying to
7 understand exactly when -- what the standards would be
8 for culpability. I mean, we know what the standards
9 are for imprudence, and we understand why in this case
10 there would not be grounds for finding imprudence.

11 But in terms of culpability, what I'm looking
12 for is what could be articulated as a standard that
13 applies not simply to the facts of this case, but to
14 other cases that the Commission might consider if
15 they're going down the path of equitable sharing. And
16 I understand that there's the nuclear power plant
17 issues that were out there, and things of that sort,
18 and other projects that have been large that, you know,
19 there was a basis for the Commission to take some
20 action employing a similar kind of concept.

21 But can the two of you help me articulate
22 what this standard should be in clear, concise terms
23 which are applicable on a broad-base basis, not just
24 based on the facts of this case in terms of what was

1 known or reasonably should have been known, and what
2 actions they might have failed to have taken, you know,
3 in terms of environmental measures to mitigate things
4 somewhere many, many decades ago? That's it.

5 A. (Charles Junis) Mr. Maness, do you want to
6 start or me?

7 A. (Michael C. Maness) Well, I was going to
8 say, if you're specifically talking about culpability,
9 it probably does start with you. If we're talking more
10 generally about sharing, it would probably start with
11 those cases in the early '80s, in 1983 forward where
12 the Commission first, to my knowledge, started discussing
13 an equitable sharing of those abandonment costs. Those
14 did not involve the concept of culpability.

15 A. (Charles Junis) And, Commissioner McKissick, if
16 I understand, your question is geared towards culpability;
17 is that correct?

18 Q. Correct. Because I gather here there has
19 been discussion about there being culpability, that
20 Duke did not intervene at an appropriate time knowing that
21 information was out there in dealing with the impoundment
22 facilities for coal ash, and that they did not take
23 appropriate measures. There were the
24

1 exceedances that were out there; there was the reports
2 that were being done; there were measures that were out
3 there that it really would have, you know, informed
4 them that they needed to do something other than what
5 they did. Okay?

6 So, I mean, I understand what it looks like
7 here in terms of what you're arguing, but when you
8 start using a term like "culpability," which is broad
9 and rather expansive, I'd like to know that it's more
10 than just a subjective feeling that could be arbitrary
11 based upon the way you see and feel it.

12 So help me try to put my arms around what
13 that term -- what are the standards, A, B, C, and D? I
14 mean, we know what they are for imprudence; we've got
15 A, B, C, and D. What are they for culpability? If
16 that's a concept that we're embracing more than just
17 the concept of equitable sharing. But that's what's
18 being contented here; is that not correct?

19 A. Correct. So you have a kind of baseline
20 sharing that Mr. Maness covered dealing with the
21 magnitude of the costs, and then you have kind of
22 further adjustment, this qualitative adjustment based
23 on culpability. And this may require some refinement,
24 but on the spot here, I think the true key is that

1 there were environmental regulations in place. The
2 Company violated those regulations.

3 And with that, they were going to incur costs
4 tied to these impoundments to correct this issue. That
5 there were already in place corrective-action measures
6 required by 2L. There were already regulations in
7 place that did not allow the unpermitted discharge of
8 wastewater. Those impacts, tied to that noncompliance,
9 drives up costs. And like I said, would have required
10 some corrective action or remediation. And now you
11 have this overlap with these new laws and regulations
12 regarding the actual closure of these impoundments.
13 And that's where this becomes complicated. And we've
14 talked about impossible or speculative. That you have
15 kind of precluded a traditional imprudence analysis
16 because this covers such a long period of time. And
17 that you cannot reasonably create an alternative or
18 feasible alternative throughout this period of time.

19 You would have to materialize so much
20 information and create all sorts of -- and you can't
21 create one path. There are tens if not hundreds of
22 thousands of paths, because you have multiple sites,
23 different corrective actions, different storage
24 options, and at what point in time determines how much

1 ash is in each of those impoundments or storage units.

2 So the possibilities are endless, and that's
3 what really complicates this. And so if you had to
4 boil it down, okay, is there -- and maybe this is even
5 still too suited to this case, but was there an
6 environmental or regulatory requirement in place over
7 this period of time; has it been shown that they did
8 not adhere to that requirement; and does that
9 significantly impact the costs that are being sought
10 for recovery today; and would there have been an
11 alternative route of actions that could have been taken
12 in the past that would change the costs incurred today?

13 Now, I recognize that, if they had done
14 something differently in the past, there would have
15 been costs associated with that and recovery of those
16 costs through rates. But you would also recognize that
17 those costs would be either mostly or entirely
18 recovered already to this point and tied to customers
19 that actually benefitted from that electric generation.
20 And that's another disconnect in this case, that a
21 majority of these costs are tied to previous customers
22 that will be fielded by present and future customers.

23 Does that help? And we can kind of go back
24 and forth if this requires some further refinement, or

1 maybe we're given an opportunity to provide a
2 late-filed exhibit to maybe lay this out more
3 succinctly.

4 A. (Michael C. Maness) If I could --

5 Q. Sure, go ahead.

6 A. -- add a little bit of that. I think also,
7 in addition to what Mr. Junis said with regard to some
8 of these costs would have been already in rates,
9 already been recovered from the correct customers,
10 that's certainly true. But I think you also have to
11 recognize that, so to speak, the chickens are coming
12 home to roost now. That these costs are going to be
13 incurred now, and they're the result of actions or
14 inactions in the past that we can't -- as Mr. Junis
15 says, we can't describe the alternative path, but we
16 can certainly see where exorbitant costs are being
17 charged to the customers now or requested to be
18 charged.

19 Q. Well, I appreciate those thoughts. Perhaps
20 if there could be a late-filed exhibit that provides as
21 much clarity and specificity as possible that, you
22 know, establishes kind of a bright line not just for
23 the facts of this case. And I understand it may well
24 be that you're -- we have whether there's, you know,

1 regulations that existed that were violated and, you
2 know, going into all the details as to what could or
3 could not have been done. I guess I'm just trying to
4 analyze this as objectively as I can based upon the
5 facts that are not only applicable to this particular
6 case but to what we, as a Commission, might do moving
7 forward in the future, or with equitable sharing as
8 what should be done as recommended by the Public Staff.

9 COMMISSIONER McKISSICK: Thank you,
10 Madam Chair, I don't have any further questions. I
11 think you guys did a great job over the last two
12 days. It's been very helpful and insightful. And
13 I think Commissioner Brown-Blair clearly earlier
14 asked you a number of questions that were in the
15 back of my mind, so I look forward to reviewing
16 that late-filed exhibit. Thank you.

17 THE WITNESS: (Charles Junis) Thank
18 you, sir.

19 MR. MEHTA: Chair Mitchell, before we
20 get to questions on Commissioner questions, may I
21 just follow up with Commission McKissick on his
22 late-filed exhibit request? To the extent that the
23 Public Staff takes him up and makes a late-filed
24 exhibit, the Company would like the opportunity,

1 Commissioner McKissick, to respond to that
2 particular filing to the extent that we feel it
3 necessary. And if that is acceptable, we will
4 certainly do so.

5 CHAIR MITCHELL: Commissioner
6 McKissick's on mute, but I will go ahead and
7 respond as I believe he did, which is that would be
8 acceptable, Mr. Mehta.

9 MR. MEHTA: Thank you, Madam Chair.

10 CHAIR MITCHELL: And I actually have a
11 question for Mr. Maness. I'm going to request an
12 exhibit of you, of the Public Staff, and,
13 Mr. Mehta, I'm going to make the same request of
14 the Company and encourage you-all to work together
15 in developing this exhibit if it is possible and it
16 saves everyone some time and effort.

17 But, Mr. Maness, you have testified
18 today about the accounting treatment for the
19 ARO-related coal ash associated costs, and it would
20 be helpful for the Commission and for the
21 Commission staff to see an exhibit that shows the
22 various journal entries associated with the
23 accounting -- the accounting that you have
24 described today. We don't need to see actual

1 dollar amounts, but rather, just sort of an
2 illustration of how these -- how the entries have
3 been made. An example -- just to be a little bit
4 clearer, an example that shows the debits and
5 credits to the applicable FERC accounts from the
6 original recordation of the ARO to the ultimate
7 recovery of these amounts.

8 Let me know if you have any questions
9 about what I've asked for. And again, I will make
10 the same request of the Company. So to the extent
11 that it makes sense for y'all to work together on
12 that, please do so.

13 THE WITNESS: (Michael C. Maness) I
14 think it does, Madam Chair. I think that does make
15 sense. We have gotten some information from the
16 Company of this during discovery, and I'm confident
17 we could get together and provide that.

18 CHAIR MITCHELL: Okay. All right.
19 Thank you very much, Mr. Maness.

20 MR. MEHTA: I concur with Mr. Maness,
21 Chair Mitchell, I'm sure we can work together on
22 that.

23 CHAIR MITCHELL: Okay. Thank Mr. Mehta.
24 All right. We will now -- we will turn to

1 questions on the Commissioners' questions.

2 Questions from any of the -- from any of the
3 intervenors?

4 (No response.)

5 CHAIR MITCHELL: All right. Questions
6 from Duke?

7 MR. MEHTA: No questions.

8 CHAIR MITCHELL: Okay. Any questions
9 from the Public Staff on Commissioners' questions?

10 MR. GRANTMYRE: No questions from
11 Grantmyre.

12 MS. LUHR: No questions for me.

13 CHAIR MITCHELL: All right. At this
14 point the in time, witnesses may step down. I will
15 entertain motions from counsel.

16 MR. MEHTA: Chair Mitchell, for Duke
17 Energy Carolinas, I would move the admission into
18 evidence of DEC Junis/Maness Cross Examination
19 Exhibits 1 through 5.

20 CHAIR MITCHELL: All right. Mr. Mehta,
21 hearing no objection to your motion, it is allowed.

22 (DEC Junis/Maness Cross Examination
23 Exhibits 1 through 5 were admitted into
24 evidence.)

1 MS. LUHR: And, Chair Mitchell, the
2 Public Staff would move that the exhibit attached
3 to the prefiled testimony of witness Junis be
4 entered into the record and marked for
5 identification as premarked; and that Public Staff
6 Junis/Maness Redirect Exhibit Number 1 be entered
7 into the record as marked during this proceeding.

8 CHAIR MITCHELL: All right. Ms. Luhr,
9 hearing no objection to the motion, your motion
10 will be allowed.

11 (Public Staff Junis Exhibits 1, 3
12 through 18, and 20; Public Staff Junis
13 Confidential Exhibit 19; Public Staff
14 Junis Corrected Exhibit 2; and Public
15 Staff Junis/Maness Redirect Exhibit 1
16 were admitted into evidence.)

17 MR. GRANTMYRE: Chair Mitchell, this is
18 William Grantmyre with the Public Staff, we'd move
19 that the exhibits attached to the prefiled third
20 supplemental testimony of witness Maness be entered
21 into the record and marked for identification as
22 premarked. That is Maness Exhibits 1 and 2. All
23 his previous testimonies, it's my understanding,
24 and exhibits have already been entered into the

1 record as evidence.

2 CHAIR MITCHELL: You are correct,
3 Mr. Grantmyre, and I will allow your motion having
4 heard no objection to it.

5 (Public Staff Maness Direct Exhibits I
6 and II, Public Staff Maness Exhibit III,
7 Public Staff Maness Exhibit I Revised
8 and Exhibit II Revised, and Public Staff
9 Maness Second Revised and Second
10 Stipulation Exhibits I and II were
11 admitted into evidence.)

12 CHAIR MITCHELL: All right. Gentlemen,
13 you may step down. We appreciate your testimony
14 this afternoon.

15 Ms. Downey, we have another housekeeping
16 matter to attend to. Ms. Downey, where are you?
17 Let's see, I've lost you, Ms. Downey.

18 MS. DOWNEY: Here I am, Chair Mitchell.

19 CHAIR MITCHELL: Okay.

20 MS. DOWNEY: So is this the appropriate
21 time to move in the testimony of Mr. Metz and
22 Mr. Thomas?

23 CHAIR MITCHELL: All right. Let's --
24 yes, please do.

1 MS. DOWNEY: Chair Mitchell, I move that
2 the second supplemental testimony of Dustin R. Metz
3 filed September 8, 2020, consisting of six pages
4 and appendix A, be entered into evidence.

5 CHAIR MITCHELL: All right. Hearing no
6 objection, Ms. Downey, the motion is allowed.

7 (Whereupon, the prefilled second
8 supplemental testimony and Appendix A of
9 Dustin R. Metz was copied into the
10 record as if given orally from the
11 stand.)
12
13
14
15
16
17
18
19
20
21
22
23
24

**BEFORE THE NORTH CAROLINA UTILITIES COMMISSION
DOCKET NO. E-7, SUB 1187**

**DOCKET NO. E-7, SUB 1213
AND
DOCKET NO. E-7, SUB 1214**

**SECOND SUPPLEMENTAL TESTIMONY OF DUSTIN R. METZ
ON BEHALF OF THE PUBLIC STAFF
NORTH CAROLINA UTILITIES COMMISSION**

SEPTEMBER 8, 2020

1 **Q. PLEASE STATE YOUR NAME, BUSINESS ADDRESS, AND**
2 **PRESENT POSITION.**

3 A. My name is Dustin Ray Metz. My business address is 430 North
4 Salisbury Street, Dobbs Building, Raleigh, North Carolina. I am an
5 Engineer with the Electric Division of the Public Staff – North Carolina
6 Utilities Commission.

7 **Q. ARE YOU THE SAME DUSTIN METZ WHO FILED TESTIMONY IN**
8 **THIS DOCKET ON FEBRUARY 18, 2020, AND MARCH 23, 2020?**

9 A. Yes.

10 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

11 A. The purpose of my testimony is to provide to the Commission the
12 results of my investigation into certain plant-related capital costs

1 included in Duke Energy Carolinas LLC's (DEC or the Company)
2 second supplemental direct testimony filed on July 2, 2020 for the
3 purpose of updating certain known and measurable changes to rate
4 base through May 31, 2020 (May 2020 Update) in Docket No. E-7,
5 Sub 1214.

6 **Q. PLEASE SUMMARIZE YOUR ADDITIONAL SUPPLEMENTAL**
7 **TESTIMONY.**

8 A. As a result of my investigation, I recommend that the capital costs
9 associated with the Lincoln County Combustion Turbine 17 (LCCT
10 17) project be removed from rate base at this time. In addition, I
11 recommend that the capital costs associated with Project Focal Point
12 also be removed from rate base.

13 **Q. PLEASE EXPLAIN WHY YOU ARE RECOMMENDING REMOVAL**
14 **OF THE LCCT 17 PROJECT COSTS AT THIS TIME.**

15 A. The Commission's order approving the LCCT 17 CPCN in Docket
16 No. E-7, Sub 1134 on December 7, 2017 states in part:

17 That the Application filed in this docket should be, and the
18 same hereby is, approved and a Certificate of Public
19 Convenience and Necessity for the nominal 402 MW Lincoln
20 County CT Project and associated transmission lines is
21 hereby granted with the condition that DEC will not seek cost
22 recovery before the later of December 1, 2024, or the date by
23 which DEC has taken care, custody and control and placed

1 the unit into commercial operation, and this Order shall
2 constitute the certificate;¹

3 The plain language of the order, that no costs of the LCCT 17 and
4 associated transmission lines should be included for rate recovery
5 prior to December 1, 2024, is unambiguous. Based on the responses
6 to data requests and discussions with Company personnel, I found
7 that DEC included certain costs associated with the support and
8 operation of LCCT 17 in rate base in the May 2020 Update. It is my
9 understanding that the Company agrees that, pursuant to the
10 Commission's Sub 1134 Order, these costs should not have been
11 included in rate base at this time.

12 **Q. WHAT IS THE AMOUNT THAT YOU ARE RECOMMENDING FOR**
13 **LCCT 17 DISALLOWANCE?**

14 A. I recommend that \$14,295,381.65 (system) be removed from rate
15 base at this time. Once the project meets the conditions set forth in
16 the Commission's Sub 1134 order, the project cost(s) may be
17 properly included in any general rate case request for cost recovery
18 at that time. However, I take no position regarding the
19 reasonableness and prudence of any of these costs at this time. I
20 have provided this adjustment to Public Staff witness Boswell.

¹ Order Issuing Certificate of Public Convenience and Necessity with Conditions in Docket No. E-7, Sub 1134, ordering paragraph 1, at 43.

1 **Q. WHAT IS PROJECT FOCAL POINT?**

2 A. This project is a corporate-wide initiative to replace and upgrade
3 older monitoring and recording equipment (e.g., cameras) with
4 modern, state of the art equipment. This project, once completed, is
5 intended to be an overall upgrade to Duke Energy Corporation's
6 security system.

7 **Q. WHY YOU ARE RECOMMENDING COST DISALLOWANCE OF**
8 **THIS PROJECT?**

9 A. The May 2020 Update costs for Project Focal Point included in rate
10 base in this proceeding are largely for the purchase of equipment
11 that has yet to be fully installed and operational. After discussions
12 with the Company on this particular project, the Company is
13 agreeable to not seek cost recovery of this project in this rate case.

14 **Q. WHAT AMOUNT OF PROJECT FOCAL POINT ARE YOU**
15 **RECOMMENDING FOR DISALLOWANCE IN THIS CASE?**

16 A. I recommend that \$3,715,121.40 (system) be removed at this time.
17 Once the project and any subparts of the project are successfully
18 installed, tested, commissioned and working per their designed
19 state, the Company may seek cost recovery at that time. The
20 reasonableness and prudence of the project will be reviewed in more
21 detail at that time. I have provided this adjustment to Public Staff
22 witness Boswell for incorporation in her exhibits and schedules.

1 **Q. MR. METZ, HAVE YOU REVIEWED THE BASE FUEL FACTOR AS**
2 **IT APPLIES TO THIS CASE AND DO YOU HAVE ANY**
3 **RECOMMENDATIONS?**

4 A. Yes, I have reviewed the base fuel factor. Under the Second
5 Agreement and Stipulation of Partial Settlement between the
6 Company and the Public Staff, filed July 31, 2020, the parties agreed
7 that should a Commission order be issued in the fuel rider
8 proceeding in Docket No, E-7, Sub 1228 (Sub 1228) prior to the date
9 the proposed orders are due in this general rate case proceeding,
10 the total of the approved base fuel and fuel related cost factors, by
11 customer class, will be the sum of the respective base fuel and fuel
12 related cost factors set in Docket No. E-7, Sub 1146 and the annual
13 non-EMF fuel and fuel related cost riders approved by the
14 Commission in Sub 1228. On August 19, 2020, the Commission
15 approved new fuel and fuel related cost riders in the Sub 1228
16 proceeding; accordingly, I have calculated the updated fuel and fuel
17 related cost factors to be utilized in this proceeding. I have provided
18 this recommendation to Public Staff witnesses Boswell for
19 incorporation in her schedules and exhibits.

20 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

21 A. Yes.

APPENDIX A

QUALIFICATIONS AND EXPERIENCE

DUSTIN R. METZ

Through the Commonwealth of Virginia Board of Contractors, I hold a current Tradesman License certification of Journeyman and Master within the electrical trade, awarded in 2008 and 2009 respectively. I graduated from Central Virginia Community College, receiving Associate of Applied Science degrees in Electronics and Electrical Technology (Magna Cum Laude) in 2011 and 2012 respectively, and an Associate of Arts in Science in General Studies (Cum Laude) in 2013. I graduated from Old Dominion University in 2014, earning a Bachelor of Science degree in Engineering Technology with a major in Electrical Engineering and a minor in Engineering Management.

I have over twelve years of combined experience in engineering, electromechanical system design, troubleshooting, repair, installation, commissioning of electrical and electronic control systems in industrial and commercial nuclear facilities, project planning and management, and general construction experience. My general construction experience includes six years of employment with Framatome, where I provided onsite technical support, craft oversight, and engineer design change packages, as well as participated in root cause analysis teams at commercial nuclear

power plants, including plants owned by both Duke and Dominion and an additional six years of employment with an industrial and commercial construction company, where I provided field fabrication and installation of electrical components that ranged from low voltage controls to medium voltage equipment, project planning and coordination with multiple work groups, craft oversight, and safety inspections.

I joined the Public Staff in the fall of 2015. Since that time, I have worked on general rate cases, fuel cases, applications for certificates of public convenience and necessity, service and power quality, customer complaints, North American Electric Reliability Corporation (NERC) Reliability Standards, nuclear decommissioning, National Electric Safety Code (NESC) Subcommittee 3 (Electric Supply Stations), avoided costs and PURPA, interconnection procedures, integrated resource planning, and power plant performance evaluations. I have also participated in multiple technical working groups and been involved in other aspects of utility regulation.

1 MS. DOWNEY: And I would also move that
2 the supplemental testimony of Jeff T. Thomas filed
3 September 8, 2020, consisting of 10 pages, be
4 entered into evidence.

5 CHAIR MITCHELL: All right. Ms. Downey,
6 hearing no objection to that motion, it is allowed
7 as well.

8 MS. DOWNEY: Thank you.

9 (Whereupon, the prefilled supplemental
10 testimony of Jeff T. Thomas was copied
11 into the record as if given orally from
12 the stand.)
13
14
15
16
17
18
19
20
21
22
23
24

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-7, SUBS 1187, 1213 AND 1214

Supplemental Testimony of Jeff T. Thomas

On Behalf of the Public Staff

North Carolina Utilities Commission

September 8, 2020

1 **Q. PLEASE STATE YOUR NAME, BUSINESS ADDRESS, AND**
2 **PRESENT POSITION.**

3 A. My name is Jeff Thomas. My business address is 430 North
4 Salisbury Street, Dobbs Building, Raleigh, North Carolina. I am an
5 Engineer with the Energy Division of the Public Staff – North Carolina
6 Utilities Commission.

7 **Q. DID YOU PREVIOUSLY FILE DIRECT TESTIMONY IN THESE**
8 **PROCEEDINGS?**

9 A. Yes.

10 **Q. PLEASE DESCRIBE THE PURPOSE OF YOUR SUPPLEMENTAL**
11 **TESTIMONY IN THIS PROCEEDING.**

12 A. The purpose of my supplemental testimony is to summarize the
13 Public Staff's investigation into Duke Energy Carolinas, LLC's

1 (“DEC”) Second Supplemental Direct Testimony and Exhibits of
 2 Jane L. McManeus and Second Supplemental Direct Testimony of
 3 Michael J. Pirro, filed on July 2, 2020 (“May Update”). My testimony
 4 specifically addresses the Public Staff’s investigation into
 5 transmission and distribution (“T&D”) assets placed in service from
 6 February 1, 2020 through May 31, 2020 for DEC (“Update Period”).

7 **Q. PLEASE SUMMARIZE THE ASSETS PLACED INTO SERVICE**
 8 **DURING THE UPDATE PERIOD.**

9 A. As seen in the table below, during the Update Period DEC placed
 10 \$405.6 million into rate base in T&D investments. These investments
 11 constitute a wide variety of investments, including traditional T&D
 12 expenditures, those related to the Grid Improvement Plan (“GIP”),
 13 and some related to the Smart Grid Technology Plan (“SGTP”). DEC
 14 has identified approximately \$34.7 million in GIP related investments
 15 during the Update Period.¹

¹ This only captures GIP related spend for projects greater than \$500 thousand. The actual amount of GIP spend may be slightly higher.

Table 1: T&D Assets Placed in Service, North and South Carolina (millions of dollars).

Source: DEC DR 6 (6th Supplemental)

	Transmission	Distribution	Total
DEC (February 2020 through May 2020)	127.8	277.8	405.6
GIP Related (projects > \$500k)	10.5	24.2	34.7

Q. PLEASE SUMMARIZE THE SCOPE OF YOUR INVESTIGATION.

A. The Public Staff audited numerous DEC T&D projects. The audit covered approximately 64% of DEC's total transmission investment and 12% of DEC's total distribution investment for the Update Period. During the course of our investigation, we requested project management documentation, work breakdown structures with all project expenditures, cost variance reports, status of GIP related projects, requests and presentations to DEC boards, and other pertinent information.² The Public Staff reviewed this information and held multiple conference calls with DEC in order to determine if the investments included in rate base in the May Update were reasonable and prudently incurred.

² The level of detail associated with each project depends on the total budgeted project spend. Generally, smaller projects have less documentation and require fewer company approvals than larger projects.

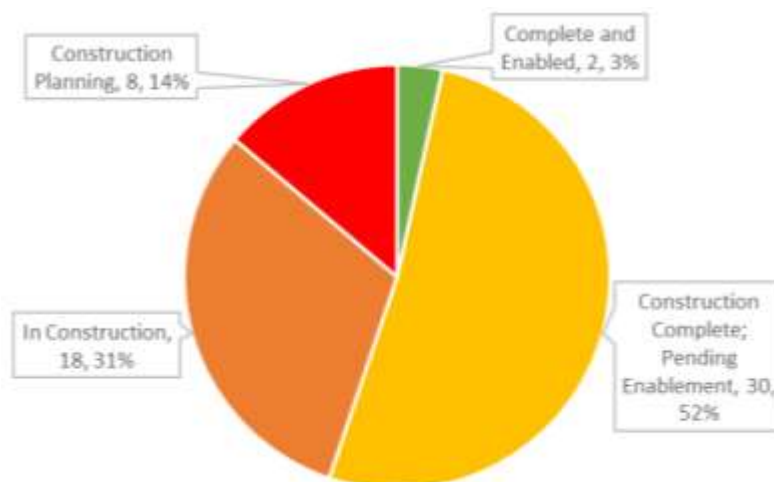
1 **Q. WHAT DID THE RESULTS OF YOUR INVESTIGATION SHOW?**

2 A. During the Update Period, DEC closed to rate base SOG
3 Segmentation and Automation projects of approximately \$7.1
4 million.³ This project is a “blanket project” that tracks related
5 expenses without a specific start or end date. This practice is
6 common for projects such as SOG, which are comprised of many
7 smaller projects that are rapidly completed.

8 During discovery, the Public Staff found that the \$7.1 million
9 represents SOG Segmentation and Automation projects that DEC
10 closed to plant on 58 distribution circuits. Out of the 58 circuits, SOG
11 is fully enabled on two circuits, or 3.5% of the total. Thirteen circuits
12 (22%) are slated for SOG enablement in 2020, and 43 circuits (74%)
13 are not expected to be fully enabled until 2021 or 2022.⁴

³ Project ID SGSELFND represents the North Carolina distribution portion. Project ID SGSELFSD was also closed to plant for approximately \$1.7 M, representing the South Carolina distribution portion.

⁴ DEC indicated that the schedule provided during discovery was conservative, and that they hope to be able to complete some circuits early.



1

2 Figure 1: Status of SOG Circuits closed to plant in Update Period (#
3 of circuits, % of circuits

4 **Q. CAN YOU EXPLAIN WHAT YOU MEAN BY FULLY ‘ENABLED’?**

5 A. Yes. In order for a circuit to be fully “enabled” for SOG, DEC must
6 first undertake several steps referred to as “SOG construction”: (1)
7 segment the circuit into sections so any faults can be isolated; (2) tie
8 the circuit to a second, backup circuit; and (3) ensure each circuit
9 and substation has sufficient capacity to supply both circuits’
10 designed SOG load.⁵

11 Once these steps are completed, the interconnected circuits and
12 SOG devices must be programmed into the Advanced Distribution
13 Management System software to enable automatic responses to
14 faults. In all cases, SOG circuits are enabled in “teams” – two or more

⁵ The Company SOG standard for a pair circuits seeks to allow the first SOG circuit to pick up 70% of the second SOG circuit’s peak load during 90% of the time.

1 circuits that are tied together to provide the segmentation and
2 backfeed abilities that are necessary for SOG to function.

3 **Q. ONCE ENABLED, HOW DOES SOG OPERATE?**

4 **A.** In the event of a circuit segment fault: (1) the enabled SOG
5 equipment isolates that circuit segment; (2) the substation continues
6 to feed the circuit segments between the fault and the substation;
7 and (3) the backup circuit begins feeding the circuit segments
8 between the fault and the backup circuit. Thus, only the circuit
9 segment with the fault experiences a sustained outage. In a SOG
10 enabled circuit, all of these steps happen automatically, without
11 human intervention, and typically take 2-3 minutes to resolve.

12 **Q. CAN YOU EXPLAIN WHY SOME CIRCUITS ARE NOT YET FULLY**
13 **ENABLED?**

14 **A.** DEC has explained the concept of circuit enablement and noted that
15 the highly trained personnel who can operate the software designed
16 to locate, isolate, and restore faults during a SOG event can only
17 program so many circuits at a time. The circuits and SOG devices
18 are programmed into software that is specific to fault location,
19 isolation, and restoration activities.⁶ Prior to this year, DEC stated
20 that SOG investments have been proceeding at a manageable pace;

⁶ The software used by DEC is called Yukon Feeder Automation software and is separate from DEC's normal operational software.

1 however, as the number of circuits targeted for SOG has increased,
2 the demand for the highly skilled personnel has increased. This has
3 led to delays in enabling SOG circuits after construction is complete.

4 **Q. IF THESE SOG CIRCUIT INVESTMENTS ARE NOT FULLY**
5 **ENABLED AT THIS TIME, ARE THEY STILL CONSIDERED USED**
6 **AND USEFUL?**

7 A. Based on a discussion with the Public Staff Accounting Division, and
8 advice of counsel, I believe these SOG circuits meet the technical
9 and legal definitions of plant in service and thus I do not recommend
10 any revenue adjustments. These SOG circuits are used and useful
11 in providing utility service, even though most are not fully enabled
12 and producing the full benefits as described by DEC witness Oliver
13 in his testimony in this proceeding.

14 **Q. ARE THE PARTIALLY ENABLED SOG CIRCUITS PROVIDING**
15 **ANY BENEFITS TO CUSTOMERS AT THIS TIME?**

16 A. There are some potential benefits associated with partially enabled
17 SOG circuits. If a SOG team has completed construction but the
18 circuits are not enabled, the fault isolation process described above
19 can still happen, albeit manually. Human operators in DEC's
20 distribution control center can manually segment and backfeed the
21 faulted circuit; but the manual process is slower and produces fewer
22 reliability benefits when contrasted with the rapid and automatic

1 operation of SOG equipment. Realizing these partial benefits is
 2 contingent upon DEC implementing a protocol to manually operate
 3 the SOG circuits prior to full enablement. The full benefits will be
 4 delayed until completion of the full SOG construction and
 5 programming steps discussed earlier in my testimony.

6 **Q. DO YOU HAVE ANY OTHER COMMENTS BASED ON YOUR**
 7 **INVESTIGATION?**

8 A. Yes. As evidenced in my earlier testimony, it is apparent that
 9 traditional concepts of “used and useful” do not fully account for all
 10 the issues that must be considered when evaluating GIP investments
 11 and programs. The complexity with which different GIP programs,
 12 software, and physical devices interact means that “full functionality”
 13 may not neatly match up with “used and useful.”⁷ This is especially
 14 true given the scale and pace of T&D investments envisioned under
 15 DEC’s GIP.

16 This potential timing mismatch underscores the importance of
 17 completing GIP projects promptly, with as little delay as possible, so
 18 that benefits can be tracked and reported pursuant to the terms of
 19 the Settlement, if approved by the Commission. It will be more

⁷ Advanced Metering Infrastructure (AMI meters) is a good example of this principle. While AMI meters may be used and useful in recording and transmitting electricity consumption, the lack of software or programs on the back end means ratepayers may not immediately enjoy the full benefits of a technology at the time it goes into rate base.

1 challenging to assess the cost effectiveness of GIP-related projects,
2 and adjust the overall course of the GIP, in an ongoing manner if
3 customers may not begin realizing the benefits of today's rate based
4 investments for a year or more. Nevertheless, DEC should be careful
5 to balance the incremental costs associated with expedited project
6 completion against the overall value to customers.

7 The challenges of reviewing the costs and benefits of certain GIP
8 programs and investments also highlights the importance of detailed
9 and transparent reporting and review of the GIP.

10 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

11 A. Yes.

1 CHAIR MITCHELL: All right. Thank you,
2 Ms. Downey.

3 All right. Ms. Holt, you may -- before
4 we get to the next witness, any additional
5 procedural matters for my consideration before we
6 proceed?

7 (No response.)

8 CHAIR MITCHELL: All right. Hearing
9 none, Ms. Holt, you may call your witness.

10 MS. HOLT: Thank you. The Public Staff
11 calls Michelle Boswell.

12 CHAIR MITCHELL: All right.
13 Ms. Boswell, let's see, there you are.

14 Whereupon,

15 MICHELLE M. BOSWELL,
16 having first been duly affirmed, was examined
17 and testified as follows:

18 CHAIR MITCHELL: All right. Ms. Holt,
19 you may proceed.

20 DIRECT EXAMINATION BY MS. HOLT:

21 Q. Please state your name, position, and
22 business address for the record.

23 A. Michelle Boswell, 430 North Salisbury Street,
24 Raleigh, North Carolina. I am the accounting manager

1 with the accounting division, electric section.

2 Q. Ms. Boswell, you provided testimony regarding
3 excess deferred income taxes in the Duke Energy
4 Carolinas and Duke Energy Progress consolidated
5 hearing; did you not?

6 A. I did.

7 Q. Since that testimony, on September 8, 2020,
8 did you prefile second supplemental and settlement
9 testimony consisting of 12 pages and 2 exhibits marked
10 Boswell Second Supplemental and Stipulation Exhibits 1
11 and 2?

12 A. I did.

13 Q. Do you have any changes or corrections to
14 your prefiled second supplemental and settlement
15 testimony?

16 A. I do not.

17 Q. If I were to ask you those same questions
18 today, would your answers be the same?

19 A. They would.

20 Q. Do you have any changes or corrections to
21 your exhibits?

22 A. I do not.

23 Q. Ms. Boswell, did you prepare a summary of all
24 of your testimonies?

1 A. I did.

2 MS. HOLT: Chair Mitchell, I would add
3 that Ms. Boswell's summary was provided to the
4 parties and to the Commission on September 8, 2020.
5 And at this time, I move that Ms. Boswell's second
6 supplemental and settlement testimony, and her
7 summary, be entered into the record in this
8 proceeding and copied into the record as if given
9 orally from the stand, and that the exhibits
10 attached to her second supplemental and settlement
11 testimony be identified as marked when filed.

12 Ms. Boswell is available for cross
13 examination.

14 MS. TOWNSEND: No questions from the
15 Attorney General.

16 CHAIR MITCHELL: All right. Ms. Holt, I
17 heard no objections to your motion as to
18 Ms. Boswell's testimony and exhibits, so your
19 motion will be allowed.

20 (Boswell Second Supplemental and
21 Stipulation Exhibits 1 and 2 were
22 identified as they were marked when
23 prefiled.)

24 (Whereupon, the prefiled second

1 supplemental and settlement testimony
2 and summary of testimony of
3 Michelle M. Boswell were copied into the
4 record as if given orally from the
5 stand.)
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-7, SUB 1213

DOCKET NO. E-7, SUB 1214

AND

DOCKET NO. E-7, SUB 1187

**SECOND SUPPLEMENTAL AND SETTLEMENT TESTIMONY OF
MICHELLE M. BOSWELL
ON BEHALF OF THE PUBLIC STAFF
NORTH CAROLINA UTILITIES COMMISSION**

September 8, 2020

- 1 **Q. MS. BOSWELL, WHAT IS THE PURPOSE OF YOUR SECOND**
2 **SUPPLEMENTAL AND SETTLEMENT TESTIMONY IN THIS**
3 **PROCEEDING?**
- 4 **A. The purpose of my testimony is to provide the Public Staff's revised**
5 calculation of its recommended revenue requirement in this
6 proceeding, including the impacts of the Second Agreement and
7 Stipulation of Partial Settlement (Second Partial Stipulation) between
8 Duke Energy Carolinas, LLC (DEC or the Company) and the Public
9 Staff (collectively, the Stipulating Parties), dated July 31, 2020, and
10 the Company's May 2020 updates. On July 2, 2020, DEC witness
11 Jane L. McManeus filed Second Supplemental Testimony and

1 Exhibits supporting a \$29,037,000 decrease in DEC's original
2 request for North Carolina retail revenue, for a total supported
3 proposed increase of \$416,024,000. On July 31, 2020, pursuant to
4 the Second Partial Stipulation, DEC witness McManeus filed Second
5 Settlement Testimony and Exhibits (Second Settlement Testimony)
6 supporting a \$30,898,000 decrease in DEC's original request for
7 North Carolina retail revenue, for a total supported proposed
8 increase of \$414,433,000.

9 Also on July 31, 2020, Public Staff witnesses J. Randall Woolridge,
10 James S. Mclawhorn, and I each filed Testimony Supporting Second
11 Partial Stipulation, stating that the Second Partial Stipulation is in the
12 public interest and should be approved. I further testified that once
13 the Public Staff had completed the audit of all revenue, rate base,
14 and expense updates through May 31, 2020, the Public Staff would
15 file schedules supporting the Public Staff's recommended revenue
16 requirement.

17 On September 4, 2020, the Commission issued an Order
18 (September 4 Order) granting the Public Staff leave to file testimony
19 and exhibits regarding the Company's Second Supplemental
20 Testimony and CCR Testimony.

21 In accordance with the terms of the Second Partial Stipulation and
22 the Commission's September 4 Order, I intend to (1) present the final

1 audit results of settled and non-settled accounting and ratemaking
2 adjustments as reflected in DEC's Second Settlement Testimony; (2)
3 recommend additional adjustments as a result of information
4 provided by the Company as a part of the audit performed; (3) reflect
5 the impact of adjustments to the updates and corrections
6 recommended by other Public Staff witnesses to the amounts
7 presented in DEC's Second Settlement Testimony, and (4) present
8 the Public Staff's recommended revenue requirement increase.

9 **Q. WHAT UPDATED REVENUE INCREASE IS THE PUBLIC STAFF**
10 **RECOMMENDING?**

11 A. Based on the level of rate base, revenue, and expenses annualized
12 at December 31, 2018, with certain updates, the Public Staff is
13 recommending an increase in annual base rate operating revenue of
14 \$290,049,000.

15 **Q. IS THE COMPANY'S SECOND SETTLEMENT TESTIMONY**
16 **CONSISTENT WITH THE SECOND PARTIAL STIPULATION?**

17 A. Except as described below and in the testimony filed by other Public
18 Staff witnesses, the Second Settlement Testimony is consistent with
19 the Second Partial Stipulation, as well as with the Agreement and
20 Stipulation of Partial Settlement (First Partial Stipulation) between
21 the Company and the Public Staff, filed by DEC in this proceeding
22 on March 25, 2020.

1 **Q. HAVE THE IMPACTS OF SETTLED AND UNSETTLED ISSUES**
 2 **BETWEEN THE COMPANY AND THE PUBLIC STAFF BEEN**
 3 **SATISFACTORILY CARRIED FORWARD INTO THE COMPANY’S**
 4 **SECOND SETTLEMENT TESTIMONY?**

5 A. With regard to settled issues, yes, for the most part; however, there
 6 are certain instances, as described later in my testimony, in which I
 7 have found it appropriate and reasonable to make certain
 8 adjustments to carry forward the impact of settled issues fully and
 9 accurately, including updating items of revenue and cost to
 10 May 31, 2020.

11 With regard to unsettled issues, while the Company has not carried
 12 forward the impact of any Public Staff positions in its filing, I and other
 13 Public Staff witnesses are recommending adjustments to do so, and
 14 those adjustments are further described herein and reflected in
 15 Boswell Second Supplemental and Stipulation Exhibit 1.

16 **Q. MS. BOSWELL, WHAT ADJUSTMENTS TO THE COMPANY’S**
 17 **SECOND SUPPLEMENTAL TESTIMONY AND EXHIBITS DO YOU**
 18 **RECOMMEND?**

19 A. I am recommending adjustments in the following areas:

- 20 1) Updated Net Plant, Depreciation Expense, and
- 21 Accumulated Depreciation
- 22 2) Update for New Depreciation Rates
- 23 3) Update of Revenues and related expenses to May 31,
- 24 2020

- 1 4) Update to Benefits
- 2 5) Cash Working Capital under Present Rates
- 3 6) Cash Working Capital Effect of Increase

4 **Q. WHAT ADJUSTMENTS RECOMMENDED BY OTHER PUBLIC**
 5 **STAFF WITNESSES DO YOUR EXHIBITS INCORPORATE?**

6 A. My exhibits reflect the following adjustments recommended by other
 7 Public Staff witnesses:

8 1) The revised recommendations of Public Staff witness
 9 Maness regarding ARO-related deferred environmental
 10 costs and the reclassification of non-ARO deferred
 11 environmental costs.

12 2) The recommendation of Public Staff witness Metz
 13 regarding project costs included in plant in service.

14 **Q. WOULD YOU BRIEFLY DESCRIBE THE PUBLIC STAFF'S**
 15 **PRESENTATION OF THE REVENUE REQUIREMENT ASPECTS**
 16 **OF THE STIPULATION?**

17 A. Yes. The attached Boswell Second Supplemental and Stipulation
 18 Exhibit 1 sets forth the accounting and ratemaking adjustments that
 19 I and other Public Staff witnesses are making to the revenue,
 20 expenses, rate base, and revenue requirement set forth in DEC's
 21 Second Settlement Testimony. I note that not until the Commission
 22 makes a determination regarding the yet unresolved issues

1 (including, but not limited to, depreciation and coal ash disposal
2 costs) can the settled accounting and ratemaking adjustments be
3 finalized, and the resulting rate base, net operating income, return,
4 and rate increase be calculated.

5 **Q. PLEASE GIVE A MORE DETAILED DESCRIPTION OF THE**
6 **ORGANIZATION OF YOUR EXHIBITS.**

7 A. Schedule 1 of Boswell Second Supplemental and Stipulation Exhibit
8 1 presents a reconciliation of the difference between the Company's
9 requested increase of \$414,433,000 and the Public Staff's
10 recommended increase of \$290,049,000, including all adjustments
11 included in the First and Second Partial Stipulations except for EDIT
12 Riders.

13 Schedule 2 presents the Public Staff's adjusted North Carolina retail
14 original cost rate base. The adjustments made to the Company's
15 proposed level of rate base are summarized on Schedule 2-1 and
16 are detailed on backup schedules.

17 Schedule 3 presents a statement of net operating income for return
18 under present rates as adjusted by the Public Staff. Schedule 3-1
19 summarizes the Public Staff's adjustments, which are detailed on
20 backup schedules.

1 Schedule 4 presents the calculation of required net operating
 2 income, based on the rate base and cost of capital recommended by
 3 the Public Staff.

4 Schedule 5 presents the calculation of the required decrease in
 5 operating revenue necessary to achieve the required net operating
 6 income. This revenue increase is equal to the Public Staff's
 7 recommended decrease shown at the bottom of Schedule 1.

8 Boswell Second Supplemental and Stipulation Exhibit 2 sets forth the
 9 calculation of an annual excess deferred income taxes (EDIT) Rider
 10 for all unprotected taxes to be in effect for five years, the calculation
 11 of a two-year Rider to refund the provisional taxes, and the
 12 calculation of a two-year Rider to refund the recent decrease of state
 13 taxes.

14 **Q. PLEASE DESCRIBE YOUR RECOMMENDED ADJUSTMENTS**
 15 **NOT INCLUDED IN THE SECOND PARTIAL STIPULATION**
 16 **DESCRIBED ABOVE.**

17 A. My adjustments are described below.

18 **UPDATE FOR PLANT AND ACCUMULATED DEPRCIATION**

19 **Q. PLEASE EXPLAIN HOW YOU HAVE COMPUTED NET PLANT.**

20 A. My calculation begins with plant, accumulated depreciation, and net
 21 plant based on the Company's actual per books plant in service and

1 accumulated depreciation amounts as of the update period ending
2 May 31, 2020, which include rate base and customer growth-related
3 actual plant additions.

4 **Q. PLEASE EXPLAIN THE DIFFERENCE BETWEEN YOUR**
5 **AMOUNT OF NET PLANT AND THE COMPANY'S AMOUNT.**

6 A. I have reflected updated net plant for known and actual changes to
7 depreciation expense and non-generation plant retirements that
8 have been recorded between the end of the test year (December 31,
9 2018) and May 31, 2020. Furthermore, I have included three
10 adjustments recommended by Public Staff witness Metz removing
11 costs related to the Lincoln CT plant and the Company's camera
12 replacement project. The Company has reflected updated net plant
13 for known and actual changes to depreciation expense and non-
14 generation plant retirements that have been recorded between the
15 end of the test year and May 31, 2020, utilizing the depreciation rates
16 recommended by Company witnesses. It is my understanding the
17 Company agrees with the total plant in service and accumulated
18 amounts calculated in Boswell Exhibit 1, Schedules 2-1(a)(1) and 2-
19 1(a)(2).

20 **UPDATE FOR NEW DEPRECIATION RATES**

21 **Q. PLEASE DESCRIBE YOUR ADJUSTMENT TO DEPRECIATION**
22 **EXPENSE.**

1 A. I have applied the depreciation rates previously recommended by
2 Public Staff witness McCullar to the plant amounts updated through
3 May 31, 2020, as adjusted per the recommendation of Public Staff
4 witness Metz. I have, therefore, made an adjustment to depreciation
5 expense to reflect witness McCullar's recommended depreciation
6 rates.

7 **UPDATE TO REVENUES AND RELATED EXPENSES**

8 **Q. PLEASE DESCRIBE YOUR ADJUSTMENT TO REVENUES AND**
9 **RELATED EXPENSES.**

10 A. I have updated the energy-related non-fuel variable O&M expense
11 per KWh rate and the annual customer-related variable O&M
12 expense per KWh rate to reflect the calculations to include amounts
13 determined pursuant to the SCP allocation methodology.
14 Furthermore, I have included the fuel factors recently approved by
15 the Commission in Docket No. E-7, Sub 1228 in the calculation of
16 annualized revenues and fuel expense, including growth, usage, and
17 weather normalization impacts. It is my understanding the Company
18 agrees with this adjustment.

19 **BENEFITS**

20 **Q. PLEASE EXPLAIN THE ADJUSTMENT TO BENEFITS.**

1 A. I have updated the benefits related to OPEB, pension, FASB 112,
2 and non-qualified pensions to reflect the updated 2020 actuarial
3 amounts that became available after the January 31, 2020, update
4 period. It is my understanding the Company agrees with this
5 adjustment.

6 **CASH WORKING CAPITAL UNDER PRESENT RATES**

7 **Q. PLEASE EXPLAIN THE ADJUSTMENT TO CASH WORKING**
8 **CAPITAL UNDER PRESENT RATES.**

9 A. I have incorporated the update to May 31, 2020, of cash working
10 capital under present rates. This cash working capital adjustment is
11 reflected on Schedule 2-1 and incorporates the effect of the Public
12 Staff's adjustments updated through May 31, 2020, before the rate
13 increase, on the lead-lag study.

14 **CASH WORKING CAPITAL EFFECT OF INCREASE**

15 **Q. PLEASE EXPLAIN THE ADJUSTMENT TO CASH WORKING**
16 **CAPITAL FOR THE PROPOSED INCREASE.**

17 A. The cash working capital lead-lag effect of the proposed revenue
18 decrease as recommended by the Public Staff has been calculated
19 on Boswell Second Supplemental and Stipulation Exhibit 1,
20 Schedule 2-1.

- 1 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**
- 2 **A. Yes.**

Summary of the Testimony of Michelle M. Boswell

Docket No. E-7, Subs 1213, 1214, and 1187

The purpose of my testimony is to support the First and Second Agreement and Stipulation of Partial Settlements (Stipulations) between Duke Energy Carolinas, LLC (DEC or the Company) and the Public Staff, including updates of certain items to May 31, 2020, as well as to address unsettled items concerning depreciation and the sale of hydro facilities. The Stipulations set forth all the areas of agreement and details of the agreement between the Stipulating Parties, and my direct I, Supplemental and Stipulation,, and Second Supplemental and Stipulation testimonies address all settled and unsettled items and updates .

Boswell Second Supplemental and Stipulation Exhibits 1 and 2 set forth the accounting and ratemaking adjustments to which DEC and the Public Staff have agreed, as well as the remaining unsettled differences between the two parties. Until the Commission makes a determination regarding the unresolved issues involving coal ash costs, depreciation rates, and amortization of the hydro sales, the accounting and ratemaking adjustments cannot be finalized and the resulting rate base, net operating income, return, and rate increase cannot be calculated.

The most important benefits provided by the Stipulations from the perspective of the Public Staff, are (1) a significant reduction in the base non-fuel revenue increase requested in the Company's application, resulting from the adjustments agreed to by the Stipulating Parties, and (2) the avoidance of protracted litigation between the Stipulating Parties before the Commission and possibly appellate courts. Based on these ratepayer

benefits as well as other provisions in the Stipulations, the Public Staff believes the Stipulations are in the public interest and should be approved.

Further, as provided for in the Second Stipulation, the Company updated certain items to May 31, 2020. The Public Staff has audited these items, and proposes several adjustments to these items as described in my Second Supplemental and Stipulation Testimony and Exhibits. The Company has indicated it agrees with these update-related adjustments proposed by the Public Staff.

There remain several unsettled items after the Stipulations, including the treatment of coal ash disposal and remediation costs (testified to by other Public Staff witnesses), the appropriate amortization period relating to the hydro station sales, and the depreciation rates related to the proposed early retirement of coal plants.

Hydro Station Sales

I have adjusted the amortization period for the loss on the sale of the hydro units to the overall remaining depreciable life of the assets of 20 years. In the present case, the Company has recommended an amortization period of 7 years, with the purpose of keeping the overall revenue requirement for the units much the same as before the sale occurred. In its filing for deferral accounting in Docket No. E-7, Sub 1181 (Sub 1181), the Company asserted that, through the transaction, the facilities would continue to serve the customers with clean renewable energy, but at a lower cost.

As the Public Staff stated in its comments in the Sub 1181 docket dated September 4, 2018, and its testimony filed in that docket on January 18, 2019, the amortization period for the regulatory asset should be set at 20 years, which is comparable to the period of

time over which the facilities would have been depreciated if they had remained in service. At the time of the comments, the average remaining life of the facilities was 22.49 years. As of the end of 2019, the depreciable life is 19.95 years.

Depreciation on Proposed Early Retirement of Coal Plants

Based on the Company's testimony, the Company has indicated that it is planning to retire Units 4 and 5 of the Allen Power Station in 2024 and Unit 5 of the Cliffside Power Station in 2026. The details regarding the retirements of these generating plants are further discussed in the testimony of Public Staff witness Metz. As a result of these retirements, the Company has recommended a five-year depreciation rate for the plants. I have recommended that Public Staff witness McCullar restore the depreciation rate of these units to the depreciation rate approved in the Company's last general rate case in Docket No. E-7, Sub 1146. I have recommended this rate change for the following reasons. First, although the Company has stated in its testimony that it intends to retire these plants, it has not presently done so. Second, the Public Staff has consistently recommended leaving the depreciation rates set at the original retirement date of the plant, and, at the date of actual physical retirement, any remaining net book value be placed in a regulatory asset account and amortized over an appropriate period, to be determined in a future general rate case. The Public Staff believes it is appropriate to continue this consistent treatment of retired plants in the present case.

This concludes my summary.

1 CHAIR MITCHELL: We will proceed with
2 cross examination. I've heard that the Attorney
3 General has no questions for Ms. Boswell.

4 Any other cross examination for the
5 witness?

6 MS. JAGANNATHAN: Chair Mitchell, this
7 is Molly Jagannathan. No questions from Duke.

8 CHAIR MITCHELL: All right. Thank you,
9 Ms. Jagannathan.

10 All right. Any questions from
11 Commissioners from the witness, beginning with
12 Commissioner Brown-Bland.

13 COMMISSIONER BROWN-BLAND: I do not have
14 any questions.

15 CHAIR MITCHELL: All right.
16 Commissioner Gray?

17 COMMISSIONER GRAY: No questions.

18 CHAIR MITCHELL: Commissioner
19 Clodfelter?

20 COMMISSIONER CLODFELTER: Nothing from
21 me.

22 CHAIR MITCHELL: Commissioner Duffley?

23 COMMISSIONER DUFFLEY: I have no
24 questions.

1 CHAIR MITCHELL: And
2 Commissioner Hughes?

3 COMMISSIONER HUGHES: No questions.

4 CHAIR MITCHELL: And
5 Commissioner McKissick?

6 COMMISSIONER MCKISSICK: No questions.

7 CHAIR MITCHELL: All right.
8 Ms. Boswell, you got off easy this afternoon. All
9 right. Ms. Holt, any additional motions related to
10 this witness?

11 MS. HOLT: At this time I move the
12 admission of Ms. Boswell's Second Supplemental and
13 Settlement Testimony Exhibits 1 and 2.

14 CHAIR MITCHELL: All right. Hearing no
15 objection to that motion, Ms. Holt, it is allowed.

16 (Boswell Second Supplemental and
17 Stipulation Exhibits 1 and 2 were
18 admitted into evidence.)

19 CHAIR MITCHELL: All right.
20 Ms. Boswell, you may step down. Thank you very
21 much.

22 All right. My notes indicate that we
23 are now with CIGFUR's witness Phillips.

24 MS. DOWNEY: Chair Mitchell?

1 CHAIR MITCHELL: Yes, Ms. Downey.

2 MS. DOWNEY: Now that we've concluded
3 the Public Staff's case, out an of an abundance of
4 caution, and to the extent not done so already, we
5 would move that all the Public Staff's testimony,
6 exhibits introduced during the consolidated hearing
7 or in this hearing be entered into evidence in this
8 case.

9 CHAIR MITCHELL: All right. Ms. Downey,
10 there has been no objection to your motion. We
11 will take care to ensure that all the Public
12 Staff's testimony and exhibits will be admitted
13 into the record of evidence in this case.

14 (REPORTER'S NOTE: Please refer to
15 transcript volume 17 to view the
16 admission of Public Staff's prefiled
17 testimony that was moved into evidence
18 in the consolidated hearing.)

19 CHAIR MITCHELL: All right. Ms. Cress,
20 we're with you. Call your witness, please, ma'am.

21 MS. CRESS: Thank you, Chair Mitchell.
22 CIGFUR calls Nicholas Phillips, Jr. to the screen,
23 to borrow from Mr. Neal's quote there.

24 CHAIR MITCHELL: All right.

1 Mr. Phillips, would you raise your right hand,
2 please, sir?

3 Whereupon,

4 NICHOLAS PHILLIPS, JR.,
5 having first been duly affirmed, was examined
6 and testified as follows:

7 CHAIR MITCHELL: All right. Ms. Cress,
8 you may proceed.

9 MS. CRESS: Thank you, Chair Mitchell.

10 DIRECT EXAMINATION BY MS. CRESS:

11 Q. Good afternoon, Mr. Phillips. Would you
12 please state your full name for the record?

13 A. Nicholas Phillips, Jr.

14 Q. And by whom are you employed, Mr. Phillips?

15 A. I'm employed by Brubaker & Associates in an
16 office in a suburb of St. Louis called Chesterfield,
17 Missouri.

18 Q. Okay. What is your business address, please,
19 sir?

20 A. It's 16690 Swingley Road -- Swingley Ridge
21 Road, Chesterfield, Missouri.

22 Q. And on whose behalf are you testifying here
23 today?

24 A. I am testifying on behalf of CIGFUR.

1 Q. Okay. And did you, on February 18, 2020,
2 cause to be filed in this docket prefilled direct
3 testimony consisting of 47 pages, and an Appendix A, as
4 well as four exhibits identified as NP Exhibits 1
5 through 4 to your direct testimony?

6 A. That is correct. That was my testimony and
7 exhibits.

8 Q. And did you on September 10, 2020, cause to
9 be filed in Docket Number E-7, Sub 1214-A, a summary of
10 your prefilled direct testimony?

11 A. Yes, I did.

12 Q. And pursuant to the Commission's order, you
13 are not going to read that order today -- or that
14 summary, rather, today, but it has been provided to the
15 Commission and to the parties; is that right?

16 A. That's my understanding, yes.

17 Q. And did you also cause to be filed in this
18 docket on September 8, 2020, an errata sheet indicating
19 one change to your prefilled direct testimony?

20 A. Yes, that's correct.

21 Q. And would you please identify that change for
22 us?

23 A. Yes. On page 16 of my filed direct
24 testimony, I removed the very last sentence on lines 15

1 through 17.

2 Q. Okay. And do you have any other changes to
3 make to your prefiled direct testimony?

4 A. I do not.

5 Q. So if I were to ask you here today the same
6 questions with that one correction that you've already
7 spoken to, would your answers be the same?

8 A. Yes, they would.

9 Q. Okay.

10 MS. CRESS: At this time,
11 Chair Mitchell, I move that Mr. Phillips' prefiled
12 direct testimony consisting of 47 pages, to include
13 one appendix and four exhibits, as well as
14 Mr. Phillips' errata sheet and his witness summary,
15 be entered into the record in this proceeding and
16 copied into the record at this time as if given
17 orally from the stand, and that his exhibits
18 attached to his prefiled direct testimony be marked
19 for identification and admitted into evidence as
20 Phillips Direct Exhibits 1 through 4.

21 CHAIR MITCHELL: All right. Ms. Cress,
22 hearing no objection to your motion, it is allowed.

23 (NP Exhibits 1 through 4 were identified
24 as they were marked when prefiled.)

1 (Whereupon, the prefilled direct
2 testimony with Appendix A and summary of
3 testimony and errata of
4 Nicholas Phillips, Jr. were copied into
5 the record as if given orally from the
6 stand.)
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24

**BEFORE THE
NORTH CAROLINA UTILITIES COMMISSION**

In the Matter of)

Application of Duke Energy)
Carolinas, LLC For Adjustment of)
Rates and Charges Applicable to)
Electric Service in North Carolina)

Docket No. E-7, Sub 1214

Direct Testimony of Nicholas Phillips, Jr.

1 **Q PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A Nicholas Phillips, Jr. My business address is 16690 Swingley Ridge Road, Suite 140,
3 Chesterfield, MO 63017.

4 **Q WHAT IS YOUR OCCUPATION?**

5 A I am a consultant in the field of public utility regulation and a Managing Principal of
6 Brubaker & Associates, Inc., energy, economic and regulatory consultants. Our firm
7 and its predecessor firms have been in this field since 1937 and have participated in
8 more than 1,000 proceedings in 40 states and in various provinces in Canada. We
9 have experience with more than 350 utilities, including many electric utilities, gas
10 pipelines, and local distribution companies. I have testified in many electric and gas
11 rate proceedings on virtually all aspects of ratemaking. More details are provided in
12 Appendix A of this testimony.

Q ON WHOSE BEHALF ARE YOU APPEARING IN THIS PROCEEDING?

A I am testifying on behalf of a group of intervenors designated as the Carolina Industrial Group for Fair Utility Rates ("CIGFUR III"),¹ a group of industrial customers that purchase power from Duke Energy Carolinas, LLC ("DEC" or "Company"). CIGFUR III's members purchase substantial amounts of electric power from DEC and are major employers in the counties where they have manufacturing plants. The jobs they provide are vital to the local economies. CIGFUR III members and other industrials provide high-wage jobs in the DEC service area. The economic effect of these jobs is of course multiplied by other businesses and jobs indirectly created because of the existence of CIGFUR III manufacturing operations.

Q HAVE YOU PRESENTED TESTIMONY IN PRIOR PROCEEDINGS BEFORE THE NORTH CAROLINA UTILITIES COMMISSION ("COMMISSION")?

A Yes. I have been involved in many prior proceedings before this Commission and have presented testimony in many of those proceedings, most recently in NCUC dockets G-9, Sub 743 and E-22, Sub 562. I have been involved with matters involving DEC for many years including DEC's previous base rate filing, E-7, Sub 1146, and other proceedings.

Q WHAT IS THE SUBJECT MATTER OF YOUR TESTIMONY?

A I present testimony pertaining to the appropriate cost allocation methodology for use in this proceeding and subsequent revenue distribution to the various customer classes of any increase granted by the Commission and the associated rate design. I also address the Company's requested Return on Equity ("ROE"). I discuss DEC's

¹For the purposes of this proceeding, CIGFUR III members are: Clearwater Paper Corporation, Corning Incorporated, Kinder Morgan, Inc., Kimberly-Clark Corporation, and Messer.

proposed Grid Improvement Plan ("GIP") and deferral request. Lastly, I comment on DEC Rider EDIT-2.

Q DOES YOUR TESTIMONY ADDRESS DEC'S NEED FOR AN INCREASE IN ELECTRIC RATES?

A In order to make my presentation consistent with the revenue levels requested by DEC, I used their numbers for rate base, operating income, fuel, and rate of return. Use of these numbers should not be interpreted as an endorsement of them for purposes of determining the total dollar amount of rate increase to which DEC may be entitled.

Summary of Conclusions and Recommendations

Q WOULD YOU BRIEFLY SUMMARIZE YOUR RECOMMENDATIONS IN THIS PROCEEDING?

A Yes. A summary of my position and recommendations is listed below:

1. While DEC has proposed the continued use of the summer coincident peak ("SCP") cost of service study for the distribution of its requested increase to classes, DEC now plans its generating system based on its winter peak demand inclusive of its reserve requirements. DEC states that its planning has been based on winter peak demand since it performed a comprehensive reliability study in 2016. Despite this change that dates back to 2016, DEC proposes the continued case of the SCP method because many of its investments were constructed on that previous planning criteria. However, because DEC's cost of service and rates need to reflect current cost causation and provide price signals to ratepayers reflective of the loads that now drive DEC's planning and system expansion, DEC's proposed method of distributing the increase should be based on the annual winter coincident peak ("WCP") demand method. The rates resulting from this proceeding will be in place in 2021, five years after DEC changed its planning from the summer peaks to the winter peaks. Rates and price signals should reflect DEC's planning and cost structure. If the Commission is reluctant to endorse this change, it is recommended that the summer/winter peak demand method be used. Certainly rates should not ignore the planning peak used by DEC since 2016.
2. DEC's proposed method of distributing the rate increase to classes makes a 25% movement in the variance from current rates toward cost. This method contains mitigation and avoids abrupt changes in rates to all classes and is appropriate.

3. DEC's proposed demand charges for the Optional Power Service, Time of Use ("OPT-V") rate class continue to price summer demand significantly higher than winter demands. Present and proposed on-peak energy rates are significantly higher than the unit costs indicated by DEC's cost of service study. DEC's proposed rates do not reflect unit costs or the dominant winter peak demand used by DEC for planning. Therefore, any reduction to DEC's requested increase should be applied to reduce energy charges to achieve the authorized revenue level for Rate OPT-V. Additionally, summer period demand charges should be reduced to reflect the cost causation.
4. DEC should offer a cost based high load factor rate and allow existing load to receive service from Rate HP-Hourly Pricing. These cost based enhancements will help mitigate the projected decline in industrial sales and customers.
5. DEC's requested ROE of 10.30% is unreasonable and should be rejected. The national average authorized ROE for vertically integrated electric utilities is currently 9.73%. A reasonable ROE for DEC should not exceed the current national average for vertically integrated electric utilities.
6. DEC's proposed GIP and deferral request is to a certain extent similar to the rider approach proposed by DEC and rejected by the Commission in DEC's last general rate case, NCUC docket E-7, Sub 1146. There is no compelling evidence demonstrating that grid improvements warrant a departure from standard ratemaking historically used by this Commission. This plan would shift regulatory risk from investors to customers as well as allow DEC to pursue single-issue ratemaking. The deferral approach may also eliminate DEC's incentive to prudently manage costs between base rate cases. Additionally, the costs proposed to be deferred are not volatile or unpredictable.
7. DEC should be ordered to return excess tax payments from customers to customers as soon as possible.

Cost of Service and Rate Design Principles

Q PLEASE EXPLAIN THE BASIS FOR YOUR EVALUATION AND DESIGN OF RATES.

A The ratemaking process has three steps. First, the utility's total revenue requirement must be determined in order to learn whether an increase in revenues is necessary. Second, we must determine how any increase in revenues is to be distributed among the various customer classes. A determination of how many dollars of revenue should be produced by each class is essential for obtaining the appropriate level of rates.

1 Finally, individual tariffs must be designed to produce the required amount of revenues
2 for each class of service and to reflect the cost of serving customers within the class.

3 The guiding principle at each step should be cost of service. In the first
4 step – determining revenue requirements – it is universally agreed that the utility is
5 entitled to an increase only to the extent that its actual cost of service has increased.
6 If current rate levels exceed revenue requirement, a rate reduction is required. In short,
7 rate revenues should equal actual cost of service. The same principle should apply in
8 the second two steps. Each customer class should, to the extent practicable, produce
9 revenues equal to the cost of serving that particular class, no more and no less. This
10 may require a rate increase for some classes and a rate decrease for other classes.
11 The standard tool for determining this is a class cost of service study that shows the
12 rates of return on each class of service. Rate levels should be modified so that each
13 class of service provides approximately the same rate of return. Finally, in designing
14 individual tariffs, the goal should also be to relate the rate design to the cost of service
15 so that each customer's rate equals, to the extent practicable, the utility's cost of
16 providing that service.

17 **Q WHY IS IT IMPORTANT TO ADHERE TO BASIC COST OF SERVICE PRINCIPLES**
18 **IN THE RATE DESIGN PROCESS?**

19 **A** The basic reasons for using cost of service as the primary factor in the rate design
20 process are equity, engineering efficiency (cost minimization), conservation, and
21 stability.

Q HOW IS THE EQUITY PRINCIPLE ACHIEVED BY BASING RATES ON COSTS?

A When rates are based on cost, each customer (to the extent practical) pays what it costs the utility to provide service to that customer, no more and no less. If rates are not based on cost of service, then some customers contribute disproportionately to the utility's revenues by subsidizing service provided to other customers. This is inherently inequitable.

Q HOW DO COST-BASED RATES ACHIEVE THE ENGINEERING EFFICIENCY (COST MINIMIZATION) OBJECTIVE?

A Cost minimization is achieved when customers receive the appropriate price signals through the rates that they pay. Rate design is the step that follows the allocation of costs to classes; it is important that the proper amounts and types of costs be allocated to the customer classes so that they may ultimately be reflected in the rates.

When the rates are designed so that the energy costs, demand costs, and customer costs are properly reflected in the energy, demand, and customer components of the rate schedules, respectively, customers are provided with the proper incentives to minimize their costs, which will in turn minimize the costs to the utility.

From a rate design perspective, over-pricing the energy portion of the rate and under-pricing the fixed components of the rate (such as customer and demand charges) will result in a disproportionate share of revenues being collected from high load factor customers.

Q HOW DO COST-BASED RATES FURTHER THE GOAL OF CONSERVATION?

A Conservation occurs when wasteful or inefficient uses are discouraged or minimized. Only when rates are based on actual costs do customers receive a balanced price signal against which to make their consumption decisions. If rates are not based on costs, then customers may be induced to use electricity inefficiently in response to the distorted signals. It is important that the costs associated with certain conservation and demand management programs should not create a new form of subsidization and move rates away from cost.

Q PLEASE DISCUSS THE STABILITY CONSIDERATION.

A When rates are closely tied to costs, the earnings impact on the utility of changes in customer use patterns will be minimized as a result of rates being designed in the first instance to track changes in the level of costs. Thus, cost-based rates provide an important enhancement to a utility's earnings stability, reducing its need for filings for rate increases.

From the perspective of the customer, cost-based rates provide a more reliable means of determining future levels of power costs. If rates are based on factors other than costs, it becomes much more difficult for customers to translate expected utility-wide cost changes (i.e., expected increases in overall revenue requirements) into changes in the rates charged to particular customer classes (and to customers within the class). This situation reduces the attractiveness of expansion, as well as of continued operations, because of the lessened ability to plan.

Q WHEN YOU SAY "COST," TO WHAT TYPE OF COST ARE YOU REFERRING?

A I am referring to the utility's "embedded" or actual accounting costs of rendering services; that is, those costs that are used by the Commission in establishing DEC's overall revenue requirement.

Q IN YOUR OPINION, IS IT APPROPRIATE TO CLASSIFY ALL PRODUCTION INVESTMENT AS DEMAND-RELATED?

A Yes. Consumers take for granted that when they flip the switch, an electric light or appliance will turn on and run. Since electric energy cannot be stored in large quantities for any significant length of time, utilities must provide adequate generating capacity to meet the demands of their customers when those customers decide to make those demands. Therefore, investment in generation plant is properly classified as a demand-related cost.

Q WHAT ABOUT THE ARGUMENT THAT SOME PORTION OF THE INVESTMENT IN BASE LOAD PLANT SHOULD BE CLASSIFIED AS ENERGY-RELATED, BASED ON THE THEORY THAT A UTILITY IS WILLING TO MAKE CERTAIN ADDITIONAL CAPITAL INVESTMENTS TO REDUCE ITS LEVEL OF FUEL COSTS?

A With respect to this argument, it should be noted that the economic choice between a base load plant and a peaking plant must consider both capital costs and operating costs, and therefore is a function of average total costs. The capital cost of peaking plants is lower than the capital cost of base load plants, but the operating costs of peaking plants are higher than the operating costs of base load plants. Moreover, when the hours of use are considered, the fixed cost per kWh for base load plant is usually less than the fixed cost per kWh for the peaking plant. Of course, since the fuel costs

1 of base load plants are lower than the fuel costs of peaking plants, the overall cost per
2 kWh for base load plants is also less than the overall cost per kWh for peaking plants.

3 It is necessary, therefore, to look at both capital costs and operating costs in
4 light of the expected capacity factor of the plant. The fact that base load plants have
5 lower fuel costs than peaking plants does not mean that the investment in base load
6 plants is strictly to achieve lower fuel costs. Investment in a base load plant is made
7 to achieve lower total costs, of which fixed costs and fuel costs are the primary
8 ingredients.

9 For any given system, the capital costs are not a function of the number of kWh
10 generated, but are fixed and therefore are properly related to system demands, not to
11 kWh sold. These costs are fixed in that the necessity of earning a return on the
12 investment, recovering the capital cost (depreciation), and operating the property are
13 related to the existence of the property and not to the number of kWh sold. If sales
14 volumes change, these costs are not affected, but continue to be incurred, making them
15 fixed or demand-related in nature.

16 It is not proper to classify a portion of the fixed costs related to production based
17 on energy. However, if an attempt were made to increase the allocation of investment
18 to one group of customers, on the theory that those customers benefit more than others
19 from the lower energy costs that result from the operation of a base load plant as
20 opposed to a peaking plant, as done in the Summer Winter Peak and Average
21 ("SWPA") method, the analysis should be carried to its logical conclusion. The logical
22 conclusion would be to fairly and symmetrically allocate energy costs to the group of
23 customers who are forced to bear the higher capital costs allocated to them on a kWh
24 basis. Energy costs allocated to the high load factor class should recognize lower
25 operating costs which result from the higher capital costs of the base load plants. The

SWPA method fails to allocate lower than average fuel costs to the high load factor customers.

Appropriate Cost of Service Study and Revenue Distribution

Q IS DEC'S PROPOSED COST OF SERVICE METHODOLOGY APPROPRIATE FOR USE IN THIS PROCEEDING?

A Yes, but with some modification. The cost study functionalizes and classifies costs in accordance with generally accepted cost of service principles. Demand-related costs are allocated on demands placed on the system. Energy-related costs are allocated on the quantity of energy consumed and customer-related costs are allocated on the number of customers. However, DEC should utilize its winter peak, which is now its planning peak, rather than its summer peak to allocate fixed production and transmission costs.

In summary, a single coincident peak demand allocation of fixed production and transmission costs has been approved by the Commission for DEC for decades. I continue to support a coincident peak methodology, but recommend that DEC be required to use the winter peak instead of the summer peak in its demand allocation factor for the reasons described below. I believe DEC has correctly allocated its distribution costs.

Q WHAT COST OF SERVICE STUDIES DID YOU HAVE AVAILABLE TO YOU IN CONNECTION WITH YOUR ANALYSIS?

A I had WCP, SCP and SWPA cost of service studies produced by DEC for the 12-month period ended December 31, 2018. DEC also provided assistance with its cost of service model in performing a 2CP cost of service study using the average of the single

summer and single winter peaks (“S/WCP”). The most appropriate cost of service for use in this proceeding is the WCP responsibility method rather than the SCP proposed by DEC. Use of the WCP study will provide the most accurate evaluation of the cost to serve the various customer classes. The use of the WCP method is also the most consistent with actual load analysis and operation of the DEC electric system. Rates based on WCP method will send the correct price signals to customers and provide benefits to the system.

Q PLEASE SUMMARIZE THE RESULTS OF DEC’S PROPOSED COST OF SERVICE STUDY, AND PROPOSED REVENUE SPREAD.

A Schedule 1 of Exhibit NP-1 shows the results of DEC’s test year adjusted SCP cost of service study at present and proposed rates. Schedule 2 of Exhibit NP-1 shows DEC’s recommended distribution of its requested increase to classes.

Q HAVE YOU PROVIDED SIMILAR RESULTS FOR THE WCP AND S/WCP COST OF SERVICE STUDIES?

A Yes. Schedules 1 and 2 of Exhibit NP-2 show the results of DEC’s test year adjusted WCP cost of service study and resulting revenue distribution to classes using the same 25% subsidy reduction methodology proposed by DEC. As previously stated, DEC’s method of allocation is appropriate but must be updated to reflect the dominant winter peak. Exhibit NP-3 shows the cost of service results and revenue distribution based on the S/WCP method.

Q WHICH COST OF SERVICE STUDY DO YOU RECOMMEND?

A I recommend the use of the WCP cost of service study in this case. Over the last several years, DEC has transitioned from a summer peaking to a winter peaking utility, and the winter peak is used for system planning including the calculation of reserve margin, and the need for additional generation facilities.

Q WHY IS THE WCP COST OF SERVICE STUDY MORE APPROPRIATE THAN DEC'S PROPOSED SCP COST OF SERVICE STUDY?

A DEC has transitioned from a summer to a winter peaking utility. According to FERC Form-1 data from 2014 through 2018, three of the last five system peaks (60%) occurred during winter months. Additionally, DEC indicates that it has changed from using a summer planning peak to a winter planning peak since its 2016 IRP. DEC forecasts as peaking in the winter for the foreseeable future.

Because DEC has shifted from summer to winter capacity planning, the WCP cost of service study will provide the most accurate evaluation of the cost to serve various customer classes and most accurate price signals to customers. The WCP method is the most consistent with actual load analysis and operation of the DEC electric system.

Q IS THERE A TRANSITIONAL ALTERNATIVE IF THE WCP METHOD IS NOT ADOPTED AT THIS TIME?

A Yes. In the event that the Commission is reluctant to approve the WCP cost of service study at this time, I recommend the use of the S/WCP cost of service study summarized in Exhibit NP-3. This study would more accurately reflect cost causation and DEC's

transition from summer to winter capacity planning than DEC's proposed SCP cost of service study.

Q IS A COST OF SERVICE STUDY THAT ALLOCATES A PORTION OF PRODUCTION PLANT ON ENERGY USAGE APPROPRIATE FOR USE IN THIS CASE?

A No. The SWPA was rejected by this Commission in DEP's prior rate case, E-2, Sub 1023. The major reasons for rejecting the SWPA include:

1. It unfairly over-allocates fixed production costs to high load factor customers, which includes the industrial or manufacturing customers which are declining in North Carolina.
2. It double counts loads by using a full average component and a full peak component. If an average component is used, the average is already included in the peak and double counted by the peak and average method.
3. The peak and average method is not symmetrical and does not allocate lower fuel costs to coincide with the above average capital costs allocated to high load factor classes.
4. The basic premise that utilities spend more on base load plants to achieve lower fuel costs is not valid in the current timeframe. Combined cycle plants have both lower capital and fuel costs compared to coal and nuclear facilities and are the preferred option of most utilities.

After lengthy discussion of the SWPA method in the DEP case, the Commission determined that a coincident peak demand allocation of production and transmission capacity costs was appropriate. This method properly allocates cost responsibility to customer classes and, if implemented properly, minimizes the need for new generating capacity consistent with DEC's load management goals. To my knowledge, DEC has never used the SWPA method for sound reasons and it should not start now.

Q DO YOU AGREE WITH THE DEC FILED COST OF SERVICE STUDY WITH RESPECT TO THE ALLOCATION OF CERTAIN DISTRIBUTION FACILITIES?

A Yes. The DEC proposed study uses a minimum system (or other alternate technique) to properly classify a portion of distribution costs as customer-related, particularly for distribution plant accounts 364 through 368. These accounts relate to poles, lines, underground conduit and transformers. I agree with DEC witness Janice Hager regarding the allocation of distribution in costs. I should also note that the Public Staff concluded that the use of the minimum system method for classifying and allocating distribution costs is reasonable in a report issued in March, 2019, Docket No. E-100, Sub 162, pages 16-17.

Q WHY SHOULD THE COSTS ASSOCIATED WITH DISTRIBUTION PLANT ACCOUNTS 364 THROUGH 368 BE CLASSIFIED AND ALLOCATED ON BOTH A DEMAND AND CUSTOMER BASIS AS OPPOSED TO JUST A DEMAND BASIS AS PERFORMED IN DEC'S COST OF SERVICE STUDY?

A Classifying and allocating the costs associated with Distribution Plant Accounts 364 through 368 entirely on a demand basis is inconsistent with cost-causation and generally accepted costing methodology. The primary purpose of the distribution system is to deliver power from the transmission grid to the customer in various geographical locations with service at different voltage levels. Certain distribution investments must be made just to connect a customer to the system. Also, many equipment manufacturers have only minimum sized equipment available. Safety concerns and construction practices often require minimum sized equipment, which is not determined by demand. These investments are properly considered to be customer-related.

Q IS THIS A NEW COST OF SERVICE CONCEPT?

A No. The concept is known as the minimum distribution system ("MDS"), and has been accepted for decades as a valid consideration by numerous state public utility commissions. It has also been presented in the National Association of Regulatory Utility Commissioners Electrical Utility Cost Allocation Manual ("NARUC Manual") and the Gas Distribution Rate Design Manual published by NARUC.

The central idea behind the MDS concept is that there is a minimum cost incurred by any utility when it extends its primary and secondary distribution systems and connects customers to the distribution system. By definition, the MDS system comprises every distribution component necessary to provide service, i.e., meters, services, secondary and primary wires, poles, substations, etc. The cost of the MDS, however, is only that portion of the total distribution cost the utility must incur to provide service to customers. It does not include costs specifically incurred to meet the peak demand of the customers.

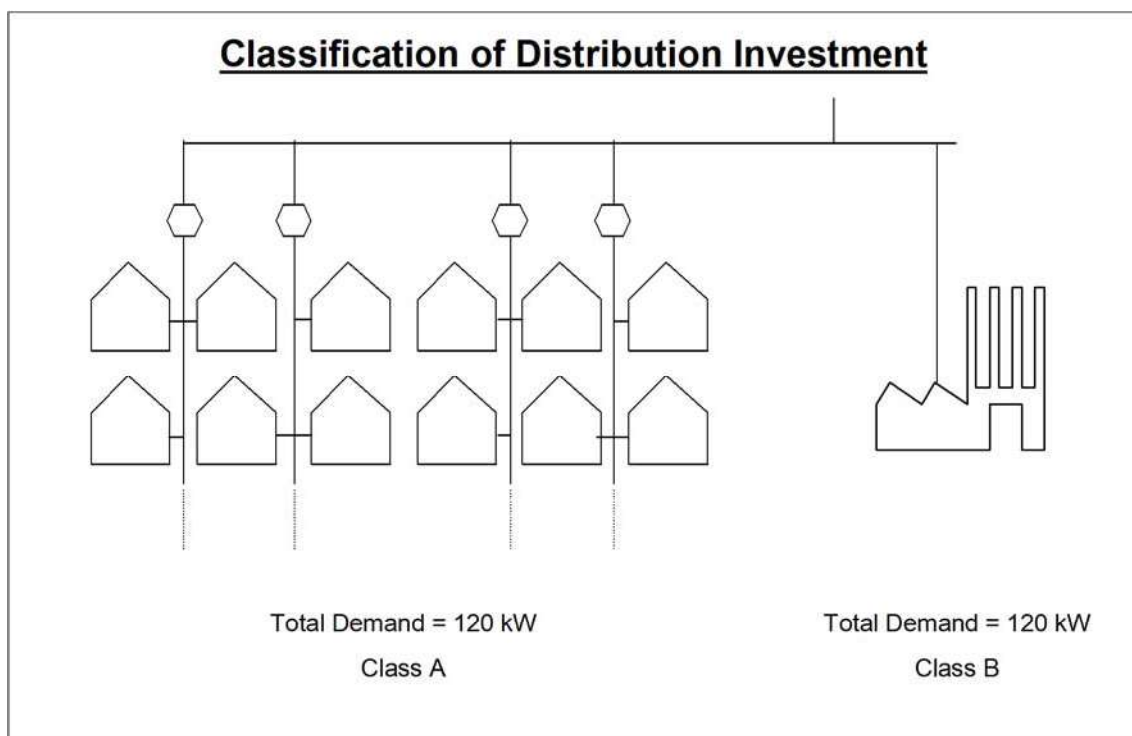
Q PLEASE ELABORATE FURTHER ON THE MDS CONCEPT AND THE DISTINCTION BETWEEN CUSTOMER-RELATED COSTS AND DEMAND-RELATED COSTS IN THE CONTEXT OF A CLASS COST OF SERVICE STUDY.

A A certain portion of the cost of the distribution system—poles, wires and transformers—is required just to attach customers to the system in different geographical locations, regardless of their demand or energy requirements. This minimum or "skeleton" distribution system can be considered as customer-related cost since it depends primarily on the number of customers, rather than on demand or energy usage.

1 Figure 1, as an example, shows the distribution network for a utility with two
2 customer classes, A and B. The physical distribution network necessary to attach
3 Class A is designed to serve 12 customers, each with a 10-kilowatt load, having a total
4 demand of 120 kW. This is the same total demand as is imposed by Class B, which
5 consists of a single customer. Clearly, a much more extensive distribution system is
6 required to attach the multitude of small customers (Class A), than to attach the single
7 larger customer (Class B), despite the fact that the total demand of each customer class
8 is the same.

9 Even though some additional customers can be attached without additional
10 investment in some areas of the system, it is obvious that attaching a large number of
11 customers in different geographical locations requires investment in facilities, not only
12 initially but on a continuing basis as a result of the need for maintenance and repair.
13 Thus, part of the distribution system is classified as customer-related in order to
14 recognize this area coverage requirement. It does not cost the same to serve the
15 12 customers on the left as it does to serve the one customer on the right. DEC's
16 demand only allocation method and its refusal to use the minimal system allocation,
17 results in those distinct costs being treated the same.

Figure 1



1 **Q** **IN ADDITION TO THE AREA COVERAGE FACTOR YOU NOTED ABOVE, ARE**
2 **THERE OTHER REASONS FOR CLASSIFYING PART OF THE DISTRIBUTION**
3 **SYSTEM AS CUSTOMER-RELATED?**

4 **A** Yes, there are. Safety and reliability are the best examples of these. A properly
5 conducted class cost of service study must consider all cost-causing factors.

6 **Q** **PLEASE EXPLAIN.**

7 **A** When distribution engineers design the enhancement, upgrade, or extension of an
8 electric system, they must be constantly aware of the operating parameters of the
9 system. It is in the construction of the distribution system, however, that the *true cause*
10 of many distribution costs is clearly seen. That cause is frequently not demand related.

1 An illustration helps make this point clear. Consider a customer who intends to
2 build a home on a new lot, one that does not already have electrical service. This
3 customer is cost and energy conscious and, thus, chooses to employ as many energy
4 efficiency and conservation techniques and appliances as he can. After considerable
5 research and consultation with experts, the customer calls the utility and advises that
6 he will require service capable of providing a maximum peak demand of 2,000 watts
7 (2 kW).

8 During the installation of the primary and secondary distribution extension to
9 the customer's home, he notices that the linemen are using conductors, poles,
10 cross-arms, and components identical to those serving the much larger, and less
11 efficient, houses down the street. After more investigation, the customer learns that
12 the distribution extension to his home is capable of carrying far greater demand than
13 his home was designed to use. When he informs the utility of this 'error,' the utility
14 explains that because of reliability and safety concerns it cannot install wires smaller
15 than a certain size or hang them below a certain height. In short, there are specified
16 minimum standards that the utility must meet that are wholly unrelated to the new
17 home's reduced demand.

18 This illustration demonstrates that, although utilities design and install
19 distribution equipment to satisfy their customers' need for electricity, there are factors
20 other than electrical demand that force them to incur costs. Safety and reliability are
21 as critical to every phase of design and construction as demand. Further, many
22 equipment manufacturers have only minimum sized equipment available for
23 installation. As one reviews the cost of the distribution system nearest the customer
24 (i.e., that portion from the primary radial lines through the line transformers and
25 secondary system), the cost incurred to comply with safety and reliability standards, as

well as minimum sized equipment available, begins to outweigh the cost of meeting electrical demand.

Q CAN YOU CITE ANY AUTHORITATIVE PUBLICATIONS THAT SUPPORT ALLOCATING PART OR ALL OF PLANT ACCOUNTS 364 THROUGH 368 ON THE BASIS OF A CUSTOMER COMPONENT?

A Yes. In 1992, NARUC published the NARUC Manual which states:

“Distribution Plant Accounts 364 through 370 involve demand and customer costs. The customer component of distribution facilities is that portion of costs which varies with the number of customers. Thus, the number of poles, conductors, transformers, services, and meters are directly related to the number of customers on the utility’s system. As shown in Table 6-1, each primary plant account can be separately classified into a demand and customer component. Two methods are used to determine the demand and customer components of distribution facilities. They are, the minimum-size-of-facilities method, and the minimum-intercept cost (zero-intercept or positive-intercept cost, as applicable) of facilities.” (NARUC Manual, page 90)

Table 6-1 from the NARUC Manual is included as Figure 2. It shows that Distribution Plant Accounts 364 through 368, which include conductors and support structures, have both a demand component and a customer component.

Figure 2

TABLE 6-1			
CLASSIFICATION OF DISTRIBUTION PLANT ¹			
FERC Uniform System of Accounts No.	Description	Demand Related	Customer Related
	Distribution Plant ²		
360	Land & Land Rights	X	X
361	Structures & Improvements	X	X
362	Station Equipment	X	-
363	Storage Battery Equipment	X	-
364	Poles, Towers, & Fixtures	X	X
365	Overhead Conductors & Devices	X	X
366	Underground Conduit	X	X
367	Underground Conductors & Devices	X	X
368	Line Transformers	X	X
369	Services	-	X
370	Meters	-	X
371	Installations on Customer Premises	-	X
372	Leased Property on Customer Premises	-	X
373	Street Lighting & Signal Systems ¹	-	-

¹Assignment or "exclusive use" costs are assigned directly to the customer class or group which exclusively uses such facilities. The remaining costs are then classified to the respective cost components.

²The amounts between classification may vary considerably. A study of the minimum intercept method or other appropriate methods should be made to determine the relationships between the demand and customer components.

- 1 Q DO YOU RECOMMEND USE OF THE MINIMUM SYSTEM APPROACH FOR THE
- 2 ALLOCATION OF DISTRIBUTION COSTS IN FUTURE PROCEEDINGS?
- 3 A Yes. I recommend the Commission accept the minimum system approach in the
- 4 allocation of distribution costs as used by DEC in this proceeding.

Industrial Rate Design

Q DO YOU HAVE ANY CONCERNS REGARDING DEC'S PROPOSED RATE DESIGN?

A Yes. DEC's proposed rate design for the OPT-V customer class understates the demand charges while overstating the energy charges relative to the unit costs resulting from DEC's proposed SCP cost of service study. In addition, demand charges continue to charge much higher rates for the summer period than the winter period.

Q PLEASE DESCRIBE THE OPT-V RATE DESIGN.

A In general, the OPT-V rate structure consists of a monthly Basic Facilities charge, declining block demand charges and energy charges differentiated between on-peak and off-peak hours with an on-peak energy rate that is nearly twice as expensive as the off-peak rate. The OPT-V rates are also differentiated by service voltage (i.e., secondary, primary and transmission level), as well as by load size (i.e., small, medium and large).

Q HAVE YOU PREPARED A SCHEDULE COMPARING DEC'S OPT-V RATES TO THE UNIT COSTS FROM THE COMPANY'S COST OF SERVICE STUDY?

A To illustrate the issue, I have summarized DEC's current and proposed OPT-V rates for Transmission Service, Primary Service and Secondary Service in Exhibit NP-4, Schedule 1. This schedule also includes the proposed unit costs resulting from DEC's SCP cost of service study, which were contained in Item 45E of the Company's E-1 filing. DEC's proposed rates continue to contain energy charges for the on-peak period that exceed the unit cost of energy by approximately 100%.

Q WHAT IS YOUR RECOMMENDATION WITH REGARD TO RATE DESIGN FOR THE OPT-V RATE SCHEDULE?

A I recommend that any approved reduction to the Company's requested revenue requirement increase for the OPT-V class be used to reduce DEC's proposed on-peak energy rates, particularly for the Transmission Service and Large Primary Service customers. DEC proposed summer period demand charges should be reduced to achieve the approved revenue level for Rate OPT-V. As previously stated and shown on Exhibit NP-4, the on-peak energy rates for OPT-V customers are approximately 100% above the unit costs resulting from the Company's cost of service study. The Rate OPT-V energy charges should be reduced to better reflect actual energy costs.

Q WHAT DO YOU RECOMMEND REGARDING OTHER COST BASED IMPROVEMENTS TO DEC'S RATES?

A DEC calculates and files unit costs in its E-1 Item 45e filing. It follows that DEC should file rates reflective of those unit costs. Cost based price signals are important and can impact peak load growth, reducing the need for new generating facilities. In addition to Rate OPV, DEC should offer a cost based high load factor rate using actual unit costs. For the primary large category, a cost based high load factor rate would be as shown in the following table.

TABLE 1	
<u>Recommended High Load Factor Rate</u>	
	<u>Rate/Unit Cost⁽¹⁾</u>
Customer	\$ 15.52/month
Demand	14.14/kW
Energy	2.71/cents/kWh
⁽¹⁾ Based on current unit costs for OPT-Primary Large per DEC E-1 Item 45e filing SCP.	

Any allowed rate increase would adjust those charges as would tax credits.

**Q IS THERE ANY OTHER RATE OFFERING THAT WOULD PROVIDE BENEFICIAL
COST BASED PRICE SIGNALS TO CUSTOMERS?**

A Yes. It is recommended that customers be allowed to move existing load to the HP-Hourly Pricing rate. Hourly pricing should not be limited to new load. Hourly prices reflect actual cost by hour and are an excellent pricing mechanism.

DEC data forecasts a decline in industrial customers and industrial sales through 2025 while the residential and commercial sectors are growing. These cost based rate offerings will help mitigate the industrial sales decline and benefit the system.

Grid Improvement Plan

Q HAVE YOU REVIEWED DEC'S PROPOSED GIP DEFERRAL REQUEST?

A Yes. DEC is requesting permission to defer cost related to its GIP in a regulatory asset for recovery in future cases. DEC will recover its qualified plan costs in this case for

test period expenditures and post test period updates. DEC is requesting to defer costs beginning January 1, 2020 for a three year period through 2022.

Q SHOULD THE DEFERRAL REQUEST BE APPROVED?

A No. The Commission should limit the use of special ratemaking for several reasons. First, deferral or other tracking mechanisms shift regulatory risk from investors to the Company's customers. Second, the use of these mechanisms allow utilities to pursue single-issue ratemaking, meaning that the Company could defer cost increases of its revenue requirement outside of a full base rate case but ignore cost decreases. This undermines the Commission's ability to evaluate the sufficiency of rates in the context of a full rate case proceeding based on the totality of the utility's revenues and costs for a given test year. Third, the use of deferrals can compromise utilities' incentives to minimize expenses and maximize revenues in between base rate proceedings. Fourth, the costs proposed to be deferred through the GIP are not volatile nor unable to be managed by the utility.

Q HOW WOULD THE USE OF THE GIP DEFERRAL TRANSFER RISK FROM THE UTILITY TO RATEPAYERS?

A Utilities typically recover the costs of capital projects through a rate case after project completion, i.e., when the investment is used and useful, and is providing a benefit to ratepayers. Under this method, if the utility cannot timely and prudently complete a project the utility bears the burden of its failure. DEC's authorized return fairly compensates it for bearing this risk. However, the GIP deferral would enable DEC to defer the cost of its investment for recovery, presumably with carrying costs. This

would increase costs to ratepayers as compared to historical ratemaking used by this Commission.

Q IF THE GIP DEFERRAL IS APPROVED, HOW SHOULD THE RISK TRANSFER FROM INVESTORS TO RATEPAYERS BE ADDRESSED?

A DEC's proposed GIP deferral would shift regulatory risk from utility investors to customers by providing investors with an almost guaranteed recovery of specific expense items. Therefore, if the GIP deferral is approved DEC's allowed ROE should be reduced to reflect the reduced business risk that investors will face.

Q HOW WOULD THE USE OF THE GIP DEFERRAL BE A FORM OF SINGLE-ISSUE RATEMAKING?

A In establishing a utility's revenue requirement in a rate case, the Commission considers a myriad of investment, expense and revenue elements that together determine the appropriate level of rates. These elements include items such as utility rate base investments and offsets (e.g., depreciation reserve), operating expenses and savings from new investment or management/operation practices, cost of capital under current capital market conditions, utility sales (and revenue) growth and other factors. North Carolina's long-standing rate case process of looking at all of the utility's investments, expenses and revenues during a test year period has worked well and allows the Commission to fairly and transparently balance the interests of ratepayers and the utility.

In between rate cases, some utility cost or revenue elements may increase, but this may be offset by decreases in other cost elements or sales growth which increase revenues. Since all of these factors combine to determine proper rates looking at

selected cost elements in isolation between comprehensive rate cases can tilt the balance of costs, savings and revenues that determine appropriate rate levels. This is what I consider to be single-issue ratemaking, and this is what DEC's proposed GIP deferral will do. Mechanisms that modify normal regulation for a single element or category of costs without regard to potential offsets should be avoided.

Q HOW CAN DEFERRALS DISTORT OR COMPROMISE INCENTIVES TO PRUDENT UTILITY OPERATIONS?

A During the period between rate cases, a utility has a strong incentive to control its costs to be more profitable to its shareholders and to diminish the need for future rate cases. Between rate cases, a utility has a profit motivation that causes it to be diligent and efficient in managing its operations, seeking the best pricing possible for its needed facilities, equipment, etc., since it benefits directly from the cost savings. Since the GIP deferral would allow an almost guaranteed recovery of the cost of grid modernization, plus a return, DEC has a far weaker incentive to be as diligent or efficient in its procurement and operations.

Q ARE THE COSTS PROPOSED TO BE COLLECTED THROUGH THE GIP DEFERRAL VOLATILE AND UNABLE TO BE MANAGED BY DEC?

A No. According to DEC witness Jay W. Oliver, the Company has a well-thought out plan to modernize and maintain the transmission and distribution grid. Mr. Oliver has also provided a plan outlining some of the capital costs DEC expects to incur on grid modernization projects over the next few years. Therefore, the costs proposed to be recovered through the GIP deferral are not unpredictable nor outside of the Company's control.

Q HAS DEC DEMONSTRATED A NEED TO DEFER ITS GRID INVESTMENTS?

A No. As discussed above, these are planned investments within DEC's control. Additionally, DEC has an obligation to provide safe and reliable electric service to its customers. If grid modernization is required to meet that obligation, or certain grid investments are required by law, DEC is likely to make those investments with or without a deferral mechanism. Thus, DEC has not demonstrated the need to defer the costs of grid modernization as opposed to the traditional rate case process.

Return on Equity & Capital Structure

Q IS DEC'S PROPOSED 10.30% ROE APPROPRIATE?

A No. DEC's requested ROE of 10.30% is excessive when compared with recent rate ROEs approved by commissions nationwide and the Commission's recent decisions and should be rejected. The Company's current authorized ROE is 9.9%, which was authorized in the Commission's Final Order in Docket No. E-7, Sub 1146, issued on June 22, 2018. It is important to note that, market costs of capital have not increased since DEC's last rate case. Further, the national average ROE has been below 10% for electric utilities since 2014.

Every quarter, Regulatory Research Associates, an affiliate of SNL Financial, updates its *Major Rate Case Decisions* report that covers electric and natural gas utility rate case outcomes. Specifically, this report tracks the authorized ROEs resulting from utility rate cases. The most recent report issued January 31, 2020 has been updated through December 31, 2019, and shows that the average authorized ROE for vertically integrated electric utilities in rate cases (and excluding limited-issue rider cases) decided during 2019 was 9.73%. This is 17 basis points below DEC's currently

authorized ROE of 9.9% and 57 basis points below DEC's requested ROE of 10.30% in its current application.

Further, DEC's requested ROE of 10.30% is inconsistent with ROEs authorized by the Commission in recent general rate cases. I have prepared the following table illustrating the Commission's authorized ROEs for electric and natural gas utilities for the past decade.

TABLE 2				
<u>NCUC's Authorized ROEs</u>				
<u>Company</u>	<u>Service</u>	<u>NCUC Docket</u>	<u>Date of Order</u>	<u>NCUC Allowed Return on Equity</u>
DEC	Electric	E-7, Sub 909	12/7/2009	10.70%
DENC	Electric	E-22, Sub 459	12/13/2010	10.70%
DEC	Electric	E-7, Sub 989	1/27/2012	10.50%
DENC	Electric	E-22, Sub 479	12/21/2012	10.20%
DEP	Electric	E-2, Sub 1023	5/30/2013	10.20%
DEC	Electric	E-7, Sub 1026	9/24/2013	10.20%
PNG	Gas	G-9, Sub 631	12/17/2013	10.00%
PSNC	Gas	G-5, Sub 565	10/26/2016	9.70%
DENC	Electric	E-22, Sub 532	12/22/2016	9.90%
DEP	Electric	E-2, Sub 1142	2/23/2018	9.90%
DEC	Electric	E-7, Sub 1146	6/22/2018	9.90%
PNG	Gas	G-9, Sub 743	10/31/2019	9.70%
DENC	Electric	E-22, Sub 562	1/23/2020 ⁽¹⁾	9.75%
⁽¹⁾ Notice of Decision				

As is evident from the table, the Commission has not approved an authorized ROE in excess of 10.00% since 2013 and has not approved an ROE in excess of 10.30% since 2012. DEC's proposed 10.30% ROE is inconsistent with broader electric industry trends and the Commission's recent decisions. Finally, the Commission should carefully consider how its authorized ROE impacts industrial ratepayers competing in

1 the global market. I recommend that the Commission authorize a ROE that does not
2 exceed the national average of 9.73%.

3 **Q IS DEC'S PROPOSED CAPITAL STRUCTURE OF 53.00% EQUITY**
4 **APPROPRIATE?**

5 A Nationally, Regulatory Research Associates' *Major Rate Case Decisions* reports that
6 "to offset the negative cash flow impact of federal tax reform, many utilities sought
7 higher common equity ratios," nonetheless the average authorized equity ratio for
8 electric utility cases nationwide was 49.94% during 2019 and 51.55% excluding
9 jurisdictions that authorize capital structures that include cost-free items or tax credit
10 balances.

11 Further, DEC's requested capital structure is inconsistent with those authorized
12 by the Commission in recent general rate cases. I have prepared the following table
13 illustrating the Commission's approved equity percentage of overall capital structure for
14 electric and natural gas utilities for the past decade.

TABLE 3				
<u>NCUC's Approved Equity Percentage</u>				
<u>Company</u>	<u>Service</u>	<u>NCUC Docket</u>	<u>Date of Order</u>	<u>NCUC Allowed % Equity</u>
DEC	Electric	E-7, Sub 909	12/7/2009	52.50%
DENC	Electric	E-22, Sub 459	12/13/2010	51.00%
DEC	Electric	E-7, Sub 989	1/27/2012	53.00%
DENC	Electric	E-22, Sub 479	12/21/2012	51.00%
DEP	Electric	E-2, Sub 1023	5/30/2013	53.00%
DEC	Electric	E-7, Sub 1026	9/24/2013	53.00%
PNG	Gas	G-9, Sub 631	12/17/2013	50.66%
PSNC	Gas	G-5, Sub 565	10/26/2016	52.00%
DENC	Electric	E-22, Sub 532	12/22/2016	51.75%
DEP	Electric	E-2, Sub 1142	2/23/2018	52.00%
DEC	Electric	E-7, Sub 1146	6/22/2018	52.00%
PNG	Gas	G-9, Sub 743	10/31/2019	52.00%
DENC	Electric	E-22, Sub 562	1/23/2020 ⁽¹⁾	52.00%
⁽¹⁾ Notice of Decision				

As is evident from the table, the Commission has not approved a capital structure with 53.00% equity since 2013. DEC's proposed equity percent is inconsistent with broader electric industry trends and the Commission's recent decisions. I recommend that the Company's capital structure not exceed 52.00% equity.

Q IS CIGFUR I SUGGESTING THAT THE COMMISSION IS BOUND BY NATIONAL TRENDS OR THE FINDINGS OF OTHER STATE COMMISSIONS?

A No. The Commission is not bound by the decisions of other state regulatory commissions. Also, it is important to note that each commission considers the unique circumstances in each specific case in arriving at a regulated utility's authorized ROE and capital structure. However, I believe this information is illustrative of national trends

1 in authorized ROEs and capital structures of regulated electric utilities that compete in
2 the same capital markets as DEC's. Evidence of national trends may serve as a
3 general gauge of reasonableness for the cost-of-equity and capital structure
4 recommendations presented in this proceeding.

5 **Rider EDIT-2**

6 **Q HAVE YOU REVIEWED DEC'S PROPOSAL TO REFUND EXCESS DEFERRED**
7 **INCOME TAXES ("EDIT") TO CUSTOMERS?**

8 A Yes. DEC is proposing to credit customers through Rider EDIT-2 for five categories of
9 taxes that is obligated to refund. In my opinion, the Commission should use its
10 discretion to require DEC to refund unprotected EDIT as expediently as possible to the
11 ratepayers. Further, I respectfully urge the Commission to reject DEC's proposal to
12 refund the unprotected "PPE-EDIT" over a prolonged period.

13 **Q DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

14 A Yes, it does.

Qualifications of Nicholas Phillips, Jr.

1 **Q PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A Nicholas Phillips, Jr. My business address is 16690 Swingley Ridge Road, Suite 140,
3 Chesterfield, MO 63017.

4 **Q PLEASE STATE YOUR OCCUPATION.**

5 A I am a consultant in the field of public utility regulation and a Managing Principal with
6 the firm of Brubaker & Associates, Inc. ("BAI"), energy, economic and regulatory
7 consultants.

8 **Q PLEASE STATE YOUR EDUCATIONAL BACKGROUND AND PROFESSIONAL**
9 **EMPLOYMENT EXPERIENCE.**

10 A I graduated from Lawrence Institute of Technology in 1968 with a Bachelor of Science
11 Degree in Electrical Engineering. I received a Master's of Business Administration
12 Degree from Wayne State University in 1972. Since that time I have taken many
13 Masters and Ph.D. level courses in the field of Economics at Wayne State University
14 and the University of Missouri.

15 I was employed by The Detroit Edison Company in June of 1968 in its
16 Professional Development Program. My initial assignments were in the engineering
17 and operations divisions where my responsibilities included the overhead and
18 underground design, construction, operation and specifications for transmission and
19 distribution equipment; budgeting and cost control for operations and capital
20 expenditures; equipment performance under field and laboratory conditions; and

1 emergency service restoration. I also worked in various districts, planning system
2 expansion and construction based on increased and changing loads.

3 Since 1973, I have been engaged in the preparation of studies involving
4 revenue requirements based on the cost to serve electric, steam, water and other
5 portions of utility operations.

6 Other responsibilities have included power plant studies; profitability of various
7 segments of utility operations; administration and recovery of fuel and purchased power
8 costs; sale of utility plant; rate investigations; depreciation accrual rates; economic
9 investigations; the determination of rate base, operating income, rate of return; contract
10 analysis; rate design and revenue requirements in general.

11 I held various positions at Detroit Edison, including Supervisor of Cost of
12 Service, Supervisor of Economic studies and Depreciation, Assistant Director of Load
13 Research, and was designated as Manager of various rate cases before the Michigan
14 Public Service Commission and the Federal Energy Regulatory Commission. I was
15 acting as Director of Revenue Requirements when I left Detroit Edison to accept a
16 position at Drazen-Brubaker & Associates, Inc., in May of 1979.

17 The firm of Drazen-Brubaker & Associates, Inc. was incorporated in 1972 and
18 has assumed the utility rate and economic consulting activities of Drazen Associates,
19 Inc., active since 1937. In April 1995, the firm of Brubaker & Associates, Inc. was
20 formed. It includes most of the former DBA principals and staff.

21 Our firm has prepared many studies involving original cost and annual
22 depreciation accrual rates relating to electric, steam, gas and water properties, as well
23 as cost of service studies in connection with rate cases and negotiation of contracts for
24 substantial quantities of gas and electricity for industrial use. In these cases, it was
25 necessary to analyze property records, depreciation accrual rates and reserves, rate

base determinations, operating revenues, operating expenses, cost of capital and all other elements relating to cost of service.

In general, we are engaged in valuation and depreciation studies, rate work, feasibility, economic and cost of service studies and the design of rates for utility services. In addition to our main office in St. Louis, the firm also has branch offices in Phoenix, Arizona and Corpus Christi, Texas.

Q WHAT ADDITIONAL EDUCATIONAL, PROFESSIONAL EXPERIENCE AND AFFILIATIONS HAVE YOU HAD?

A I have completed various courses and attended many seminars concerned with rate design, load research, capital recovery, depreciation, and financial evaluation. I have served as an instructor of mathematics of finance at the Detroit College of Business located in Dearborn, Michigan. I have also lectured on rate and revenue requirement topics.

Q HAVE YOU PREVIOUSLY APPEARED BEFORE A REGULATORY COMMISSION?

A Yes. I have appeared before the public utility regulatory commissions of Arkansas, Delaware, Illinois, Indiana, Iowa, Kansas, Kentucky, Maryland, Michigan, Missouri, Montana, New Jersey, New York, North Carolina, Ohio, Pennsylvania, South Carolina, South Dakota, Virginia, West Virginia, and Wisconsin, the Lansing Board of Water and Light, the District of Columbia, and the Council of the City of New Orleans in numerous proceedings concerning cost of service, rate base, unit costs, pro forma operating income, appropriate class rates of return, adjustments to the income statement, revenue requirements, rate design, integrated resource planning, power plant operations, fuel cost recovery, regulatory issues, rate-making issues, environmental

- 1 compliance, avoided costs, cogeneration, cost recovery, economic dispatch, rate of
- 2 return, demand-side management, regulatory accounting and various other items.

\\consultbai.local\documents\ProlawDocs\MED\9744\Testimony-BAI\387257.docx

Summary of Direct Testimony of Nicholas Phillips, Jr.
On behalf of Carolina Industrial Group for Fair Utility Rates III
Docket No. E-7, Sub 1214

My name is Nicholas Phillips, Jr., and I am a consultant in the field of public utility regulation and a Managing Principal of Brubaker & Associates, Inc. (“Brubaker”), energy, economic, and regulatory consultants. My business address is 16690 Swingley Ridge Road, Suite 140, Chesterfield, MO 63017. Brubaker has been in this field since 1937 and has participated in more than 1,000 proceedings in 40 states and in various provinces in Canada. We have experience with more than 350 utilities, including many electric utilities, gas pipelines, and local distribution companies. In addition to having testified before this Commission in numerous proceedings including the preceding general rate case for Duke Energy Carolinas, LLC (“DEC” or the “Company”), Docket No. E-7, Sub 1146, I have testified before this Commission in many electric and gas rate proceedings on virtually all aspects of ratemaking. More details supporting my qualification as an expert witness in this proceeding are provided in Appendix A to my direct testimony filed in this docket.

I am testifying in this proceeding on behalf of a group of intervenors designated as the Carolina Industrial Group for Fair Utility Rates III (“CIGFUR III”), a group of industrial customers that purchase power from DEC. CIGFUR III’s members purchase substantial amounts of electric power from DEC and are major employers in the counties where they have manufacturing plants. The jobs they provide are vital to the local economies. CIGFUR III members and other industrials provide high-wage jobs in the DEC service area. The economic effect of these jobs is of course multiplied by other businesses and jobs indirectly created because of the existence of CIGFUR III manufacturing operations.

A summary of my position and recommendations included in my direct testimony¹ follows:

While DEC has proposed the continued use of the summer coincident peak (“SCP”) cost of service study for the distribution of its requested increase to classes, DEC now plans its generating system based on its winter peak demand inclusive of its reserve requirements. DEC states that its planning has been based on winter peak demand since it performed a comprehensive reliability study in 2016. Despite this change that dates back to 2016, DEC proposes the continued case of the SCP method because many of its investments were constructed on that previous planning criteria. However, because DEC’s cost of service and rates need to reflect cost causation and provide price signals to ratepayers reflective of the loads that now drive DEC’s planning and system expansion, DEC’s proposed method of distributing the increase should be based on the annual winter coincident peak (“WCP”) demand method. The rates resulting from this proceeding will be in place in 2021, five years after DEC changed its planning from the summer peaks to the winter peaks. Rates and price signals should reflect DEC’s planning and cost structure. If the Commission is reluctant to endorse this change, it is recommended that the summer/winter peak demand method be used. Certainly rates should not ignore the planning peak used by DEC since 2016.

DEC’s proposed method of distributing the rate increases to classes makes a 25% movement in the variance from the current rates toward cost. This method contains mitigation and avoids abrupt changes in rates to all classes and is appropriate.

DEC’s proposed demand charges for the Optional Power Service, Time of Use (“OPT-V”) rate class continue to price summer demand significantly higher than winter demands. Present and proposed on-peak energy rates are significantly higher than the unit costs indicated by DEC’s cost

¹ My direct testimony in this docket was filed on February 18, 2020. After the filing of my direct testimony, CIGFUR III and DEC entered into an Agreement and Stipulation of Settlement (the “Agreement”). I support the Agreement and believe it is reasonable, in the public interest, and should be accepted and approved by the Commission. I look forward to the opportunity to provide live testimony to this effect.

of service study. DEC's proposed rates do not reflect unit costs or the dominant winter peak demand used by DEC for planning. Therefore, any reduction to DEC's requested increase should be applied to reduce energy charges to achieve the authorized revenue level for Rate OPT-V. Additionally, summer period demand charges should be reduced to reflect the cost causation.

DEC should offer a cost based high load factor rate and allow existing load to receive service from Rate HP-Hourly Pricing. These cost based enhancements will help mitigate the projected decline in industrial sales and customers.

DEC's requested ROE of 10.30% is unreasonable and should be rejected. The national average authorized ROE for vertically integrated electric utilities is currently 9.73%. A reasonable ROE for DEC should not exceed the current national average for vertically integrated electric utilities.

DEC's proposed GIP and deferral request² is to a certain extent similar to the rider approach proposed by DEC and rejected by the Commission in DEC's last general rate case, Docket No. E-7, Sub 1146. There is no compelling evidence that grid improvements warrant a departure from standard ratemaking historically used by this Commission. This plan would shift regulatory risk from investors to customers as well as allow DEC to pursue single-issue ratemaking. The deferral approach may also eliminate DEC's incentive to prudently manage costs between base rate cases. Additionally, the costs proposed to be deferred are not volatile or unpredictable.

DEC should be ordered to return excess tax payments from customers to customers as soon as possible.

² My initial concerns about the proposed GIP Program have been sufficiently assuaged by the safeguards provided for in both the Agreement as well as Duke's Second Stipulation and Agreement with the Public Staff, both of which occurred after I filed my direct testimony in this docket.

This concludes my summary.

BEFORE THE
NORTH CAROLINA UTILITIES COMMISSION

DOCKET NO. E-7, SUB 1214

In the Matter of
Application by Duke Energy Carolinas,
LLC, for Adjustment of Rates and
Charges Applicable to Electric Utility
Service in North Carolina

CIGFUR III'S CORRECTIONS TO
DIRECT TESTIMONY OF WITNESS
NICHOLAS PHILLIPS, JR.

CORRECTIONS TO THE DIRECT TESTIMONY OF
NICHOLAS PHILLIPS, JR.

Mr. Phillips' direct testimony should be corrected as follows:

The last sentence on page 16, beginning with the end of line 15 and concluding with line 17, should be stricken in its entirety, as follows:

~~DEC's demand-only allocation method and its refusal to use the minimal system allocation, results in those distinct costs being treated the same.~~

1 Q. Okay. Mr. Phillips, how long have you been
2 in the field of public utility regulation?

3 A. A long time. I worked for a utility as a
4 young engineer for Detroit Edison designing
5 distribution circuits overhead and underground, and
6 then moved into their rate department. I then became a
7 consultant. At that time, it was Drazen-Brubaker, and
8 subsequently changed to Brubaker & Associates. Along
9 the way, I guess pertinent things I've been hired by
10 and testified for the Office of Regulatory Staff of
11 South Carolina, presented testimony on their behalf in
12 two Duke proceedings. And I guess I've been hired to
13 do an arbitration involving the Catawba plant there
14 owned by Duke, or owned by Duke and others.

15 MS. CRESS: Chair Mitchell, at this time
16 I would like to ask permission to ask Mr. Phillips
17 a series of questions on direct examination as part
18 of CIGFUR's response to Public Staff witness
19 Floyd's second supplemental testimony filed in this
20 docket. This was something that was discussed by
21 the parties during break off the record, and it's
22 my understanding that the parties are aware that I
23 plan to ask some questions this morning. So
24 assuming that they don't have any heartburn, I know

1 they are planning to do cross where cross was
2 previously waived, so I would just ask your
3 permission.

4 CHAIR MITCHELL: All right. Hearing no
5 objection from any of the parties, you may proceed,
6 Ms. Cress.

7 MS. CRESS: Thank you.

8 Q. Mr. Phillips, just diving right in here.

9 Were you surprised to learn that there was
10 opposition to a few of the provisions contained within
11 CIGFUR's settlement?

12 A. Yes, I was.

13 Q. Why were you surprised?

14 A. Well, we filed the settlement after months of
15 negotiations with Duke trying to resolve issues in this
16 case that was prolonged, I guess, due to the COVID.

17 MS. DOWNEY: Chair Mitchell, objection,
18 relevance. I don't see how this is relevant.

19 MS. CRESS: I would contend it's
20 absolutely relevant to the prejudice that CIGFUR
21 would contend we faced as a result of Mr. Floyd's
22 second supplemental testimony.

23 MS. DOWNEY: Which is why he's up here
24 today.

1 MS. CRESS: That's actually incorrect.
2 He's up here today because the Commission denied
3 CIGFUR's motion to excuse him after no parties had
4 any cross, because the Commission indicated that it
5 wanted to ask him some questions.

6 CHAIR MITCHELL: All right. Ms. Cress,
7 I'm going to allow you to proceed. I'm going to
8 overrule the objection. Ms. Cress, please move
9 efficiently through your questions. They should be
10 tailored to address the issues that were raised in
11 the supplemental settlement testimony filed by the
12 Public Staff. So please proceed, but proceed
13 efficiently.

14 MS. CRESS: Understood. Thank you,
15 Chair Mitchell.

16 Q. Could you finish giving your answer,
17 Mr. Phillips; why were you surprised?

18 A. I was surprised because, after negotiating
19 with Duke, this settlement was filed, I think, at the
20 end of May. And then there was a second settlement
21 between the Public Staff and Duke two months later, and
22 they didn't mention any problems with our settlement.
23 In fact, I thought the Public Staff did a good job.
24 They expanded to find a few things in our settlement

1 better on the grid improvement plan, and lowered the
2 ROE. We had asked for some cost of service studies and
3 rates to be looked at, and the Public Staff actually
4 expanded that.

5 So with that in mind, when Mr. Floyd filed
6 his second supplemental testimony and took issue with
7 some aspects of our settlement, I was surprised.

8 Q. Did you have occasion to listen to
9 Mr. McLawhorn's and Mr. Floyd's testimony provided in
10 this case?

11 A. Yes, I did.

12 Q. And I believe you insinuated as much in your
13 last answer, but just to be clear, you have had
14 occasion to read Mr. Floyd's second supplemental
15 prefiled testimony in this docket?

16 A. Yes, I did.

17 Q. Okay. After hearing and reading such
18 testimony, do you feel as though you have a better
19 understanding about what exactly the Public Staff takes
20 issue with in regards to the CIGFUR settlement?

21 A. Yes. After reading it and listening, I
22 thought that their main issue had to do with
23 subtracting some curtailable or nonfirm load from the
24 peak demand allocator. And there was some general

1 things said by Mr. Floyd where he just didn't
2 appreciate some rate things being settled where he
3 wanted to do a pretty large rate design study between
4 this and sometime in the future, which may or may not
5 be when Duke files their next general rate case.

6 So I -- after reviewing it, I didn't think it
7 was worth all the trouble that's come about from this,
8 because -- I guess I'll go on. The things that Duke
9 agreed to present in a future case would be subject to
10 review in the future case, and the Public Staff could
11 comment on anything they disagree with at that time
12 instead of now.

13 Q. So this future rate design study that
14 Mr. Floyd has testified about extensively, does that
15 change anything about the fact that the Commission
16 still has to set rates in this case that we're here for
17 today?

18 A. Yes. I was trying to explain that, and you
19 probably did it better. There's two things going on.
20 One is we have a rate case. Duke has a time schedule
21 where they can put temporary rates into effect, and
22 this case has to have some decisions, and rates have to
23 be set. We -- certain things we can't rate for future
24 studies. And with our experience, sometimes future

1 studies don't happen as fast as you think that they
2 might.

3 Q. So would the Commission's hands be tied in
4 future rate cases if it were to approve CIGFUR's
5 settlement in this rate case?

6 A. No. All of the things that we asked for in
7 the future are contingent on Commission approval.
8 There's nothing -- there's nothing that could tie the
9 Commission's hands, and I don't think -- I'm not an
10 attorney, but I don't think two parties can enter a
11 settlement that tie the Commission's hands in a future
12 case.

13 Q. Let's talk about removing curtailable load
14 from the energy allocator. Tell us where the
15 disagreement lies with respect to this issue.

16 A. Yes. I think you misspoke. It's the demand
17 allocator.

18 Q. My apologies. Thank you.

19 A. In my view, when Duke has curtailable load,
20 it does not need to build or buy capacity to serve that
21 load. So I believe it's correct to remove that load
22 from the demand allocator. The second, this is an
23 unusual proceeding, because if Duke called a
24 curtailment on its peak day, that day occurred in the

1 winter of the test period, and we're allocating costs
2 on the summer peak day. So you need to make some
3 adjustments even if Duke didn't call a curtailment.

4 Finally, another thing -- and I don't want to
5 get into the weeds and prolong this hearing, but if you
6 give customers a credit for substandard service, and
7 service that Duke can shut off is substandard service,
8 so you deserve a lower rate or a credit. So if you
9 have a lower rate or lower revenues and you allocate
10 rate base based on the total firm load and curtailable
11 load, I think you have a mismatch, and with less
12 revenues, you would lower the rate of return. And I
13 guess Mr. Floyd, with a lower rate of return, would
14 give it an above average increase.

15 But I think those are things that need to be
16 discussed and hammered out. And we don't have a
17 proposal before us today with testimony explaining it,
18 and that's why I'm hesitant to prolong this, because I
19 don't think this issue is before the Commission now,
20 and I feel awkward discussing it; but I also feel we
21 needed to respond to the supplemental testimony of
22 Mr. Floyd.

23 Q. And did the Public Staff, at any time, reach
24 out to CIGFUR to discuss this issue prior to the

1 evidentiary hearing in this rate case?

2 A. No, not to my knowledge. And that's why I
3 was surprised, after all the time that went by, that
4 this issue was taken up by Mr. Floyd's second
5 supplemental testimony.

6 Q. Would CIGFUR have been willing to discuss
7 this issue with the Public Staff had they brought it to
8 our attention?

9 MS. DOWNEY: Chair Mitchell, excuse me.
10 Same objection, relevance.

11 MS. CRESS: Again, Chair Mitchell --
12 I'm demonstrating --

13 CHAIR MITCHELL: Overruled. Proceed,
14 Ms. Cress.

15 THE WITNESS: Yeah. I was just going to
16 say that James McLawhorn and Jack Floyd are good
17 engineers and good rate people, and I've worked
18 with them in a number of cases and resolved a lot
19 of issues, but there needs to be an exchange of
20 ideas for that to happen.

21 Q. What would you say in response to witness
22 Floyd's testimony during the consolidated hearing that
23 provided, in pertinent part, quote, this one reason the
24 staff has had a little consternation, a little

1 heartburn over a couple of these settlements, because
2 these settlements are starting to pin down specific
3 pieces of rate design and potentially cost of service
4 that advantage certain customers. And anytime that
5 happens, my comprehensive study that I'd like to see
6 becomes a little less comprehensive.

7 What's your reaction to that testimony?

8 A. I don't think anything that CIGFUR is doing
9 is going to hamper any future studies. In fact,
10 CIGFUR's settlement asks for some studies to be done by
11 Duke. I don't understand this heartburn. I know it's
12 hard to get all the parties together to come to a
13 collaborative process, but in the past I think CIGFUR's
14 been helpful in all regards of getting things done.

15 MS. CRESS: I will reserve the rest of
16 my questions for a later time. Thank you,
17 Chair Mitchell.

18 CHAIR MITCHELL: All right. Ms. Cress,
19 I assume your witness is available for cross
20 examination?

21 MS. CRESS: He is. And for questions by
22 the Commission.

23 CHAIR MITCHELL: All right. Ms. Downey.

24 MS. DOWNEY: I just have one set of

1 questions.

2 CROSS EXAMINATION BY MS. DOWNEY:

3 Q. Mr. Phillips, to you have your CIGFUR
4 settlement in front of you?

5 A. I will have it.

6 Q. I believe you just --

7 A. I have it.

8 Q. Sorry?

9 A. I just said I have it.

10 Q. Okay. I believe you just told Ms. Cress that
11 none of the provisions of the settlement agreement
12 refer to decisions that the Commission needs to make
13 now, that all of them would affect future rate cases;
14 is that correct, or did I misunderstand you?

15 A. I don't think I said that or meant to say
16 that. There are some things that affect this case
17 like -- and I said the Public Staff actually improved
18 on some things that we had in there. There are other
19 things that go to future cases, and I was just saying
20 there's nothing in the future portion that limits
21 anybody's investigation or ties the Commission's hands.

22 Q. Mr. Phillips, let's take a look at section 4
23 on page 4.

24 A. (Witness peruses document.)

1 I have that.

2 Q. And under that provision, it calls for the
3 giveback of EDIT to be refunded to customers on a
4 uniform sense kWh basis; do you see that?

5 A. I do.

6 Q. And that's a provision that would affect this
7 case; isn't that right?

8 A. That is right.

9 Q. And Mr. Pirro reflected that in his schedules
10 filed on August 24th; are you aware of that?

11 A. I am generally aware of that.

12 MS. DOWNEY: I don't have any further
13 questions.

14 CHAIR MITCHELL: All right. Mr. Neal?

15 MR. NEAL: Thank you, Chair Mitchell. I
16 think I don't have any questions at this time.
17 Thank you.

18 CHAIR MITCHELL: All right. Redirect
19 for your witness, Ms. Cress?

20 MR. SOMERS: Chair Mitchell, this is
21 Bo Somers. Can I ask a question or two?

22 CHAIR MITCHELL: You may proceed,
23 Mr. Somers.

24 MR. SOMERS: Thank you.

1 CROSS EXAMINATION BY MR. SOMERS:

2 Q. Good afternoon, Mr. Phillips. How are you?

3 A. I'm really good. How are you, Bo?

4 Q. I'm good. It's a pleasure to see you. Just
5 a couple of questions.

6 Ms. Downey just asked you about section 4 of
7 the settlement agreement between Duke Energy Carolinas
8 and CIGFUR; do you still have that handy?

9 A. I do.

10 Q. So she asked you about the provision about
11 the flowback of the EDIT rider and that it would be
12 done on a uniform sense for kWh basis settlement
13 agreement.

14 Did you hear Mr. Pirro's testimony earlier in
15 the case?

16 A. I didn't. It was relayed to me by counsel.

17 Q. Well, I'll represent to you that Mr. Pirro
18 testified that that was supported in his opinion, at
19 least in part, because commercial and industrial
20 customers are subsidizing residential customers
21 currently, and this was a way to even it out.

22 Subject to my representation that that's a
23 summary of what Mr. Pirro said on that point, what is
24 your reaction to that?

1 A. I agree with that. Actually, I wanted to say
2 I agree with Duke's proposal of reducing subsidies
3 uniformly by 25 percent. I think that's a rational and
4 good way to distribute any increase, because it would
5 reduce all subsidies by 25 percent. But doing this
6 part of the settlement and returning credits to
7 ratepayers on a uniform sense per kilowatt hour would
8 enhance that subsidy reduction, and I believe that's
9 the way it was done in the DEP case.

10 Q. Last question for you. This may be the most
11 important. Are our Cardinals going to catch the Cubs?

12 A. I say they are.

13 Q. Thank you. No further questions.

14 A. Thank you.

15 CHAIR MITCHELL: All right. Any
16 additional cross examination for the witness?

17 (No response.)

18 CHAIR MITCHELL: All right. Redirect
19 for the witness?

20 (Pause.)

21 MS. CRESS: John is sneaky. He'll put
22 you back on mute real quick. Thank you, and I
23 apologize. No redirect for me, thank you.

24 CHAIR MITCHELL: All right. Questions

1 from Commissioners, beginning with Brown-Bland.

2 COMMISSIONER BROWN-BLAND: Yes, I have
3 one question.

4 EXAMINATION BY COMMISSIONER BROWN-BLAND:

5 Q. Mr. Phillips, in the CIGFUR partial
6 settlement there in Section 3, there's a provision that
7 provides -- and I'll just read it.

8 "With regard to allocating the deferred GIP
9 costs amongst the customer classes in its next general
10 rate case, DEC would propose to allocate these costs
11 consistent with its distribution cost allocation
12 methodologies as proposed in this docket. This
13 includes use of the minimum system methodology and use
14 of voltage dissipated allocation factors for
15 distribution plant. Finally, assuming the Commission's
16 approval," it says NCUC approval, "DEC agrees to use
17 this methodology to allocate any GIP costs occurring
18 during the three-year period for which it may seek cost
19 recovery in future rate cases."

20 My question is, how is an agreement by the
21 Company here to take a specific position or cost
22 allocation in its next general rate case relevant or
23 helpful to the Commission as evidence in this present
24 rate case?

1 A. First, it's basically asking Duke to do what
2 it's been doing and the Commission to approve what has
3 been approved. Right now, Duke's -- for example, their
4 OPT rates are by voltage level. So if you're a
5 transmission customer, you're not allocated any primary
6 or any secondary lines. If you're an OPT primary
7 customer, you're not allocated any secondary lines.

8 So that is done in Duke's cost of service
9 studies, and it is correct, it is cost causation. I
10 think the Public Staff agrees with that. The minimum
11 system, in my mind, I think the Public Staff agreed
12 it's been in place for 47 years, and they just issued a
13 report in March of '19 at the Commission's request
14 that -- says that that approach is reasonable, and I
15 didn't see any fault with it.

16 So I'm basically just asking Duke to keep
17 doing what it's been doing and the Commission to take a
18 look at it. And we're not telling the Commission what
19 to do; we're just asking the Commission to take a look
20 at what it's been doing and keep doing it.

21 Q. And is there -- I take it CIGFUR sees a value
22 in the Commission's being aware that Duke will take
23 these positions in the future? And where I'm coming
24 from is the Supreme Court precedent for us here in

1 North Carolina is that a nonunanimous settlement is
2 just some evidence that the Commission may consider.
3 So just trying to figure out how this portion of the
4 settlement is helpful to the Commission in what it has
5 to set about to do here.

6 A. We understand that just because Duke proposes
7 something, or CIGFUR, or anyone proposes something in
8 the next general rate case, that the ultimate decision
9 is with the Commission, and any party can write
10 testimony or briefs and take a different position.
11 We're just bringing out that we want Duke to continue
12 this treatment that it's sound cost causation, and keep
13 doing it.

14 Q. All right. I appreciate it. Thank you.

15 A. Thank you.

16 CHAIR MITCHELL: All right.

17 Commissioner Gray?

18 COMMISSIONER GRAY: No questions.

19 CHAIR MITCHELL: Commissioner

20 Clodfelter?

21 COMMISSIONER CLODFELTER: No questions.

22 CHAIR MITCHELL: Okay.

23 Commissioner Duffley?

24 (No response.)

1 CHAIR MITCHELL: Commissioner Hughes?

2 COMMISSIONER HUGHES: No questions.

3 CHAIR MITCHELL: Commissioner McKissick?

4 COMMISSIONER MCKISSICK: No questions.

5 CHAIR MITCHELL: All right. Questions
6 on Commissioners' questions from Duke or any of the
7 intervening parties? All right.

8 MR. NEAL: Chair Mitchell, this is
9 David Neal.

10 CHAIR MITCHELL: All right, Mr. Neal.

11 MR. NEAL: Briefly.

12 EXAMINATION BY MR. NEAL:

13 Q. Mr. Phillips, good afternoon. I'm David Neal
14 on behalf of the North Carolina Justice Center and
15 related intervenors. You had a discussion with
16 Commissioner Brown-Bland, you know, about the use of
17 the minimum system method as it relates to GIP costs.
18 So that's where I just wanted to go.

19 That you would -- it's your testimony that
20 the minimum system is, I think you say, a generally
21 accepted methodology; is that your position?

22 A. It is. I've said that this Commission's
23 generally used it for 47 years.

24 Q. And you would agree, though, that this

1 Commission has never before been confronted with the
2 question of whether or not to use the minimum system
3 methodology when it comes to grid modernization
4 projects or things like the grid improvement project,
5 specifically; isn't that right?

6 A. I don't think they have, but it's just
7 enhancing distribution costs. It's the same
8 distribution system. You have the same voltages, you
9 have the same theory of the minimum system.

10 Q. I understand the theory is the same, but just
11 to be clear, the application of that theory to
12 something like the Company's grid improvement plan has
13 not been a question that this Commission has answered
14 previously; isn't that right?

15 A. They asked for a study to be done, and it was
16 completed last March. Other than that, I can't give
17 you an example on future grid costs.

18 Q. And you would agree that classifying FERC
19 accounts 364 to 368 on a demand basis, another way of
20 referring to that would be the basic customer method?

21 A. Yes.

22 Q. And you would agree that there are a number
23 of public utilities commissions around the country that
24 have rejected the minimum system method and have,

1 instead, ordered utilities to adopt the basic customer
2 method in their cost of service studies?

3 A. There probably is, yes.

4 Q. In fact, you mentioned you used to work for
5 Detroit Edison, do you know, are they allowed by the
6 public service in Michigan to use the minimum system
7 method?

8 A. I don't think so, but they use voltage and
9 phases.

10 Q. And would you agree that, as a result of
11 using the minimum distribution system is that more
12 costs are allocated to small customers -- small
13 customer classes such, as the residential class, and
14 less costs are allocated to large customer classes,
15 such as industrial or large commercial customers?

16 A. Well, when you say "small classes," you don't
17 mean small number of customers because that's --

18 Q. No. Small users.

19 A. Yes. As a result of the minimum system, you
20 allocate, and I think appropriately, a portion of those
21 plant accounts by the number of customers. So classes
22 that have a large number of customers would be
23 allocated more.

24 MR. NEAL: I have no further questions.

1 Thank you, Chair Mitchell.

2 CHAIR MITCHELL: All right. Any
3 additional questions on Commissioners' questions.
4 Ms. Cress?

5 MS. CRESS: Yes, Chair Mitchell, I have
6 a few.

7 EXAMINATION BY MS. CRESS:

8 Q. Mr. Phillips, can you explain this concept of
9 rates that have in place different voltage levels?

10 A. Yes. I think it was mentioned on a previous
11 day that the Commission ordered a redesign of Duke's
12 rates, and I think there was a collaborative, maybe
13 Mr. Floyd mentioned it, and it was difficult to get the
14 parties together. But Duke's OPT rates, which have a
15 large number of customers on them, are designated as
16 OPT transmission, OPT primary, and OPT secondary.

17 Transmission primary and secondary are
18 voltage designations. If you're served at the primary
19 level -- and I believe the staff's report of
20 March 19th -- March 2019 says this. If you're a large
21 industrial customer served a transmission, you don't
22 really use the distribution circuits, and substations,
23 and levels because you take service at such a high
24 voltage, you just don't use those facilities from Duke.

1 And within -- behind the meter or inside the fence,
2 whatever terminology you're familiar with, the customer
3 then does his own voltage transformation at his own
4 expense and has transformers and circuits inside the
5 fence.

6 So those rates don't allocate certain
7 distribution costs to higher voltage customers, and
8 that is completely appropriate. And I think most
9 utilities in the country do that. It's easier to see
10 for Duke because they have designated voltages on each
11 of those rates.

12 Q. Now, you said that is an appropriate
13 methodology. Why is that an appropriate methodology?
14 Is there a name for it?

15 A. Well, it's -- you don't allocate costs to
16 customers that they do not and cannot use. If you're a
17 transmission customer, you cannot use a secondary line
18 or a secondary transformer.

19 Q. And --

20 A. Cost causation.

21 Q. I apologize. Is there anything else you want
22 to add before I --

23 A. No, that's it.

24 Q. Okay. And CIGFUR -- excuse me.

1 Do CIGFUR and the Public Staff agree,
2 generally, that cost causation should be the principal
3 form of determining cost allocation?

4 A. I believe so. I heard the staff's panel use
5 that phrase a number of times, I think it was last
6 Thursday, and we do agree on that. And I don't want to
7 have us -- have anybody think that we don't get along
8 with the Public Staff, because we probably resolve
9 90 percent of our issues once we're able to put them
10 down on the table and talk about them.

11 Q. Is there anything inconsistent, in your
12 opinion, as between the settlement provisions contained
13 in CIGFUR's settlement and those contained in the
14 Public Staff's?

15 A. I don't think so. I've read the Public
16 Staff's settlement, and I think it's good, and it
17 enhanced some of the things in the CIGFUR settlement.

18 Q. Is there anything pertaining to the winter
19 peak that's different?

20 A. The Public Staff asked for studies regarding
21 the winter peak and other peaks. In our settlement, we
22 just asked for future studies for the summer peak, the
23 winter peak, and two peaks, which would be the highest
24 summer and the highest winter. We think it's not in

1 our settlement, and we asked Duke to do those studies
2 and then review those prior to the next case, and they
3 agreed to do that. The Public Staff asked for other
4 studies including those, and Duke agreed to do those.

5 Q. And you were about to say that you think, and
6 then I think you --

7 A. Yeah. Because you asked about settlements.
8 I would hope to see some recognition of the winter peak
9 in this case, frankly, and I -- or if the winter peak
10 is too abrupt of a change, at least do two peaks at the
11 highest summer and the highest winter would be more
12 appropriate.

13 Q. Why do you support the winter peak?

14 A. I have in my testimony, Duke did some
15 exhaustive studies with some consultants. I forget if
16 it was in combination with their 2016 integrated
17 resource plan or just separate studies. They do to
18 study, to plan their system, and in 2016 they formally
19 announced that they were changing from a summer
20 planning peak to a winter planning peak. Which means
21 the winter peak is their most important peak.

22 It's the peak used to determine their reserve
23 margin, which is how many plants they're going to build
24 or how much capacity they're going to buy. And I think

1 it's from 2016, these rates will be in effect to 2021.
2 It's five years since they formally announced the
3 winter peak is their planning peak, and I think it's
4 time to start recognizing that for cost causation and
5 cost allocation.

6 Q. Is there anything in the CIGFUR settlement
7 that limits Commission discretion or its
8 decision-making authority?

9 A. I don't think so. The Commission is the
10 final word on anything, and I don't think there's
11 anything in our settlement that ties the Commission's
12 hands in any way.

13 Q. As between the regulatory assistance project,
14 or RAP, and NARUC, which organization, in your opinion,
15 publishes more reliable and bias-free materials?

16 MS. DOWNEY: Chair Mitchell, I don't
17 recall Commissioner Brown-Blair asking questions on
18 this subject.

19 CHAIR MITCHELL: All right. Ms. Cress,
20 I'll remind you we're on questions on Commission's
21 questions. So please tailor your questions to
22 questions that Commissioner Brown-Blair asked.

23 MS. CRESS: Thank you, Chair Mitchell.

24 Q. To follow up on the conversation that you had

1 with Commissioner Brown-Bl and, which if I recall, had
2 to do with cost allocation methodologies, and if those
3 two organizations both have materials published related
4 to cost allocation methodologies, which, in your
5 opinion as between RAP and NARUC, would be more
6 reliable and bias-free?

7 MS. DOWNEY: Same objection. Same
8 objection.

9 CHAIR MITCHELL: All right. Ms. Cress,
10 limit your questions to questions on
11 Commissioner Brown-Bl and's question.

12 MS. CRESS: I think that's everything
13 from me. Thank you, Chair Mitchell.

14 CHAIR MITCHELL: All right. At this
15 point, there's nothing further for the witness.
16 Ms. Cress we will entertain a motion.

17 MS. CRESS: Yes, Chair Mitchell, thank
18 you. I move that Mr. Phillips' testimony exhibits
19 be moved into -- be entered into the record at this
20 time.

21 CHAIR MITCHELL: All right. Hearing no
22 objection, Ms. Cress, the motion is allowed.

23 (NP Exhibits 1 through 4 were admitted
24 into evidence.)

1 CHAIR MITCHELL: Mr. Phillips, thank you
2 for appearing before us today. You may step
3 down.

4 At this point in time, we will take our
5 afternoon break. We will go off the record. We
6 will go back on at 3:25.

7 (At this time, a recess was taken from
8 3:11 p.m. to 3:27 p.m.)

9 CHAIR MITCHELL: At this point, let's go
10 on the record. Are there any motions I need to
11 entertain or any procedural matters to be addressed
12 before we move into Duke's rebuttal case?

13 (No response.)

14 CHAIR MITCHELL: All right. Hearing
15 none, let's see, we will proceed with Duke. Is
16 that Mr. Jeffries? Mr. Marzo?

17 MR. ROBINSON: Yes, Chair Mitchell.
18 This is Camal Robinson. Before we begin, now that
19 we're moving into Duke's rebuttal case, just one
20 procedural matter. Chair Mitchell, last week I
21 believe the Commission agreed to excuse
22 Mr. Erik Liroy from testifying during our rebuttal
23 case. At this time the Company moves to enter the
24 prefilled rebuttal testimony of Mr. Liroy consisting

1 of 13 pages as attachment A into the record.

2 CHAIR MITCHELL: All right.

3 Mr. Robinson, hearing no objection to your
4 testimony, the prefilled testimony to Mr. Li oy and
5 the exhibit to that testimony will be admitted into
6 the record of evidence in this proceeding.

7 (Li oy Attachment A was admitted into
8 evidence.)

9 (Whereupon, the prefilled rebuttal
10 testimony of Erik Li oy was copied into
11 the record as if given orally from the
12 stand.)

13
14
15
16
17
18
19
20
21
22
23
24

1 **Q. PLEASE STATE YOUR NAME, BUSINESS AFFILIATION, BUSINESS**
2 **ADDRESS AND CURRENT POSITION.**

3 A. My name is Erik C. Lioy, I am a Dixon Hughes Goodman LLP (DHG) partner
4 and member of DHG's Forensics and Valuation Services Practice. DHG is a
5 top 20 accounting firm with over 2,000 partners and employees across the
6 United States and the United Kingdom. DHG is headquartered in Charlotte,
7 North Carolina at 4350 Congress St., Suite 900, Charlotte, NC 28209.

8 **Q. ON WHOSE BEHALF ARE YOU SUBMITTING YOUR TESTIMONY?**

9 A. I am submitting this testimony before the North Carolina Utilities Commission
10 ("Commission") on behalf of Duke Energy Carolinas, LLC ("DE Carolinas" or
11 the "Company").

12 **Q. PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND AND**
13 **PROFESSIONAL EXPERIENCE.**

14 A. I received a Bachelor of Science in Business Administration (BSBA) from
15 Duquesne University in 1993 and a Master of Business Administration (MBA)
16 from the University of Pittsburgh in 2001. I am a Certified Public Accountant
17 (CPA), licensed in the state of North Carolina. I also hold the following
18 credentials: Certified in Financial Forensics (CFF), Certified Construction
19 Auditor (CCA), Certified Global Management Accountant (CGMA) and
20 Certified Fraud Examiner (CFE). I have over 25 years of professional
21 experience performing a wide range of accounting and financial analyses in
22 connection with litigation, regulatory and other matters. I have provided expert
23 testimony at deposition and trial in federal and state courts and arbitrations. I

1 have extensive experience preparing calculations and performing analyses
2 using the time value of money concept. I have used this concept and its
3 associated formulas beginning in my days as an undergraduate student, and
4 continuing on a regular basis throughout my career. I estimate that I have
5 performed time value of money calculations hundreds of times over the past 30
6 years. In preparing those calculations I have, as I have done in this matter,
7 followed standard methodologies and referenced accepted treatise and
8 professional guidance such as the American Institute of Certified Public
9 Accountants (AICPA) Forensic and Valuation Services Practice Aid published
10 in 2019 and titled *Discount Rates, Risk and Uncertainty in Economic Damages*
11 *Calculations*.

12 A recap of my professional and educational background, including a list
13 of my testimony in prior cases, is included as Attachment A to my testimony.

14 **Q. HAVE YOU PREVIOUSLY TESTIFIED BEFORE THIS**
15 **COMMISSION?**

16 A. No.

17 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

18 A. The purpose of my testimony is to respond to and comment upon the
19 Supplemental Testimony (“Supplemental Testimony”) of Steven C. Hart, a
20 witness sponsored by the Office of the Attorney General (“AGO”). AGO
21 Witness Hart’s Supplemental Testimony was accepted by the Commission by
22 its Order entered April 9, 2020. In his Supplemental Testimony, Witness Hart
23 recommended certain disallowances be applied to the coal ash basin closure

1 costs that DE Carolinas incurred during the period from January 1, 2018
2 through January 31, 2020 (the “Cost Recovery Period”), which it seeks to
3 recover in this case. Specifically, Witness Hart performed an analysis, which
4 he terms a “time value of money” analysis, and related calculations that purport
5 to measure the alleged difference between the costs incurred during the Cost
6 Recovery Period and costs which should have been incurred at various earlier
7 points in time – 1989, 1995, 2003, and 2010. I demonstrate in my testimony
8 that Witness Hart’s calculations do not correctly utilize the time value of money
9 methodology, and, therefore are flawed and not in accord with generally
10 accepted financial practices.

11 **Q. WHAT INFORMATION DID YOU REVIEW IN PREPARING YOUR**
12 **TESTIMONY?**

13 A. In addition to Witness Hart’s Supplemental Testimony, I reviewed Witness
14 Hart’s direct testimony filed February 18, 2020 and a Microsoft Excel
15 spreadsheet (named “DEC Cost Reduction Spreadsheet”) submitted to the
16 Company by the AGO on or about March 4, 2020. I understand the spreadsheet
17 constitutes Witness Hart’s workpapers, and were prepared by him in support of
18 his Supplemental Testimony. I also was provided and have reviewed the
19 transcript of Witness Hart’s initial deposition taken March 2, 2020 (“Initial
20 Deposition”), as well as the transcript of his deposition taken April 28, 2020 in
21 both this Docket and the currently pending Duke Energy Progress, LLC rate
22 case, Docket No. E-2, Sub 1219 (the “DEC/DEP Deposition”). I note that his

1 workpapers for the DE Carolinas docket were referenced in the DEC/DEP
2 Deposition as Exhibit 3.

3 **Q. BASED ON YOUR ANALYSIS AND REVIEW, WHAT OPINIONS**
4 **WERE YOU ABLE TO REACH REGARDING WITNESS HART'S**
5 **SUPPLEMENTAL TESTIMONY?**

6 A. It is my expert opinion that Witness Hart's proposed cost disallowance
7 purporting to apply "time value of money" concepts is based on a flawed and
8 incorrect analysis. His testimony and calculations demonstrate a fundamental
9 misunderstanding of – and, therefore, a misapplication of – the concept of time
10 value of money. His testimony is thus not in accord with standard and well-
11 established methodologies, and, accordingly, his conclusions based on that
12 analysis are flawed and unreliable.

13 **Q. PLEASE EXPLAIN THE CONCEPT OF "TIME VALUE OF MONEY."**

14 A. Time value of money is a financial concept used to value a sum of money at
15 different points in time. The underlying premise of the concept is that when
16 comparing sums of money over different periods of time, you need to factor in
17 potential earning power of the money. Very simply, if you can earn 5% annual
18 interest, a dollar today will be worth \$1.05 in a year from now. The inverse is
19 true, a dollar a year from now is a worth approximately \$0.95 today. Time value
20 of money therefore allows you to determine what a given sum of money would
21 be worth at different points in time.

1 **Q. IS THERE A MATHEMATICAL EQUATION USED TO DETERMINE**
 2 **THE TIME VALUE OF A SUM OF MONEY AT A DIFFERENT**
 3 **PERIOD IN TIME?**

4 A. Yes. The mathematical equation for calculating the present value of a future
 5 dollar amount is:

$$6 \quad PV = FV / (1+r)^N$$

7 Where PV = present value, FV = future value, r = rate and N=periods

8 **Q. IF I TOLD YOU THAT I WANTED TO KNOW WHAT THE VALUE OF**
 9 **\$100 TODAY WAS 20 YEARS AGO, YOU COULD CALCULATE**
 10 **THAT?**

11 A. Yes, although the answer will vary according to the interest rate used. If you
 12 assume a 3% interest rate, \$100 dollars in today's dollars is equal to
 13 approximately \$55 in 2000 (20 years ago) dollars.

14 **Q. ARE THOSE AMOUNTS, \$55 20 YEARS AGO AND \$100 TODAY,**
 15 **EQUAL?**

16 A. Yes. Assuming a 3% interest rate, \$55 dollars in 2000 dollars (20 years ago) is
 17 the equivalent of \$100 in today's dollars. You can see this from the formula set
 18 out above:

$$19 \quad \$55 = \$100 / (1+.03)^{20}$$

20 **Q. CAN YOU EXPLAIN WITNESS HART'S METHODOLOGY IN**
 21 **CONNECTION WITH HIS TIME VALUE OF MONEY**
 22 **CALCULATION?**

23 A. Yes. Witness Hart applies a three-step process in his calculation. He first takes
 24 the cost of the coal ash compliance work performed by DE Carolinas in the

1 period from January 1, 2018 through June 30, 2019 and makes certain
2 adjustments to arrive at total cost of approximately \$343 million, which he
3 defines in his workpapers as the “Revised Cost.” Although those costs were
4 incurred between January 1, 2018 and June 30, 2019, he treated them as being
5 incurred all in 2014, which is one of the errors in his work. Ignoring for the
6 moment that error, in his second step Witness Hart then applies the time value
7 of money concept to attempt to calculate what the Revised Cost was worth at
8 various points in time in the past (specifically, 1989, 1995, 2003, and 2010)
9 using an average inflation rate for each period. Finally, in his third step,
10 Witness Hart compares the amount he calculates using his time value of money
11 methodology at those various points in the past to the Revised Cost, subtracting
12 in each instance the calculated amounts (expressed in prior period dollars) from
13 the Revised Cost (expressed in 2014 dollars) to arrive at a portion of his
14 recommended disallowance at those various points in time, a portion that he
15 calls the “inflation cost.” In short, he attempted to calculate some (but not all)
16 of the costs incurred during the Cost Recovery Period, expressed the resulting
17 figures in 1989, 1995, 2003, and 2010 dollars, and compared the amount for
18 each of those years to the actual amount of costs incurred in 2018 and part of
19 2019 which he erroneously treats as having been incurred in 2014 dollars.

20 **Q. CAN YOU PROVIDE US WITH AN EXAMPLE?**

21 A. Yes, let’s take for example Witness Hart’s recommended “inflation cost”
22 disallowance based upon his calculation for 1989. Working through his first
23 two steps and based upon his workpapers and the testimony he provided in the

1 DEC/DEP Deposition, Witness Hart determined through trial and error that
2 \$171,500,000 (expressed in 1989 dollars) when future valued to 2014 would be
3 worth \$342,843,293.06, which he deemed close enough to the Revised Cost
4 (approximately \$343 million). In his third step, he then subtracts this 1989
5 calculated amount (\$171.5 million) from the Revised Cost to arrive at what he
6 refers to as “the inflation cost [calculated as of 1989] between the time DEC
7 knew or should have known to take further action to address groundwater
8 contamination at the basin.” (Hart Supplemental Testimony, p. 126, lines 8-9).
9 Thus, Witness Hart calculates the “inflation cost” as of 2014 to be
10 approximately \$171 million (\$343 million - \$172 million = \$171 million).

11 **Q. WHAT DOES THAT \$171 MILLION AMOUNT REPRESENT?**

12 A. That difference (\$171 million dollars) is simply the arithmetic difference
13 between the Revised Cost (or, in actuality, a sum derived through trial and error
14 to be “close enough” to the Revised Cost) expressed in 2014 dollars and the
15 Revised Cost (or, again, in actuality a sum derived through trial and error to be
16 “close enough” to the Revised Cost) expressed in 1989 dollars. The Revised
17 Cost (or, once again, in actuality a sum “close enough” to the Revised Cost as
18 indicated above) is simply inflation adjusted using the interest rate used by
19 Witness Hart, which appears to be the Consumer Price Index or CPI.

1 **Q. DOES WITNESS HART'S TIME VALUE OF MONEY ANALYSIS**
2 **CORRECTLY UTILIZE TIME VALUE OF MONEY**
3 **METHODOLOGY?**

4 A. No. The point of calculating the time value of money is to make things
5 equivalent, so that a comparison of costs at different time periods can be made
6 using constant dollars. Under his calculation, \$343 million in today's dollars
7 (again ignoring Witness Hart's error of using 2014 instead of "today") is
8 equivalent to \$172 million in 1989 dollars. But to assert, as Witness Hart does,
9 that there is a "difference" between these figures actually results from an apples
10 (1989 dollars) to oranges ("today's" – although actually 2014 – dollars)
11 comparison. In fact, these amounts are equivalent, just expressed at different
12 points in time.

13 A correct apples-to-apples time value of money analysis would
14 determine that those amounts, compared in constant dollars, are equivalent.
15 Witness Hart's analysis actually demonstrates this – in constant dollars, the
16 difference between the cost of the work had it been performed in 1989 (\$172
17 million in 1989 dollars, or its equivalent in today's dollars, \$343 million) and
18 the Revised Cost is ZERO.

19 **Q. WOULD THE SAME RESULT FOLLOW USING WITNESS HART'S**
20 **OTHER TIME PERIODS?**

21 A. Yes. For each of his other time periods (1995, 2003, and 2010) the difference,
22 in constant dollars, of the cost of the work, had it been performed as of those
23 earlier periods, and the Revised Cost is also ZERO. This is because, as

1 demonstrated by his calculations, the cost of work at those earlier periods is the
2 equivalent of the Revised Cost, but is simply expressed in earlier period dollars.

3 **Q. DO YOU UNDERSTAND WHAT WITNESS HART WAS TRYING TO**
4 **ACCOMPLISH IN HIS TIME VALUE OF MONEY CALCULATION?**

5 A. It is my understanding based on reading his written testimony and deposition
6 transcripts that he was attempting to quantify the amount DE Carolinas would
7 have spent as of the earlier time periods in his analysis (1989, 1995, 2003, and
8 2010) in an attempt, however flawed, to quantify alleged imprudently incurred
9 costs.

10 **Q. DID WITNESS HART ACCOMPLISH THAT GOAL THROUGH HIS**
11 **USE OF THE TIME VALUE OF MONEY CALCULATION YOU**
12 **DESCRIBED?**

13 A. No. In fact, as I demonstrate above, the correct result of calculations when
14 applying (instead of misapplying) time value of money methodology is that
15 there is no difference between the Revised Cost expressed in “today’s” (or
16 2014) dollars and the Revised Cost expressed in earlier period dollars.

17 All Witness Hart did is make a mathematical calculation by subtracting
18 the Revised Cost (expressed in earlier period dollars) from the Revised Cost
19 (expressed in “today’s” – actually 2014 – dollars). At his deposition Witness
20 Hart indicated that he “didn’t know of” any standard texts or peer reviewed
21 journals that supported his application of the time value of money concept in
22 this fashion (DEC/DEP Deposition, p. 76), indicating that it was just
23 subtraction. But is also clear from his deposition that Witness Hart actually

1 understands that the time value of money concept is designed to make
2 equivalent sums of money expressed in different period values. For example,
3 he indicated that he had on a number of occasions discounted future damages
4 or costs to be incurred back to present value so as to make a claimant whole:

5 A: ...So we are looking at discounting the cost for its future
6 value if you receive a lump sum payment today for the
7 remediation cost.

8 Q: In order to ensure that the claimant receives that future
9 value in a lump sum today, correct?

10 Q: Correct.

11 (DEC/DEP Deposition, pp. 55-56). Proper application of the time value of
12 money concept is premised on making values equivalent even though expressed
13 at different times, in order to account for inflation or the earning power of
14 money. Witness Hart's "just subtraction" method, for which he indicates no
15 support, misapplies the time value of money concept.

16 Moreover, there are a number of factors that would need to be
17 considered to determine what DE Carolinas would have spent in 1989 (or as of
18 any of the other earlier time periods). For example, to fully evaluate work that
19 would or could have been done in, say, 1989 would require the evaluator to take
20 into account different applicable laws and regulations in 1989 as compared to
21 today, and different technologies, means and methods available in 1989 as
22 compared to today, among other potential differences. Witness Hart does not
23 even attempt to do this – indeed, he indicates that doing so presents many
24 difficulties, including the difficulty "at this point in time to retroactively
25 determine what costs would have been incurred 10 or more years ago."

1 (Supplemental Testimony, p. 28, line 22 – p. 129, line 1). I agree – Witness
2 Hart’s calculation is purely speculative, not based on reasonable assumptions,
3 and, accordingly, wholly unreliable.

4 **Q. YOU HAVE EXPLAINED IN DETAIL HOW WITNESS HART**
5 **ERRONEOUSLY USED THE TIME VALUE OF MONEY**
6 **METHODOLOGY IN ARRIVING AT HIS CONCLUSIONS.**
7 **WITHOUT REGARD TO THE METHODOLOGICAL ISSUES**
8 **PREVIOUSLY DISCUSSED, DID YOU NOTE ANY OTHER ERRORS**
9 **WITH HIS CALCULATIONS?**

10 A. Yes. First, it is important to note that I have not been asked to, nor have I
11 validated the data used by Witness Hart in his calculations. I simply took that
12 data at face value, inasmuch as it is very clear that he has simply misapplied the
13 time value of money concept.

14 That being said, Witness Hart made a number of errors. As a threshold
15 matter, he did not actually calculate the time value of money correctly, but, as
16 he testified to, used a trial and error method to reach an approximation of the
17 actual amount. In addition, he takes costs incurred over a period of time in 2018
18 and 2019 and treats them as being incurred on a single day, December 31, 2014.
19 Witness Hart then discounts them back to January 1 of each specific year. By
20 treating costs in 2018 and 2019 as occurring in 2014, he completely ignores the
21 time value of money concept. Further, his approach of assuming all costs
22 (hundreds of millions of dollars-worth) occurred on a single day for purposes
23 of his calculation defies reason and normal convention where the costs are

1 incurred and spread out over multiple years. Taking these factors into
2 consideration, even if one were to accept his methodology (which I have
3 explained does not make sense) his calculations are wholly unreliable, not
4 prepared in accordance with normal conventions, and wholly speculative.

5 **Q. DOES THIS CONCLUDE YOUR SUPPLEMENTAL REBUTTAL**
6 **TESTIMONY?**

7 A. Yes.

1 MR. ROBINSON: Thank you.

2 CHAIR MITCHELL: All right. Any
3 additional procedural matters?

4 (No response.)

5 CHAIR MITCHELL: All right. Duke, you
6 may call your witnesses.

7 MR. JEFFRIES: Chair Mitchell, this is
8 Jim Jeffries on behalf of Duke Energy Carolinas.
9 Myself and Mr. Marzo will be handling Duke's first
10 rebuttal testimony, and calls Mr. David Doss and
11 Mr. John Spanos to the stand.

12 CHAIR MITCHELL: All right. Thank you,
13 Mr. Jeffries. There's Mr. Spanos, and there's
14 Mr. Doss.

15 Whereupon,

16 DAVID L. DOSS, JR. AND JOHN J. SPANOS,
17 having first been duly affirmed, were examined
18 and testified as follows:

19 CHAIR MITCHELL: All right.

20 Mr. Jeffries, Mr. Marzo, you all may proceed.

21 MR. JEFFRIES: Thank you,
22 Chair Mitchell. I will begin with Mr. Spanos.

23 DIRECT EXAMINATION BY MR. JEFFRIES:

24 Q. Mr. Spanos, welcome back for your rebuttal

1 round.

2 Could you state your name and business
3 address for the record, please?

4 A. (John J. Spanos) John J. Spanos, 207 Seventh
5 Avenue, Camp Hill, Pennsylvania 17011.

6 Q. Mr. Spanos, you're the same John Spanos that
7 prefiled rebuttal testimony in this proceeding on
8 March 4, 2020, consisting of 39 pages; is that correct?

9 A. That is correct.

10 Q. And was that testimony prepared by you or
11 under your direction?

12 A. Yes, it was.

13 Q. Do you have any corrections to that testimony
14 as filed?

15 A. I do not.

16 Q. Mr. Spanos, if I asked you the same questions
17 that are set forth in your prefiled rebuttal testimony
18 while you were on the stand today, would your answers
19 be the same?

20 A. Yes, they would.

21 Q. And, Mr. Spanos, have you also prepared a
22 summary of your rebuttal testimony?

23 A. Yes, I have.

24 MR. JEFFRIES: And, Chair Mitchell, I

1 will note for the record that that summary has been
2 distributed to the parties and filed with the
3 Commission, I believe. Based on Mr. Spanos'
4 answers the last few minutes, we would move that
5 his prefiled rebuttal testimony and summary be
6 entered into the record as if given orally from the
7 stand.

8 CHAIR MITCHELL: All right. Hearing no
9 objection to your motion, Mr. Spanos' prefiled
10 rebuttal testimony and his rebuttal testimony
11 summary will be copied into the record as if given
12 orally from the stand.

13 (Whereupon, the prefiled rebuttal
14 testimony and summary of testimony of
15 John J. Spanos was copied into the
16 record as if given orally from the
17 stand.)
18
19
20
21
22
23
24

I. WITNESS IDENTIFICATION AND QUALIFICATIONS 3

II. PURPOSE AND OVERVIEW OF TESTIMONY 3

III. NET SALVAGE 5

 A. Introduction..... 5

 B. The Company’s Approach for Net Salvage is Consistent with Commission
 Precedent and Depreciation Authorities 10

 C. Public Staff’s Interim Net Salvage Proposal for Other Production Plants 19

IV. LIFE OF AMI METERS..... 22

V. LIFE SPANS OF CLIFFSIDE UNIT 5 AND ALLEN 24

VI. ASH POND COSTS 27

I. WITNESS IDENTIFICATION AND QUALIFICATIONS

Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.

A. My name is John J. Spanos and my business address is 207 Senate Avenue, Camp Hill, Pennsylvania.

Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?

A. I am employed by Gannett Fleming Valuation and Rate Consultants, LLC as President.

Q. ARE YOU THE SAME JOHN J. SPANOS THAT PREVIOUSLY PROVIDED DIRECT TESTIMONY IN THIS PROCEEDING?

A. Yes.

II. PURPOSE AND OVERVIEW OF TESTIMONY

Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?

A. My rebuttal testimony addresses the testimonies of Commission Public Staff witnesses Roxie McCullar and Michelle M. Boswell regarding Public Staff's proposed adjustments to the depreciation rates submitted by Duke Energy Carolinas, LLC ("DE Carolinas" or the "Company") in this case. I also respond to Public Staff witness Maness' testimony around the issue of whether prior depreciation studies included costs for the closure of coal ash facilities in net salvage percentages.

Q. PLEASE SUMMARIZE YOUR REBUTTAL TESTIMONY.

A. My testimony responds to the depreciation related proposals of the Public Staff witnesses mentioned above. In some instances, Ms. McCullar's proposals are not

1 consistent with the concepts decided by the Commission in Docket No. E-7, Sub
2 1146. Specifically, Ms. McCullar's proposals for net salvage are not established
3 in a manner that will recover the full amount of future net salvage costs.
4 Additionally, Ms. McCullar proposed to extend the life of AMI Meters, despite the
5 fact that none of the factors affecting the life of these assets have changed since
6 the Commission accepted a 15-year average service life in Docket No. E-7, Sub
7 1146.

8 Additionally, Public Staff has failed to incorporate new information and
9 data to update the estimates for certain accounts in the Company's current rate
10 case from those adopted by the Commission the Company's last rate case. In these
11 instances – specifically the interim net salvage for production plant accounts and
12 the life spans of Allen and Cliffside Unit 6 – additional data and information since
13 the last study provides support for changes to the currently approved depreciation
14 parameters. Thus, unlike many of the changes proposed by Ms. McCullar in which
15 she proposes to change depreciation concepts, the changes I have recommended
16 are based on additional data – not a change in concepts.

17 In addition to the issues I address in my testimony, the Depreciation Study
18 incorporates the full decommissioning cost values established by Mr. Kopp, Burns
19 and McDonnell, from the last rate case which justifies the most appropriate
20 contingency component in the decommissioning estimates for the Company's

1 power plants.¹ Therefore, the full decommissioning estimate in the Depreciation
2 Study in this case incorporates the 20% contingency component.

3 III. NET SALVAGE

4 A. Introduction

5 Q. WHAT IS NET SALVAGE?

6 A. Net salvage, as used in depreciation, is defined as gross salvage less cost of
7 removal. When an asset is retired it may have scrap or reuse value, which is gross
8 salvage. There is also a cost to retire the asset. For example, the retirement of a
9 distribution pole typically requires a multiple person crew and heavy equipment
10 to remove the pole from the ground and cut the pole for disposal. There also may
11 be disposal costs for the pole. If the costs to remove the equipment from service
12 are greater than the salvage value of the asset, then the net salvage is referred to as
13 negative net salvage.

14 Q. SHOULD NET SALVAGE BE DETERMINED AS AN ESTIMATE OF THE 15 COST TO RETIRE AN ASSET TODAY OR AS THE FUTURE COST TO 16 RETIRE AN ASSET AT THE TIME OF ITS EXPECTED RETIREMENT?

17 A. Net salvage is estimated as the cost to retire an asset, net of any gross salvage, at
18 the time the asset is expected to be retired. Net salvage is not estimated as today's
19 cost to retire an asset. The reason for this is that if today's costs were estimated,

¹ See *Rebuttal Testimony of Jeffrey T. Kopp for Duke Energy Carolinas*, Docket No. E-7, Sub 1146, pp. 11-15 (February 6, 2018).

1 then the application of straight-line depreciation would typically fail to recover the
2 full cost to retire the asset because costs tend to increase over time.

3 **Q. DID THE COMMISSION RULE ON THIS CONCEPT IN DOCKET NO. 7,**
4 **SUB 1146?**

5 A. Yes. In that docket, Ms. McCullar challenged the inclusion of the full future net
6 salvage cost in depreciation and instead proposed to only include estimates of net
7 salvage costs at current cost levels. The Commission determined that the full
8 future net salvage cost should be included, stating that:

9 Considering all the evidence, the Commission finds and concludes
10 that the escalation of terminal net salvage cost and the use of the
11 straight-line method of depreciation in determining escalation as
12 performed in the DEC Decommissioning Study is just and
13 reasonable, appropriate for use in this case, and is adopted.²

14 The Commission also concluded that estimating net salvage as the future costs to
15 retire an asset is consistent with authoritative texts and depreciation practices:

16 The testimony and evidence presented in this case demonstrates
17 that authoritative texts and sound depreciation practices support
18 escalating terminal net salvage costs to the date that the costs are
19 expected to be incurred.³

20 As an example, the Commission cited to the National Association of Regulatory
21 Utility Commissioners' ("NARUC") *Public Utility Depreciation Practices*:

22 Under presently accepted concepts, the amount of depreciation to
23 be accrued over the life of an asset is its original cost less net
24 salvage. Net salvage is the difference between gross salvage that

² Sub 1146 Order at p. 175.

³ Sub 1146 Order at p. 174

1 will be realized when the asset is disposed of and the costs of
2 retiring it.⁴

3 **Q. ARE STAFF'S NET SALVAGE PROPOSALS IN THE INSTANT CASE**
4 **CONSISTENT WITH THE COMMISSION'S ORDER IN DOCKET NO. E-**
5 **7, SUB 1146?**

6 A. Yes and no. Staff's proposed net salvage estimates for decommissioning the
7 Company's power plants are escalated to the date of retirement, consistent with
8 Commission order.⁵ However, her actual proposal notwithstanding, Ms. McCullar
9 again discusses this concept in her testimony and appears to argue instead for only
10 escalating costs to the year 2023.⁶ As I have discussed, the Commission has
11 already reviewed this concept in DE Carolinas' previous case, did not find Ms.
12 McCullar's arguments persuasive, and found that the Company's approach is
13 appropriate.

14 While Ms. McCullar's actual proposed depreciation rates incorporate the
15 escalation concept consistent with the Commission's Decision, she does make one
16 proposal for net salvage for distribution plant that is not consistent with the
17 Commission's decision in Docket No. E.7 Sub 1146. Ms. McCullar proposes a
18 less negative net salvage estimate for Account 366, Underground Conduit. While
19 overall her proposal for this account does not have as significant an impact as her
20 proposals for other accounts, she does not provide any statistical basis for her

⁴ Sub 1146 Order at p. 174, citing NARUC at p. 18. (Emphasis added in Commission order)

⁵ McCullar at 15:1-7.

⁶ McCullar at 20-21.

1 proposal other than to compare her results to the Company's recently recorded
2 costs. Additionally, she supports her proposal in testimony by arguing against
3 including future inflation in net salvage estimates. As I have discussed, the
4 Commission has already decided against Ms. McCullar's opinion on this concept
5 and has found that the Company's approach is widely supported.

6 **Q. HAS THE COMMISSION PREVIOUSLY RECOGNIZED PROBLEMS**
7 **WITH MS. MCCULLAR'S APPROACH TO ESTIMATING NET**
8 **SALVAGE?**

9 A. Yes. In addition to recognizing that the Company's approach is widely accepted
10 and consistent with authoritative texts and depreciation practices, the Commission
11 observed that Ms. McCullar's approach has previously found to be deficient:

12 [O]ther state utility commissions have rejected witness McCullar's
13 alternative approach as unsupported. For example, in a recent case
14 before the Washington Utilities and Transportation Commission
15 (WTC), witness McCullar advanced similar arguments against the
16 escalation of terminal net salvage costs along with other
17 recommendation related to depreciation. In rejecting the
18 recommendation, the WTC noted that Public Counsel and witness
19 McCullar provided no response to the critique that witness
20 McCullar's approaches were not supported by authoritative
21 accounting literature. The WTC found witness McCullar's net
22 salvage proposal "[v]ague in its methodology, not supported by
23 authoritative accounting literature, and supported by unwarranted
24 assumptions."⁷

25 **Q. HOW IS NET SALVAGE ESTIMATED IN A DEPRECIATION STUDY?**

26 A. Net salvage estimates are expressed as a percentage of the original cost retired.
27 For example, if an account has a net salvage estimate of negative 50%, then a

⁷ Order at 175. Footnotes omitted.

1 \$1,000 asset would be expected to, on average, cost \$500 to retire, net of any gross
2 salvage. The method of determining the estimated net salvage percent depends on
3 the type of property. For power plants, the estimate is typically based on a
4 decommissioning study, with additional net salvage incorporated for interim
5 retirements (i.e., those that occur prior to the final retirement of the plant). These
6 costs are typically estimates of the cost to retire a facility today, and therefore need
7 to be adjusted to estimate the cost that will be incurred in the future when the plant
8 is actually retired.

9 For mass property accounts such as those for transmission and distribution
10 plant, net salvage estimates are based in part on statistical analyses of historical
11 net salvage data. In this analysis, net salvage (as well as its components of gross
12 salvage and cost of removal) are expressed as a percentage of retirements. This
13 approach, which is widely accepted in the industry and supported by depreciation
14 textbooks, is referred to as the traditional method.

1 **B. The Company's Approach for Net Salvage is Consistent with Commission**
2 **Precedent and Depreciation Authorities**

3 **Q. ON PAGES 30 AND 31 OF HER TESTIMONY MS. MCCULLAR CITES**
4 **TO DECISIONS FROM FOUR STATE COMMISSIONS AND THE**
5 **DISTRICT OF COLUMBIA THAT SHE CLAIMS "ADOPTED FUTURE**
6 **NET SALVAGE PERCENT THAT RECOGNIZES THE TIME VALUE OF**
7 **COST OF REMOVAL DUE TO INFLATION." DO THE ORDERS CITED**
8 **BY MS. MCCULLAR SUPPORT THAT HER PROPOSED APPROACH IS**
9 **WIDELY ACCEPTED?**

10 **A. No. The existence of a handful of instances in which different approaches were**
11 **used does not disprove that the Company's approach for net salvage is used by the**
12 **vast majority of jurisdictions. Additionally, two of the state jurisdictions cited by**
13 **Ms. McCullar do not use the type of approach claimed by Ms. McCullar. Rather**
14 **than adopting future net salvage estimates that "recognize the time value of cost**
15 **of removal due to inflation," New Jersey and Pennsylvania do not include future**
16 **net salvage estimates in depreciation.⁸ Instead, in these jurisdictions net salvage**
17 **is recovered either as it is incurred or after the costs are incurred.**

⁸ That this is the case can be seen in the plain language of the citations to New Jersey and Pennsylvania on pages 30 and 31 of Ms. McCullar's testimony.

1 **Q. ON PAGES 21 AND 22 OF HER TESTIMONY, MS. MCCULLAR ALSO**
2 **CITES TO FOUR CASES THAT SHE CLAIMS “REMOVED THE**
3 **ESCALATION OF ESTIMATED FUTURE TERMINAL NET SALVAGE**
4 **COSTS.” DO THESE ORDERS PROVIDE JUSTIFICATION FOR THE**
5 **COMMISSION REVERSING ITS DECISION IN DOCKET NO. E-7, SUB**
6 **1146?**

7 **A.** No. None of these cases change that the Commission has already decided this
8 issue in the Company’s previous case. Additionally, of the four cases Ms.
9 McCullar cites, one is a settlement agreement and two are from more than a decade
10 ago (one is from 2005 and one is from 2007). Since that time, a number of power
11 plants have been retired and decommissioned – many prior to being fully
12 depreciated and without full recovery of terminal net salvage. This has supported
13 the need to properly incorporate future net salvage costs in depreciation rates for
14 generation facilities. Accordingly, the cases Ms. McCullar cites are not
15 particularly relevant to the instant case, in particular because the Commission has
16 already found the Company’s approach to be appropriate.

17 **Q. HAS THE COMMISSION ALSO FOUND THAT THE COMPANY’S**
18 **APPROACH TO NET SALVAGE IS USED BY THE VAST MAJORITY OF**
19 **REGULATORY JURISDICTIONS?**

20 **A.** Yes. In the Decision in Docket No. E-7 Sub 1146, which was issued in June of
21 2018, the Commission recognized that:

1 The fact is the vast majority of jurisdictions use a method for net
2 salvage in which future net salvage is estimated at its future cost
3 and recovered through straight-line depreciation (also known as the
4 traditional method). Approximately 46 out of 50 jurisdictions
5 recover future costs using the straight-line depreciation method.⁹

6 While Ms. McCullar cites to a handful of cases she claims to support her
7 approach to net salvage, these are in the minority and the vast majority of
8 jurisdictions use the Company's approach.

9 **Q. IS RECOVERING THE FUTURE COST OF NET SALVAGE**
10 **CONSISTENT WITH THE UNIFORM SYSTEM OF ACCOUNTS?**

11 A. Yes. The Uniform System of Accounts ("USOA") specifically defines net salvage
12 as follows:

13 19. Net salvage value means the salvage value of property
14 retired less the cost of removal.

15
16 Cost of removal is defined as:

17 10. Cost of removal means the cost of demolishing,
18 dismantling, tearing down or otherwise removing electric
19 plant, including the cost of transportation and handling
20 incidental thereto. It does not include the cost of removal
21 activities associated with asset retirement obligations that
22 are capitalized as part of the tangible long-lived assets that
23 give rise to the obligation. (See General Instruction 25).

24
25 Finally, cost is defined as (emphasis added):

26 9. Cost means the amount of money actually paid for
27 property or services. When the consideration given is other

⁹ Order at 175

1 than cash in a purchase and sale transaction, as distinguished
2 from a transaction involving the issuance of common stock
3 in a merger or a pooling of interest, the value of such
4 consideration shall be determined on a cash basis.
5

6 Read together, these definitions make clear that the USOA specifies that cost of
7 removal, which as part of net salvage must be recovered through depreciation
8 expense, is the actual amount that is paid at the time of the transaction. Because
9 net salvage will occur in the future, it is an estimate of the future cost that must be
10 included in depreciation rates.

11 **Q. HAS FERC CONFIRMED THAT THE ESTIMATED FUTURE NET**
12 **SALVAGE COST SHOULD BE INCLUDED IN DEPRECIATION?**

13 A. Yes. FERC has clarified that not only should future net salvage estimates include
14 future inflation (which are recovered on a straight-line basis rather than a present
15 value basis), but that failing to include future inflation results in intergenerational
16 inequity:

17 We affirm the Presiding Judge's finding that Entergy has
18 demonstrated that the decommissioning cost estimate should
19 be escalated three percent annually to the retirement dates
20 estimated for Entergy Arkansas' steam production units.
21 Based on the record before us, we agree with the Presiding
22 Judge that it is reasonable for the current decommissioning
23 costs to be inflated to reflect future costs of
24 decommissioning at the time of retirement in order to avoid
25 intergenerational inequities between current and future
26 ratepayers.¹⁰

27 **Q. ON PAGES 27 AND 28 OF HER TESTIMONY, MS. MCCULLAR CITES**
28 **TO NARUC's *PUBLIC UTILITY DEPRECIATION PRACTICES AND***

¹⁰ 142 FERC ¶ 61,022 at P 175. (Emphasis added)

1 **WOLF AND FITCH'S DEPRECIATION SYSTEMS. DO THESE TEXTS**
2 **SUPPORT HER APPROACH FOR NET SALVAGE?**

3 A. No. As discussed previously, the Commission found in DEC's previous rate case
4 that NARUC supported the Company's approach for net salvage. Ms. McCullar's
5 citations do not dispute this point and a more comprehensive review demonstrates
6 that neither text supports the type of analysis she performed. Further, her
7 discussion of these texts does not put the quotes that she cites in the proper context.
8 For example, Ms. McCullar presents a quote that, without context, may give the
9 appearance that NARUC believes the inclusion of future net salvage costs is
10 problematic due to the impact of inflation. The portion she cites reads:

11 The sensitivity of salvage and cost of retirement to the age
12 of the property retired is also troublesome. Due to inflation
13 and other factors, there is a tendency for costs of retirement,
14 typically labor, to increase more rapidly than material
15 prices.¹¹

16 However, the very next sentences on page 19 of NARUC make clear that the future
17 costs, including the impact of inflation, should be included in depreciation:

18 In an increasing number of instances, the average net salvage
19 is estimated to be a large negative number when expressed
20 as a percentage of original cost, sometimes in excess of
21 negative 100%. This may look unrealistic but is appropriate
22 and necessary so that the required cost allocation occurs.¹²

¹¹ McCullar at 28:8-12, citing *Public Utility Depreciation Practices* at 19.

¹² *Public Utility Depreciation Practices* at 19.

1 **Q. PLEASE EXPLAIN FURTHER THAT NARUC AND WOLF AND FITCH**
2 **SUPPORT THAT THE NET SALVAGE INCLUDED IN DEPRECIATION**
3 **SHOULD REPRESENT FUTURE, NOT CURRENT, COSTS.**

4 **A. In the passage cited by the Commission in Docket No. E-7, Sub 1146, NARUC**
5 **explains the following:**

6 [U]nder presently accepted concepts, the amount of
7 depreciation to be accrued over the life of an asset is its
8 original cost less net salvage. Net salvage is difference
9 between the gross salvage that will be realized when the
10 asset is disposed of and the cost of retiring it.¹³ (Emphasis
11 added)

12 Wolf and Fitch also explain that net salvage should be included in depreciation and
13 that it should be recognized as a future cost:

14 The matching principle specifies that all cost incurred to
15 produce a service should be matched against the revenue
16 produced. Estimated future costs of retiring an asset
17 currently in service must be accrued and allocated as part of
18 the current expenses.¹⁴

19 In the same paragraph, the authors are clear that inflation is part of the future cost
20 of net salvage, stating that:

21 Negative salvage is a common occurrence. With inflation,
22 the cost of retiring long-lived property, such as a water main,
23 may exceed the original installed cost.¹⁵

24 Wolf and Fitch then address intergenerational equity, stating:

25 The accounting treatment of these future costs is clear. They
26 are part of the current cost of using the asset and must be

¹³ NARUC Manual, p. 18.

¹⁴ Wolf and Fitch, p. 7.

¹⁵ Ibid, p. 8.

1 matched against revenue. While the current consumers
 2 would say they should not pay for future costs, it would be
 3 unfair to the future users if these costs were postponed.¹⁶

4 Finally, Wolf and Fitch argue against a present value or current value concept. The
 5 authors note that:

6 Some say that although the current consumers should pay for
 7 the future costs, the future value of the payments, calculated
 8 at some reasonable interest rate, should equal the retirement
 9 cost. Studies show that the salvage is often “more negative”
 10 than forecasters had predicted.¹⁷

11 They also state that:

12 In the accounting framework, depreciation is defined as an
 13 allocation process, *not* a valuation process.¹⁸ (Emphasis in
 14 original)

15 **Q. DO NARUC AND WOLF AND FITCH EXPLAIN HOW NET SALVAGE IS**
 16 **ESTIMATED FOR MASS PROPERTY ACCOUNTS?**

17 A. Yes. NARUC states that “net salvage is expressed as a percentage of plant retired
 18 by dividing the dollars of net salvage by the dollars of original cost of plant
 19 retired.”¹⁹ This is the method of analysis used in the Company’s depreciation
 20 study.

21 Wolf and Fitch also explain that net salvage is expressed as a percentage
 22 of the original cost of plant retired, noting “the SR [Salvage Ratio] is the salvage

¹⁶ Ibid, p. 8.

¹⁷ Ibid, p. 4.

¹⁸ Ibid, p. 4.

⁹ NARUC Manual, p. 18.

1 divided by the original cost of the retirements and usually is expressed as a
2 percentage.”²⁰

3 **Q. WHAT ANALYTICAL METHOD DOES MS. MCCULLAR PROVIDE TO**
4 **SUPPORT HER ESTIMATE FOR ACCOUNT 366, UNDERGROUND**
5 **CONDUIT?**

6 A. The only analysis Ms. McCullar provides in support of her proposal is a
7 comparison of the net salvage costs included in the proposed depreciation rates to
8 the amount of net salvage the Company has incurred, on average, over the past
9 five years.²¹

10 **Q. DOES THE TYPE OF ANALYSIS PROVIDED BY MS. MCCULLAR**
11 **PROVIDE A REASONABLE BASIS TO ESTIMATE FUTURE NET**
12 **SALVAGE?**

13 A. No. The premise of the type of analysis performed by Ms. McCullar is that
14 depreciation accruals for net salvage should be similar to, if not the same as, the
15 net salvage occurred each year. This premise is inconsistent with the goal of
16 depreciation of recovering capital costs, including net salvage, over the service life

¹⁰ Wolf and Fitch, p. 261. Note that, in this context, Wolf and Fitch use the term “salvage” to mean “net salvage.” In addition to describing the traditional method, Wolf and Fitch also present more detailed analysis of net salvage by age. The intent of this more detailed analysis is to recognize the impact of age and inflation on the traditional method of net salvage analysis. In the aged net salvage analysis described by Wolf and Fitch, net salvage is first converted to constant dollars. Then, the level of inflation that will occur over the full service life of each asset is calculated (which is often longer than the age of retirements in the historical net salvage data). The result of this more detailed analysis is typically more negative net salvage estimates than would occur from the traditional method.

²¹ McCullar at 33.

1 of the related assets. Because net salvage costs are future costs, the recovery of
2 these costs through depreciation will occur prior to net salvage costs being incurred
3 and, as a result, depreciation accruals for net salvage will often exceed incurred
4 net salvage.

5 It is also important to understand that net salvage recorded in a given year
6 is a function of the amount of property retired. For example, it would cost more
7 to retire 1,000 poles in a given year than to retire 100 poles. By expressing
8 historical net salvage as a percentage of historical retirements, the method of net
9 salvage analysis I have used to estimate net salvage in the depreciation study,
10 which is the industry standard method for estimating future net salvage, recognizes
11 this relationship between net salvage and retirements. Ms. McCullar's analysis
12 does not recognize this important relationship.

13 **Q. DO ANY AUTHORITATIVE DEPRECIATION TEXTS SUPPORT MS.**
14 **MCCULLAR'S ANALYSIS?**

15 A. No. I am not familiar with any, and Ms. McCullar has not provided any citations
16 that support comparing the dollar level of net salvage included in depreciation rates
17 to the dollar level of net salvage incurred.

1 **C. Public Staff's Interim Net Salvage Proposal for Other Production Plants**

2 **Q. WHAT HAVE YOU PROPOSED AS AN INTERIM NET SALVAGE**
3 **ESTIMATE FOR OTHER PRODUCTION ACCOUNTS?**

4 A. In the depreciation study, I have recommended an interim net salvage percent of
5 negative six percent for other production accounts, with the exception of rotatable
6 parts at combined cycle plants.

7 **Q. THE COMMISSION ADOPTED AN ESTIMATE OF ZERO PERCENT**
8 **FOR THESE ACCOUNTS IN THE COMPANY'S PREVIOUS RATE CASE.**
9 **DOES THE DATA SINCE THAT CASE SUPPORT A NEGATIVE NET**
10 **SALVAGE ESTIMATE?**

11 A. Yes. The data since that study indicates a negative net salvage estimate. I also
12 note that in DE Carolina's previous case, the Commission indicated that the
13 estimates for these accounts can be revisited. In Docket No. E-7 Sub 1146, the
14 Commission found that:

15 Based on the evidence discussed above and the entire record
16 in this case, the Commission finds that the Public Staff's
17 proposal to set an interim net salvage percentage of 0 for
18 Accounts 342, 343, 344, 345, and 346 is reasonable.
19 Historical data show that using a negative value, as was
20 previously set, has resulted in DEC overcollecting its costs.
21 It would be inequitable to charge customers for costs that the
22 utility is unlikely to incur. As discussed previously, the
23 Company has stated publicly that it plans to file multiple rate
24 cases between 2019 and 2023, and therefore, this issue can
25 be reexamined in the next base rate case.²²

²² Sub 1146 Order at p. 177.

1 In the two years since the previous case, the net salvage for each of these
2 accounts has been negative. As a result, the use of a net salvage estimate of zero
3 has resulted in DEC under-collecting these costs.

4 **Q. DOES THE RECENT DATA PROVIDE ADDITIONAL SUPPORT FOR A**
5 **NEGATIVE NET SALVAGE ESTIMATE FOR THESE ACCOUNTS?**

6 A. Yes. In the previous case I explained that, while there had been positive net
7 salvage in previous years in the aggregate for these other production accounts, this
8 was likely primarily due to positive net salvage for rotatable parts. The other
9 accounts in the other production functions should be expected to experience
10 negative net salvage, as is typically the case for other utilities for these accounts.

11 Data since the last rate case supports this concept. In the two years since
12 the previous study, 2017 and 2018, the Company has incurred \$1,450,843 in cost
13 of removal and received \$45,163 in gross salvage. Thus, the data since the last
14 study supports a negative net salvage estimate for these accounts, since cost of
15 removal has exceeded gross salvage. Additionally, because interim net salvage
16 has been zero for these accounts, these costs were not recovered over their service
17 lives.

18 The recent data supports the concept that negative net salvage should be
19 expected for these accounts. Based on the types of assets in these accounts, I
20 expect that net salvage will, on average, continue to be negative going forward.

1 **Q. PLEASE EXPLAIN FURTHER WHY YOU EXPECT NEGATIVE NET**
2 **SALVAGE FOR THESE ACCOUNTS.**

3 A. Modern combined cycle generating plants are comprised of one or more
4 combustion turbines and a steam turbine that uses heat from the combustion
5 turbine process to generate additional electricity. The combustion turbines are
6 highly efficient modern machines that require the regular replacement and
7 refurbishment of various components, including assets such as turbine blades and
8 transition nozzles. In DEC's previous depreciation study, these parts were grouped
9 into a separate subaccount for "rotable parts." Because these components of the
10 plants are regularly refurbished, they typically experience positive net salvage.

11 However, the net salvage for rotatable parts differs significantly from other
12 components of a combined cycle plant, which typically experience negative net
13 salvage. When replacing assets such as pumps, piping and structural components,
14 utilities typically incur a cost to retire the assets that exceeds any scrap, as these
15 assets cannot be refurbished and reused like rotatable parts. As a result, these
16 components of combined cycle plants typically experience negative net salvage.

17 **Q. IN THE PREVIOUS DEPRECIATION STUDY, WAS THE POSITIVE NET**
18 **SALVAGE FOR ROTABLE PARTS ABLE TO BE SEPARATELY**
19 **IDENTIFIED?**

20 A. Yes and no. While the previous depreciation study did provide a separate net
21 salvage analysis for rotatable parts, these parts had not been accounted separately
22 from the balance of Account 343, Prime Movers. As a result, the specific

1 demarcation between rotatable parts and other components in the historical data was
2 not as clear as will be the case going forward. In the time since the previous study,
3 during which time Duke has begun to account for rotatable parts in a separate
4 subaccount, the non-rotatable parts accounts have experienced negative net salvage,
5 which is typical for these types of assets and should be expected going forward.

6 **IV. SERVICE LIFE OF AMI METERS**

7 **Q. HAVE ANY PARTIES MADE ANY RECOMMENDATIONS RELATED TO**
8 **THE COMPANY'S AMI METER DEPLOYMENT?**

9 A. Yes. Ms. McCullar recommends a different average service life for the new AMI
10 meters than the 15-year average service life approved in Docket No. E-7, Sub
11 1146.

12 **Q. WHAT AVERAGE SERVICE LIFE WAS USED FOR METERS IN THE**
13 **COMPANY'S PREVIOUS DEPRECIATION STUDY?**

14 A. A 15-year average service life was used, which is the same as used in the
15 depreciation study filed in the instant case.

16 **Q. WAS THE 15-YEAR AVERAGE SERVICE LIFE ADOPTED BY THE**
17 **COMMISSION?**

18 A. Yes. While Ms. McCullar proposed a 17-year average service life in Docket No.
19 E-7, Sub 1146, the Commission adopted the 15-year average service life proposed
20 by the Company. On page 178 of the order in that docket, the Commission stated
21 that the depreciation rates proposed by the Company were adopted, with the
22 exception of certain depreciation rates discussed in the decision. Because the 15-

1 year average service life for AMI meters was not specifically identified and
2 modified in the Commission's decision, the 15-year average service life for AMI
3 meters was adopted by the Commission. Additionally, the Company's cost-benefit
4 analysis in that case for AMI meters was based on a 15-year life and the
5 Commission had specifically requested that such analysis included the "cost of
6 replacing AMI meters at the end of their 15-year useful life."²³

7 **Q. WHAT HAVE YOU RECOMMENDED FOR AMI METERS IN THE**
8 **INSTANT CASE?**

9 A. I have recommended to continue to use the 15-S2.5 survivor curve currently
10 approved for DE Carolinas. This estimate is consistent with the manufacturer
11 recommendation for the physical life of AMI meters, but also considers that meters
12 are retired for other reasons, such as damage or obsolescence.

13 **Q. WHAT HAS PUBLIC STAFF PROPOSED?**

14 A. Public Staff has proposed an average service life of 17 years. Public Staff
15 references that in discovery that DE Carolina stated that the manufacturers of the
16 meters estimate a life of 15 to 20 years and Ms. McCullar recommends an estimate
17 in the middle of this range.

18 **Q. DO YOU AGREE WITH PUBLIC STAFF'S ESTIMATE?**

19 A. No. Ms. McCullar has not provided any new information in the instant case that
20 supports changing the Commission-approved 15-year life. Indeed, Ms.
21 McCullar's arguments are substantially similar to those she presented in the

²³ Sub 1146 Order at p. 117.

1 previous case that were not adopted by the Commission. Manufacturers' estimates
2 are typically based only on the possible physical life of the assets. However, other
3 factors can cause meters to retire. For example, meters can retire due to
4 obsolescence. The 15-year life continues to be most appropriate for AMI meters.

5 **V. LIFE SPANS OF CLIFFSIDE UNIT 5 AND ALLEN**

6 **Q. WHAT HAS THE COMPANY PROPOSED FOR CLIFFSIDE UNIT 5 AND**
7 **THE ALLEN POWER STATION?**

8 A. The Company plans to retire Units 4 and 5 at Allen in 2024 and Unit 5 at Cliffside
9 in 2026. For both facilities, these are earlier dates than was anticipated in the
10 previous depreciation study. I have incorporated these plans into the depreciation
11 study and have recommended depreciation rates using these retirement dates.

12 **Q. IS THERE A REQUIREMENT THAT ASSETS BE DEPRECIATED OVER**
13 **THEIR SERVICE LIVES, RATHER THAN OVER A LONGER PERIOD**
14 **OF TIME?**

15 A. Yes. General Instruction 22A of the electric USOA states that:

16 Utilities must use a method of depreciation that allocates in a
17 systematic and rational manner the service value of depreciable
18 property over the service life of the property.

19 Thus, the USOA requires that depreciation recover the costs of an asset (including
20 net salvage) over its service life. Failing to recover costs over an asset's life will
21 result in intergenerational inequity because it will result in costs for the asset to be

1 recovered after the asset is retired. The result would be that future customers, who
2 will not receive service from the retired asset, will have to pay the costs for an
3 asset that is already retired.

4 **Q. WHAT DOES STAFF PROPOSE?**

5 A. Staff proposes to recover these costs of Allen and Cliffside Unit 5 over a longer
6 period of time than the service lives of these plants. Staff's testimony on this issue
7 is not entirely clear regarding the specifics of their proposal, although it does
8 appear that Staff calculated new depreciation rates using the retirement dates from
9 the prior study. Staff witness Boswell claims that she has "recommended that
10 Public Staff witness McCullar restore the depreciation rate of these units to the
11 depreciation rate approved in the Company's last general rate case in Docket No.
12 E-7, Sub 1146."²⁴ However, Ms. McCullar states that she has "used the current
13 approved final retirement year for Cliffside Unit 5 and Allen in the calculation of
14 the Public Staff proposed depreciation rates,"²⁵ rather than using the current
15 approved depreciation rates. Based on Ms. McCullar's exhibits, it appears that
16 Staff proposes to use the currently approved retirement dates, with updated
17 calculations of depreciation rates, rather than the current depreciation rates for
18 these generating facilities.

²⁴ Boswell at 14:12-15.

²⁵ McCullar at 35:7-9.

1 **Q. WILL STAFF'S PROPOSAL RESULT IN INTERGENERATIONAL**
2 **EQUITY?**

3 A. No. Public Staff's proposal will result in recovering a portion of the costs of these
4 plants after they are retired, which will result in intergenerational inequity.

5 **Q. WHAT JUSTIFICATION DOES STAFF PROVIDE FOR ITS PROPOSAL**
6 **TO NOT RECOVER THE FULL COSTS OF THESE FACILITIES OVER**
7 **THEIR SERVICE LIVES?**

8 A. Public Staff witness Boswell provides two reasons for Public Staff's proposal.
9 First, she claims that "although the Company has stated in its testimony that it
10 intends to retire these plants, it has not presently done so."²⁶ This does not provide
11 a justification to ignore Company plans and to fail to depreciate the costs of these
12 facilities over their expected service lives. For the purposes of determining
13 depreciation, one cannot wait until an asset is retired to determine its service life,
14 because the costs need to be recovered over the asset's life (*i.e.*, before the asset is
15 retired). As a matter of principle, the concept Ms. Boswell sets forth does not
16 comport with the USOA or with generally accepted depreciation principles.

17 The second reason set forth by Ms. Boswell is that "the Public Staff has
18 consistently recommended leaving the depreciation rates set at the original
19 retirement date of the plant, and, at the date of actual physical retirement, any
20 remaining net book value be placed in a regulatory asset account and amortized

²⁶ Boswell at 14:16-18.

1 over an appropriate period, to be determined in a future general rate case.”²⁷ While
2 Staff may have taken this position in the past, it is inequitable by definition. Any
3 of the costs that would be placed in a regulatory asset account and amortized over
4 a given period will be recovered after a facility is retired. Staff’s proposal will, by
5 design, result in intergenerational inequity.

6 I do recognize that there are some instances in which the date of retirement
7 of a power plant is close to the date of a filed rate case (and that there can even be
8 instances in which a plant is retired before a depreciation study is performed),
9 which may necessitate the use of a regulatory asset. However, the expected
10 retirement dates of Cliffside Unit 5 and Allen are four years or more from the test
11 year in the depreciation study. As a result, there is still time to recover the costs of
12 these plants over their service lives and the use of a longer period, as proposed by
13 Staff, is unnecessary and will result in intergenerational inequity.

14 **VI. ASH POND COSTS**

15 **Q. HAVE YOU REVIEWED THE JOINT TESTIMONY OF PUBLIC STAFF**
16 **WITNESSES MANESS AND LUCAS (“JOINT TESTIMONY”)**
17 **REGARDING DEPRECIATION AND DECOMMISSIONING OF COAL**
18 **PLANTS?**

19 **A. Yes.**

²⁷ Boswell at 14:18-23.

1 **Q HAVE YOU ALSO REVIEWED THE COMMISSION’S ORDER IN**
2 **DOCKET NO. E-22, SUB 562, ISSUED ON FEBRUARY 24, 2020, AS IT**
3 **RELATES TO ASH POND COSTS AND THE DECOMMISSIONING OF**
4 **COAL PLANTS?**

5 A. Yes. I am also aware that the Commission cited to my testimony in a case in South
6 Dakota for Black Hills Power Company, which discussed the inclusion of terminal
7 net salvage in depreciation.

8 **Q. TO PROVIDE CONTEXT FOR THE RECOVERY OF DE CAROLINA’S**
9 **COSTS AND YOUR TESTIMONY IN THE BLACK HILLS POWER CASE,**
10 **PLEASE DISCUSS HOW DECOMMISSIONING COSTS HAVE BEEN**
11 **ADDRESSED BY UTILITIES.**

12 A. In the context of DE Carolinas’ filing and the Commission’s Order in Docket No.
13 E-22, Sub 562, I think it is important to understand the background of the recovery
14 of terminal net salvage costs in general – and coal ash costs in particular –
15 throughout the utility industry. In discussing this history, it is important to
16 recognize that there have been two distinct, though related issues with this concept.
17 The first is the conceptual issue as to whether net salvage, and especially terminal
18 net salvage, should be included in depreciation rates at all. The second is the issue
19 of how to estimate these future costs. It is important to recognize that, historically,
20 utilities have faced resistance – at times strong resistance – to both of these issues.
21 Thus, not only has there been the challenge of estimating future net salvage costs,
22 including the uncertainty what would be included for these future costs, but there

1 has also been resistance to the basic concept of recovering terminal net salvage
2 through depreciation.

3 I also want to make clear that throughout my career I have supported the
4 idea that terminal net salvage should be included in depreciation rates. As I discuss
5 in more detail below, this has been true for many years in previous studies for DE
6 Carolinas. I have tried to consistently apply these concepts, both for DE Carolinas
7 and other utilities both with respect to the potential retirements of coal plant
8 facilities and generally. However, what has changed in the recent past is the degree
9 of precision of estimating terminal net salvage for coal-fired generation facilities,
10 which has improved as more information has become available and as the types of
11 required decommissioning activities have become more certain.

12 **Q. PLEASE EXPLAIN IN MORE DETAIL THE BACKGROUND OF THE**
13 **RECOVERY OF TERMINAL NET SALVAGE COSTS IN THE INDUSTRY.**

14 A. Throughout my career, the inclusion and estimation of terminal net salvage has
15 been one of the more contentious issues in rate cases (as has the somewhat related
16 issue of estimating the life spans of power plants). It is only relatively recently
17 that a wider consensus has emerged on required decommissioning activities. Prior
18 to recent years, many intervenors, commission staffs and commission orders had
19 argued that terminal net salvage costs were not likely to be incurred. The
20 arguments why this would be the case and the proposals varied, but generally many
21 argued that companies' coal-fired power plants were likely to operate indefinitely,
22 that decommissioning costs were unlikely because the site could be reused, that

1 decommissioning costs were too speculative, or that these costs should simply be
2 recovered once they were incurred. Even to the extent that decommissioning costs
3 were included in depreciation studies, the costs were often challenged and reduced.

4 Indeed, this was the context of the testimony I provided in South Dakota
5 that the Commission cited in its recent order. A consultant hired by an industrial
6 intervenor group in that case had proposed that terminal net salvage be excluded
7 from depreciation altogether. To be clear, this consultant's proposal was not just
8 to exclude ash pond costs, but to exclude all terminal net salvage costs. As a result,
9 my rebuttal testimony not only had to support the estimated terminal net salvage,
10 but also had to explain why terminal net salvage should be included in depreciation
11 at all.

12 Unfortunately, the view of the consultant in that case has been more
13 pervasive than I would hope. While a stronger consensus has emerged for the
14 inclusion of terminal net salvage in depreciation, it is unfortunately not universally
15 agreed upon. Indeed, Public Staff's consultant in the instant case not only indicates
16 a preference to reduce terminal net salvage below the expected future costs, but to
17 support her position she cites to two commissions (Missouri and West Virginia)
18 that have not included terminal net salvage in depreciation at all. This appears to
19 be a continuation of the argument that has been espoused by some that terminal
20 net salvage costs may not be incurred and therefore should be excluded from
21 depreciation. I have also attended a presentation made by Staff's consultant in
22 which she argued that removal costs for power plants (i.e., terminal net salvage)

1 may not be incurred, which was at a minimum an implicit argument against
2 recovering terminal net salvage in depreciation. I also note that in the instant
3 case, as discussed in Section V of my rebuttal, Public Staff has not espoused the
4 matching principle the Commission discusses in the order in Docket No. E-22, Sub
5 562. By proposing to depreciate Allen and Cliffside Unit 5 over a period longer
6 than they will be in service, Public Staff's proposal will fail to match the costs of
7 these plants with revenues and defer recovery to future ratepayers.

8 I believe that it is against this overall context that the Commission should
9 judge past recoveries of coal ash costs. One must keep in mind that, at least with
10 regard to coal-fired power plants, it is a very different world today than it was in
11 the first decade of the 2000s. Over the last ten years or so, the combination of
12 cheap natural gas and environmental regulations has resulted in significant
13 retirements of coal-fired generation across the industry. However, in the earlier
14 period, gas was more expensive, there were fewer regulations on coal-fired
15 generation, and the newer technologies that have replaced them were less
16 developed. The outlook for these types of assets was very different than it is today.
17 With the benefit of hindsight, many of the arguments made in the earlier period for
18 long life spans for coal plants and excluding decommissioning costs have proven
19 to be incorrect. However, in the context of that period they were more convincing
20 to many people. Again, at the time I argued for shorter life spans and the inclusion
21 of decommissioning, but in the context of the times these were more difficult
22 arguments to make and they were not readily accepted.

1 **Q. PRIOR TO DOCKET NO. E-7, SUB 1146, WERE NET SALVAGE COSTS**
2 **INCLUDED IN THE DEPRECIATION RATES FOR DE CAROLINAS?**

3 A. Yes. In the depreciation studies I performed as of 2003, 2007 and 2011, net salvage
4 was estimated for most production plant accounts. That is, the depreciation
5 studies for DE Carolinas have consistently included net salvage and the estimates
6 for production facilities have included terminal net salvage. The issue is not that
7 the Company has not included net salvage in its depreciation rates, but rather that
8 the information we have today shows that the costs will be higher than anticipated.
9 In addition to the background discussed above, this is a function of the challenge
10 in estimating future costs, which the Commission has recognized in noting that
11 even though DE Progress included coal ash costs in its decommissioning studies,
12 these estimates were too low compared to actual costs.²⁸

13 **Q. DID THE NET SALVAGE ESTIMATES IN PRIOR DE CAROLINAS**
14 **STUDIES INCLUDE TERMINAL NET SALVAGE?**

15 A. Yes. However, the terminal net salvage costs were not based on a
16 decommissioning study as has been the case in the last two depreciation studies
17 (i.e., Docket No. E-7, Sub 1146 and the instant case). Due to factors such as the
18 uncertainty of decommissioning costs, the tasks involved in decommissioning, and
19 the timing of these costs the Company did not have similar decommissioning
20 studies performed for the 2011 depreciation study and earlier studies. Instead, the
21 estimates in those studies were based on the analysis of historical net salvage and

²⁸ Order in Docket No. No. E-22, SUB 562 at 141.

1 retirements for production plant accounts. Because these estimates were implied
2 to the entire account (rather than just the portion to be retired as interim
3 retirements), they implicitly included a terminal net salvage component. Thus,
4 although the specific cost elements were not defined, DE Carolinas has been
5 recovering terminal net salvage costs since at least 2003. In Docket No. E-7, Sub
6 1146, the specific decommissioning costs were more certain and, therefore, could
7 be included at a greater level of detail.

8 **Q. ON PAGE 142 OF THE COMMISSION'S ORDER IN DOCKET NO. E-22,**
9 **SUB 562, THE COMMISSION NOTED THAT IN YOUR TESTIMONY**
10 **FOR BLACK HILLS POWER YOU OBSERVED THAT DUKE ENERGY**
11 **PLANNED TO DECOMMISSION A NUMBER OF SITES IN THE**
12 **CAROLINAS, INCLUDING THE CLOSURE OF ASH PONDS. WAS THE**
13 **TESTIMONY FOR BLACK HILLS PRIOR TO DE CAROLINA'S 2011**
14 **DEPRECIATION STUDY?**

15 A. No. My testimony in the Black Hills Power case was filed in 2015. At that point,
16 it was known that DE Carolinas would decommission a number of facilities. This
17 differs from the 2011 depreciation study for DE Carolinas. At the point I prepared
18 that study there was more uncertainty about future net salvage costs.

1 **Q. THE JOINT TESTIMONY OF PUBLIC STAFF REFERS TO A DATA**
2 **REQUEST (DR NO. 158) SERVED UPON THE COMPANY BY THE**
3 **PUBLIC STAFF, RESPONSES TO WHICH ARE SET OUT IN LUCAS AND**
4 **MANESS EXHIBIT 1. DID YOU PARTICIPATE IN PROVIDING THE**
5 **RESPONSES TO THIS DATA REQUEST?**

6 **A. Yes, and in particular with respect to subparts 1-4 of DR 158.**

7 **Q. ON PAGE 11 OF THE JOINT TESTIMONY, AT LINES 12-13, WITNESSES**
8 **LUCAS AND MANESS RECOMMEND THAT THE COMPANY ADDRESS**
9 **AN ISSUE DISCUSSED IN THEIR TESTIMONY, NAMELY WHETHER**
10 **ANY “PORTION OF THE PREVIOUSLY UTILIZED SALVAGE**
11 **PERCENTAGES ARE ALLOCABLE TO IMPOUNDMENT**
12 **RETIREMENT OR CLOSURE COSTS.” PLEASE COMMENT.**

13 **A. As to “retirement or closure costs,” I assume that the Joint Testimony is referring**
14 to decommissioning costs associated with the closure of coal ash basins, such as
15 excavating the ash and/or capping it in place, dealing with environmental issues,
16 *et cetera*. Alluding to the depreciation studies submitted in connection with three
17 DE Carolinas rate cases prior to 2017 (Docket Nos. E-7, Sub 783; E-7, Sub 909;
18 and E-7, Sub 1026), the response to DR 158-1 states clearly and unequivocally
19 that *none* of the “net salvage percentages include or account for anticipated costs
20 of coal ash removal or remediation, or retirement/decommissioning of coal ash
21 impoundments or storage facilities.” The referenced depreciation studies, which
22 were dated as of December 31, 2003 (E-7, Sub 783), December 31, 2008 (E-7, Sub

1 909), and December 31, 2011 (E-7, Sub 1026) were all prepared under my
2 direction.

3 **Q. DO THE RESPONSES TO DR 158 DETAIL WHY THIS IS THE CASE?**

4 A. Yes. The Joint Testimony quotes in part from the response to DR 158-3 at page
5 10, lines 3-12. The response in full, which is included in Lucas and Maness
6 Exhibit 1, is as follows:

7 Prior to approximately the mid-2010s, and particularly in
8 connection with the promulgation of the US Environmental
9 Protection Agency's final rule on coal combustion residuals
10 ("CCR Rule"), it was not standard industry practice to
11 include anticipated costs of coal ash impoundment closure
12 in net salvage portion of depreciation expense for several
13 reasons. In the early part of the period specified in DR 1
14 above, it was not common to have decommissioning studies
15 performed that included coal burning facilities because the
16 prevailing presumption by electric companies at that time
17 was that such facilities would continue to provide power in
18 same function [sic, should read "some fashion"] well into the
19 future. Moreover, ash basins would continue serving their
20 function of holding CCRs and would in that connection
21 continue to be managed and permitted. Without a definite
22 plan to decommission these plants, or the specific manner at
23 which the facility will be decommissioned, it was not
24 appropriate to include decommissioning costs related to coal
25 ash basin closures in the calculation of depreciation
26 rates. Further, as a general matter, pre-CCR Rule coal ash
27 basin closures ordinarily were planned and carried out in
28 conjunction with the relevant environmental
29 authorities. While DEC began assessing the requirements
30 for and anticipated costs of coal ash basin closure in the years
31 immediately prior to the promulgation of the CCR Rule and
32 enactment of North Carolina's Coal Ash Management Act
33 (CAMA), as evidenced, for example, by AGO Fountain
34 Direct Cross Ex. 6 and AGO Late Filed Ex. 1(L) in Docket
35 E-7, Sub 1146, there was no clarity from federal or North
36 Carolina environmental authorities as to how closure would
37 be accomplished, rendering any cost estimations

1 speculative. Further, following the enactment of CAMA
2 and promulgation of the CCR Rule, which were the
3 triggering events for the establishment of coal ash basin
4 closure AROs, the applicable accounting rules shifted to
5 ARO accounting rather than recovery of net salvage costs
6 through depreciation expense. See also response to DR 158-
7 1.

8 Company witness Doss discusses in his testimony the accounting rules in
9 connection with the establishment and treatment of AROs.

10 **Q. IN ITS PARTIAL QUOTATION OF THIS RESPONSE, THE JOINT**
11 **TESTIMONY INSERTS “EARLY 2000S” IN AN ATTEMPT TO FURTHER**
12 **DATE THE “EARLY PART OF THE PERIOD” COVERED BY THE**
13 **RESPONSE. IS THIS AN ACCURATE REPRESENTATION?**

14 **A.** It is an incomplete representation, at least with respect to the Company. The
15 reference to the “early part of the period” must be read in the context, which refers
16 to “coal burning facilities” – i.e., coal-fired power plants as a whole, not just coal
17 ash basins. In the case of the Company, it was not until the early 2010s that closure
18 and retirement of coal-fired plants became a reality, due to the combination of
19 tighter environmental regulation coupled with the falling price of natural gas. In
20 summary, with tighter environmental regulation requiring plant upgrades to
21 existing plants, and the falling price of natural gas rendering the cost of those
22 upgrades untenable in light of gas-powered alternative supply, the Company along
23 with many other utilities opted to shut down and retire some coal-fired plants
24 rather than retrofit them. Accordingly, a more complete representation of the

1 response would be that for the Company the initial period referred to extends
2 through the first decade of the 2000s.

3 **Q. DID YOU HAVE DISCUSSIONS WITH THE COMPANY REGARDING**
4 **WHETHER COAL ASH BASIN CLOSURE COSTS SHOULD BE**
5 **INCLUDED IN NET SALVAGE AND, AS A CONSEQUENCE, IN**
6 **DEPRECIATION EXPENSE?**

7 A. Yes. This is alluded to in response to DR 158-4. Specifically, this was a topic of
8 discussion in the Fall of 2011, in connection with my preparation of the
9 depreciation study dated December 31, 2011, which was ultimately used in Docket
10 No. E-7, Sub 1026.²⁹ The discussion included, as the Joint Testimony indicates
11 (*see* page 10, lines 16-17), a PowerPoint presentation of a high level
12 decommissioning evaluation. That PowerPoint presentation was produced in
13 response to DR 158-4 and is included in Lucas and Maness Exhibit 1.

14 **Q. WHAT WAS THE RESULT OF THESE DISCUSSIONS?**

15 A. The PowerPoint presentation indicates an estimate of ash basin closure costs in an
16 amount in excess of \$1 Billion, related to all of the Company's ash basins. As
17 Slide 7 indicates, these cost estimates were based upon the assumption that coal
18 ash would not be classified as a hazardous waste when the CCR Rule (which was
19 then in only a proposed state) was finalized, and that the closure method would be

²⁹ At that time, it was anticipated that the Company would file a rate case in 2012. Ultimately this did not happen. It is my understanding that the filing was delayed by the July 2, 2012 merger of Duke Energy Corporation and Progress Energy, Inc. Shortly after the merger, the operating utility now known as Duke Energy Progress, LLC ("DE Progress," then known as Progress Energy Carolinas, Inc.) filed a rate case (Docket No. E-2, Sub 1023), and the DE Carolinas rate case was filed in early 2013.

1 to cap the ash in place with a synthetic cap. The consensus we came to at the time
2 was that these estimates were too speculative and would not support rigorous
3 scrutiny from the Public Staff and/or the Commission. In addition, as Slide 7 also
4 notes, there was an expectation that the CCR Rule would be finalized some time
5 in 2012 (at least, “at the earliest”). Assuming the final Rule included a legal
6 requirement to close coal ash basins, the Company advised that this new
7 requirement would trigger the establishment of an Asset Retirement Obligation
8 (“ARO”) related to such closure.

9 **Q. YOU REFER IN YOUR ANSWER TO A PREVIOUS QUESTION TO THE**
10 **2012 RATE CASE FILED BY DE PROGRESS. ARE YOU AWARE THAT**
11 **IN THAT CASE DE PROGRESS DID INCLUDE ASH BASIN CLOSURE**
12 **COSTS IN NET SALVAGE?**

13 A. Yes. I am aware that Burns & McDonnell prepared two decommissioning studies,
14 dated as of January 2012, for DE Progress (then Progress Energy Carolinas, a
15 subsidiary of Progress Energy, Inc.) – one with respect to “near term” units to be
16 decommissioned, and the other with respect to “future” units to be
17 decommissioned. These studies did present decommissioning cost estimates for
18 coal-fired power plants, including their associated coal ash basins. I am also aware
19 that these studies were then utilized in connection with the calculation of net
20 salvage value in a depreciation study, and in the calculation of depreciation
21 expense to be included in cost of service.

1 **Q. WAS DE PROGRESS WRONG TO TAKE THIS APPROACH?**

2 A. No. While this was not as common of an approach at the time, DE Progress was
3 not wrong to take it, particularly as it was based upon estimates of
4 decommissioning cost prepared by an independent third party. The Public Staff
5 and the Commission both accepted this approach in Docket No. E-2, Sub 1023,
6 and they also accepted the approach followed by DE Carolinas in Docket No. E-
7 7, Sub 1026. Neither approach is “wrong”; rather, they were at the time both
8 different but acceptable methods of calculating depreciation expense based on the
9 information available and each company’s judgment regarding the uncertainty of
10 coal ash costs. The approach taken by DE Carolinas was simply more conservative
11 than that of DE Progress.

12 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

13 A. Yes.

Duke Energy Carolinas, LLC
Summary of Rebuttal Testimony of John Spanos
Docket No. E-7, Sub 1214

My rebuttal testimony addresses two primary topics. The first is a response to criticisms or proposed changes to my depreciation study performed for DEC in this proceeding. The second is to address certain net salvage related testimony of Public Staff witness Maness concerning CCR impoundment facility closure costs.

On the first topic, my rebuttal testimony rejects several proposals by Public Staff witness McCullar to modify my net salvage calculations and addresses the proper service life for AMI meters. In general, each of my net salvage calculations and the use of a 15-year service life for AMI meter depreciation are consistent with accepted depreciation practices and the prior decisions of this Commission. The only exception to the prior Commission decision is my use of a 20% contingency factor for calculating net salvage based on the decommissioning study, which is higher than the currently approved percentage, but which is justified based on recent experience in the industry.

On the second topic, I begin my discussion of the issue of including terminal net salvage costs in depreciation studies by noting that including such costs in depreciation expense for state regulatory ratemaking purposes has been controversial and there is little consensus as to how to calculate terminal net salvage costs for coal ash impoundment facilities. While I have been a consistent advocate for including terminal net salvage in depreciation expense in the studies I have performed, it is only very recently that a prevailing consensus has emerged supporting this approach on an industry-wide basis.

DEC has included some net salvage costs for all plant in service in its depreciation studies since at least 2003, even though prior to 2011 the specific cost elements were not defined as those depreciation studies were not based upon decommissioning studies. Further, none of DEC's depreciation studies prior to 2017 included specific costs of coal ash impoundment facility closure

Duke Energy Carolinas, LLC
Summary of Rebuttal Testimony of John Spanos
Docket No. E-7, Sub 1214

or remediation. This was the case because DEC did not consider it appropriate as a matter of depreciation standards to include those costs in DEC's depreciation rates without definitive closure plans for such facilities.

At the time CAMA was enacted and the federal CCR Rule was promulgated, DEC determined to establish AROs to address requirements associated with the retirement and remediation of coal ash impoundment facilities. That decision, along with the establishment of the corresponding AROs, removed CCR impoundment closure costs from consideration in calculating DEC's depreciation rates. Based on my experience, this sequence of events was not in any way abnormal within the electric industry in the United States or otherwise out of the range of reasonable responses to the initial uncertainty and then growing clarity that developed around liabilities associated with the closure of coal ash impoundment facilities during the period 2000 through 2015 and thereafter.

This concludes the summary of my rebuttal testimony.

1 MR. JEFFRIES: And just as a point of
2 clarification, Chair Mitchell, I believe that
3 Mr. Spanos' direct testimony and exhibits were
4 identified in the consolidated portion of this
5 hearing and were moved into evidence at the
6 beginning of the DEC-specific, but that's my belief
7 anyway. And with that, I will turn this over to
8 Mr. Marzo to introduce Mr. Doss.

9 CHAIR MITCHELL: All right. Mr. Marzo.

10 MR. MARZO: Thank you, Chair Mitchell.

11 DIRECT EXAMINATION BY MR. MARZO:

12 Q. Mr. Doss, would you please state your name
13 and business address for the record?

14 A. (David L. Doss, Jr.) My name is David Doss,
15 and my business address is 550 South Tryon Street,
16 Charlotte, North Carolina 28202.

17 Q. And by whom are you employed and in what
18 capacity?

19 A. I'm employed by Duke Energy Business Services
20 as the director of asset accounting.

21 Q. Thank you, Mr. Doss. Mr. Doss, did you cause
22 to be prefiled in this docket, rebuttal testimony
23 consisting of 25 pages?

24 A. Yes.

1 Q. Do you have any changes or corrections to
2 your prefiled rebuttal testimony?

3 A. No, I don't.

4 Q. If I were to ask you the same questions
5 today, would your answers be the same?

6 A. Yes, they would.

7 Q. Did you also cause to be prefiled, Doss
8 Rebuttal Exhibit 1 to your rebuttal testimony?

9 A. Yes.

10 Q. Do you have any changes or corrections to
11 your prefiled rebuttal exhibit?

12 A. No.

13 MR. MARZO: Chair Mitchell, at this time
14 I would ask that Mr. Doss' prefiled rebuttal
15 testimony be entered into the record as if given
16 orally from the stand, and that Doss Rebuttal
17 Exhibit 1 to his rebuttal testimony be marked for
18 identification.

19 CHAIR MITCHELL: All right. Mr. Doss'
20 rebuttal testimony would be copied into the record
21 as if given orally from the stand, and the exhibit
22 to that testimony will be marked as it was when
23 prefiled.

24 MR. MARZO: Thank you, Chair Mitchell.

1 (Doss Rebuttal Exhibit 1 was identified
2 as it was marked when prefilled.)

3 (Whereupon, the prefilled rebuttal
4 testimony of David L. Doss, Jr. was
5 copied into the record as if given
6 orally from the stand.)

7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24

I. WITNESS IDENTIFICATION AND QUALIFICATIONS

1 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A. My name is David L. Doss Jr., and my business address is 550 South Tryon
3 Street, Charlotte, North Carolina.

4 **Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?**

5 A. I am employed by Duke Energy Business Services, LLC, a service company
6 affiliate of Duke Energy Carolinas, LLC (“DE Carolinas” or the “Company”),
7 as Director of Asset Accounting. DE Carolinas is a subsidiary of Duke
8 Energy Corporation (together with its subsidiaries “Duke Energy”).

9 **Q. DID YOU OFFER ANY DIRECT TESTIMONY IN THIS**
10 **PROCEEDING?**

11 A. No.

II. PURPOSE AND OVERVIEW OF TESTIMONY

12 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

13 A. My testimony will address certain comments and recommendations submitted
14 by Public Staff witness Michael C. Maness with respect to the Company’s
15 Asset Retirement Obligation (“ARO”) accounting for coal ash basin closure
16 cost. In addition, I will address Public Staff witness Dustin R. Metz’s
17 recommendation to disallow Belews Creek Dual Fuel Operation (“DFO”) projects based on his conclusion that the project is not commercially
18 operational. Specifically, I will explain the accounting that the Company
19

1 followed in determining when to place the Belews Creek DFO project in
2 service.

III. ARO ACCOUNTING FOR COAL ASH BASIN CLOSURE COSTS

3 **Q. DO YOU AGREE WITH PUBLIC STAFF WITNESS MANESS'**
4 **CONCLUSION THAT THE DEFERRED COAL ASH BASIN**
5 **CLOSURE COSTS PROPOSED BY DE CAROLINAS IN THIS CASE**
6 **FALL INTO THE CATEGORY OF A DEFERRED EXPENSE?**

7 A. I do not. I believe Mr. Maness incorrectly characterizes the facts upon which
8 the Company's ARO accounting is based. On page 30 of his testimony, Mr.
9 Maness, as he did in Docket No E-7, Sub 1146 asserts once again that "The
10 Company has itself chosen to request a regulatory accounting and ratemaking
11 method that does not explicitly account for any coal ash compliance costs,
12 either in the past or in the future, as the capitalized costs of property, but
13 instead accounts for them as ongoing expenses, with a proposed regulatory
14 asset intended to provide for the recovery of expenses incurred in the past,
15 expenses that but for the Commission's approval of the deferral request,
16 would be immediately written off." This is simply incorrect. Rather than
17 "choosing" a particular path, the Company was required to (and did) adhere to
18 and apply the accounting guidance under GAAP and Federal Energy
19 Regulatory Commission ("FERC") Code of Federal Regulations ("CFR"), as
20 well as Orders of this Commission.

1 Q. PLEASE EXPLAIN WHAT TRIGGERED THE GAAP AND FERC
2 GUIDANCE THAT THE COMPANY IS REQUIRED TO FOLLOW
3 WITH RESPECT TO ITS COAL ASH BASINS.

4 A. The Company evaluated GAAP and FERC guidance in light of the legal
5 obligations imposed upon it by North Carolina's Coal Ash Management Act
6 ("CAMA"), which was originally enacted in 2014, and the Environmental
7 Protection Agency's ("EPA") Coal Combustion Residuals Rule ("CCR Rule"),
8 which was promulgated in 2015. The Company determined that the coal ash
9 basins it operated at its coal-fired generating facilities needed to be closed as a
10 result of the passage of CAMA and/or the CCR Rule. The closure obligation
11 triggered ARO accounting requirements.

12 Q. WHAT GAAP REQUIREMENTS MUST DE CAROLINAS FOLLOW
13 IN CONNECTION WITH COAL ASH BASIN CLOSURE?

14 A. Statement of Financial Accounting Standard ("SFAS") No. 143 (now codified
15 as ASC 410) was effective for and implemented by the Company in 2003 for
16 financial reporting purposes. This guidance requires recognition of liabilities
17 for the expected cost of retiring tangible long-lived assets for which a legal
18 retirement obligation exists. GAAP (in ASC 410-20-20) refers to these costs
19 as an "Asset Retirement Obligation" or an ARO, and defines a "legal
20 obligation" as an "obligation that a party is required to settle as a result of an
21 existing *or enacted* law" (Emphasis added). Each of CAMA and the CCR
22 Rule qualify as an "enacted law" under this guidance.

1 A copy of the relevant GAAP guidance is attached to my testimony as
2 Doss Rebuttal Exhibit 1. Based on the guidance in my Rebuttal Exhibit 1, DE
3 Carolinas evaluated the retirement requirements of CAMA and the CCR Rule
4 and concluded that DE Carolinas should record an ARO for the closure of its
5 coal ash basins. The key concepts and their related GAAP provisions are as
6 follows.

7 First, it is important to understand the scope of the ARO guidance.
8 This is the subject of ASC 410-20-15. Subtopic 15-2 indicates that the
9 guidance applies to the following transactions and activities:

- 10 a) Legal obligations associated with the retirement of a tangible long-
11 lived asset that result from the acquisition, construction, or
12 development and (or) the normal operation of a long-lived asset,
13 including any legal obligations that require disposal of a replaced part
14 that is a component of a tangible long-lived asset.
- 15 b) An environmental remediation liability that results from the normal
16 operation of a long-lived asset and that is associated with the
17 retirement of that asset. The fact that partial settlement of an
18 obligation is required or performed before full retirement of an asset
19 does not remove that obligation from the scope of this Subtopic. If
20 environmental contamination is incurred in the normal operation of a
21 long-lived asset and is associated with the retirement of that asset, then

1 this Subtopic will apply (and Subtopic 410-30 will not apply) if the
2 entity is legally obligated to treat the contamination.

3 c) A conditional obligation to perform a retirement activity. Uncertainty
4 about the timing of settlement of the asset retirement obligation does
5 not remove that obligation from the scope of this Subtopic but will
6 affect the measurement of a liability for that obligation (see paragraph
7 410-20-25-10).

8 Here, the coal ash basins being retired are tangible long-lived assets,
9 and so Subtopic 15-2(a) applies. In addition, to the extent that retirement
10 involves any environmental remediation, that remediation is the result of the
11 normal operation of the basins, which is the subject of Subtopic 15-2(b). As
12 noted in Company witness Kerin's testimony in Docket No. E-7, Sub 1146
13 and witness Bednarcik in this case, the use of ash impoundments as a storage
14 location for coal ash and other CCR was in accordance with industry
15 standards and then-applicable regulations. Finally, under Subtopic 15-2(c),
16 the retirement requirements are a conditional obligation to perform a
17 retirement activity as the nature, timing and extent of the closure depends on
18 various determinations. In CAMA, those determinations revolve around the
19 legislative or the North Carolina Department of Environmental Quality
20 assessed risk rankings. Under the CCR rule, those determinations revolve
21 around the evaluation of certain criteria by specific deadlines.

1 Second, it is important to distinguish the activities captured in the coal
2 ash basin closure ARO with other environmental remediation activities.
3 Subtopic 15-3 indicates that certain transactions and activities are not
4 permitted to be included in the ARO. Specifically, as set out in Subtopic 15-
5 3(b):

6 b) An environmental remediation liability that results from the improper
7 operation of a long-lived asset (see Subtopic 410-30). Obligations
8 resulting from improper operations do not represent costs that are an
9 integral part of the tangible long-lived asset and therefore should not
10 be accounted for as part of the cost basis of the asset. For example, a
11 certain amount of spillage may be inherent in the normal operations of
12 a fuel storage facility, but a catastrophic accident caused by
13 noncompliance with an entity's safety procedures is not. The obligation
14 to clean up the spillage resulting from the normal operation of the fuel
15 storage facility is within the scope of this Subtopic. The obligation to
16 clean up after the catastrophic accident results from the improper use
17 of the facility and is not within the scope of this Subtopic.

18 Costs associated with the Company's Dan River spill, for example, are
19 covered by Subtopic 15-3(b), and, therefore, are not included in the coal ash
20 basin closure ARO. DE Carolinas concluded that based on the guidance noted
21 above that the retirement requirements relating to the closure of the ash
22 impoundments under CAMA and the CCR Rule were Asset Retirement

1 Obligations. Therefore, the accounting for costs as it relates to the retirement
2 of the coal ash impoundments must follow ARO accounting under GAAP.

3 **Q. DOES DE CAROLINAS HAVE INTERNAL CONTROLS TO**
4 **DETERMINE WHAT TYPES OF COSTS ARE CONSIDERED ARO?**

5 A. Yes. DE Carolinas has internal controls to ensure transactions related to these
6 costs are properly evaluated for accounting treatment. As I explained in
7 Docket No E-7, Sub 1146, DE Carolinas has implemented a Coal Ash ARO
8 Charging Committee whose purpose is to evaluate costs to be incurred for
9 determination as to whether they qualify for ARO accounting treatment. The
10 Committee utilizes the guidance in ASC 410, other GAAP, FERC and
11 Commission guidance and Duke Energy Corporation accounting policies to
12 make these determinations. Specifically, for example, the Committee utilizes
13 ASC 410-20-55-13 to determine the extent of costs to include in the ARO.
14 Decisions of the Coal Ash ARO Charging Committee are summarized in a
15 charging guidelines document.

16 **Q. ARE THE DECISIONS OF THE COMMITTEE REVIEWED?**

17 A. Yes. The Committee's decisions are reported back to the Coal Combustion
18 Products ("CCP") group to ensure that 1) all relevant facts were appropriately
19 communicated by CCP and understood by the Committee, and 2) that the CCP
20 group understands the decisions to properly categorize actual project costs.

1 **Q. ARE THERE AUDITS PERFORMED ON THE ACCOUNTING AND**
2 **FINANCIAL REPORTING IN CONNECTION WITH THE COAL ASH**
3 **ARO?**

4 A. Yes. The Company's auditors, Deloitte & Touche LLP, perform the annual
5 audit of the Company's financial statements. Deloitte & Touche has issued its
6 opinion that the financial statements are presented fairly, in all material
7 respects, in conformity with U.S. GAAP standards. Deloitte & Touche also
8 performs a review of the FERC Form 1 and issues its opinion that the
9 regulatory basis financial statements are presented fairly, in all material
10 respects, in conformity with the FERC Uniform System of Accounts. Finally,
11 Deloitte & Touche also issues an opinion on internal controls that states that
12 Duke Energy Corporation maintained, in all material respects, effective
13 internal control over financial reporting.

14 **Q. IN ADDITION TO THE ACCOUNTING REQUIREMENTS UNDER**
15 **GAAP, ARE THERE FERC ACCOUNTING REQUIREMENTS THAT**
16 **DE CAROLINAS MUST FOLLOW?**

17 A. Yes. In addition to being required to follow GAAP, DE Carolinas is regulated
18 by FERC which requires the use of the FERC Uniform System of Accounts,
19 which states:

20 (A) An asset retirement obligation represents a liability for the legal
21 obligation associated with the retirement of a tangible long-lived asset that
22 a company is required to settle as a result of an existing or enacted law,

1 statute, ordinance, or written or oral contract or by legal construction of a
2 contract under the doctrine of promissory estoppel. An asset retirement cost
3 represents the amount capitalized when the liability is recognized for the
4 long-lived asset that gives rise to the legal obligation. The amount
5 recognized for the liability and an associated asset retirement cost shall be
6 stated at the fair value of the asset retirement obligation in the period in
7 which the obligation is incurred.

8 The FERC Uniform System of Accounts General Instruction No. 25 also
9 requires that “a utility initially record a liability for an ARO in Account 230 —
10 Asset Retirement Obligations, and charge the associated asset retirement costs
11 to the electric utility plant that gave rise to the legal obligation in Account
12 101- Electric Plant in Service. The asset retirement cost is to be depreciated
13 over the useful life of the related asset that gives rise to the obligation by
14 recording a debit to Account 403.1- Depreciation Expense for Asset
15 Retirement Costs and a credit to Account 108 Accumulated Provision for
16 Depreciation of Electric Utility Plant. In periods subsequent to the initial
17 recording of the ARO, the utility shall recognize the period-to-period changes
18 of the ARO that result from the passage of time due to the accretion of the
19 liability by recording a debit to Account 411.10 — Accretion Expense, and a
20 credit to Account 230.”

1 **Q. IN ADDITION TO THE ACCOUNTING REQUIRED BY GAAP AND**
2 **FERC AS STATED ABOVE, WHAT ARE THE REQUIREMENTS**
3 **ISSUED BY THE COMMISSION?**

4 A. While both GAAP and the FERC Uniform System of Accounts require the
5 recognition in the income statement of depreciation expense and accretion
6 expense, the Commission has required these amounts to be deferred into
7 regulatory assets. In 2003, after the ARO accounting guidance was required
8 to be implemented by the Financial Accounting Standards Board, the
9 Commission ruled in Docket No. E-7, Sub 723 “That the implementation of
10 SFAS 143 for financial reporting purposes and the deferrals allowed in this
11 docket shall have no impact on the ultimate amount of costs recovered from
12 the North Carolina retail ratepayers for nuclear decommissioning or other
13 AROs, subject to future orders of the Commission.” Those deferrals allowed
14 in the docket related to the depreciation and accretion expenses required by
15 GAAP and FERC noted in my testimony.

16 The Company’s deferral request of costs incurred and the recovery request in
17 this rate case are in accordance with the deferral Order the Commission issued
18 in Docket No. E-7, Sub 723.

1 **Q. HAVE YOU PROVIDED TESTIMONY PREVIOUSLY ON THE GAAP,**
2 **FERC, AND DEFERRAL DIRECTIVES THAT GOVERN THE**
3 **MANNER IN WHICH THE COMPANY ESTABLISHED THE ARO**
4 **FOR COAL ASH BASINS?**

5 A. Yes, I provided testimony in Docket E-7, Sub 1146 fully explaining the
6 GAAP, FERC and deferral requirements that governed DE Carolinas'
7 establishment of the ARO for the coal ash basin closure costs. In the
8 Commission's Order Accepting Stipulation, Deciding Contested Issues, and
9 Requiring Revenue Reduction in that case the Commission expressly credited
10 my explanation and testimony regarding GAAP, FERC and deferral directives
11 and found my testimony to be un-contradicted in that case. (E-7, Sub 1146
12 Rate Order, p. 148.)

13 **Q. DO YOU AGREE WITH WITNESS MANESS' ASSERTION THAT**
14 **"THE COMPANY HAS USED AN ACCOUNTING AND**
15 **RATEMAKING MODEL THAT ACCOUNTS FOR AND RECOVERS**
16 **THE ARO-RELATED COAL ASH CLEANUP COSTS AS EXPENSES**
17 **ON AN "AS-SPENT" OR "AS-ACCRUED" BASIS?**

18 A. No. I believe that Mr. Maness has mischaracterized the accounting treatment
19 the Company is applying to the coal ash related costs. The cash outflows to
20 which he refers are not recorded as an expense on the books of DE Carolinas.
21 In accordance with GAAP and FERC rules, these costs were accrued
22 previously as a capital cost in electric utility plant as part of the Asset

1 Retirement Cost (ARC) related to the ARO, and the Company has already
2 recognized depreciation expense through the life of the ARC and accretion
3 expense over the period of expected settlement of the ARO. *See* ASC 410-20-
4 25-5. However, in the case of DE Carolinas and pursuant to the
5 Commission's Orders in Docket No. E-7, Sub 723, the depreciation and
6 accretion expenses were deferred. The amount spent related to the coal ash
7 basin closure ARO is effectively the portion of the depreciation and accretion
8 expenses that were previously deferred in accordance with Commission orders
9 and which has now been incurred as the Company has expended cash to settle
10 its ARO. Although for ratemaking purposes the Company is seeking recovery
11 of these cash costs on an "as-spent" or "as-incurred" basis, Mr. Maness' claim
12 that the Company has used an accounting model that accounts for these cash
13 outflows as expenses is incorrect. In the Company's financial statements,
14 these cash outflows are reflected as a reduction to cash and a reduction to the
15 ARO; an ARO which, when it was established, was charged as an ARC to the
16 electric utility plant that gave rise to the legal obligation, in accordance with
17 GAAP and FERC rules.

18 **Q. DO YOU AGREE WITH WITNESS MANESS' ASSERTION THAT**
19 **THE COMPANY IS NOT UTILIZING ARO ACCOUNTING AS**
20 **PRESCRIBED BY FASB?**

21 A. No, I do not. Mr. Maness seems to imply that the Company's accounting
22 related to its coal ash AROs is not in compliance with Generally Accepted

1 Accounting Principles (“GAAP”) as promulgated by FASB. This simply is
2 not true. As explained earlier in my testimony, the Company has accounted
3 for its coal ash AROs in accordance with the GAAP requirements that govern
4 ARO accounting as found in ASC 410-20. In addition, as a regulated utility,
5 DE Carolinas must comply with FASB ASC 980 “Regulated Operations”
6 which requires cost-based, rate-regulated enterprises, such as DE Carolinas, to
7 reflect the impacts of decisions of its regulators in their financial statements.
8 Pursuant to this requirement and as noted earlier in my testimony, DE
9 Carolinas has reflected in its financial statements the impacts of the
10 Commission’s directives regarding the deferral of coal ash ARO related costs.

11 **Q. COULD THE COMPANY HAVE CHOSEN TO FOLLOW THE GAAP**
12 **METHODOLOGY FOR NONREGULATED COMPANIES AS**
13 **SUGGESTED BY WITNESS MANESS?**

14 A. No. Although it is not clear, Mr. Maness seems to suggest on page 30 of his
15 testimony that the Company could have chosen not to apply the GAAP
16 provisions of ASC 980, and instead accounted for its ARO-related coal ash
17 compliance costs as if it were an enterprise that is not subject to regulation for
18 rates and other matters by the Commission. However, DE Carolinas is subject
19 to regulation by the Commission, and therefore it meets the definition of a
20 rate-regulated enterprise under ASC 980 and must comply with the
21 requirements of ASC 980; it is not a choice as Mr. Maness seems to suggest.

1 Q. HAS THE COMPANY “CHOSEN” A TOTALLY DIFFERENT
2 APPROACH THAN THE ONE TYPICALLY FOLLOWED FOR
3 UTILITY PROPERTY AS WITNESS MANESS SUGGESTS?

4 A. No. The Company has simply accounted for these costs as required under
5 GAAP and the FERC Uniform System of Accounts. Further, as it was
6 authorized to do by the Commission, the Company deferred the impacts of
7 ARO accounting, and now seeks an order from the Commission with regards
8 to recovery.

9 Q. WHAT OTHER ARGUMENT DOES WITNESS MANESS MAKE TO
10 SUPPORT HIS CLAIM THAT THE COAL ASH RELATED ARO COST
11 SHOULD BE TREATED AS AN EXPENSE?

12 A. Witness Maness also states that “the ARO related cost proposed for deferral
13 and amortization themselves are not in any manner costs related to present or
14 future operations; instead they are costs that but for Commission approval of
15 the deferral and amortization will be immediately written off as expenses
16 related to the past.” Once again, Witness Maness ignores the fundamental
17 nature of ARO accounting and the requirements adhered to by the Company to
18 reach a conclusion that the Commission should classify these costs as
19 “deferred expenses.”

20 As I previously testified, the Company is required to account for Asset
21 Retirement Obligations in accordance with GAAP and FERC guidance.
22 Under both GAAP and FERC guidance the asset created when a Company

1 initially recognizes an ARO is considered part of the property, plant and
2 equipment for the assets which must be eventually retired.

3 GAAP states, in ASC 410-20-25-5, with regards to recognition of the asset
4 related to the recognition of the ARO that:

5 Upon initial recognition of a liability for an asset retirement
6 obligation, an entity shall capitalize an asset retirement cost by
7 increasing the carrying amount of the related long-lived asset
8 by the same amount as the liability.

9 Similarly, the FERC guidance regarding Asset Retirement Costs in General
10 Instruction Number 25 for asset retirement obligations states that: “The utility
11 shall initially record a liability for an asset retirement obligation in account
12 230, Asset retirement obligations, and charge the associated asset retirement
13 costs to electric utility plant and nonutility plant, as appropriate, related to the
14 plant that gives rise to the legal obligation.”

15 By characterizing coal ash ARO related costs as expenses, witness Maness
16 ignores the fact that both the FASB and FERC have ruled that asset retirement
17 costs are an integral part of the plant asset that gives rise to the ARO, and
18 therefore must be capitalized as part of such asset. Although plant assets are
19 eventually expensed over time through charges to depreciation expense, it
20 does not change the fact that the FASB and FERC have ruled that ARO related
21 costs are capital in nature and in origin.

1 **Q. HAS THE COMMISSION PREVIOUSLY CONSIDERED THE**
2 **ARGUMENT THAT THE COAL ASH ARO COST SHOULD BE**
3 **CLASSIFIED AS DEFERRED EXPENSES?**

4 A. Yes. In Docket No. E-7, Sub 1146, which was the Company's last rate case,
5 Witness Maness made similar arguments for the classification of coal ash
6 ARO related cost as "deferred expenses" ("2018 Rate Order").¹ In the 2018
7 Rate Order, the Commission acknowledged that DE Carolinas has accounted
8 for these costs as required under GAAP and FERC Uniform System of
9 Accounts. The Commission further found that, under GAAP, the costs (no
10 matter what their classification), are capitalized pursuant to ASC 410-20-25-5.
11 Under FERC accounting, they are capitalized as well. Accordingly, when
12 properly accounted for in an ARO, the specific classification of costs is not
13 determinative because under GAAP and FERC guidance ARO costs are
14 capitalized. Thus, as the Commission concluded in its Order in DE Carolinas'
15 last rate case, "witness Maness' classification of these costs as "deferred
16 expenses" is not persuasive, not supported by authority and not determinative,
17 given the nature of deferral," and "[i]t is also incorrect as a matter of
18 accounting." The Commission further concluded that "the nomenclature

¹ *See Order Accepting Stipulation, Deciding Contested Issues, and Requiring Revenue Reduction*, Docket No E-7, Sub 1146 (June 22, 2018) ("2018 Rate Order").

1 relied upon in GAAP and FERC is costs, assets, and liabilities, not
2 expenses.”²

3 **Q. WAS THE ACCOUNTING FOR THE COAL ASH BASIN CLOSURE**
4 **COSTS FULLY UNDERSTOOD BY PUBLIC STAFF AND OTHER**
5 **INTERESTED PARTIES?**

6 A. Yes. As early as December 21, 2015, the Company, through its then Chief
7 Accounting Officer, notified the Commission through a letter of the manner in
8 which it was required to account for coal ash basin closure costs. The letter
9 explained GAAP and FERC accounting requirements regarding AROs. The
10 letter described the triggering events for creation of the ARO, noting the
11 promulgation of the CCR Rule and the passage of CAMA; it indicated that an
12 ARO related to the closure of coal ash basins was recorded on the Company’s
13 balance sheet; it indicates further that a corresponding asset was recorded “as
14 part of the associated coal plant in the property, plant and equipment (PP&E)
15 accounts, or if associated with a retired coal plant, recorded in regulatory
16 assets.” Finally, the letter noted that “[c]onsistent with the requirements of the
17 Commission’s Order dated August 8, 2003 in Docket No. E-7, Sub 723 all
18 income statement impacts relating to the AROs ultimately reside in regulatory
19 asset accounts.”

² *Id.* at 289.

1 **Q. WHAT ACTIONS WERE TAKEN IN RESPONSE TO THE LETTER?**

2 A. The Commission established Docket No. E-7, Sub 1110 on March 28, 2016
3 and placed the Letter, referred to as the Savoy Letter, in that docket. In its
4 Order in Docket No. E-7, Sub 1146, the Commission explains that Docket No.
5 E-7, Sub 1110 was opened “so as to acknowledge the letter and allow parties
6 with interest to be made aware of it.” The Commission went on to explain
7 that “no filings were made in response to the letter as of the time the Docket
8 was established, and indeed, no substantive filings were made thereafter until
9 the Company filed its petition for Accounting Order on December 30, 2016,
10 formally seeking deferral of coal ash basin closure costs.” This all supports
11 the conclusion that the Company’s required treatment of these costs was well
12 understood from the outset. Specifically, the Commission stated in its Order
13 the following:

14 No party takes issue with the Company’s accounting of coal
15 ash basin closure costs in an ARO, as detailed in the Savoy
16 Letter. Certainly, the Public Staff does not – witness Maness’
17 testimony does not challenge the basis for or the propriety of
18 the accounting treatment, he comes to a different conclusion
19 regarding the effect of such treatment upon the Company’s
20 entitlement versus its eligibility to earn a return on the
21 unamortized balance of those costs. As noted previously,
22 Intervenors have a burden of production when challenging the
23 Company’s costs. This principle equally applies to the
24 accounting costs. The Commission determines that the
25 Company has met this burden. The Public Staff challenge
26 makes the issue ripe for the Commission to address the issue
27 on the merits. The Company has met its burden of showing
28 that the costs it seeks to recover are not only reasonably and
29 prudently incurred, but also appropriately accounted for in
30 ARO accounting, and the Commission agrees that based on its

1 determinations on the merits that recovery is appropriate except
2 as addressed below.

3 Several consequences flow from this determination. First,
4 deferred costs are costs “that have been paid for by the
5 ...[utility] but have yet to be included for ratemaking purposes
6 ...”Lesser & Giacchino, p 52. Through the Savoy Letter, the
7 Company told the Commission and the Public Staff, and the
8 Commission told all interested parties, exactly how the
9 Company’s coal ash basin closure costs were being accounted
10 for, and explicitly indicated that the costs were being deferred
11 pursuant to the Commission’s orders in Docket No. E-7, Sub
12 723. Neither the Public Staff nor anyone else, including the
13 AGO, raised objection.

14 Nor did the Public Staff or AGO raise any objection when the
15 Company made its formal deferral request in 2016. TR. Vol. 9,
16 p.126. The Public Staff however asserts that deferral for
17 regulatory accounting purposes is appropriate, given the
18 magnitude of the costs and their potential impact upon the
19 authorized rate of return. The nature of the deferral is such that
20 all costs, no matter how classified, related to the Company’s
21 coal ash basin closure obligations are accounted for in the
22 ARO. *Id.* P.125. The ARO was established for this purpose, as
23 the Savoy Letter makes clear. As such, the Commission
24 determines that even were it necessary to resolve this issue,
25 witness Maness’ classification of these costs as “deferred
26 expenses” is not persuasive, not supported by authority and not
27 determinative, given the nature of deferral.³

28 **Q. DO YOU AGREE WITH MR. MANESS’ CONCLUSION THAT THE**
29 **COAL ASH DISPOSAL COSTS THAT DE CAROLINAS IS SEEKING**
30 **TO RECOVER IN THIS CASE ARE NOT CHARACTERISTIC OF**
31 **ASSETS RECORDED AS USED AND USEFUL PROPERTY?**

32 A. No, I do not. I believe the costs incurred (relating to the deferred depreciation
33 and accretion) are used and useful as those costs are reasonable and prudently

³ *Id.*

1 incurred and are intended to provide utility service in the present or in the
2 future through achieving their intended purpose: environmental compliance,
3 the retirement of the ash impoundments and the final storage location for the
4 residuals from the generation of electricity. The achievement of those three
5 purposes is used and useful as the utility has the obligation to comply with
6 CAMA and the CCR Rule. DE Carolinas Witness Jane McManeus further
7 discusses in her rebuttal testimony that the deferred coal ash costs were
8 funded with investor supplied funds which is the characteristic which makes
9 the inclusion of this cost in rate base legitimate as the Commission previously
10 found in the 2018 Rate Order.

11 **IV. RESPONSE TO PUBLIC STAFF WITNESS METZ**

12 **Q. PLEASE DISCUSS WITNESS METZ'S CONCERN WITH PLACING**
13 **BELEWS CREEK UNIT 1 DFO INTO RATE BASE.**

14 **A.** Witness Metz recommends the Belews Creek Unit 1 DFO project costs be
15 disallowed in this case because the project is "not commercially operational
16 and is unlikely to be prior to the close of the hearing in this case, and is not
17 used and useful in providing utility service to customers."⁴ In coming to his
18 conclusion that the unit should not be placed in service and included in rate
19 base, witness Metz places particular emphasis on the timing for commercial
20 dispatch of the Belew's Creek Unit 1 DFO Project.

⁴ Testimony of Dustin Metz at 8-12.

1 **Q. WHY DID DE CAROLINAS PLACE THE BELEWS CREEK UNIT 1**
2 **DFO PROJECT IN SERVICE?**

3 A. As discussed in the rebuttal testimony of Company witness Steve Immel, the
4 Belews Creek Unit 1 DFO project was functionally tested in December 2019
5 and determined to be ready for service on January 10, 2020, when the unit was
6 brought on line using a combination of gas and coal. At that time, the
7 operations team notified the Finance team and the project was moved to
8 Electric Plant in Service.

9 **Q. CAN YOU PLEASE ELABORATE ON THE ACCOUNTING**
10 **GUIDELINES THAT SUPPORT THE PLACEMENT OF THE**
11 **BELEWS CREEK UNIT 1 DFO PROJECT IN SERVICE?**

12 A. Yes. In determining when an asset is to be placed in service, DE Carolinas
13 relies on the FERC guidance regarding when a company is to discontinue the
14 accruing of Allowance for Funds Used During Construction (“AFUDC”). The
15 applicable FERC guidance, outlined in 18 C.F.R., Part 101, Instruction 17,
16 provides, in applicable part, that:

17 When a part only of a plant or project is placed in operation or
18 is completed and ready for service but the construction work as
19 a whole is incomplete, that part of the cost of the property
20 placed in operation or ready for service, shall be treated as
21 Electric Plant in Service and allowance for funds used during
22 construction thereon as a charge to construction shall cease.⁵

23 In accordance with the guidelines above, the Belews Creek Unit 1 DFO
24 project was moved to Electric Plant in Service on January 10, 2020, which is

⁵ See 18 C.F.R. Pt. 101 Electric Plant Instruction No.3(A)(17)(2019).

1 the date that it was deemed to be ready for service and placed in operation by
2 the project team. The emphasis being that the DFO project was in operation
3 and Belews Creek Unit 1 was able to, and in fact did, generate on natural gas.

4 **Q. IS THERE OTHER GUIDANCE THAT THE COMPANY**
5 **CONSIDERED IN MAKING THE DETERMINATION TO PLACE**
6 **THE BELEWS CREEK UNIT 1 DFO PROJECT IN SERVICE?**

7 A. Yes. In addition to the guidance above, DE Carolinas followed FERC
8 guidance pertaining to the treatment of assets common to multiple units at the
9 same site. 18 C.F.R. § 35.25, in applicable part, provides that:

10 Work orders shall be cleared from this account as soon as
11 practicable after completion of the job. Further, if a project,
12 such as a hydroelectric project, a steam station or a
13 transmission line, is designed to consist of two or more units or
14 circuits which may be placed in-service at different dates, any
15 expenditures which are common to and which will be used in
16 the operation of the project as a whole shall be included in
17 electric plant in-service upon the completion and the readiness
18 for service of the first unit. Any expenditures which are
19 identified exclusively with units of property not yet in-service
20 shall be included in this account. (emphasis added).

21 Based on this guidance, the common assets that will support both Unit 1 and
22 Unit 2 were placed in service at the same time as the Belews Creek Unit 1
23 project.

1 **Q. DOES THE FACT THAT TESTING IS ONGOING EFFECT THE**
2 **DESIGNATION OF EQUIPMENT AS IN SERVICE FOR FERC**
3 **ACCOUNTING PURPOSES?**

4 A. Mr. Metz seems to suggest in his testimony that because testing was ongoing
5 with the Belews Creek Unit 1 DFO project that such is determinative of
6 whether the equipment itself is in service. Mr. Metz's perspective is not
7 supported by the FERC Accounting guidance that specifically anticipates that
8 testing will continue even after equipment is placed in FERC accounts 101 or
9 106. Specifically, 18 C.F.R. Part 101 provides, in applicable part, the
10 following:

11 The cost of efficiency or other tests made subsequent to the
12 date equipment becomes available for service shall be charged
13 to the appropriate expense accounts, except that tests to
14 determine whether equipment meets the specifications and
15 requirements as to efficiency, performance, etc., guaranteed by
16 manufacturers, made after operations have commenced and
17 within the period specified in the agreement or contract of
18 purchase may be charged to the appropriate electric plant
19 account. (emphasis added).

20 As provided above, testing occurring after equipment has been moved to
21 FERC Account 101 or 106 does occur and is accounted for in the appropriate
22 electric plant accounts. I am not providing testimony on the type or manner of
23 testing being performed: I will defer to DE Carolinas witness Steve Immel on
24 all aspects of testing and related development activity for the Belews Creek
25 Unit 1 DFO Project.

1 **Q DOES THE CONCEPT OF COMMERCIAL OPERATION AND**
2 **ECONOMIC DISPATCHABILITY FACTOR INTO THE**
3 **DETERMINATION OF IN SERVICE DATE ?**

4 A. Commercial operation and thereby dispatchability can be a factor when DE
5 Carolinas is placing a new generating unit into service for the first time.
6 Regarding the Belews Creek Unit 1 DFO Project, Belews Creek Unit 1 is
7 already in service. The additions being made in this case are for the additional
8 equipment necessary to co-fire the unit on natural gas. The requirements for
9 placing that equipment in service are prescribed by the FERC guidance I
10 discussed previously and were properly followed by DE Carolinas regarding
11 the Belews Creek Unit 1 DFO project.

12 **Q WAS THIS SAME GUIDANCE APPLIED TO DE CAROLINAS'**
13 **OTHER DFO PROJECT AT CLIFFSIDE?**

14 A. Yes.

15 **Q. DOES THIS CONCLUDE YOUR REBUTTAL TESTIMONY?**

16 A. Yes.

1 Q. Mr. Doss, did you also cause to be prefiled
2 in this docket, supplemental testimony consisting of
3 eight pages?

4 A. Yes.

5 Q. Do you have any changes or corrections to
6 your supplemental testimony?

7 A. No, I do not.

8 Q. If I asked you the same questions today,
9 would your answers be the same?

10 A. Yes.

11 Q. Did you also cause to be prefiled, Doss
12 Supplemental Exhibit 1 to your supplemental testimony?

13 A. Yes.

14 Q. Do you have any changes or corrections that
15 you need to make to your prefiled Supplemental
16 Exhibit 1?

17 A. No, I do not.

18 MR. MARZO: Chair Mitchell, at this time
19 I would ask that Mr. Doss' prefiled supplemental
20 testimony as well as his prefiled supplemental --
21 I'm sorry, his prefiled supplemental testimony as
22 well as his prefiled Supplemental Exhibit 1 be
23 marked for -- well, his prefiled supplemental
24 testimony be read as if it was given orally here

1 today, and Supplemental Exhibit 1 be marked for
2 identification.

3 CHAIR MITCHELL: All right. Mr. Doss'
4 supplemental testimony will be copied into the
5 record as if given orally from the stand. The
6 exhibit to that testimony will be marked for
7 identification as it was when prefilled.

8 MR. MARZO: Thank you, Chair Mitchell.

9 (Doss Supplemental Exhibit 1 was
10 identified as it was marked when
11 prefilled.)

12 (Whereupon, the prefilled supplemental
13 testimony of David L. Doss, Jr. was
14 copied into the record as if given
15 orally from the stand.)

I. WITNESS IDENTIFICATION AND QUALIFICATIONS

1 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A. My name is David L. Doss Jr., and my business address is 550 South Tryon
3 Street, Charlotte, North Carolina.

4 **Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?**

5 A. I am employed by Duke Energy Business Services, LLC, a service company
6 affiliate of Duke Energy Carolinas, LLC (“DE Carolinas” or the “Company”),
7 as Director of Asset Accounting. DE Carolinas is a subsidiary of Duke
8 Energy Corporation (together with its subsidiaries “Duke Energy”).

9 **Q. DID YOU PREVIOUSLY FILE TESTIMONY IN THIS**
10 **PROCEEDING?**

11 A. Yes. I filed rebuttal testimony and one exhibit on March 4, 2020.

II. PURPOSE AND OVERVIEW OF TESTIMONY

12 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

13 A. My testimony is in response to the July 23, 2020 order issued by the
14 Commission requiring that DE Carolinas and Duke Energy Progress, LLC
15 (“DE Progress”) file additional testimony in their currently pending rate cases
16 responding to the Commission’s request for information on coal combustion
17 residual costs. *See Order Requiring Duke Energy Carolinas, LLC and Duke*
18 *Energy Progress, LLC to File Additional Testimony on Grid Improvement*
19 *Plans and Coal Combustion Residual Costs* (the “Order”). My testimony
20 provides the Commission with information concerning the manner in which

1 the Company classifies costs incurred or to be incurred in connection with the
2 Company's ongoing legal obligations, imposed by federal and North Carolina
3 law, to close ash basins at its coal-fired generating plants. Among other uses,
4 these basins either are (in the case of currently operating plants) or were (in
5 the case of recently closed plants) used to store coal ash generated as a
6 byproduct of the combustion of coal. Coal combustion was (or, in the case of
7 currently operating plants, is) the process used at these plants to generate
8 electricity for the Company's customers.

9 **Q. ARE YOU SPONSORING ANY EXHIBITS WITH YOUR REBUTTAL**
10 **TESTIMONY?**

11 A. Yes. I am sponsoring one exhibit, which was prepared at my direction and
12 under my supervision.

III. RESPONSE TO THE ORDER

13 **Q. PLEASE PROVIDE AN OVERVIEW OF YOUR TESTIMONY.**

14 A. As I describe in detail in my Rebuttal Testimony, the costs incurred in
15 connection with coal ash basin closure activities undergo rigorous evaluation
16 to ensure they are properly classified under accounting rules. Specifically, my
17 Rebuttal Testimony notes:

18 DE Carolinas has ... implemented a Coal Ash ARO
19 charging committee whose purpose is to evaluate costs
20 to be incurred for determination as to whether they
21 qualify for ARO accounting treatment. The Committee
22 utilizes the guidance in ASC 410, other GAAP, FERC
23 and Commission guidance and Duke Energy
24 Corporation accounting policies to make these
25 determinations. Specifically, for example, the

1 Committee utilizes ASC 410-20-55-13 to determine the
2 extent of costs to include in the ARO. Decisions of the
3 Coal Ash ARO charging committee are summarized in
4 a charging guidelines document.

5 (See Doss Rebuttal Testimony at 8.) I have reviewed the Supplemental
6 Testimony of Jessica Bednarcik, including Supplemental Exhibit 1 to that
7 testimony. Witness Bednarcik's Supplemental Testimony notes that the
8 activities identified in Supplemental Exhibit 1 were charged to "ARO,"
9 meaning that under the charging guidelines they were classified as Asset
10 Retirement Obligations ("ARO"). As such, the costs incurred in connection
11 with the activities I reviewed would properly be capitalized costs. As I
12 explained in my Rebuttal Testimony, under Financial Accounting Standards
13 Board ("FASB") and Federal Energy Regulatory Commission ("FERC")
14 guidance, ARO costs are an integral part of the plant asset that gives rise to the
15 ARO, and therefore must be capitalized as part of such asset when the ARO
16 liability is recognized.

17 **Q. HAS THE COMMISSION SPOKEN TO THIS ISSUE AS WELL?**

18 A. Yes. In the *Order Accepting Stipulation, Deciding Contested Issues, and*
19 *Requiring Revenue Reduction* entered on June 22, 2018 in Docket No. E-7,
20 Sub 1146, which was DE Carolinas' 2017 rate case ("DE Carolinas 2018 Rate
21 Order"), the Commission acknowledged that both GAAP and FERC
22 accounting guidance required the Company to recognize an ARO upon
23 becoming subject to the legal obligation to retire its ash basins. *Id.* at 288.
24 The Commission further acknowledged that "recognition of the liability

1 carries with it recognition of a corresponding asset – the capitalized cost of
2 settling the liability, which under both GAAP and FERC rules is considered
3 part of the property, plant and equipment for the assets that must be retired.”

4 *Id.*

5 **Q. ARE THERE SOME ACTIVITIES THAT ARE UNDERTAKEN TO**
6 **SUPPORT COAL ASH BASIN CLOSURE THAT ARE NOT**
7 **CAPITALIZED AS PART OF THE ARO?**

8 A. Yes. The charging guidelines provide a list of the activities undertaken to
9 close DE Carolinas’ ash basins along with the designated charging categories
10 determined by the ARO charging committee. The guidelines identify, for
11 charging purposes, activities as ARO, Non-ARO capital, operations and
12 maintenance (“O&M”) costs or some combination. Doss DEC Supplemental
13 Exhibit 1 provides an example of costs evaluated by the Coal Ash charging
14 committee and the associated accounting determination. This information was
15 also provided as an attachment in response to Public Staff data request 159-2.

16 **Q. PLEASE EXPLAIN MORE ABOUT THE CHARGING**
17 **COMMITTEE’S ROLE IN DESIGNATING THE APPROPRIATE**
18 **CATEGORY FOR COAL ASH REMEDIATION ACTIVITIES.**

19 A. As I discuss in my rebuttal, the Coal Ash ARO charging committee’s purpose
20 is to evaluate costs to be incurred to determine whether they qualify for ARO
21 accounting treatment. The charging committee utilizes the guidance in ASC
22 410, other GAAP, FERC and Commission guidance and Duke Energy

1 Corporation accounting policies to make these determinations. In the *DE*
 2 *Carolinas 2018 Rate Order*, the Commission discussed these processes as
 3 follows:

4 DEC has implemented a Coal Ash ARO charging committee
 5 whose purpose is to evaluate costs to be incurred for
 6 determination as to whether they qualify for ARO accounting
 7 treatment..[and that decisions] of the Coal Ash ARO charging
 8 Committee are summarized in a charging guidelines document
 9 document. *Id.* at 66-67. These decisions are reviewed
 10 internally by the Company's Coal Combustion Products (CCP)
 11 group to ensure that 1) all relevant facts were appropriately
 12 communicated by CCP and understood by the Committee, and
 13 2) that the CCP group understands the decisions to properly
 14 categorize actual project costs." *Id.* at 286.

15
 16 **Q. FOR ACTIVITIES THAT ARE DESIGNATED AS AROs IS THERE ANY**
 17 **SUBDESIGNATION OF THOSE ACTIVITIES AS CAPITAL OR O&M?**

18 A. No. The charging committee evaluates expenditures based on the current
 19 accounting guidance and policies in place, and under current GAAP and
 20 FERC ARO accounting guidance the costs associated with activities that are
 21 designated as AROs are capitalized as part of the property, plant, and
 22 equipment for the assets which must be eventually retired. As with any other
 23 costs that are capitalized as part of property, plant, and equipment, there is no
 24 GAAP or FERC requirement to subdesignate the ARO costs to reflect how
 25 they would have been accounted for had they not been capitalized. Therefore,
 26 the Company's accounting systems and processes are not designed to facilitate
 27 such subdesignations or produce financial statement data under an alternative
 28 accounting model that is not reflective of current GAAP and FERC rules. As I

1 discuss in my rebuttal testimony, in the *DE Carolinas 2018 Rate Order*, the
2 Commission addressed this issue and found that, under GAAP, the costs (no
3 matter what their classification), are capitalized pursuant to ASC 410-20-25-5.
4 Under FERC accounting, they are capitalized as well. Accordingly, when
5 properly accounted for in an ARO, the specific classification of costs is not
6 determinative because, under GAAP and FERC guidance, ARO costs are
7 capitalized. The Commission further concluded that “The nomenclature relied
8 upon in GAAP and FERC is costs, assets, and liabilities, not expenses.”

9 **Q. CAN YOU ELABORATE ON HOW CATEGORIZING THE NATURE**
10 **OF THE ACTIVITY CANNOT BE SEPARATED FROM GUIDANCE**
11 **UNDER GAAP, FERC, COMMISSION REQUIREMENTS AND DE**
12 **CAROLINAS’ OWN ACCOUNTING POLICIES?**

13 **A.** Yes. The classification of an expenditure is explicitly dependent upon the
14 purpose of the activity, the existing GAAP and FERC guidance, and existing
15 Commission rulings at the time that determination is being made. For
16 example, current GAAP and FERC ARO guidance recognizes that a legal
17 obligation was created and that an ARO liability and offsetting ARO asset
18 needed to be recorded to the Company’s books when the CCR Rule and
19 CAMA went into effect. In the absence of GAAP and FERC ARO accounting
20 requirements, there would have been no legal obligation to record when these
21 regulations were enacted. Instead, the costs would have been recorded as they
22 were incurred, and assessed for the proper accounting classification based on

1 the particular activity and the accounting guidance and Commission rulings
2 that would have been in place at the time, in the absence of ARO accounting
3 rules. It is difficult to speculate how accounting rules and Commission
4 guidance may have evolved in the absence of the ARO accounting model.
5 Thus, not only is DE Carolinas' accounting system incapable of facilitating a
6 retroactive removal of accounting guidance, a retroactive assessment of what
7 designation other than ARO might be appropriate for a particular activity
8 would be pure speculation.

9 **Q. DOES THIS CONCLUDE YOUR SUPPLEMENTAL TESTIMONY?**

10 A. Yes.

1 Q. Mr. Doss, did you prepare a summary of your
2 testimony?

3 A. Yes, I did.

4 MR. MARZO: Okay. Chair Mitchell, I
5 would ask that the summary that has been provided
6 to the Commission and the parties to these dockets,
7 as required by the Commission's order, that that
8 summary be entered into the record as if it was
9 given orally.

10 CHAIR MITCHELL: All right. Hearing no
11 arbitration to that motion, Mr. Marzo, it's
12 allowed.

13 (Whereupon, the prefiled summary of
14 testimony of David L. Doss, Jr. was
15 copied into the record as if given
16 orally from the stand.)
17
18
19
20
21
22
23
24

Duke Energy Carolinas, LLC
Summary of Rebuttal Testimony of David L. Doss Jr.
Docket No. E-7, Sub 1214

My rebuttal testimony responds to Public Staff witnesses Michael C. Maness, and Dustin R. Metz. Since the filing of my testimony, the issue raised by Mr. Metz regarding the Belews Creek DFO project in service date has been resolved. Regarding Mr. Maness, he asserts that the Company has “chosen” to request a regulatory accounting and ratemaking method that accounts for coal ash compliance costs as ongoing expenses, with a proposed regulatory asset intended to provide for the recovery of expenses incurred in the past that would ordinarily be immediately written off. However, Mr. Maness incorrectly characterizes the facts upon which the Company’s Asset Retirement Obligation (“ARO”) accounting is based.

As I explain in my rebuttal, the Company was required to adhere to and apply the accounting guidance under the Financial Accounting Standards Board’s (“FASB”), Generally Accepted Accounting Principles (“GAAP”), and the Federal Energy Regulatory Commission’s (“FERC”) Uniform System of Accounts, as well as Orders of this Commission. The Company evaluated GAAP and FERC guidance in light of the legal obligations imposed upon it by North Carolina’s Coal Ash Management Act (“CAMA”), and the Environmental Protection Agency’s (“EPA”) Coal Combustion Residuals Rule (“CCR Rule”), which was promulgated in 2015. The Company determined that the coal ash basins it operated at its coal-fired generating facilities needed to be closed as a result of the passage of CAMA and the CCR Rule. The closure obligation triggered ARO accounting requirements. In addition, the Commission’s Order entered in the Company’s E-7, Sub 723 Docket has required the ARO accounting impacts to be deferred into regulatory assets.

By characterizing coal ash ARO related costs as expenses, witness Maness ignores the fact that both the FASB and FERC have ruled that asset retirement costs are an integral part of the plant asset that gives rise to the ARO, and therefore must be capitalized as part of such asset. Mr.

Duke Energy Carolinas, LLC
Summary of Rebuttal Testimony of David L. Doss Jr.
Docket No. E-7, Sub 1214

Maness made similar arguments in the Company's last rate case and the Commission found that under GAAP, the costs (no matter what their classification), are capitalized pursuant to ASC 410-20-25-5. Under FERC accounting, they are capitalized as well. Accordingly, when properly accounted for in an ARO, the specific classification of costs is not determinative because under GAAP and FERC guidance ARO costs are capitalized. Thus, as the Commission concluded in its Order in DE Carolinas' last rate case, "witness Maness' classification of these costs as "deferred expenses" is not persuasive, not supported by authority and not determinative, given the nature of deferral," and "[i]t is also incorrect as a matter of accounting."

Additionally, I explain that the deferral of coal ash ARO related costs was not a choice. The Company simply accounted for these costs as required under GAAP and FERC Uniform System of Accounts. Further, as it was authorized to do by the Commission, the Company deferred the impacts of ARO accounting, and now seeks an order from the Commission with regards to recovery.

Finally Commissioners, I respond to Mr. Maness's assertion that coal ash ARO costs are not characteristic of assets recorded as used and useful property. I explain in my rebuttal that the costs incurred (relating to the deferred depreciation and accretion) are used and useful as those costs are reasonable and prudently incurred and are intended to provide utility service in the present or in the future through achieving their intended purpose: environmental compliance, the retirement of the ash impoundments and the final storage location for the residuals from the generation of electricity.

1 MR. MARZO: Thank you, Chair Mitchell.
2 Chair Mitchell, Mr. Doss is available for cross
3 examination.

4 CHAIR MITCHELL: All right. Public
5 Staff, you may proceed.

6 MR. DODGE: Good afternoon,
7 Chair Mitchell. This is Tim Dodge with the Public
8 Staff. Before we begin with our cross examination
9 of this panel, I wanted to note, in the witness
10 list and attorney cross examining list for this
11 panel, we had requested three attorneys be provided
12 the opportunity to cross examine two witnesses, to
13 cross examine Mr. Spanos and Mr. Doss.

14 And the Public Staff discussed this
15 issue with Duke's attorneys and explained that, due
16 to Mr. Doss responding to multiple Public Staff
17 witnesses, and the issues in his rebuttal testimony
18 that had been handled by different Public Staff
19 attorneys, that we agreed that my cross examination
20 today would be related only to Mr. Spanos' rebuttal
21 of the depreciation issues raised by Public Staff
22 witness McCullar, and Ms. Holt will discuss the
23 issues raised in Public Staff witness Boswell and
24 Maness' testimony with Mr. Spanos, if that's

1 acceptable.

2 CHAIR MITCHELL: All right. It is
3 acceptable, Mr. Dodge. You-all may proceed.

4 MR. DODGE: All right. And
5 Mr. Grantmyre's questions, I believe, are directed
6 to Mr. Doss primarily.

7 CROSS EXAMINATION BY MR. DODGE:

8 Q. Good afternoon, Mr. Spanos, how are you?

9 A. (John J. Spanos) Good afternoon. Thank you,
10 very good.

11 Q. I'd like to talk to you first today about the
12 contingency component included in the decommissioning
13 estimates for DEC's power plants.

14 In the 2018 rate case that I'll refer to as
15 the Sub 1146 proceeding, the Commission approved a
16 10 percent contingency in that proceeding as opposed to
17 the 20 percent that was recommended by DEC in that
18 case; is that correct?

19 A. That is correct.

20 Q. Okay. And can you turn to page 5 of your
21 rebuttal testimony.

22 A. I am there.

23 Q. All right. And at the top of the page, you
24 indicate that you were again recommending a 20 percent

1 contingency component; is that correct?

2 A. Yes. I recommended the -- back to the
3 20 percent contingency component because, based on what
4 we have learned since that last time in other scenarios
5 where contingencies are -- have been included, we've
6 seen that 20 percent contingency has become more
7 appropriate than the 10 percent. So -- and utilized in
8 my depreciation study, we went back to the 20 percent,
9 because it was more appropriate given the additional
10 information we have in the industry.

11 Q. Now, in the footnote 1 that's also right
12 there at the top of page 5, you cite back, however, to
13 the rebuttal testimony of Duke witness Kopp from the
14 Sub 1146 proceeding; do you not?

15 A. That's correct.

16 Q. And his use of the decommissioning cost
17 estimate study in that proceeding?

18 A. Yes. He prepared that study, and I utilized
19 it in my depreciation study, that's correct.

20 Q. Right. And do you have Public Staff witness
21 McCullar's testimony with you today?

22 A. I do.

23 Q. All right. I'm going to ask you briefly
24 about the confidential Exhibit RMM-2; however, I just

1 note for the record, the contents of this data response
2 were confidential. I just want to confirm that the
3 study that's referred to in that data response is not
4 confidential. But -- or the title of the study is not
5 confidential. I'm not going to be getting into any of
6 the confidential details in that study.

7 But would you agree that the confidential
8 Exhibit RMM-2 included in Public Staff witness
9 McCullar's testimony is that same 2016 study that was
10 prepared by Mr. Kopp in the 2018 DEC rate case?

11 A. Sorry, just one minute, I'm making sure I'm
12 getting to the right spot.

13 Q. Sure. Yeah, sorry. Let me know when you're
14 there.

15 A. Yes. I am here with that particular
16 document. And from what I can see in the document,
17 RMM-2 represents the April 19, 2017, decommissioning
18 study that was performed by Burns & McDonnell for Duke
19 Energy Carolinas.

20 Q. All right. And so while you mentioned just a
21 few moments ago, and I note in your summary today you
22 also note recent experience in the industry supporting
23 this 20 percent contingency, you didn't cite any other
24 sources in your rebuttal testimony or in discovery

1 provide additional support for returning to the
2 20 percent contingency, did you?

3 A. No. The comment that I made was that, based
4 on what we have found over the two years since this
5 particular study was performed and what we incorporated
6 in the depreciation study in this particular case for
7 Duke Carolina, we've learned in those two years that
8 contingency estimates have been understated.

9 So there isn't any specific breakdown of
10 costs that -- that I supplied in my rebuttal testimony.
11 That's just experience from seeing others in the
12 industry as to the overall costs that have been
13 incurred once estimates have actually become more
14 factual, because we have more and more facilities that
15 have been decommissioned over the last couple of years.

16 Q. All right. Thank you. So let's move on to
17 future net salvage recommendations that you make in
18 your testimony. And first in the context of mass
19 property accounts. Can you turn to page 9 of your
20 rebuttal testimony?

21 A. I am there.

22 Q. All right. Now, starting on line 9, you
23 state the following, and I'll just read this:

24 "For mass property accounts such as those for

1 transmission and distribution plan, net salvage
2 estimates are based in part on statistical analysis of
3 historical net salvage data. In this analysis, net
4 salvage, as well as its components of gross salvage and
5 cost of removal, are expressed as a percentage of
6 retirements. This approach, which is widely accepted
7 in the industry and supported by depreciation
8 textbooks, is referred to as the traditional method."

9 Did I read that correctly?

10 A. You did read that correctly, yes.

11 Q. So other than the part that's based on
12 statistical analysis of historic net salvage data, on
13 what are the information are the net salvage estimates
14 based?

15 A. Well, as I discuss in part 4 of my
16 depreciation study, all the factors that are in play
17 when properly following the guidelines of developing
18 net salvage percents, things such as industry
19 expectations, specific plans and estimates that the
20 Company will do for each of the asset classes as far as
21 removal of their assets, or a better statement of cost
22 of retiring of their assets, what potential gross
23 salvage they may receive from any specific assets, and
24 then obviously what the current estimate in place has

1 been as to what was agreed upon in the past. So those
2 are some of the factors that come into play along with
3 the statistical analysis.

4 Now, in part 8 of the depreciation study, we
5 show the statistical analysis so that we have our
6 support. But all of the factors that I just mentioned,
7 which are discussed in part 4 of my depreciation study,
8 and what follows the guidelines in authoritative text,
9 are what is the basis for the net salvage percent for
10 each account. And that's mass property accounts as
11 well as the interim net salvage component for
12 production accounts.

13 Q. All right. Thank you. And so with regard to
14 the statistical analysis, should it focus on the entire
15 historic net salvage data available, or should weight
16 be given to the more recent analysis?

17 A. Well, again, informed judgment, which is the
18 component outside the statistical analysis, you need to
19 extrapolate the information based on what you learned
20 from conducting studies. So the overall analysis is
21 part of what you consider, the five-year or more recent
22 analysis should be considered, as well as the rolling
23 three-year averages that we've presented in the
24 depreciation study.

1 I think once thing that we must incorporate
2 when using our judgment is are all costs recorded at
3 the same exact time. There are at times costs to
4 retire and gross salvage that are not recorded the same
5 exact year that the retirement occurs because of how
6 things are booked. So you have to consider those
7 things instead of just blindly looking at the
8 statistical analysis, whether it be the overall period
9 or those rolling averages.

10 So in each category, depending on the assets
11 and what you learned from the Company and doing studies
12 within the industry, you're able to come up with the
13 most appropriate net salvage percent that would
14 incorporate not only the overall but also the most
15 recent, as well as what's expected in the future.
16 Because the net salvage percent that you determine is
17 what we expect to happen going forward, so we can't
18 just focus on just the past.

19 Q. All right. Thank you. Let's go ahead and
20 turn back to page 7 of your testimony briefly.

21 A. I am there.

22 Q. All right. So on line 17, you describe
23 Public Staff witness McCullar's recommendation for a
24 less negative net salvage estimate for account 366,

1 underground conduit, in which you say, and I'm reading
2 again from -- now from line 20 on page 7 through line 2
3 on page 8 that:

4 "Witness McCullar does not provide any
5 statistical basis for her proposal, other than to
6 compare her results to the Company's recently recorded
7 costs."

8 Would you agree that Ms. McCullar recommended
9 a net salvage -- excuse me, a net salvage percent for
10 account 366 of negative 10 percent as opposed to the
11 negative 15 percent recommendation, and again, assuming
12 the study on which your recommendation is based?

13 A. Ms. McCullar has recommended negative 10 for
14 this particular account, and I have recommended minus
15 15 for this account, which is consistent with the
16 current estimate that was approved in the 2016 study.

17 Q. All right. And this is discussed in your
18 testimony as well.

19 Would you agree that the summary of the book
20 salvage in the Gannett and Fleming -- or Gannett
21 Fleming study, excuse me, found a negative 21 percent
22 net salvage percentage for the period 2003 to 2018; but
23 then over a five-year average, negative 9 percent for
24 the period 2014 to 2018?

1 A. The statistical numbers that you laid out are
2 accurate based on, again, what we've presented in the
3 study. And this is exactly why I emphasize that we
4 need to incorporate informed judgment. And the fact
5 that, as I mentioned in my testimony, that there were
6 some recent gross salvage amounts that were not
7 considered to be commonly occurring for all retirements
8 going forward.

9 And so when you look at the most recent
10 period of time, cost of removal has gone from minus 30
11 to minus 40, and the gross salvage that we don't
12 anticipate being as consistent in the last few years is
13 that plus 30 percent, but it's -- without that being a
14 consistent factor, that most recent time period is not
15 necessarily as appropriate for the overall future
16 expectation for conduit.

17 Conduit is an asset that generally does not
18 get pulled out of the ground. So the salvage value of
19 that will not continue to occur. Which is why, when
20 incorporating informed judgment with the statistics,
21 that minus 21 over the long period of time is more
22 representative as compared to the most recent five-year
23 period of time. However, minus 15 was considered to
24 not ignore the fact that there was salvage value, and

1 to incorporate the overall facts that costs to retire
2 are continuing to go up.

3 So you can't necessarily reduce the net
4 salvage percent from its currently approved minus 15 to
5 minus 10 when not completely understanding all of the
6 data that you're reviewing. And that's why minus 15 is
7 the most appropriate in my opinion.

8 Q. Thank you. Mr. Spanos, do you have a copy of
9 the Public Staff Potential Cross Exhibit Number 36
10 available? This is the Kansas State Corporation
11 Commission's February 24, 2020, order.

12 A. Yes, I have that.

13 Q. All right.

14 MR. DODGE: Chair Mitchell, I would ask
15 that Public Staff Exhibit Number 36 be marked as
16 Public Staff Spanos -- excuse me, Spanos Cross
17 Exhibit Number 1 in this proceeding.

18 CHAIR MITCHELL: All right. The
19 document will be marked Public Staff Spanos Cross
20 Examination Exhibit Number 1.

21 (Public Staff Spanos Cross Examination
22 Exhibit Number 1 was marked for
23 identification.)

24 Q. Okay. Mr. Spanos, are you familiar with this

1 case?

2 A. I was not the depreciation witness in the
3 case, but I am familiar with the case, yes.

4 Q. All right. Could you turn to paragraph
5 number 52, which is located on page 20 of that exhibit.

6 A. (Witness peruses document.)

7 Q. Just let me know when you're there.

8 A. Yes. I'm just moving a little slower, sorry.

9 Q. No worries.

10 A. Okay. I am on page 20, item 52.

11 Q. All right. And it states that:

12 "Atmos claims it uses the industry standard
13 method for analyzing net salvage" -- excuse me. Let me
14 restart:

15 "Atmos claims it uses the industry standard
16 method for analyzing net salvage is to express net
17 salvage and its components cost of removal and gross
18 salvage as a percentage of ratio of retirements;
19 whereas curbs and staff's methodologies consider the
20 level of net salvage recorded in recent years not as a
21 percentage of retirements."

22 And now turning down to paragraph 54 on a
23 kind of bring -- bring this paragraph back together.

24 In paragraph 54, the Commission makes the determination

1 about relying on this historic versus recent -- how
2 much to rely on those recent years of net salvage
3 that's recorded; does it not?

4 A. Do you have a specific spot that I should be
5 looking at in that paragraph?

6 Q. Yeah. I apologize. I kind of massacred that
7 question here. So midway through starting the -- on
8 the right side about midway down the paragraph, it
9 reads:

10 "Both Staff and Atmos agree that the net
11 salvage analysis should estimate appropriate levels of
12 future net salvage, not solely rely on -- strictly on
13 historic expense levels. When deciding between Atmos
14 and the Staff's net salvage analysis, the Commission
15 finds Staff's approach would best balance the interests
16 of Atmos' current versus future ratepayers."

17 Do you see that statement?

18 A. I do.

19 Q. Okay. All right. So, now, let's turn to
20 page 17 of your rebuttal testimony.

21 A. I am there.

22 Q. All right. And on page -- excuse me, on
23 lines 13 through 15, you state that:

24 "No. The premise of the type of analysis

1 performed by Ms. McCullar is the depreciation accruals
2 for net salvage should be similar to if not the same as
3 net salvage occurred each year."

4 And again, in this section, we're talking
5 about account 366; is that correct?

6 A. The -- well, the discussion specifically
7 relates to account 366 since that's the only account
8 Ms. McCullar disagrees with my estimates and
9 methodology. So the next -- that paragraph or Q and A
10 that is listed on that page relates to the concepts,
11 but, in this particular case, it only relates to one
12 account where she has differed from my estimates.

13 Q. Okay. And actually, that's the point I was
14 going to turn to next. If you could refer to witness
15 McCullar's testimony, the Table 3 which is located on
16 page 33 of witness McCullar's testimony.

17 A. (Witness peruses document.)

18 Q. Just let me know when you're there.

19 A. Sorry, you said page 33?

20 Q. Page 33, yes. It's the Table 3, comparison
21 of actually incurred net salvage and net salvage and
22 proposed depreciation rates.

23 A. Sorry, I was trying to do it electronically
24 and it's not working, so I'll --

1 (Witness peruses document.)

2 I'm on page 33. Are you looking at Table 3;
3 is that what the reference was?

4 Q. Yes, yes.

5 A. Okay. I'm there.

6 Q. All right. And again, you've already noted
7 that account 366 is the only one in which Ms. McCullar
8 makes a recommendation different from yours on this --
9 these net salvage percentages.

10 Looking -- looking at that row, row 3 -- or
11 account 366, do you agree that the annual accrual DEC
12 is proposing for net salvage is about 22.4 times the
13 average amount DEC has actually incurred for net
14 salvage over this five-year period?

15 A. The amount that is incurred and the amount
16 that is accrued for are different. It says 22.4. That
17 appears to be around the right numbers, as far as
18 percentage-wise. But again, the whole concept of net
19 salvage is to not necessarily match what's incurred
20 versus what is accrued, because the accrual amount is
21 taking care of what's going to happen in the future,
22 and you have an account that is growing.

23 So just like all the other accounts in this
24 analysis for distribution and within the study, you

1 have to establish an accrual amount that will cover
2 what is going to be incurred into the future because
3 cost removal is an end-of-life piece. So the amount of
4 incurred is related to assets that are 50 or 60 years
5 old. So it's not appropriate to make the comparison of
6 what's accrued versus what's incurred. And to single
7 out one account seems to be, you know, not following
8 the same standards for all accounts together. And
9 that's kind of the issue that we have with account 366.

10 Q. Okay. And if Ms. McCullar had recommended
11 depreciation accrual that was the same as the net
12 salvage that occurred annually over this five-year
13 period, the ratio she would have proposed would have
14 been 1.0; would it have not?

15 A. I think that's probably pretty reasonable.
16 But again, that would not be following the proper
17 standards of recovery, and that would be trying to
18 match expense, and that's not appropriate. So it may
19 be that number, but that's not a standard that should
20 be kept in depreciation for developing accruals.

21 Q. And I agree. But, in fact, Ms. McCullar's
22 recommended adjustment, which is shown at the end of
23 that row for account 366, was still 14.3 times the
24 average annual amount DEC had actually recently

1 incurred for net salvage for this account, was it not?

2 A. It is. Her percentage would produce
3 \$231,000, which, again, is -- you know, that's a
4 representation, but it won't cover what the cost would
5 be at the end of life, which is why the minus 15 is the
6 more appropriate net salvage percent for this
7 particular account based on the overall information and
8 the future plans. It's not, again, just trying to
9 match what the most recent five years were and saying,
10 okay, that's the percentage we want to use.

11 Q. Now let's turn to page 19 of your rebuttal
12 testimony.

13 A. (Witness peruses document.)

14 I am there.

15 Q. And so starting with the subsection C here of
16 your testimony, you respond to the Public Staff's
17 recommendation that DEC continue to apply a
18 zero percent interim net salvage percent for other
19 production account numbers 342 through 346; is that
20 correct?

21 A. Yeah. And I want to make sure it's clear
22 that this does not include the rotatable parts component
23 of account 343, but otherwise, that is the discussion
24 that's in part C of this testimony is relating to the

1 interim net salvage that's applied to all of the other
2 asset groups. Staff utilizes zero percent, and I use a
3 negative component.

4 Q. And you note on line 7 there on page 19 that
5 the Public Staff's position is consistent with the
6 position that was adopted by the Commission in the
7 Sub 1146 case, correct?

8 A. Yes. And as I point out at the bottom there,
9 that the idea is that we're going to reexamine this in
10 the next few cases. Well, obviously, this is one that
11 we're in now, and I've elaborated on why the
12 zero percent is not appropriate based on what we've
13 learned on over the last couple of years since that
14 particular study, and supported the fact that a
15 negative component is appropriate for the interim
16 aspect of these accounts.

17 So that's why I'm revisiting it as I'm
18 following what was described there at the bottom of my
19 footnote as to what the Commission said should be done.
20 And we have facts that show that it's different than it
21 was, you know, in the 2016 case. And why in that case
22 I use judgment to say what I knew was going to happen,
23 and this is just supporting the fact that it's actually
24 happened. So by having a cost removal component that's

1 greater than gross salvage and why that's appropriate.
2 So that's the crux of this discussion on this section.

3 Q. All right. And the -- but you had noted on
4 line 6 -- sorry, turning to page 20, line 6 -- that in
5 the previous case we had -- when discussing this topic,
6 that there had been positive net salvage in recent
7 years for these other production accounts. You go on
8 to say that this was likely primarily due to the
9 positive net salvage for rotatable parts, as you just
10 described.

11 A. That's correct. And the point that is very
12 important to understand here is, for the rotatable parts,
13 we have a positive 40 percent net salvage component.
14 And that's why I made the comment earlier in the
15 previous question that that particular component should
16 have a positive net salvage. The other components
17 should have a negative net salvage for interim purposes
18 because of the data, when you look at the data and
19 understand the data in place.

20 So that's the key point. And, obviously, on
21 lines 11 through 17, I elaborate on the data that's
22 occurred over the two years since the last study
23 occurred.

24 Q. And just to be clear on that rotatable parts

1 distinction, are you indicating that the positive net
2 salvage was entirely due to the rotatable parts or
3 primarily due?

4 A. Oh, it's primarily due. There are some
5 positive net salvage, but it is not to the extent that
6 you have cost removal. So as you can see in lines 12
7 and 13, as an example, there's \$1.45 million in cost
8 removal and 45,000 in gross salvage which is not
9 related to rotatable parts. So that is an example of
10 positive net salvage that occurs for rotatable parts, and
11 that's the distinction I'm trying to make here.

12 Q. And again, that was the two-year period, the
13 2017 and 2018 data that you just cited there on lines
14 11 through 13?

15 A. That's the additional data that had been
16 booked since the last study. So again, showing that
17 I'm following the guidelines of what the Commission
18 ruled in the last case, you have to show examples as to
19 why there should be a change, and that's what I'm doing
20 here.

21 Q. So to the extent there had been interim
22 net -- positive interim net salvage during those prior
23 years as discussed in the last case, had the Company
24 overcollected the cost of removal for those accounts?

1 A. I'm not sure I understand the question.
2 Would you mind rephrasing that, please?

3 Q. Sure. So again, you refer to the interim net
4 salvage being positive there on line 6 through 8. And
5 so as a result of having that -- during that period of
6 time, the value was zero, or the proved salvage rate
7 was zero.

8 During that time, was the Company -- since it
9 was experiencing a positive net salvage, was it not
10 arguably overcollecting the cost of removal during that
11 period of time?

12 A. No. The -- again, understanding the fact
13 that we're dealing with an overall time period of when
14 the assets were put into service to when they get
15 retired, the cost of removal and gross of salvage get
16 recorded directly to accumulated depreciation, which is
17 part of the depreciation rate. And in the case of
18 production accounts, you calculate the interim net
19 salvage percent and the terminal net salvage percent in
20 order to come up with the full weighted net salvage
21 component.

22 So when you put all that together, you have
23 the overall recovery pattern that should happen over
24 the entire lifecycle of each asset class. So there

1 isn't necessarily an over- or under-recovery scenario
2 with that involved. You're just calculating what has
3 occurred and what should be recovered going forward.
4 So that's kind of the process that is going on in a
5 depreciation calculation.

6 Q. Sure. And now, on lines 15 through 17, still
7 on page 20, you state that, because interim net salvage
8 has been zero for these accounts, these costs were not
9 recovered over their service lives.

10 But kind of on that same point that you were
11 just making about looking at all of these costs
12 together over the service lives, even to the extent the
13 Company has experienced negative amounts in the last
14 two -- over the last two-year time period, that would
15 not have adversely affected the Company's reserve
16 position, would it?

17 A. Well, we are deal with group depreciation, so
18 in this particular account, \$1.5 million of cost to
19 removal, and \$45,000 is just part of the overall
20 account level. So in that particular sentence on 15
21 through 17, I am isolating the specific assets,
22 themselves. But there are some assets that get
23 recovered sooner because they get retired sooner. Some
24 assets that go longer. It's all part of group

1 depreciation and the remaining-life basis.

2 So when doing your calculation, you are,
3 again, trying to systematically and rationally recover
4 all investment over its entire lifecycle. So there are
5 individual assets that may not be recovered exactly as
6 those individual assets lived, but in total, you are
7 matching that recovery systematically and rationally.
8 And that's what we're trying to explain here.

9 Q. All right. Thank you. Those are all the
10 questions that I had originally planned to cover with
11 you today, Mr. Spanos, but after reading your summary,
12 I did want to clarify one point.

13 Do you have a copy of your summary with you?

14 A. (Pause.)

15 Sorry, it wasn't right in front of me. I'm
16 going to get it electronically.

17 Q. And I can read the sentence to you if that's
18 helpful too that I wanted to ask you about.

19 A. It's just opening up now, so that way I can
20 read it while you're reading it to me, if you like.
21 All right. I'm there.

22 Q. So the second full paragraph, the second
23 sentence of that paragraph, you state that each of your
24 net salvage calculations and the use of the 15-year

1 service live for AMI meter depreciation, those are
2 consistent with the accepted depreciation practices and
3 the prior decisions of this Commission. The only
4 exception being the 20 percent contingency factor that
5 we've discussed already today.

6 But I just wanted to note, as we've already
7 also discussed today, you're also recommending an
8 additional adjustment to the interim salvage estimates
9 for accounts 342 through 346; are you not?

10 A. The discussion here is the methodology, which
11 is the same. The interim net salvage portion was zero,
12 and I recommended why it should go to a negative
13 component. But again, as I mentioned, that is only a
14 piece of the weighted net salvage percent. So the
15 methodology is the same as to how these -- all the
16 numbers are put together. So that, in my view, the
17 only change that I made from the Commission decision in
18 practice was the 20 percent contingency factor. The
19 net salvage percent on an interim basis for other
20 production was different, but again, I explained why we
21 did that differently based on what the Commission had
22 asked for.

23 Q. All right. Thank you, Mr. Spanos. Ms. Holt
24 will pick up from here.

1 A. Thank you.

2 CROSS EXAMINATION BY MS. HOLT:

3 Q. Good afternoon, Mr. Spanos.

4 A. Good afternoon.

5 Q. I'd like to ask you some questions based on
6 your rebuttal testimony regarding depreciation rates of
7 the Cliffside unit 5 and the Allen power stations on
8 pages 24 to 27 of your testimony.

9 On page -- beginning on page 25 in your
10 discussion of Public Staff witness Boswell's
11 recommendation, on lines 9 through 25, you state that:

12 "Public Staff witness Boswell recommended
13 that witness McCullar restore the depreciation rates on
14 the Allen and Cliffside units to the depreciation rates
15 approved in the Company's last rate case in Docket
16 E-7, Sub 1146; and to use currently approved retirement
17 dates with updated calculations of depreciation rates
18 rather than current depreciation rates for these
19 generating units," correct?

20 A. You generally read that section of my
21 testimony.

22 Q. Okay. And by current depreciation rates, do
23 you mean the depreciation rates that you calculated in
24 the new depreciation study which use rates as if the

1 units were soon to be retired?

2 A. Yes. The current approved depreciation rates
3 I'm discussing are what is included in my
4 December 31, 2018, depreciation study that incorporates
5 all the new information that we have regarding to plant
6 in service, accumulated depreciation, life
7 characteristics, net salvage characteristics, and
8 probable retirement dates for generating facilities.

9 Q. Thank you. And on page 26 of your
10 rebuttal -- and I'll just kind of summarize what you
11 said primarily on lines 8 to 10. You note the reasons
12 why Ms. Boswell stated her recommendation that
13 depreciation rates from the last case be used.

14 First, you note that Ms. Boswell stated the
15 plant has not actually been retired yet. And in
16 response to this, you state on lines 15 through 16:

17 "As a matter of principle, the concept
18 Ms. Boswell sets forth does not comport with USOA or
19 with generally accepted depreciation principles."

20 Now, USOA, does that mean Uniform System of
21 Accounts?

22 A. Yes, that is correct.

23 Q. Okay. Now, you also note Ms. Boswell's
24 second reason was that this method is consistent with

1 what the Public Staff has consistently done, which is
2 to leave the depreciation rates set until the date of
3 actual physical retirement, and at the date of actual
4 physical retirement, any remaining net book value will
5 be placed in a regulatory asset account and amortized
6 over an appropriate period to be determined in a future
7 rate case, correct?

8 A. That has been staff's position, but that's
9 not been necessarily what has been approved and is not
10 following the Uniform System of Accounts, which is
11 recovering over the retirement date while the asset is
12 in service so that you're following the matching
13 principle. So that's kind of the differentiation
14 between what staff has proposed and what has been, one,
15 approved and, two, agreed upon in the last case.

16 Q. Okay. And along those lines on the top of
17 page 27, you state that:

18 "While the Public Staff has taken this
19 position in the past, it's inequitable by definition,
20 and the Public Staff's proposal will result in
21 intergenerational inequity."

22 That is your position, right?

23 A. That is my position, because you will then
24 have costs that will be still to be recovered on assets

1 that aren't in service any longer. So ratepayers that
2 would be in place afterwards, in my opinion, would be
3 paying for something they didn't receive a benefit for.
4 So that's why I don't view the position of delaying
5 those costs to be appropriate. And again, I'm just
6 following depreciation practices.

7 Q. Okay. Mr. Spanos, for North Carolina retail
8 regulatory accounting and ratemaking purposes, who sets
9 the rules for DEC's North Carolina retail accounting
10 practices?

11 A. Are you asking -- is that the Commission that
12 you're asking for?

13 Q. Yes.

14 A. I believe the Commission does, and their
15 practices have been generally to follow the Uniform
16 System of Accounts. So, under my experience in other
17 cases, again, there are exceptions which I mention in
18 my testimony, but, in general, they follow the same
19 guidelines that I followed all along through my study.

20 Q. All right. And would the authority that the
21 Commission bases that on be North Carolina General
22 Statute 62-35, which covers systems of accounts?

23 MR. JEFFRIES: Chair Mitchell,
24 objection. That's a legal question.

1 Q. Would you accept that, subject to check?

2 A. Yes. Subject to check, I don't have that
3 particular number memorized.

4 Q. Okay.

5 MS. HOLT: Chair Mitchell, I request
6 that the Commission take judicial notice of
7 North Carolina General Statute 62-35.

8 CHAIR MITCHELL: The Commission will
9 take judicial notice of the statute.

10 MS. HOLT: Thank you.

11 Q. Mr. Spanos, would you agree, subject to
12 check, that Commission rule R8-27, as you stated
13 earlier, provides that the FERC uniform system of
14 accounts is a default system for electric utilities as
15 regulated by this Commission?

16 A. I'm sorry, I missed a couple of the words
17 there. Would you mind repeating that, please?

18 Q. Okay. I will.

19 A. Sorry.

20 Q. The Commission Rule R8-27 currently provides
21 for the FERC US -- Uniform System of Accounts to be the
22 default system of accounts for electric utilities that
23 are regulated by this Commission?

24 A. Subject to check, I would agree with that.

1 Q. Okay. And would you also accept, subject to
2 check, that under this rule, R8-27, future orders and
3 practices of the Commission that conflict with the FERC
4 USOA supersedes the provisions of the FERC US system of
5 accounts for North Carolina jurisdictional purposes?

6 MR. JEFFRIES: Chair Mitchell, same
7 objection. Ms. Holt's just simply asking
8 Mr. Spanos to give legal conclusions about the
9 Commission's rules and statutes, and they're free
10 to cite that in their brief, but it's an
11 inappropriate question.

12 CHAIR MITCHELL: All right. Ms. Holt,
13 where are you going with these questions?

14 MS. HOLT: Well, the basis of
15 Mr. Spanos' position is on the Uniform System of
16 Accounts, and I'm just trying to establish the
17 basis for the -- the accounting rules in
18 North Carolina.

19 CHAIR MITCHELL: All right. I'm going
20 to overrule the objection. I will allow the
21 questions to proceed. We recognize the witness is
22 not an attorney. The witness may answer
23 appropriately.

24 THE WITNESS: As I have discussed in my

1 testimony, there are instances where this may
2 happen when there is a retirement date that's
3 shorter, but under my guidelines and following the
4 proper practices that I should follow according to
5 all authoritative text, my depreciation study
6 should attempt to recover all investment over its
7 useful life. And that's kind of the direction that
8 I have conducted in my practice.

9 Q. You state in your rebuttal that, as a matter
10 of principle, Ms. Boswell does not -- her position does
11 not comport with the Uniform System of Accounts.

12 Isn't it true that Ms. Boswell's position
13 does not violate the generally accepted accounting
14 principles or the provisions of the FERC Uniform System
15 of Accounts?

16 A. The -- when I say the matter of principle,
17 I'm focusing on the matching principle which comes
18 right from the Uniform System of Accounts, which is to
19 match the utilization of the asset with the recovery of
20 the asset. So, in this particular scenario, when we're
21 talking about production facilities, the utilization of
22 the asset is up to the probable retirement date or date
23 that they actually retire the asset, and the recovery
24 should match that.

1 So that's the principle that I'm discussing
2 in that testimony. And if we are trying to defer that
3 recovery pattern to dates after the asset is out of
4 service, then I view that not meeting the matching
5 principle, which is the concept of my statements.

6 Q. But it's a principle, not a rule, correct?

7 A. I think that I, again, state it as a
8 principle, and that's kind of what I suggest to be part
9 of depreciation accounting for regulated utilities.
10 That's what I follow as the practice. So yes, it is a
11 principle, and I -- but I believe that's the
12 appropriate way that utilities should do this in order
13 to make sure that they are matching the recovery to
14 their utilization of assets. And that's the concepts
15 that all authoritative texts follow.

16 Q. Now, you acknowledge that the Public Staff
17 has taken this position before, and the Commission has
18 provided for costs to be recovered from customers after
19 their assets have been retired, haven't they?

20 A. That has happened. And I acknowledge that on
21 page 27. Again, that's not something that I would
22 present in a depreciation study, as I'm to follow the
23 practices and principles of what I view to be the
24 appropriate group depreciation accounting that should

1 be followed.

2 Q. Mr. Spanos, I would like to direct your
3 attention to Public Staff Exhibit 81.

4 MS. HOLT: And, Chair Mitchell, I would
5 ask that this exhibit be marked Public Staff Spanos
6 Rebuttal Cross Examination Exhibit 2 for
7 identification.

8 MR. JEFFRIES: I'm sorry, what was
9 the -- was it potential Exhibit 81?

10 MS. HOLT: Yes.

11 MR. JEFFRIES: Okay.

12 Q. Are you there, Mr. Spanos?

13 A. Yes, I am.

14 Q. Okay. Now, as you can see, this is the
15 direct testimony of Laura Bateman --

16 CHAIR MITCHELL: All right. Ms. Holt,
17 just for purposes of the record, the document will
18 be marked as Public Staff Spanos Cross Examination
19 Exhibit Number 2.

20 MS. HOLT: Yes. Thank you.

21 (Public Staff Spanos Rebuttal Cross
22 Examination Exhibit Number 2 was marked
23 for identification.)

24 CHAIR MITCHELL: You may proceed.

1 Q. Mr. Spanos, as you can see from the caption,
2 this is the direct testimony of Ms. Laura Bateman.

3 A. Yes.

4 Q. And this is for actually Duke Energy
5 Progress, correct?

6 A. Yes. That's what it says.

7 Q. Okay. Now, if you go to page 2 of
8 Ms. Bateman's testimony, she states her credentials.
9 And she states that she's employed by Duke Energy
10 Carolinas and is providing testimony for Duke Energy
11 Progress; is that correct?

12 A. I'm assuming you're talking about at the top
13 of her testimony there?

14 Q. Yes.

15 A. She says she's the director of rates and
16 regulatory planning, employed by Duke Carolina, and
17 she's testifying on behalf of Duke Progress, yes.

18 Q. Exactly. Now, wouldn't you say that, since
19 Ms. Bateman is also employed by Duke Energy Carolinas,
20 her recommendations regarding certain principles,
21 circumstances being the same, would be consistent as
22 they relate to Duke Energy Carolinas? Would you agree
23 with that?

24 A. I think, generally speaking, that the two

1 companies, since the merger, are operating in a similar
2 fashi on.

3 Q. Thank you. And I'd like you to go to page 18
4 of Ms. Bateman's testimony.

5 A. I am there.

6 Q. Okay. And could you read lines 17 through 23
7 on page 18 through -- 1 through 5 on the next page.

8 A. Would you mind telling me which -- because my
9 lines don't -- may not be exactly the same. Starting
10 with the words "in order"?

11 Q. Line 17, "originally."

12 A. Okay.

13 Q. Through 18.

14 A. And then I should go through line 5, you
15 said?

16 Q. Yes.

17 A. Okay.

18 "Originally, the depreciation consultant had
19 proposed new depreciation rates that would fully
20 depreciate the Asheville coal plant by its expected
21 retirement date in 2020. In order to mitigate the
22 impact on customers in this case, DE Progress asked the
23 consultant to adjust the rates to reflect the recovery
24 of the remaining net book value of the Asheville coal

1 plant over a 10-year period, similar to the treatment
2 of other coal plants that were retired early in DE
3 Progress' prior depreciation study. Since under this
4 approach, the net book value of the plant will not be
5 fully recovered at the time of retirement, the Company
6 is requesting permission to establish a regulatory
7 asset at the time of the plant's retirement for the
8 remaining net book value and the ability to continue
9 amortizing the costs over the remaining portion of the
10 10-year period at that time."

11 Q. Thank you. Would you characterize
12 Ms. Bateman's recommendation, to establish a regulatory
13 asset and use the same depreciation rates for a plant
14 not yet retired, similar if not the same as witness
15 Boswell's recommendation?

16 A. It's similar but not necessarily the same.
17 And I say that because of the particular scenario with
18 Asheville being closer to the retirement date of the
19 study date or period of time where the two units or two
20 locations that we're dealing with here were further in
21 the future.

22 So under the criteria that -- and I talk
23 about this in my testimony, that would be the
24 difference, is that Asheville was being closed much

1 sooner than what the time period was for what we have
2 for Allen and Cliffside 5.

3 Q. Okay. Thank you. I would like to direct
4 your attention to one more exhibit, Public Staff
5 Proposed Exhibit 82.

6 MS. HOLT: And, Chair Mitchell, I would
7 ask that this exhibit be marked as Public Staff
8 Spanos Rebuttal Cross Examination Exhibit 3 for
9 identification.

10 CHAIR MITCHELL: All right. The
11 document will be marked Public Staff Spanos
12 Rebuttal Cross Examination Exhibit Number 3.

13 (Public Staff Spanos Rebuttal Cross
14 Examination Exhibit Number 3 was marked
15 for identification.)

16 Q. And just as a matter of identification, this
17 is the testimony of James Horde on behalf of the Public
18 Staff in Docket Number E-2, Sub 1023.

19 A. That's correct.

20 Q. Do you see that?

21 A. Yes, I do.

22 Q. Okay. Now, on pages 11 to 12, if you go
23 down. And I'll summarize. From pages 11, the end of
24 page 11, lines 20 to 22, would you agree that, in this

1 docket, the Public Staff and Duke Energy Progress agree
2 that the cost of the retired Cape Fear, Lee, Robinson,
3 Weatherspoon, and Morehead City plants could be
4 recovered from ratepayers in the years after they were
5 retired?

6 A. (Witness peruses document.)

7 Yeah. That's the discussion that is being
8 set forth on that page.

9 Q. All right. In your testimony, Mr. Spanos,
10 you state that the Public Staff's treatment to use the
11 estimated retirement dates from the previous
12 depreciation studies will cause intergenerational
13 inequity.

14 Now, the circumstances in this case are that
15 the Company has determined that the useful lives of the
16 plants in question need to be -- need to be shortened
17 from what they've been in the past, correct?

18 A. There are some units that need to be
19 shortened from what they've been in the past. Some are
20 the same. So depending on which particular units that
21 you're referencing, that's an accurate statement.

22 Q. The Cliffside and the Allen units that we're
23 talking about.

24 A. There are -- yeah, some of the Cliffside 5

1 and the Allen units, two of the Allen units that are
2 expected to be retired earlier than the probable
3 retirement date that was in place as of the last study.

4 Q. That's what I'm referring to. Thank you.

5 Now, does that mean -- doesn't that mean that, if the
6 Company's position is adopted by the Commission in this
7 case, customers in the next few years, before the
8 plants are actually retired, will be charged more for
9 depreciation of these plants than customers in the past
10 years have been?

11 A. They -- again, depreciation studies are based
12 on estimates of knowledge that you have at the time the
13 study is performed. So there was a probable retirement
14 date that was later in time. So under that criteria,
15 again, when doing a systematic and rational recovery
16 pattern and dealing with the remaining life basis, when
17 you change estimates, whether they be longer or
18 shorter, there will be, at that point in time, a
19 difference from past ratepayers. But again, you were
20 trying to recover it systematically from what's left to
21 be recovered.

22 So under that criteria, if we're just looking
23 at probable retirement dates for those particular two
24 units, then they will be recovered for those -- again,

1 for those specific units at a time that is -- or those
2 ratepayers in the next few years will pay more than
3 what was done in the past. However, again, there are
4 other factors that develop a depreciation rate such as
5 the interim survivor curve, the net salvage percent,
6 and the decommissioning components. All those factors
7 come into play as to what the final amount is to be
8 recovered.

9 So I think you're missing the concept of
10 intergenerational inequity as to what I'm trying to
11 reference when it's just one component that we're
12 focusing on. There's more to it as to why we divert or
13 defer the costs related to one component on two units
14 versus all of the assets in the account class.

15 CHAIR MITCHELL: All right. We have
16 come to the end of our day. We will go off the
17 record. We will be in recess until 9:00 tomorrow
18 morning.

19 (The hearing was adjourned at 4:33 p.m.
20 and set to reconvene at 9:00 a.m. on
21 Tuesday, September 15, 2020.)
22
23
24

CERTIFICATE OF REPORTER

STATE OF NORTH CAROLINA)

COUNTY OF WAKE)

I, Joann Bunze, RPR, the officer before whom the foregoing hearing was taken, do hereby certify that the witnesses whose testimony appear in the foregoing hearing were duly affirmed; that the testimony of said witnesses were taken by me to the best of my ability and thereafter reduced to typewriting under my direction; that I am neither counsel for, related to, nor employed by any of the parties to the action in which this hearing was taken, and further that I am not a relative or employee of any attorney or counsel employed by the parties thereto, nor financially or otherwise interested in the outcome of the action.

This the 16th day of September, 2020.



JOANN BUNZE, RPR

Notary Public #200707300112

