Carolina Water Service, Inc. of North Carolina
Recommended Capital Structure and Cost Rates
for Ratemaking Purposes
at September 30, 2019

| Type Of Capital | Ratios (1) | $\underline{\text { Cost Rate }}$ | Weighted Cost Rate |
| :---: | :---: | :---: | :---: |
| Long-Term Debt | 50.90\% | 5.36\% (1) | 2.73\% |
| Common Equity | 49.10\% | 10.20\% (2) | 5.01\% |
| Total | 100.00\% |  | 7.74\% |

Notes:
(1) Company-Provided.
(2) From page 2 of this Schedule.

```
Carolina Water Service, Inc. of North Carolina
Brief Summary of Common Equity Cost Rate
```

Line No. Principal Methods
Proxy Group of Six Water Companies

1. Discounted Cash Flow Model (DCF) (1)
8.81\%
2. Risk Premium Model (RPM) (2) $10.12 \%$
3. Capital Asset Pricing Model (CAPM) (3) 9.35\% Regulated Companies (4)
11.29\%

Indicated Common Equity Cost Rate before Adjustment for Size Risk
9.80\%

Notes: (1) From page 3 of this Schedule.
(2) From page 10 of this Schedule.
(3) From page 21 of this Schedule.
(4) From page 26 of this Schedule.
(5) From Schedule DWD-8 (direct testimony).

NA= Not Available
$\ddot{0}$
$\stackrel{0}{0}$
$\ddot{Z}$

(2) From pages 4 through 9 of this Schedule.
(3) Average of columns 2 through 5 excluding negative growth rates.
(3) Average of columns 2 through 5 excluding negative growth rates.
(4) This reflects a growth rate component equal to one-half the conclusion of growth rate (from column 6) $x$
column 1 to reflect the periodic payment of dividends (Gordon Model) as opposed to the continuous
payment. Thus, for American States Water Co., $1.38 \% \times(1+(1 / 2 \times 7.33 \%))=1.43 \%$. (5) Column $6+$ column 7.
 6 $10 Z / 8 \mathrm{~L} /$ ог ио рәреојимод шог•оочеК•ммм







## Carolina Water Service, Inc. of North Carolina

Summary of Risk Premium Models for the
Proxy Group of Six Water Companies

Proxy Group of Six
Water Companies


Notes:
(1) From page 11 of this Schedule.
(2) From page 12 of this Schedule.




| [1] ${ }^{\text {D }}$ |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Indicated ROEDerived by the Predictive Risk Premium Model (1) |  |  |
|  | [2] | [3] | [4] |
| LT Average Predicted Variance | Spot Predicted Variance | Recommended Variance (2) | GARCH Coefficient |
| 0.38\% | 0.44\% | 0.41\% | 1.98126 |
| NMF | NMF | NMF | 6.51236 |
| 0.32\% | 0.27\% | 0.29\% | 2.11410 |
| 0.32\% | 0.27\% | 0.29\% | 2.02252 |
| 0.30\% | 0.24\% | 0.27\% | 2.18875 |
| 0.45\% | 0.31\% | 0.38\% | 2.20343 |


| Proxy Group of Six Water Companies |
| :--- |
| American States Water Co. |
| American Water Works Company Inc |
| Artesian Resources Corporation |
| California Water Service Group |
| Middlesex Water Co. |
| York Water Co. |

NMF = Not Meaningful Figure
Notes:
(1) The Predictive Risk Premium Model uses historical data to generate a predicted variance and a GARCH coefficient. The historical data used are the equity risk premiums for the first available trading month as reported by Bloomberg
Professional Service.

Average of columns [1] and [2
$(1+($ Column [3] * Column [4])
(2) $\left(1+(\text { Column }[3] * \text { Column }[4])^{\wedge 12}\right)-1$. From note 2 on page 22 of this Schedule.
Column [5] + Column [6]. (5) Column [5] + Column [6].

Carolina Water Service, Inc. of North Carolina<br>Indicated Common Equity Cost Rate<br>Through Use of a Risk Premium Model<br>Using an Adjusted Total Market Approach

Line No.

1. Prospective Yield on Aaa Rated Corporate Bonds (1)
3.60 \%

Proxy Group of Six
Water Companies
2. Adjustment to Reflect Yield Spread Between Aaa Rated Corporate Bonds and A Rated Public Utility Bonds
3. Adjusted Prospective Yield on A Rated Public Utility Bonds
3.95 \%
4. Adjustment to Reflect Bond Rating Difference of Proxy Group
5. Adjusted Prospective Bond Yield
6. Equity Risk Premium (4)
7. Risk Premium Derived Common Equity Cost Rate
$3.95 \%$
4.01 \%
5.38
$9.39 \%$

Notes: (1) Consensus forecast of Moody's Aaa Rated Corporate bonds from Blue Chip Financial Forecasts (see pages 18-19 of this Schedule).
(2) The average yield spread of A rated public utility bonds over Aaa rated corporate bonds of $0.35 \%$ from page 13 of this Schedule.
(3) Adjustment to reflect the A2 / A3 Moody's LT issuer rating of the proxy group of six water companies as shown on page 14 of this Schedule. The $0.06 \%$ upward adjustment is derived by taking $1 / 6$ of the spread between A2 and A3 Public Utility Bonds $(1 / 6$ * $0.37 \%=$ $0.06 \%$ ) as derived from page 13 of this Schedule.
(4) From page 15 of this Schedule.

Carolina Water Service, Inc. of North Carolina
Interest Rates and Bond Spreads for
Moody's Corporate and Public Utility Bonds

Selected Bond Yields

|  | Aaa Rated Corporate Bond | A Rated Public Utility Bond | Baa Rated Public Utility Bond |  |
| :---: | :---: | :---: | :---: | :---: |
| Sep-2019 | 3.03 \% | 3.37 \% | 3.71 | \% |
| Aug-2019 | 2.98 | 3.29 | 3.63 |  |
| Jul-2019 | 3.29 | 3.69 | 4.13 |  |
| Average | 3.10 \% | 3.45 \% | 3.82 | \% |
|  | Selected Bond Spreads |  |  |  |
| A Rated Public Utility Bonds Over Aaa Rated Corporate Bonds: |  |  |  |  |
|  |  |  | 0.35 | \% (1) |
| Baa Rated Public Utility Bonds Over A Rated Public Utility Bonds: |  |  |  |  |
|  |  |  | 0.37 | \% (2) |
| Notes: |  |  |  |  |
| (1) Column [2] - Column [1]. |  |  |  |  |
| (2) Column [3] - Column [2]. |  |  |  |  |
| Source of Information: <br> Bloomberg Professional Service |  |  |  |  |

Carolina Water Service, Inc. of North Carolina
Comparison of Long-Term Issuer Ratings for
Proxy Group of Six Water Companies

| Moody's |
| :---: |
| Long-Term Issuer Rating |
| October 2019 |


| Standard \& Poor's |
| :---: |
| Long-Term Issuer Rating |
| October 2019 |


| Proxy Group of Six Water Companies | Long-Term Issuer Rating | Numerical <br> Weighting (1) | Long-Term Issuer Rating | Numerical <br> Weighting(1) |
| :---: | :---: | :---: | :---: | :---: |
| American States Water Co. (2) | A2 | 6.0 | A+ | 5.0 |
| American Water Works Company Inc (3) | A3 | 7.0 | A | 6.0 |
| Artesian Resources Corporation | NR | -- | NR | -- |
| California Water Service Group (4) | NR | -- | A+ | 5.0 |
| Middlesex Water Co. | NR | -- | A | 6.0 |
| York Water Co. | NR | -- | A- | 7.0 |
| Average | A2/A3 | 6.5 | A | 5.8 |

Notes:
(1) From page 6 of Schedule DWD-4 (direct testimony).
(2) Ratings that of Golden State Water Company.
(3) Ratings that of New Jersey and Pennsylvania American Water Companies.
(4) Ratings that of Aqua Pennsylvania, Inc.
(5) Ratings that of California Water Service Company.

Source Information: Moody's Investors Service<br>Standard \& Poor's Global Utilities Rating Service

## Carolina Water Service, Inc. of North Carolina

Judgment of Equity Risk Premium for
Proxy Group of Six Water Companies

| Line |
| :---: |
| No. |

1. Calculated equity risk premium based on the total market using the beta approach (1) $5.66 \%$
2. Mean equity risk premium based on a study using the holding period returns of public utilities with A rated bonds (2)
3. Average equity risk premium
5.10
5.38 \%

Notes: (1) From page 16 of this Schedule.
(2) From page 20 of this Schedule.

Carolina Water Service, Inc. of North Carolina
Derivation of Equity Risk Premium Based on the Total Market Approach
Using the Beta for the
Proxy Group of Six Water Companies

| Line No. | Equity Risk Premium Measure | Proxy Group of Six <br> Water Companies |
| :---: | :---: | :---: |
| Ibbotson-Based Equity Risk Premiums: |  |  |
| 1. | Ibbotson Equity Risk Premium (1) | 5.54 \% |
| 2. | Regression on Ibbotson Risk Premium Data (2) | 8.70 |
| 3. | Ibbotson Equity Risk Premium based on PRPM (3) | 8.12 |
| 4. | Equity Risk Premium Based on Value Line Summary and Index (4) | 10.23 |
| 5. | Equity Risk Premium Based on Value Line S\&P 500 Companies (5) | 10.92 |
| 6. | Equity Risk Premium Based on Bloomberg S\&P 500 Companies (6) | 9.56 |
| 7. | Conclusion of Equity Risk Premium | 8.85 \% |
| 8. | Adjusted Beta (7) | 0.64 |
| 9. | Forecasted Equity Risk Premium | 5.66 \% |

Notes provided on page 17 of this Schedule.

Carolina Water Service, Inc. of North Carolina<br>Derivation of Equity Risk Premium Based on the Total Market Approach<br>Using the Beta for the<br>Proxy Group of Six Water Companies

Notes:
(1) Based on the arithmetic mean historical monthly returns on large company common stocks from Ibbotson® SBBI® 2018 Market Report minus the arithmetic mean monthly yield of Moody's average Aaa and Aa corporate bonds from 1926-2018.
(2) This equity risk premium is based on a regression of the monthly equity risk premiums of large company common stocks relative to Moody's average Aaa and Aa rated corporate bond yields from 1928-2018 referenced in Note 1 above.
(3) The Predictive Risk Premium Model (PRPM) is discussed in the accompanying direct testimony. The Ibbotson equity risk premium based on the PRPM is derived by applying the PRPM to the monthly risk premiums between Ibbotson large company common stock monthly returns and average Aaa and Aa corporate monthly bond yields, from January 1928 through September 2019.
(4) The equity risk premium based on the Value Line Summary and Index is derived by subtracting the average consensus forecast of Aaa corporate bonds of $3.60 \%$ (from page 12 of this Schedule) from the projected 3-5 year total annual market return of 13.83\% (described fully in note 1 on page 22 of this Schedule).
(5) Using data from Value Line for the S\&P 500, an expected total return of $14.52 \%$ was derived based upon expected dividend yields and long-term earnings growth estimates as a proxy for capital appreciation. Subtracting the average consensus forecast of Aaa corporate bonds of $3.60 \%$ results in an expected equity risk premium of $10.92 \%$.
(6) Using data from the Bloomberg Professional Service for the S\&P 500, an expected total return of $13.16 \%$ was derived based upon expected dividend yields and long-term earnings growth estimates as a proxy for capital appreciation. Subtracting the average consensus forecast of Aaa corporate bonds of $3.60 \%$ results in an expected equity risk premium of $9.56 \%$.
(7) Average of mean and median beta from page 21 of this Schedule.

Sources of Information:
Stocks, Bonds, Bills, and Inflation - 2019 SBBI Yearbook, John Wiley \& Sons, Inc. Industrial Manual and Mergent Bond Record Monthly Update.
Value Line Summary and Index
Blue Chip Financial Forecasts, October 1, 2019 and June 1, 2019
Bloomberg Professional Service

2 - BLUE CHIP FINANCIAL FORECASTS ■ OCTOBER 1, 2019

| Interest Rates |  |  |  |  |  |  |  |  | Consensus Forecasts-Quarterly Avg. |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | --------Average For Week Ending------ |  |  |  | ----Average For Month--- Latest Qtr |  |  |  | 4Q | 1Q | 2Q | 3Q | 4Q | 1Q |
|  | Sep 20 | Sep 13 | Sep 6 | Aug 30 | Aug | Jul | Jun | 3Q 2019* | $\underline{2019}$ | $\underline{2020}$ | $\underline{2020}$ | $\underline{2020}$ | $\underline{2020}$ | $\underline{2021}$ |
| Federal Funds Rate | 2.19 | 2.13 | 2.13 | 2.12 | 2.13 | 2.40 | 2.38 | 2.25 | 1.8 | 1.6 | 1.5 | 1.5 | 1.5 | 1.4 |
| Prime Rate | 5.25 | 5.25 | 5.25 | 5.25 | 5.25 | 5.50 | 5.50 | 5.35 | 4.9 | 4.8 | 4.7 | 4.7 | 4.6 | 4.6 |
| LIBOR, 3-mo. | 2.15 | 2.13 | 2.12 | 2.13 | 2.16 | 2.29 | 2.40 | 2.21 | 2.0 | 1.9 | 1.8 | 1.8 | 1.8 | 1.8 |
| Commercial Paper, 1-mo. | 2.07 | 2.04 | 2.03 | 2.06 | 2.08 | 2.25 | 2.35 | 2.14 | 1.9 | 1.7 | 1.6 | 1.6 | 1.6 | 1.5 |
| Treasury bill, 3-mo. | 1.95 | 1.96 | 1.97 | 1.99 | 1.99 | 2.15 | 2.22 | 2.04 | 1.8 | 1.6 | 1.6 | 1.5 | 1.5 | 1.5 |
| Treasury bill, 6 -mo. | 1.92 | 1.89 | 1.88 | 1.90 | 1.93 | 2.08 | 2.17 | 1.98 | 1.8 | 1.7 | 1.6 | 1.5 | 1.6 | 1.5 |
| Treasury bill, 1 yr. | 1.86 | 1.81 | 1.72 | 1.75 | 1.77 | 1.96 | 2.00 | 1.85 | 1.7 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 |
| Treasury note, 2 yr . | 1.73 | 1.69 | 1.50 | 1.52 | 1.57 | 1.84 | 1.81 | 1.69 | 1.6 | 1.6 | 1.6 | 1.6 | 1.6 | 1.7 |
| Treasury note, 5 yr. | 1.66 | 1.61 | 1.38 | 1.40 | 1.49 | 1.83 | 1.83 | 1.63 | 1.5 | 1.6 | 1.6 | 1.7 | 1.7 | 1.8 |
| Treasury note, 10 yr . | 1.80 | 1.76 | 1.52 | 1.50 | 1.63 | 2.06 | 2.07 | 1.81 | 1.7 | 1.7 | 1.8 | 1.8 | 1.9 | 2.0 |
| Treasury note, 30 yr . | 2.24 | 2.22 | 2.00 | 1.98 | 2.12 | 2.57 | 2.57 | 2.30 | 2.1 | 2.2 | 2.2 | 2.3 | 2.4 | 2.5 |
| Corporate Aaa bond | 3.18 | 3.18 | 2.96 | 2.93 | 3.06 | 3.43 | 3.56 | 3.21 | 3.0 | 3.0 | 3.2 | 3.3 | 3.4 | 3.5 |
| Corporate Baa bond | 3.92 | 3.92 | 3.72 | 3.70 | 3.82 | 4.16 | 4.33 | 3.96 | 4.0 | 4.1 | 4.2 | 4.3 | 4.4 | 4.4 |
| State \& Local bonds | 3.21 | 3.14 | 3.06 | 3.05 | 3.08 | 3.24 | 3.29 | 3.15 | 2.9 | 2.9 | 3.0 | 3.1 | 3.1 | 3.2 |
| Home mortgage rate | 3.73 | 3.56 | 3.49 | 3.58 | 3.62 | 3.77 | 3.80 | 3.66 | 3.6 | 3.6 | 3.7 | 3.7 | 3.8 | 3.8 |
|  |  |  |  | -Histor |  |  |  |  |  | nsensu | Fore | casts- | uarte |  |
|  | 4Q | 1Q | 2 Q | 3Q | 4 Q | 1Q | $2 Q$ | $3 Q$ | 4 Q | $1 Q$ | 2 Q | 3Q | 4Q | 1 Q |
| Key Assumptions | 2017 | $\underline{2018}$ | $\underline{2018}$ | 2018 | $\underline{2018}$ | $\underline{2019}$ | $\underline{2019}$ | 2019** | 2019 | 2020 | 2020 | 2020 | 2020 | $\underline{2021}$ |
| Fed's AFE \$ Index | 106.2 | 102.9 | 105.5 | 107.8 | 109.4 | 109.4 | 110.2 | 110.4 | 110.3 | 110.0 | 109.2 | 108.9 | 108.6 | 108.9 |
| Real GDP | 3.5 | 2.5 | 3.5 | 2.9 | 1.1 | 3.1 | 2.0 | 2.0 | 1.8 | 1.7 | 1.7 | 1.6 | 1.8 | 1.9 |
| GDP Price Index | 2.6 | 2.3 | 3.2 | 2.0 | 1.6 | 1.1 | 2.4 | 2.1 | 2.0 | 2.0 | 2.0 | 2.1 | 2.0 | 2.0 |
| Consumer Price Index | 3.1 | 3.2 | 2.1 | 2.0 | 1.5 | 0.9 | 2.9 | 2.0 | 2.0 | 2.1 | 2.0 | 2.0 | 2.0 | 2.0 |

Forecasts for interest rates and the Federal Reserve's Major Currency Index represent averages for the quarter. Forecasts for Real GDP, GDP Price Index and Consumer Price Index are seasonally-adjusted annual rates of change (saar). Individual panel members' forecasts are on pages 4 through 9 . Historical data: Treasury rates from the Federal Reserve Board's H. 15; AAA-AA and A-BBB corporate bond yields from Bank of America-Merrill Lynch and are 15+ years, yield to maturity; State and local bond yields from Bank of America-Merrill Lynch, A-rated, yield to maturity; Mortgage rates from Freddie Mac, 30 -year, fixed; LIBOR quotes from Intercontinental Exchange. All interest rate data are sourced from Haver Analytics. Historical data for Fed's Major Currency Index are from FRSR H.10. Historical data for Real GDP and GDP Chained Price Index are from the Bureau of Economic Analysis (BEA). Consumer Price Index (CPI) history is from the Department of Labor's Bureau of Labor Statistics (BLS). "Interest rate data for $3 Q 2019$ are based on historical data through the week ended September 20. "Data for $3 Q 2019$ for the Fed's AFE \$ Index based on data through week ended September 20. Figures for 3Q 2019 Real GDP, GDP Chained Price Index and Consumer Price Index are consensus forecasts based on a special question asked of the panelists this month.





## Long-Range Survey:

The table below contains the results of our twice-annual long-range CONSENSUS survey. There are also Top 10 and Bottom 10 averages for each variable. Shown are consensus estimates for the years 2021 through 2025 and averages for the five-year periods 2021-2025 and 2026-2030. Apply these projections cautiously. Few if any economic, demographic and political forces can be evaluated accurately over such long time spans.


# Carolina Water Service, Inc. of North Carolina <br> Derivation of Mean Equity Risk Premium Based Studies <br> Using Holding Period Returns and <br> Projected Market Appreciation of the S\&P Utility Index 

Line No.

Equity Risk Premium based on S\&P Utility Index Holding Period Returns (1):

1. Historical Equity Risk Premium
2. Regression of Historical Equity Risk Premium (2)

Forecasted Equity Risk Premium Based on PRPM (3)

Forecasted Equity Risk Premium based on
4. Projected Total Return on the S\&P Utilities Index (Value Line Data) (4)

Forecasted Equity Risk Premium based on
5. Projected Total Return on the S\&P Utilities Index (Bloomberg Data) (5)

Average Equity Risk Premium (6)

Notes: (1) Based on S\&P Public Utility Index monthly total returns and Moody's Public Utility Bond average monthly yields from 1928-2018. Holding period returns are calculated based upon income received (dividends and interest) plus the relative change in the market value of a security over a one-year holding period.
(2) This equity risk premium is based on a regression of the monthly equity risk premiums of the S\&P Utility Index relative to Moody's A rated public utility bond yields from 1928-2018 referenced in note 1 above.
(3) The Predictive Risk Premium Model (PRPM) is applied to the risk premium of the monthly total returns of the S\&P Utility Index and the monthly yields on Moody's A rated public utility bonds from January 1928 - September 2019.
(4) Using data from Value Line for the S\&P Utilities Index, an expected return of $10.25 \%$ was derived based on expected dividend yields and long-term growth estimates as a proxy for market appreciation. Subtracting the expected A rated public utility bond yield of $3.95 \%$, calculated on line 3 of page 3 of this Schedule results in an equity risk premium of $6.30 \%$. $(10.25 \%-3.95 \%=6.30 \%)$
(5) Using data from Bloomberg Professional Service for the S\&P Utilities Index, an expected return of $8.94 \%$ was derived based on expected dividend yields and longterm growth estimates as a proxy for market appreciation. Subtracting the expected A rated public utility bond yield of $3.95 \%$, calculated on line 3 of page 3 of this Schedule results in an equity risk premium of 4.99\%. (8.94\%-3.95\% = 4.99\%)
(6) Average of lines 1 through 5.





Proxy Group of Six Water Companies
American States Water Co.
American Water Works Company Inc
Artesian Resources Corporation
California Water Service Group
Middlesex Water Co.
York Water Co.
Mean
Notes on page 22 of this Schedule.

## Carolina Water Service, Inc. of North Carolina <br> Notes to Accompany the Application of the CAPM and ECAPM

Notes:
(1) The market risk premium (MRP) is derived by using six different measures from three sources: Ibbotson, Value Line, and Bloomberg as illustrated below:

Historical Data MRP Estimates:
Measure 1: Ibbotson Arithmetic Mean MRP (1926-2018)
Arithmetic Mean Monthly Returns for Large Stocks 1926-2018: $\quad 11.89 \%$
Arithmetic Mean Income Returns on Long-Term Government Bonds:
MRP based on Ibbotson Historical Data:

| 5.12 |
| :--- |
| 6.77 | \%

Measure 2: Application of a Regression Analysis to Ibbotson Historical Data
(1926-2018)
$9.69 \%$
Measure 3: Application of the PRPM to Ibbotson Historical Data:
(January 1926-September 2019)
9.14 \%

Value Line MRP Estimates:
Measure 4: Value Line Projected MRP (Thirteen weeks ending October 18, 2019)
$\begin{array}{lrl}\text { Total projected return on the market 3-5 years hence*: } & 13.83 \% \\ \text { Projected Risk-Free Rate (see note 2): } & 2.64\end{array}$
MRP based on Value Line Summary \& Index:
11.19 \%
*Forcasted 3-5 year capital appreciation plus expected dividend yield
Measure 5: Value Line Projected Return on the Market based on the S\&P 500

| Total return on the Market based on the S\&P 500: | $14.52 \%$ |
| :--- | ---: |
| Projected Risk-Free Rate (see note 2): | 2.64 |

(see note 2):
MRP based on Value Line data
Measure 6: Bloomberg Projected MRP
Total return on the Market based on the S\&P 500: Projected Risk-Free Rate (see note 2):

|  | $\begin{array}{r} 13.16 \\ 2.64 \end{array}$ |
| :---: | :---: |
| MRP based on Bloomberg data | 10.52 |
| Average of Value Line, Ibbotson, and Bloomberg MRP: | 9.87 |

(2) For reasons explained in the direct testimony, the appropriate risk-free rate for cost of capital purposes is the average forecast of 30 year Treasury Bonds per the consensus of nearly 50 economists reported in Blue Chip Financial Forecasts. (See pages 18-19 of this Schedule.) The projection of the risk-free rate is illustrated below:

| Fourth Quarter 2019 | $2.10 \%$ |
| ---: | :--- |
| First Quarter 2020 | 2.20 |
| Second Quarter 2020 | 2.20 |
| Third Quarter 2020 | 2.30 |
| Fourth Quarter 2020 | 2.40 |
| First Quarter 2021 | 2.50 |
| 2021-2025 | 3.60 |
| 2026-2030 | 3.80 |
| ${\underline{\text { 2.64 }} \%}$ |  |

(3) Average of Column 6 and Column 7.

Sources of Information:
Value Line Summary and Index
Blue Chip Financial Forecasts, October 1, 2019 and June 1, 2019
Stocks, Bonds, Bills, and Inflation - 2019 SBBI Yearbook, John Wiley \& Sons, Inc.
Bloomberg Professional Services

Carolina Water Service, Inc. of North Carolina<br>Basis of Selection of the Group of Non-Price Regulated Companies<br>Comparable in Total Risk to the Utility Proxy Group

The criteria for selection of the Non-Price Regulated Proxy Group was that the nonprice regulated companies be domestic and reported in Value Line Investment Survey (Standard Edition).

The Non-Price Regulated Proxy Group was then selected based on the unadjusted beta range of $0.24-0.68$ and residual standard error of the regression range of 2.7385 - 3.2661 of the Utility Proxy Group.

These ranges are based upon plus or minus two standard deviations of the unadjusted beta and standard error of the regression. Plus or minus two standard deviations captures $95.50 \%$ of the distribution of unadjusted betas and residual standard errors of the regression.

The standard deviation of the Utility Proxy Group's residual standard error of the regression is 0.1319 . The standard deviation of the standard error of the regression is calculated as follows:

Standard Deviation of the Std. Err. of the Regr. = Standard Error of the Regression

$$
\sqrt{2 N}
$$

where: $\mathrm{N}=$ number of observations. Since Value Line betas are derived from weekly price change observations over a period of five years, $\mathrm{N}=259$

$$
\text { Thus, } 0.1070=\frac{3.0023}{\sqrt{518}}=\frac{3.0023}{22.7596}
$$

## Carolina Water Service, Inc. of North Carolina

Basis of Selection of Comparable Risk
Domestic Non-Price Regulated Companies

|  | [1] | [2] | [3] | [4] |
| :---: | :---: | :---: | :---: | :---: |
| Proxy Group of Six Water Companies | Value <br> Line Adjusted Beta | $\begin{gathered} \text { Unadjusted } \\ \text { Beta } \\ \hline \end{gathered}$ | Residual <br> Standard <br> Error of the Regression | Standard <br> Deviation of Beta |
| American States Water Co. | 0.65 | 0.45 | 2.6675 | 0.0960 |
| American Water Works Company Inc | 0.60 | 0.34 | 2.1751 | 0.0783 |
| Artesian Resources Corporation | 0.65 | 0.41 | 3.4253 | 0.1233 |
| California Water Service Group | 0.70 | 0.48 | 2.9094 | 0.1047 |
| Middlesex Water Co. | 0.70 | 0.54 | 3.3409 | 0.1202 |
| York Water Co. | 0.75 | 0.55 | 3.4957 | 0.1258 |
| Average | 0.68 | 0.46 | 3.0023 | 0.1081 |
| Beta Range (+/-2 std. Devs. of Beta) | 0.24 | 0.68 |  |  |
| 2 std. Devs. of Beta | 0.22 |  |  |  |
| Residual Std. Err. Range ( $+/-2$ std. Devs. of the Residual Std. Err.) | 2.7385 | 3.2661 |  |  |
| Std. dev. of the Res. Std. Err. | 0.1319 |  |  |  |
| 2 std. devs. of the Res. Std. Err. | 0.2638 |  |  |  |

Carolina Water Service, Inc. of North Carolina Proxy Group of Non-Price Regulated Companies

Comparable in Total Risk to the
Proxy Group of Six Water Companies

|  | [1] | [2] | [3] | [4] |
| :---: | :---: | :---: | :---: | :---: |
| Proxy Group of Ten Non-Price <br> Regulated Companies | VL Adjusted <br> Beta | Unadjusted Beta | Residual <br> Standard <br> Error of the <br> Regression | Standard Deviation of Beta |
| AutoZone Inc. | 0.80 | 0.64 | 2.8861 | 0.1039 |
| Cheesecake Factory | 0.75 | 0.55 | 2.8814 | 0.1037 |
| Casey's Gen'l Stores | 0.75 | 0.56 | 3.0241 | 0.1088 |
| Cracker Barrel | 0.70 | 0.54 | 3.0683 | 0.1104 |
| Campbell Soup | 0.65 | 0.46 | 2.9384 | 0.1057 |
| Dunkin' Brands Group | 0.70 | 0.47 | 2.8395 | 0.1022 |
| Darden Restaurants | 0.80 | 0.63 | 2.9091 | 0.1047 |
| Tyson Foods 'A' | 0.75 | 0.59 | 3.2539 | 0.1171 |
| Texas Roadhouse | 0.80 | 0.67 | 3.1481 | 0.1133 |
| Viad Corp. | 0.80 | 0.64 | 3.0017 | 0.1080 |
| Average | 0.75 | 0.58 | 3.0000 | 0.1100 |
| Proxy Group of Six Water |  |  |  |  |
| Companies | 0.68 | 0.46 | 3.0023 | 0.1081 |


$\quad$| Carolina Water Service, Inc. of North Carolina |
| :--- |
| Summary of Cost of Equity Models Applied to |
| Proxy Group of Ten Non-Price Regulated Companies |
| Comparable in Total Risk to the |
| Proxy Group of Six Water Companies |

Principal Methods

Notes:
(1) From page 27 of this Schedule.
(2) From page 28 of this Schedule.
(3) From page 31 of this Schedule.
$\mathrm{NA}=$ Not Available
$N M F=$ Not Meaningful Figure
(1) The application of the DCF model to the domestic, non-price regluated comparable risk companies is identical to the application of the DCF to the utility proxy group. The dividend yield is derived by using the 60 day average price and the spot indicated dividend as of October 18, 2019 . The dividend yield is then adjusted by $1 / 2$ the average projected growth rate in EPS, which is calculated by averaging the 5 year projected growth adjusted dividend yield.
Value Line Investment Survey
www.reuters.com Downloaded on 10/18/2019
www.zacks.com Downloaded on 10/18/2019 www.yahoo.com Downloaded on 10/18/2019

| Proxy Group of Ten Non- |
| :--- |
| Price Regulated |
| Companies |
|  |
| AutoZone Inc. |
| Cheesecake Factory |
| Casey's Gen'l Stores |
| Cracker Barrel |
| Campbell Soup |
| Dunkin' Brands Group |
| Darden Restaurants |
| Tyson Foods 'A' |
| Texas Roadhouse |
| Viad Corp. |

Source of Information:

Carolina Water Service, Inc. of North Carolina<br>Indicated Common Equity Cost Rate<br>Through Use of a Risk Premium Model<br>Using an Adjusted Total Market Approach

| Line No. | Proxy Group of Ten <br> Non-Price <br> Regulated <br> Companies |  |
| :---: | :---: | :---: |
| 1. | Prospective Yield on Baa Rated <br> Corporate Bonds (1) |  |
| 2. | Equity Risk Premium (2) | $4.60 \%$ |
| 3. | Risk Premium Derived Common <br> Equity Cost Rate |  |

Notes: (1) Average forecast of Baa corporate bonds based upon the consensus of nearly 50 economists reported in Blue Chip Financial Forecasts dated October 1, 2019 and June 1, 2019 (see pages 18 and 19 of this Schedule). The estimates are detailed below.

| Fourth Quarter 2019 | $4.00 \%$ |
| ---: | :--- |
| First Quarter 2020 | 4.10 |
| Second Quarter 2020 | 4.20 |
| Third Quarter 2020 | 4.30 |
| Fourth Quarter 2020 | 4.40 |
| First Quarter 2021 | 4.40 |
| 2021-2025 | 5.60 |
| 2026-2030 | 5.80 |
|  |  |

(2) From page 30 of this Schedule.

Carolina Water Service, Inc. of North Carolina
Comparison of Long-Term Issuer Ratings for the
Proxy Group of Ten Non-Price Regulated Companies of Comparable risk to the
Proxy Group of Six Water Companies

| Moody's |
| :---: |
| Long-Term Issuer Rating |
| October 2019 |

Standard \& Poor's Long-Term Issuer Rating October 2019

| Proxy Group of Ten Non- <br> Price Regulated Companies | Long- <br> Term <br> Issuer <br> Rating | Numerical Weighting (1) | Long- <br> Term <br> Issuer <br> Rating | Numerical Weighting (1) |
| :---: | :---: | :---: | :---: | :---: |
| AutoZone Inc. | Baa1 | 8.0 | BBB | 9.0 |
| Cheesecake Factory | NR | -- | NR | -- |
| Casey's Gen'l Stores | NR | -- | NR | -- |
| Cracker Barrel | WR | -- | NR | -- |
| Campbell Soup | Baa2 | 9.0 | BBB- | 10.0 |
| Dunkin' Brands Group | NR | -- | NR | -- |
| Darden Restaurants | Baa2 | 9.0 | BBB | 9.0 |
| Tyson Foods ' $\mathrm{A}^{\prime}$ | Baa2 | 9.0 | BBB | 9.0 |
| Texas Roadhouse | NR | -- | NR | -- |
| Viad Corp. | WR | -- | NR | -- |
| Average | Baa2 | 8.8 | BBB | 9.3 |

Notes:
(1) From page 6 of Schedule DWD-4 (direct testimony).

Source of Information:
Bloomberg Professional Services

Carolina Water Service, Inc. of North Carolina
Derivation of Equity Risk Premium Based on the Total Market Approach
Using the Beta for
Proxy Group of Ten Non-Price Regulated Companies of Comparable risk to the
Proxy Group of Six Water Companies

| $\underline{\text { Line No. }}$ | Equity Risk Premium Measure | Proxy Group of Ten <br> Non-Price <br> Regulated <br> Companies |
| :---: | :---: | :---: |
| Ibbotson-Based Equity Risk Premiums: |  |  |
| 1. | Ibbotson Equity Risk Premium (1) | 5.54 \% |
| 2. | Regression on Ibbotson Risk Premium Data (2) | 8.70 |
| 3. | Ibbotson Equity Risk Premium based on PRPM (3) | 8.12 |
| 5. | Equity Risk Premium Based on Value Line Summary and Index (4) | 10.23 |
| 6. | Equity Risk Premium Based on Value Line S\&P 500 Companies (5) | 10.92 |
| 7. | Equity Risk Premium Based on Bloomberg S\&P 500 Companies (6) | 9.56 |
| 8. | Conclusion of Equity Risk Premium | 8.85 \% |
| 9. | Adjusted Beta (7) | 0.77 |
| 10. | Forecasted Equity Risk Premium | 6.81 \% |

Notes:
(1) From note 1 of page 16 of this Schedule.
(2) From note 2 of page 16 of this Schedule.
(3) From note 3 of page 16 of this Schedule.
(4) From note 4 of page 16 of this Schedule.
(5) From note 5 of page 16 of this Schedule.
(6) From note 6 of page 16 of this Schedule.
(7) Average of mean and median beta from page 31 of this Schedule.

Sources of Information:
Stocks, Bonds, Bills, and Inflation - 2019 SBBI Yearbook, John Wiley \& Sons, Inc.
Value Line Summary and Index
Blue Chip Financial Forecasts, October 1, 2019 and June 1, 2019
Bloomberg Professional Services


(1) From note 1, page 22 of this Schedule. (2) From note 2, page 22 of this Schedule.
(3) Average of CAPM and ECAPM cost rates
[5]
 Proxy Group of Six Water Companies
[4]

n

Notes:
Mean
iad Corp.

| Proxy Group of Ten Non-Price |
| :--- |
| Regulated Companies |



Carolina Water Service, Inc. of North Carolina
Hinton DCF Analysis using only Projected Growth in EPS
DCF ANALYSIS
Group of Water Utility Companies

Sources:
${ }^{1}$. Value Line Investment Survey, Summary and Index from July 26, 2019 to October 18, 2019.
2. Value Line Investment Survey, Standard Edition, October 11, 2019.
3. Yahoo Earnings Forecast as of October 17, 2019.
4. Value Line Investment Survey, Standard Edition, August 30, 2019.

Carolina Water Service, Inc. of North Carolina
Demonstration of the Inadequacy of a DCF Return Rate Related to Book Value
When Market Value is Greater than Book Value
[A]
[B]

Based on Mr. Hinton's Water Proxy Group

Line No.

1. Per Share
2. DCF Cost Rate (3)
3. Return in Dollars (4)
4. Dividends (5)
5. Growth in Dollars (6)
6. Return on Market Value (7)

| Market Value |  |  | Book Value |  |
| :---: | :---: | :---: | :---: | :---: |
| \$ | 67.07 | (1) | \$ | 18.62 (2) |
|  | 8.64\% |  |  | 8.64\% |
| \$ | 5.795 |  | \$ | 1.609 |
| \$ | 1.140 |  | \$ | 1.140 |
| \$ | 4.655 |  | \$ | 0.469 |
|  | 8.64\% |  |  | 2.40\% |
|  | 6.94\% |  |  | 0.70\% |

7. Rate of Growth on Market

Value (8) $\quad 6.94 \% \quad 0.70 \%$

Notes:
(1) Average of the 13-week ending October 18, 2019 prices from Value Line Summary \& Index.
(2) Average book value dividing total common equity at year-end 2018 by common shares outstanding at year-end 2018 for each proxy group company.
(3) Mr. Hinton's Recommended DCF cost rate on from Public Staff Hinton Exhibit 8.
(4) Line $1 \times$ Line 2.
(5) Dividends are based on the average 1.7\% dividend yield for Mr. Hinton's water proxy group from Public Staff Hinton Exhibit 4.
(6) Line 3 - Line 4.
(7) Line 3 / Line 1.
(8) Line 5 / Line 1.

## Carolina Water Service, Inc. of North Carolina

Calculation of Indicated DCF Applied to Book Value Capital Structure of Mr. Hinton's Proxy Group

| Un-lever Indicated Market Capital Structure DCF |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Ku | = | Ke | - - | Ku | - | i |  | 1 | - t | ) | D | / | E | $)-($ | Ku | - | d | ) | P | / E |
| Ku | $=$ | 8.64\% | - (c) | Ku | - | 5.22\% |  | 1 | - 21\% | ) | 23.31\% | \% / 76 | 76.65\% | $)-($ | Ku | - | 7.38\% | ) | 0.04\% | / 76.65\% |
| Ku | = | 8.64\% | - (c) | Ku | - | 5.22\% | J |  | 79.00\% | ) |  | 30.41\% |  | $)-($ | Ku | - | 7.38\% | ) |  | 0.05\% |
| Ku | $=$ | 8.64\% | - (C | 79.00\% | * | Ku | - |  | 4.1247\% | ) |  | 30.41\% |  | $)-($ | 0.05\% | * | Ku | - | 0.00\% | ) |
| Ku | $=$ | 8.64\% | - | 24.03\% | * | Ku | - |  | 1.25\% | ) |  |  | -0.05\% | * | Ku | + | 0.00\% |  |  |  |
| Ku | = | 8.64\% |  | -24.03\% | * | Ku | + |  | 1.25\% |  |  |  | -0.05\% | * | Ku | + | 0.00\% |  |  |  |
| Ku | $=$ | 9.90\% |  | -24.08\% | * | Ku |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 124.08\% | * | Ku | = | 9.90\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | Ku | $=$ | 7.98\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |


Ke $=7.98 \%+((C 7.98 \%-5.22 \%) 1-21 \%) 45.17 \% / 54.74 \%)+(7.98 \%-7.38 \%) 0.09 \% / 54.74 \%$

$\mathrm{Ke}=7.98 \%+((2.18 \%) 82.51 \%)+(0.00 \%)$
$\mathrm{Ke}=7.98 \%+(1.80 \%)+0.00 \%$
Ke $\quad=\quad 9.78 \%$

Where:
$K u=$ Un-levered (i.e., $100 \%$ equity) cost of common equity
Ke = Market determined cost of common equity
$\mathrm{i}=$ Cost of debt
t = Income tax rate
D = Debtratio
E = Equity ratio
$\mathrm{d}=$ Cost of preferred stock
$\mathrm{P}=$ Preferred equity ratio

Carolina Water Service, Inc. of North Carolina
Prediction of Equity Risk Premiums Relative to
Moody's A Rated Utility Bond Yields


|  | Prospective A <br> Rated Utility Bond | Prospective <br> Equity Risk <br> Premium | (1) | Indicated ROE |
| :---: | :---: | :---: | :---: | :---: |
| $8.757137 \%$ | -0.769728 |  | 3.95 |  |

Notes:
(1) From line 3 of page 12 of Schedule DWD-1R.

Sources of Information:
Blue Chip Financial Forecasts October 1, 2019 and June 1, 2019
Regulatory Research Associates
Bloomberg Professional Services

Carolina Water Service，Inc．of North Carolina
Corrected CAPM using a Projected Risk－Free Rate，Projected Risk Premiums
and the use of the ECAPM
Capital Asset Pricing Model
Expected Market Return using Arithmetic Mean
（ $\mathrm{R}_{\mathrm{fi}}$ ）
（B）
$\left(R_{m}\right)$
（K）
Expected


## Sources：

${ }^{1}$ From note 2 of page 22 of Schedule DWD－1R．
${ }^{2}$ Value Line Investment Survey，October 18， 2019.
${ }^{3}$ Duff and Phelps，SBBI Valuation Edition， 2019 Yearbook，Exhibit 2.3 and Measure 4 of the expected market return shown on note 1 of page 22 of Schedule DWD－1R．
60\%

Frequency Distribution of Observed Market Returns 1926-2018


Carolina Water Service, Inc. of North Carolina

The criteria for selection of the Non-Price Regulated Proxy Group was that the nonprice regulated companies be domestic and reported in Value Line Investment Survey (Standard Edition).

The Non-Price Regulated Proxy Group was then selected based on the unadjusted beta range of $0.24-0.66$ and residual standard error of the regression range of 2.6222 - 3.1274 of Mr. Hinton's water proxy group.

These ranges are based upon plus or minus two standard deviations of the unadjusted beta and standard error of the regression. Plus or minus two standard deviations captures $95.50 \%$ of the distribution of unadjusted betas and residual standard errors of the regression.

The standard deviation of the Mr. Hinton's water proxy group's residual standard error of the regression is 0.1263 . The standard deviation of the standard error of the regression is calculated as follows:

Standard Deviation of the Std. Err. of the Regr. = Standard Error of the Regression

$$
\sqrt{2 N}
$$

where: $\mathrm{N}=$ number of observations. Since Value Line betas are derived from weekly price change observations over a period of five years, $\mathrm{N}=259$

$$
\text { Thus, } 0.1263=\frac{2.8748}{\sqrt{518}}=\frac{2.8748}{22.7596}
$$

Carolina Water Service, Inc. of North Carolina<br>Basis of Selection of Comparable Risk<br>Domestic Non-Price Regulated Companies

|  | [1] | [2] |
| :---: | :---: | :---: |
| Mr. Hinton's Water Proxy Group | Value Line <br> Adjusted Beta | Unadjusted Beta |
| Amer. States Water | 0.65 | 0.45 |
| Amer. Water Works | 0.60 | 0.34 |
| Aqua America | 0.65 | 0.46 |
| California Water | 0.70 | 0.48 |
| Middlesex Water | 0.70 | 0.54 |
| SJW Group | 0.60 | 0.34 |
| York Water Co. (The) | 0.75 | 0.55 |
| Average | 0.66 | 0.45 |
| Beta Range ( $+/-2$ std. Devs. of Beta) | 0.24 | 0.66 |
| 2 std. Devs. of Beta | 0.21 |  |
| Residual Std. Err. Range (+/- 2 std. |  |  |
| Devs. of the Residual Std. Err.) | 2.6222 | 3.1274 |
| Std. dev. of the Res. Std. Err. | 0.1263 |  |
| 2 std. devs. of the Res. Std. Err. | 0.2526 |  |

Source of Information: Value Line Proprietary Database - September 2019

Carolina Water Service, Inc. of North Carolina
Proxy Group of Non-Price Regulated Companies
Comparable in Total Risk to the
Mr. Hinton's Water Proxy Group

|  | [1] | [2] | [3] | [4] |
| :---: | :---: | :---: | :---: | :---: |
| Proxy Group of Twelve Non- <br> Price Regulated Companies | Value Line <br> Adjusted Beta | Unadjusted $\qquad$ | Residual <br> Standard <br> Error of the <br> Regression | Standard Deviation of Beta |
| AutoZone Inc. | 0.80 | 0.64 | 2.8861 | 0.1039 |
| Cheesecake Factory | 0.75 | 0.55 | 2.8814 | 0.1037 |
| Casey's Gen'l Stores | 0.75 | 0.56 | 3.0241 | 0.1088 |
| Cboe Global Markets | 0.70 | 0.51 | 2.6739 | 0.0962 |
| Cracker Barrel | 0.70 | 0.54 | 3.0683 | 0.1104 |
| Campbell Soup | 0.65 | 0.46 | 2.9384 | 0.1057 |
| Dunkin' Brands Group | 0.70 | 0.47 | 2.8395 | 0.1022 |
| Darden Restaurants | 0.80 | 0.63 | 2.9091 | 0.1047 |
| Forrester Research | 0.75 | 0.57 | 2.6277 | 0.0946 |
| Cedar Fair L.P. | 0.75 | 0.60 | 2.6331 | 0.0948 |
| Hormel Foods | 0.65 | 0.44 | 2.6587 | 0.0957 |
| Viad Corp. | 0.80 | 0.64 | 3.0017 | 0.1080 |
| Average | 0.73 | 0.55 | 2.8452 | 0.1024 |
| Mr. Hinton's Water Proxy |  |  |  |  |
| Group | 0.66 | 0.45 | 2.8748 | 0.1035 |

Source of Information: Value Line Proprietary Database - September 2019

| Company Name | Beta | Safety Ranking | Earnings Predictability | Financial Strength Rating | Price Stability |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Campbell Soup Co | 0.65 | 2 | 85 | B++ | 80 |
| Flowers Foods Inc | 0.70 | 3 | 80 | B+ | 65 |
| Lancaster Colony Corporation | 0.70 | 2 | 80 | A | 90 |
| Altria Group Inc | 0.70 | 2 | 85 | B++ | 85 |
| Tyson Foods | 0.75 | 3 | 90 | B++ | 65 |
| WD 40 Co | 0.70 | 2 | 90 | A | 95 |
| Yum Brands Inc | 0.65 | 2 | 80 | B+ | 100 |
| Selection Criteria | 0.60-0.75 | 2-3 | 65-90 | $B+$ to $A$ | 65-100 |

# Carolina Water Service, Inc. of North Carolina 

Summary of Cost of Equity Models Applied to Proxy Group of Twelve Non-Price Regulated Companies

Comparable in Total Risk to the
Mr. Hinton's Water Proxy Group

Proxy Group of Twelve Non-Price Regulated
Principal Methods
Companies

Discounted Cash Flow Model (DCF) (1)
10.11 \%

Capital Asset Pricing Model (CAPM) (2)
10.53 \%

Mean
10.32 \%

Notes:
(1) Average indicated ROE from both comparable groups as shown on page 6 of this Schedule.
(2) Average indicated ROE from both comparable groups as shown on page 7 of this Schedule.

## Carolina Water Service, Inc. of North Carolina

DCF Results for the Proxy Group of Non-Price-Regulated Companies Comparable in Total Risk to the Hinton Proxy Companies


NA= Not Available
NMF= Not Meaningful Figure
(1) The application of the DCF model to the domestic, non-price regluated comparable risk companies is identical to the corrected application of the DCF to Mr. Hinton's water proxy group. The dividend yield is derived by using the 13 week average price and the projected dividend as of October 18, 2019 and is added to the average expected EPS growth rate from Value Line and Yahoo! Finance.

Carolina Water Service, Inc. of North Carolina CAPM Results for the Proxy Groups of Non-Price-Regulated Companies Comparable in Total Risk to the Hinton Proxy Companies

|  |  | $\left(\mathrm{R}_{\mathrm{fi}}\right)$ | (ß) | $\left(\mathrm{R}_{\mathrm{m}}\right)$ |  |  | (K) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Expected |  |  |  |
|  |  |  | Va | Return on the |  |  |  |
|  | Regulated Companies | Rate ${ }^{1}$ | Beta ${ }^{2}$ | Market ${ }^{3}$ | CAPM | ECAPM | Average |
| 1 | AutoZone Inc. | 2.64\% | 0.80 | 12.87\% | 10.82\% | 11.33\% | 11.08\% |
| 2 | Cheesecake Factory | 2.64\% | 0.75 | 12.87\% | 10.31\% | 10.95\% | 10.63\% |
| 3 | Casey's Gen'l Stores | 2.64\% | 0.75 | 12.87\% | 10.31\% | 10.95\% | 10.63\% |
| 4 | Cboe Global Markets | 2.64\% | 0.70 | 12.87\% | 9.80\% | 10.56\% | 10.18\% |
| 5 | Cracker Barrel | 2.64\% | 0.70 | 12.87\% | 9.80\% | 10.56\% | 10.18\% |
| 6 | Campbell Soup | 2.64\% | 0.65 | 12.87\% | 9.29\% | 10.18\% | 9.73\% |
| 7 | Dunkin' Brands Group | 2.64\% | 0.70 | 12.87\% | 9.80\% | 10.56\% | 10.18\% |
| 8 | Darden Restaurants | 2.64\% | 0.80 | 12.87\% | 10.82\% | 11.33\% | 11.08\% |
| 9 | Forrester Research | 2.64\% | 0.75 | 12.87\% | 10.31\% | 10.95\% | 10.63\% |
| 10 | Cedar Fair L.P. | 2.64\% | 0.75 | 12.87\% | 10.31\% | 10.95\% | 10.63\% |
| 11 | Hormel Foods | 2.64\% | 0.65 | 12.87\% | 9.29\% | 10.18\% | 9.73\% |
| 12 | Viad Corp. | 2.64\% | 0.80 | 12.87\% | 10.82\% | 11.33\% | 11.08\% |


| Mean | $10.48 \%$ |
| :--- | :--- |
| Median | $10.63 \%$ |
| Average | $10.55 \%$ |


| Proxy Group of Seven Non-Price Regulated Companies |  | $\begin{gathered} \text { Risk-Free } \\ \text { Rate }^{1} \\ \hline \end{gathered}$ | Value Line Beta ${ }^{2}$ | $\begin{aligned} & \left(\mathrm{R}_{\mathrm{m}}\right) \\ & \text { Expected } \\ & \text { Return on } \\ & \text { the } \\ & \text { Market }^{3} \end{aligned}$ | CAPM | ECAPM | (K) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  | Average |  |  |  |  |  |
| 1 | Campbell Soup Co |  | 2.64\% | 0.65 | 12.87\% | 9.29\% | 10.18\% | 9.73\% |
| 2 | Flowers Foods Inc | 2.64\% | 0.75 | 12.87\% | 10.31\% | 10.95\% | 10.63\% |
| 3 | Lancaster Colony Corporation | 2.64\% | 0.70 | 12.87\% | 9.80\% | 10.56\% | 10.18\% |
| 4 | Altria Group Inc | 2.64\% | 0.70 | 12.87\% | 9.80\% | 10.56\% | 10.18\% |
| 5 | Tyson Foods | 2.64\% | 0.75 | 12.87\% | 10.31\% | 10.95\% | 10.63\% |
| 6 | WD 40 Co | 2.64\% | 0.75 | 12.87\% | 10.31\% | 10.95\% | 10.63\% |
| 7 | Yum Brands Inc | 2.64\% | 0.75 | 12.87\% | 10.31\% | 10.95\% | 10.63\% |
|  |  |  |  |  |  | Mean | 10.37\% |
|  |  |  |  |  |  | Median | 10.63\% |
|  |  |  |  |  |  | Average | 10.50\% |

Sources:
${ }^{1}$ From note 2 of page 22 of Schedule DWD-1R.
${ }^{2}$ Value Line Investment Survey, Standard Edition, Various Issues
${ }^{3}$ Duff and Phelps, SBBI Valuation Edition, 2019 Yearbook, Exhibit 2.3 and Measure 4 of the expected market return shown on note 1 of page 22 of Schedule DWD-1R.

# Carolina Water Service, Inc. of North Carolina Calculation of Range of ROEs needed to Obtain a Single "A" Rating 

|  |  | Overall | Pre-Tax |
| :---: | :---: | :---: | :---: |
| Capitalization | Embedded | Cost | Cost of |
| Ratio (1) | Cost | Rate (2) | Capital |

Company Proposed Rates
Debt
Equity
Total
Public Staff Proposed Rates
Debt

| Equity |
| :--- |
| Total |

Highest Rate Scenario
Debt
Equity
$\quad$ Total
(b)
(c)
(1) From Schedule DWD-1R, page 1.
(2) Column (a) x Column (b)
(3) Updated recommended ROE as shown on Schedule DWD-1R, page 1.
(4) Overall Equity Cost Rate x Tax Conversion Factor
(5) Hinton Direct Testimony


๗

范 ※ 骨




范
ทิ่


シ
ํํㅇ














呺






a


Carolina Water Service, Inc. of North Carolina
R-Squareds of Mr. Hinton's Proxy Group

| Mr. Hinton's Water Proxy Group | R-Squared |
| :--- | ---: |
| American States Water Co. | 0.0670 |
| American Water Works | 0.0776 |
| Aqua America inc. | 0.1096 |
| California Water Service Group | 0.0743 |
| Middlesex Water | 0.0732 |
| SJW Group | 0.0307 |
| York Water Company | 0.0704 |
| Average | $\underline{0.0718}$ |

Source of Information:
Value Line Proprietary Database, September 2019

| Tick | Company (bold if parent) |  | State | Decoupling? | Mechanism Name | Type of Mechanism | Source |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Awr | American States Water Company |  |  |  | Water Revenue Adjustment Mechanism (WRAM) | Full Decoupling (Actual to Target Revenues) | Annual Report, tariff |
|  |  | Golden State Water Company | ca | Yes |  |  |  |
| AWK | American V |  |  |  |  |  |  |
|  |  | California American Water Hawaii American Water |  | $\begin{aligned} & \text { Yes } \\ & \text { No } \end{aligned}$ | Water Revenue Adjustment Mechanism (WRAM); Modifidied Cost Balancing Adjustment (MCBA) | Target Revenues) <br> Full Decoupling (Actual to Target Revenues) | Annual Report, tariff Annual Report |
|  |  |  | $\underset{\mathrm{Cl}}{\mathrm{CA}}$ |  | Volume Balancing Adjustment Rider (VBA); Qualifying Infrastructure Plant (QIP) Surcharge Distribution System Improvement Charge (DSIC) | Full Decoupling (Actual to | $\underbrace{\substack{\text { And } \\ \text { Commission Order dated }}}_{\text {Annua Report tarifif }}$ |
|  |  | Illinois American Water | ı | Yes |  | Target Revenues); Capital Recovery | December 13, 2016, Docket No. 16-0093 |
|  |  | Indiana American Water | in | No |  | Capital Recovery | Annual Report, tariff |
|  |  | Iowa American Water | ${ }^{1 /}$ | No |  |  | Annual Report, tariff |
|  |  | Kentuck American Water | MD | No |  |  | Annual Repori, tarif |
|  |  | Michigan American Water | MI | No |  |  | Annual Report |
|  |  | Missouri American Water New Jersey American Water | $\begin{aligned} & \text { Mo } \\ & \text { N } \end{aligned}$ | $\begin{aligned} & \text { No } \\ & \text { No } \end{aligned}$ | Surcharge | Capital Recovery | Annual Report, tariff Annual Report, tariff |
|  |  | New York American Water | NY | Yes | Revenue And Production Cost Reconciliation Adjustment Clause and Property Tax Clause (RAC/PTC) IC) Distribution System Improvement | Full Decoupling (Actual to Target Revenues) | Annual Report; tariff; Commission Order in Case 07-W0508 and Case $16-\mathrm{W}-0259$ |
|  |  | Pennsylvania American Water Tennessee American Water | $\begin{aligned} & \mathrm{PA} \\ & \mathrm{TN} \end{aligned}$ | $\begin{aligned} & \text { No } \\ & \text { No } \end{aligned}$ |  | Capital Recovery | Annual Report, tariff Annual Report, tarif |
|  |  | Virginia American Water | va | No | Water \& Wastewater Infrastructure Service Charge "WWISC" Rider Distribution System Improvemen | Capital Recovery | Annual Report, tariff |
|  |  | West Virginia American Water | wv | No | Charge (DSIC) | Capital Recovery | Annual Report, tariff |
| WTR | Aqua America |  |  |  |  | Full Decoupling (Actual to Target Revenues) |  |
|  |  | Aqua llinois, Inc. | ${ }^{\text {u }}$ | Yes | Volume Balancing Adjustment Rider (VBA) |  | Order in Docket No. 17-0259 Annual Report, tariff |
|  |  | Aqua Indiana, Inc. | in |  | Distribution System ImprovementCharge (OSICC) |  |  |
|  |  | Aqua New Jersey, Inc. | N | No |  | Capita Recovery | Annual Report, tariff Annual Report Annual Report |
|  |  | Aqua North Carolina, Inc. Aqua Ohio, Inc | $\underset{\text { OH }}{\substack{\text { CC }}}$ | No No |  |  |  |
|  |  | Aqua Penssylvania Inc. | PA |  | Distribution System Improvement Charge (DSIC) | Capital Recovery | Annual Report; tariff Annual Report |
|  |  | Aqua Texas, Inc. | tx | No |  |  |  |
|  |  | Aqua Virginia, Inc. | vA | No |  |  |  |
| CWT California Water Service Group |  |  |  |  |  |  |  |
|  |  |  |  |  | Water Revenue Adjustment Mechanism (WRAM); Modifidied Cost Balancing Adjustment (MCBA); and Sales Reconciliation Mechanism (SRM) | Full Decoupling (Actual toTarget Revenues) |  |
|  |  | California Water Service Co New Mexico Water Service Co. | CA NM | Yes No |  |  | Annual Report, tariff Annual Report, tariff Annual Report, tariff Annual Report, tariff |
|  |  | Washington Water Service Co. | wa | No |  |  |  |
|  |  | Hawail Water Service Co. | ${ }^{\text {HI }}$ | No |  |  |  |
| Msex | Middlesex Water Company | Middesex Water Company (N) | NJ |  |  |  | al Report tariff |
|  |  | Southers Shores Water Company (DE) | ${ }_{\text {DE }}$ | No |  |  | Annual Report |
|  |  |  |  |  | Distribution System Improvement Charge (DSIC) | Capital Recove |  |
|  |  |  |  | No |  |  | Annual Report; tarif Annual Report; tariff Annual Report; tarif |
|  |  | Twin Lakes Uutilites, Inc. (PA)) | ${ }_{\text {PA }}$ | No |  |  |  |
| s/w | s/W Group |  |  |  |  |  |  |
|  |  | San Jose Water Company (CA) | ${ }_{\text {c }}^{\text {CX }}$ | No |  |  |  |
|  |  |  |  |  | Water Revenue Adjustment (WRA); | Full Decoupling (Actual to Target Revenues); Capital |  |
|  |  |  |  |  | Water Infrastructure and Conservation |  | Annual Report; tariff |
|  |  | The Connecticut Water Company | ст | Yes | Adjustment (WICA) | Recovery <br> Full Decoupling (Actual to |  |
|  |  |  |  |  | Water Revenue Adjustment (WRA); |  |  |
|  |  | The Heritage village Water Company | ст | Yes | Adjustment (WICA) | Target Revenuess; Capital Recovery | Annual Report; tariff |
|  |  |  |  |  | Water Revenue Adjustment (WRA); | Full Decoupling (Actual to |  |
|  |  | The Avon Water Company | ст | Yes | Water Infrastructure and Conservation Adjustment (WICA) | Recovery |  |
|  |  | The Maine Water Company | ME | No | Water Infrastructure Charge (WISC) | Capital Recovery | Annual Report; tariff |
|  |  |  |  |  | Distribution System Improvement |  |  |
|  |  |  | PA | No | Charge (DSIC) | Capital Recovery |  |

