

STATE OF NORTH CAROLINA
UTILITIES COMMISSION
RALEIGH

DOCKET NO. E-2, SUB 1341

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

In the Matter of)	
Application of Duke Energy Progress, LLC)	DIRECT TESTIMONY OF
Pursuant to G.S. 62-133.2 and NCUC Rule)	KEVIN Y. HOUSTON
R8-55 Relating to Fuel and Fuel-Related)	FOR
Charge Adjustments for Electric Utilities)	DUKE ENERGY PROGRESS, LLC

1 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A. My name is Kevin Y. Houston and my business address is 525 South Tryon Street,
3 Charlotte, North Carolina.

4 **Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?**

5 A. I am the Director Nuclear Engineering for Duke Energy Carolinas, LLC (“DEC”
6 or the “Company”) and Duke Energy Progress, LLC (“DEP”).

7 **Q. WHAT ARE YOUR PRESENT RESPONSIBILITIES AT DEP?**

8 A. I am responsible for nuclear fuel procurement, spent fuel management and dry
9 storage, and reactor core design for the nuclear units owned and operated by DEC
10 and DEP.

11 **Q. PLEASE SUMMARIZE YOUR EDUCATIONAL BACKGROUND AND
12 PROFESSIONAL EXPERIENCE.**

13 A. I graduated from University of Florida with a Bachelor of Science degree in
14 Nuclear Engineering, and from North Carolina State University with a Master’s
15 degree in Nuclear Engineering. I began my career with the Company in 1992 as
16 an engineer and worked in Duke Energy's nuclear design group I performed
17 nuclear physics roles related to reload licensing analyses, reactivity predictions,
18 and special neutronics projects. I transitioned from technical roles to fuel
19 fabrication and enrichment procurement in 1999 and assumed managerial
20 responsibility for purchasing uranium, conversion services, enrichment services,
21 and fuel fabrication services in 2012. I assumed responsibility for the spent fuel
22 management and dry fuel storage functions in 2018. I assumed my current role in

1 March 2022, where I oversee all of the fuel supply and storage and reactor core
2 design functions for DEC and DEP.

3 I served as Chairman of the Nuclear Energy Institute's Utility Fuel
4 Committee, an association aimed at improving the economics and reliability of
5 nuclear fuel supply and use. I became a registered professional engineer in the
6 state of North Carolina in 2003.

7 **Q. HAVE YOU FILED TESTIMONY OR TESTIFIED BEFORE THIS**
8 **COMMISSION IN ANY PRIOR PROCEEDING?**

9 A. Yes. I filed testimony in the DEP's 2018, 2019, 2020, 2021, 2022, and 2023 fuel
10 costs proceedings in Docket Nos. 2018-1-E, 2019-1-E, 2020-1-E, 2021-1-E,
11 2022-1-E, and 2023-1-E.

12 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS**
13 **PROCEEDING?**

14 A. The purpose of my testimony is to (1) provide information regarding DEP's
15 nuclear fuel purchasing practices, (2) provide costs for the April 1, 2023 through
16 March 31, 2024 test period ("test period"), and (3) describe changes forthcoming
17 for the December 1, 2024 through November 30, 2025 billing period ("billing
18 period").

19 **Q. YOUR TESTIMONY INCLUDES TWO EXHIBITS. WERE THESE**
20 **EXHIBITS PREPARED BY YOU OR AT YOUR DIRECTION AND**
21 **UNDER YOUR SUPERVISION?**

22 A. Yes. These exhibits were prepared at my direction and under my supervision, and
23 consist of Houston Exhibit 1, which is a Graphical Representation of the Nuclear

1 Fuel Cycle, and Houston Exhibit 2, which sets forth the Company's Nuclear Fuel
2 Procurement Practices.

3 **Q. PLEASE DESCRIBE THE COMPONENTS THAT MAKE UP NUCLEAR**
4 **FUEL.**

5 A. In order to prepare uranium for use in a nuclear reactor, it must be processed from
6 an ore to a ceramic fuel pellet. This process is commonly broken into four distinct
7 industrial stages: (1) mining and milling; (2) conversion; (3) enrichment; and (4)
8 fabrication. This process is illustrated graphically in Houston Exhibit 1.

9 Uranium is often mined by either surface (*i.e.*, open cut) or underground
10 mining techniques, depending on the depth of the ore deposit. The ore is then sent
11 to a mill where it is crushed and ground-up before the uranium is extracted by
12 leaching, the process in which either a strong acid or alkaline solution is used to
13 dissolve the uranium. Once dried, the uranium oxide ("U₃O₈") concentrate – often
14 referred to as yellowcake – is packed in drums for transport to a conversion
15 facility. Alternatively, uranium may be mined by in situ leach ("ISL") in which
16 oxygenated groundwater is circulated through a very porous ore body to dissolve
17 the uranium and bring it to the surface. ISL may also use slightly acidic or alkaline
18 solutions to keep the uranium in solution. The uranium is then recovered from the
19 solution in a mill to produce U₃O₈.

20 After milling, the U₃O₈ must be chemically converted into uranium
21 hexafluoride ("UF₆"). This intermediate stage is known as conversion and
22 produces the feedstock required in the isotopic separation process.

1 Naturally occurring uranium primarily consists of two isotopes, 0.7%
2 Uranium-235 (“U-235”) and 99.3% Uranium-238. Most of this country’s nuclear
3 reactors (including those of the Company) require U-235 concentrations in the 3-
4 5% range to operate a complete cycle of 18 to 24 months between refueling
5 outages. The process of increasing the concentration of U-235 is known as
6 enrichment. Gas centrifuge is the primary technology used by the commercial
7 enrichment suppliers. This process first applies heat to the UF₆ to create a gas.
8 Then, using the mass differences between the uranium isotopes, the natural
9 uranium is separated into two gas streams, one being enriched to the desired level
10 of U-235, known as low enriched uranium, and the other being depleted in U-235,
11 known as tails.

12 Once the UF₆ is enriched to the desired level, it is converted to uranium
13 dioxide powder and formed into pellets. This process and subsequent steps of
14 inserting the fuel pellets into fuel rods and bundling the rods into fuel assemblies
15 for use in nuclear reactors is referred to as fabrication.

16 **Q. PLEASE PROVIDE A SUMMARY OF DEP’S NUCLEAR FUEL**
17 **PROCUREMENT PRACTICES.**

18 A. As set forth in Houston Exhibit 2, DEP’s nuclear fuel procurement practices
19 involve computing near and long-term consumption forecasts, establishing
20 nuclear system inventory levels, projecting required annual fuel purchases,
21 requesting proposals from qualified suppliers, negotiating a portfolio of long-term
22 contracts from diverse sources of supply, and monitoring deliveries against
23 contract commitments.

1 For uranium concentrates, conversion, and enrichment services, long-term
2 contracts are used extensively in the industry to cover forward requirements and
3 ensure security of supply. Throughout the industry, the initial delivery under new
4 long-term contracts commonly occurs several years after contract execution.
5 DEP relies extensively on long-term contracts to cover the largest portion of its
6 forward requirements. By staggering long-term contracts over time for these
7 components of the nuclear fuel cycle, DEP's purchases within a given year consist
8 of a blend of contract prices negotiated at many different periods in the markets,
9 which has the effect of smoothing out DEP's exposure to price volatility.
10 Diversifying fuel suppliers reduces DEP's exposure to possible disruptions from
11 any single source of supply. Due to the technical complexities of changing
12 fabrication services suppliers, DEP generally sources these services to a single
13 domestic supplier on a plant-by-plant basis using multi-year contracts.

14 **Q. PLEASE DESCRIBE DEP'S DELIVERED COST OF NUCLEAR FUEL**
15 **DURING THE TEST PERIOD.**

16 A. Staggering long-term contracts over time for each of the components of the
17 nuclear fuel cycle means DEP's purchases within a given year consist of a blend
18 of contract prices negotiated at many different periods in the markets. DEP
19 mitigates the impact of market volatility on the portfolio of supply contracts by
20 using a mixture of pricing mechanisms. Consistent with its portfolio approach to
21 contracting, DEP entered into several long-term contracts during the test period.

22 DEP's portfolio of diversified contract pricing yielded an average unit cost
23 of \$49.45 per pound for uranium concentrates during the test period, representing

1 a 15% increase from the prior test period.

2 All of DEP's enrichment purchases during the test period were delivered
3 under long-term contracts negotiated prior to the test period. The staggered
4 portfolio approach has the effect of smoothing out DEP's exposure to price
5 volatility. The average unit cost of DEP's purchases of enrichment services during
6 the test period increased 24% to \$94.99 per Separative Work Unit.

7 Delivered costs for fabrication and conversion services have a limited
8 impact on the overall fuel expense rate given that the dollar amounts for these
9 purchases represent a substantially smaller percentage – 23% and 8%,
10 respectively, for the fuel batches recently loaded into DEP's reactors – of DEP's
11 total direct fuel cost relative to uranium concentrates or enrichment, which are
12 45% and 24%, respectively.

13 **Q. PLEASE DESCRIBE THE LATEST TRENDS IN NUCLEAR FUEL**
14 **MARKET CONDITIONS.**

15 A. Prices in the uranium concentrate markets have increased due to production
16 cutbacks, activity from financial investors, and a sudden increase in demand
17 caused by geopolitical events. Industry consultants believe that current market
18 prices should provide the economic incentive for the exploration, mine
19 construction, and production necessary to support future industry uranium
20 requirements.

21 Market prices for conversion and enrichment services have continued to
22 increase primarily due to the potential for production gaps as a result of the 2022
23 Russian invasion of Ukraine.

1 Fabrication is not a service for which prices are published; however,
2 industry consultants expect fabrication prices will continue to generally trend
3 upward.

4 **Q. WHAT CHANGES DO YOU SEE IN DEP'S NUCLEAR FUEL COST IN**
5 **THE BILLING PERIOD?**

6 A. Because fuel is typically expensed over two to three operating cycles (roughly
7 three to six years), DEP's nuclear fuel expense in the upcoming billing period will
8 be determined by the cost of fuel assemblies loaded into the reactors during the
9 test period, as well as prior periods. The fuel residing in the reactors during the
10 billing period will have been obtained under historical contracts negotiated in
11 various market conditions. Each of these contracts contributes to a portion of the
12 uranium, conversion, enrichment, and fabrication costs reflected in the total fuel
13 expense.

14 The average fuel expense is expected to remain relatively flat, from 0.6275
15 cents per kWh incurred in the test period, to approximately 0.6209 cents per kWh
16 in the billing period.

17 **Q. WHAT STEPS IS DEP TAKING TO PROVIDE STABILITY IN ITS**
18 **NUCLEAR FUEL COSTS AND TO MITIGATE PRICE INCREASES IN**
19 **THE VARIOUS COMPONENTS OF NUCLEAR FUEL?**

20 A. As I discussed earlier and as described in Houston Exhibit 2, for uranium
21 concentrates, conversion, and enrichment services, DEP relies extensively on
22 staggered long-term contracts to cover the largest portion of its forward
23 requirements. By staggering long-term contracts over time and incorporating a

1 range of pricing mechanisms, DEP's purchases within a given year consist of a
2 blend of contract prices negotiated at many different periods in the markets, which
3 has the effect of smoothing out DEP's exposure to price volatility.

4 Although costs of certain components of nuclear fuel are expected to
5 increase in future years, nuclear fuel costs on a cents per kWh basis will likely
6 continue to be a fraction of the cents per kWh cost of fossil fuel. Therefore,
7 customers will continue to benefit from DEP's diverse generation mix and the
8 strong performance of its nuclear fleet through lower fuel costs than would
9 otherwise result absent the significant contribution of nuclear generation to
10 meeting customers' demands.

11 **Q. DOES THIS CONCLUDE YOUR PRE-FILED DIRECT TESTIMONY?**

12 A. Yes, it does.