

NORTH CAROLINA Department of the Secretary of State

To all whom these presents shall come, Greetings:

I, Elaine F. Marshall, Secretary of State of the State of North Carolina, do hereby certify the following and hereto attached to be a true copy of

ARTICLES OF ORGANIZATION

OF

CSWR-NORTH CAROLINA, LLC

the original of which was filed in this office on the 18th day of November, 2019.





Scan to verify online.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal at the City of Raleigh, this 18th day of November, 2019.

Elaine J. Marshall

Secretary of State

State of North Carolina Department of the Secretary of State

SOSID: 1918561
Date Filed: 11/18/2019 2:40:00 PM
Elaine F. Marshall
North Carolina Secretary of State
C2019 319 00606

Limited Liability Company ARTICLES OF ORGANIZATION

Pursuant to §57D-2-20 of the General Statutes of North Carolina, the undersigned does hereby submit these Articles of Organization for the purpose of forming a limited liability company.

1.	The name of the limited liability company is: CSWR-North Carolina, LLC					
•	(See Item 1 of the Instructions for appropriate entity designation)					
2.	The name and address of each person executing these articles of organization is as follows: (State whether each person is executing these articles of organization in the capacity of a member, organizer or both by checking					
	all applicable boxes.) Note: This document must be signed by all persons listed.					
	Name Business Address Capacity					
	Caroline Doss 13421 Manchester Rd. Suite 103 St. Louis, MO 63131 Member Organizer					
	Member Organizer					
	Member Organizer					
3.	The name of the initial registered agent is: C T Corporation System					
4.	The street address and county of the initial registered agent office of the limited liability company is:					
	Number and Street 160 Mine Lake Ct, Suite 200					
	City Raleigh State: NC Zip Code: 27615-6417 County: Wake					
5.	The mailing address, if different from the street address, of the initial registered agent office is:					
	Number and Street					
	City State: NC Zip Code: County:					
C	Dain in 1 off and information (Calcat sith an angle)					
6.	Principal office information: (Select either a or b.)					
	a. The limited liability company has a principal office.					
	The principal office telephone number: 314-736-4672					
	The street address and county of the principal office of the limited liability company is:					
Number and Street: 500 Northwest Plaza Drive, Suite 500						
	City: St. Ann State: MO Zip Code: 63074 County: St. Louis					

BUSINESS REGISTRATION DIVISION (Revised August. 2017)

P.O. BOX 29622

Raleigh, NC 27626-0622 Form L-01

			Zip Code: County:
	b. The limited liability co	ompany does not	have a principal office.
0	Any other provisions which the attached.	limited liability c	ompany elects to include (e.g., the purpose of the entity) as
		y Officials (See in	nstructions on the importance of listing the company officials in
	Name	Title	Business Address
	offered, please see the instructions		riewable on the website. For more information on why this servi
	These articles will be effective to the day of November	upon filing, unles	
nis	These articles will be effective to the state of the stat	upon filing, unles	Signature Caroline Doss, Organizer for CSWR-North Carolina, LLC
nis	These articles will be effective to the state of the stat	upon filing, unles	Signature Caroline Doss, Organizer for CSWR-North Carolina, LLC Type or Print Name and Title
	These articles will be effective to the state of the stat	upon filing, unles	Signature Caroline Doss, Organizer for CSWR-North Carolina, LLC Type or Print Name and Title member is listed in Item #2 above.

BUSINESS REGISTRATION DIVISION (Revised August. 2017)

P.O. BOX 29622

Raleigh, NC 27626-0622 Form L-01

State of North Carolina Department of the Secretary of State

SOSID: 1918725 Date Filed: 9/15/2020 11:44:00 AM Elaine F. Marshall North Carolina Secretary of State

C2020 254 01385

Limited Liability Company AMENDMENT OF ARTICLES OF ORGANIZATION

Pursuant to §57D-2-22 of the General Statutes of North Carolina, the undersigned limited liability company hereby submits the following Articles of Amendment for the purpose of amending its Articles of Organization.

1.	The name of the limited liability company	vis:	ompany, LLC				
2.	The text of each amendment adopted is as follows (attach additional pages if necessary): The name of the company is changed to: Red Bird Utility Holding Company, LLC						
3.	(Check either a or b, whichever is applica	ble)					
	AThe amendment(s) was (were) duly adopted by the majority vote of the organizers of the limited liability company prior to the identification of initial members of the limited liability company.						
	B. The amendment(s) was (were) do or was (were) adopted as otherwise proving agreement.	aly adopted by the unanimous vote of the members of the ded in the limited liability company's Articles of Organiza	limited liability company ation or a written operating				
4.	These articles will be effective upon filin	g, unless a date and/or time is specified:					
This the	September, 20	20					
		CSWR-North Carolina Utility Holding Company, LLC					
		Name of Limited Liability Company	_				
		Signature Josiah Cox, President	_ _, Company Official				
		Type or Print Name and Title	- ·				

NOTES:

1. Filing fee is \$50. This document must be filed with the Secretary of State.