BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

Docket No. E-2, Sub 1262 Docket No. E-7, Sub 1243

In the Matter of		
Joint Petition of Duke Energy)	Direct Testimony of
Carolinas, LLC and Duke Energy)	PAUL SUTHERLAND, SENIOR
Progress, LLC Issuance of Storm)	ADVISOR – Saber Partners,
Recovery Financing Orders)	LLC

BEFORE THE NORTH CAROLINA UTILITIES COMMISSION

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Direct Testimony of

Paul Sutherland, Senior Advisor

Saber Partners, LLC

December 21, 2020

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TESTIMONY OF PAUL R. SUTHERLAND DECEMBER 21, 2020

Introduction

1	Q.	PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.
2	Α.	Paul R. Sutherland, Saber Partners, LLC (Saber or Saber
3		Partners), 260 Madison Avenue, Suite 8019, New York, New York
4		10016.
5	Q.	BY WHOM ARE YOU EMPLOYED AND WHAT IS YOUR
6		POSITION?
7	A.	I am with Saber Partners, LLC, and serve as a Senior Advisor.
8	Q.	PLEASE DESCRIBE YOUR DUTIES AND RESPONSIBILITIES
9		IN THAT POSITION.
10	Α.	My responsibilities with Saber include work in data management,
11		financial modeling, financial analysis, issuance cost auditing, deal
12		structuring, pricing analysis with respect to relative value and
13		review of issuance advice letters, mostly on behalf of public utility
14		commission clients and generally related to utility sponsored
15		Ratepayer-Backed-Bond (RBB) financing. I have performed these
16		functions while advising the following regulatory bodies regarding
17		utility securitizations: Public Utility Commission of Texas, West
18		Virginia Public Service Commission, New Jersey Board of Public
19		Utilities, Florida Public Service Commission, and the Wisconsin

Public Service Commission. I have also provided testimony on
 behalf of the California Community Choice Association.

Q. PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND AND PROFESSIONAL EXPERIENCE.

- A. I have a bachelor's degree in electrical engineering from Cornell
 University. I also have a master's degree in business
 administration from the University of Chicago.
- I began working with Florida Power & Light Company (FPL) in 8 9 1976 doing economic analysis of new energy technologies in the 10 Research and Development (R&D) Department. After several 11 years, I moved to the Finance Department as a Financial Analyst. 12 Over the next 20 years I held various positions, including 13 Coordinator of Financial Systems, Manager of Corporate Finance, 14 Manager of Financial Analysis and Forecasting, and Assistant 15 Treasurer of both the utility and FPL Group Capital. Before leaving 16 FPL in 1998, I was Director of Finance, Accounting & Systems for 17 the FPL Energy Marketing and Trading Division. During my time 18 with FPL, I testified as an expert witness on cost of capital and 19 financial integrity. I also taught classes on economic decision-20 making and on quality improvement. It was during this time (1989) 21 that FPL became the first non-Japanese company to win the 22 Deming Prize for Total Quality Management.

In 2000, after a year as adjunct professor of mathematics at Palm
Beach Atlantic College, I joined Saber Partners, LLC, as a Senior
Managing Director. I have been associated with Saber Partners
since that time in various roles, including my current position as
Senior Advisor. I have taken part in 13 investor-owned utility
securitization financings that raised over \$9 billion in capital for
eight different utilities.

Q. PLEASE PROVIDE SOME OF YOUR BACKGROUND AND 9 EXPERIENCE WITH UTILITY FINANCINGS WHILE YOU WERE 10 AT FPL.

11 Α. While at FPL, as Manager of Corporate Finance and Assistant 12 Treasurer, I helped FPL complete over \$2 billion of debt and equity 13 financings in the public capital markets. FPL executed both 14 competitive and negotiated securities offering transactions. FPL 15 was also among the first to issue long-term variable rate tax-16 exempt debt that could be (and was) later converted to a fixed 17 rate. Part of my job, along with the Treasurer and Chief Financial 18 Officer, was to prepare and deliver rating agency presentations to 19 support the credit ratings from the three major rating agencies.

20

List of Exhibits

21 Q. ARE YOU SPONSORING ANY EXHIBITS IN THIS CASE?

A. Yes, I am sponsoring:

1		
2		Exhibit 1, List of Prior Utility Securitization Transactions with
3		Tranches and Weighted Average Lives (WALs)
4		Exhibit 2, 2001-2006 Texas vs Non-Texas Deals
5		Exhibit 3, Citigroup Analysis of Texas Interest Savings
6		Exhibit 4, 2001 to 2012 – Spreads to Swaps of 9-10 Year WAL
7		Tranches
8		Exhibit 5, Methodology for Relative Value Benchmarking
9		Exhibit 6, Standard Deviation of Spreads to Swaps vs. Spreads to
10		Agencies
11		Exhibit 7, Duke Energy Florida (DEF) Interest Savings
12		Exhibit 8, Atkins' Interest Rate Assumptions
13		Exhibit 9, How Much Does Size Matter?
14		Exhibit 10, AYE (Alleghany Energy Inc.) 2009 Interest Savings
15		Exhibit 11, Glossary
16	Q.	ON WHOSE BEHALF ARE YOU TESTIFYING IN THIS
17		PROCEEDING?
18	A.	I am testifying on behalf of the Public Staff of the North Carolina
19		Utilities Commission, which represents the interests of the
20		ratepayers of Duke Energy Carolinas, LLC (DEC), and Duke

1	Energy Progress, LLC (DEP) (together, "the Companies"), relating
2	to the utilities' proposed use of storm recovery bond (SRB)
3	financing. The Public Staff hired Saber Partners, LLC, as its
4	consultant in this proceeding.

5 Purpose of Testimony

6 Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?

7 A. The purpose of my testimony is to

discuss and demonstrate how ratepayers benefit from RBB
 financing, and more specifically, ways in which that benefit can be
 measured and maximized through optimal structuring and
 application of "best practices" by a Bond Team,

- explain how negotiated bond pricing can be evaluated under
 market conditions leading up to, and at the time of pricing based
 upon relative value with respect to comparable benchmark
 securities,
- discuss reasons for and potential benefits of extending final
 maturity beyond 15 years,
- point out several misleading or erroneous statements,
 calculations, or assumptions in the testimony of the Companies'
 witness Atkins, some of which carry over into the exhibits of the
 Companies' witness Abernathy.

• suggest certain other changes to the proposed Financing Order.

1

2 Since some of the terms that I and other witnesses use may be 3 unfamiliar to those who have not previously been involved in this 4 type of utility securitization financing, I have included a glossary of 5 terms as Exhibit 11.

Q. DO YOU KEEP TRACK OF ALL UTILITY SECURITIZATION 7 TRANSACTIONS?

A. I do. Exhibit 1 shows a list of 67 distinct utility securitization
transactions that have occurred since 1997. I maintain this list as
part of Saber's database of documents and statistics from each of
the 67 prior deals. The exhibit includes principal amount by
tranche (sometimes also called "series" in the context of corporate
bonds) and the weighted average life (WAL), in years, for each
tranche.

15 Q. DOES YOUR LIST AGREE WITH DEF WITNESS ATKINS' 16 EXHIBIT 3?

A. Not exactly. Our list includes the \$482.9 million taxable portion of
the Long Island Power Authority (LIPA) 2013 securitization
transaction. Neither of our lists includes the tax-exempt portion of
the offering, since those bonds were priced and sold in the
municipal market. Because the interest for bonds issued into that
market is exempt from federal income taxes, the market for those

1	LIPA bonds is different from the market for all other investor-
2	owned utility transactions, as the tax advantage gives those LIPA
3	bonds an advantage in pricing over bonds without federal tax-
4	exempt interest. None of the SRB debt in this proceeding will be
5	tax-exempt municipal securities that have such a different investor
6	base.

Another difference is that the Atkins list misstates the pricing date
of the Hawaiian Electric transaction as 11/13/14 when, in fact it,
was 11/4/2014.

10 Determinants of Savings and Role of Bond Team

11Q.WHERE DO RATEPAYER SAVINGS COME FROM IN A12UTILITY SECURITIZATION?

13 Α. The biggest net present value (NPV) savings result from 14 the fact that rating agencies generally treat utility securitization 15 debt as off-balance sheet. This means that, unlike conventional 16 utility debt, securitization debt does not need to be offset with a 17 similar amount of common equity to maintain an acceptable 18 capital structure. The avoidance of the high cost of equity, together 19 with the associated state and federal income taxes, can account 20 for as much as two thirds of the total savings. Most of the rest of 21 the NPV savings comes from the fact that securitization payments 22 are usually levelized, as will be the case with this SRB financing,

whereas traditional utility financing has a structure with declining
revenue requirements. A relatively smaller contribution to savings
comes from the interest rate differential between AAA-rated
securitization debt and traditional, lower rated utility debt. To some
degree, these savings are going to be present, regardless of how
well the financing is executed.

Q. WHAT ARE THE BIGGEST DETERMINANTS OF RATEPAYER 8 SAVINGS OVER WHICH THE BOND ISSUER HAS SOME 9 CONTROL IN AN SRB FINANCING?

10 Α. There are two major determinants in addition to various smaller 11 factors that affect ratepayer savings. The first is the interest rate 12 that the ratepayer has to pay on the bonds. The second is the 13 structure of the financing, which can include the time period over 14 which the ratepayer has to repay the principal amount that is being 15 financed or the size or number of the tranches (or series) that 16 make up the total financing, or even the legal framework used. In 17 each case, the final determination of each of the two factors is 18 limited by constraints that may or may not be beyond the control 19 of the issuer. In most cases the issuer has some control over both 20 the interest rate and the structure. Also, when I refer to the issuer 21 in this context, I am really talking about the entire Bond Team, 22 defined as a team comprised of the sponsoring utility, the Utilities 23 Commission, the Public Staff, their financial advisors, and others

1 who are all, presumably, working on behalf of the ratepayers, 2 since unlike conventional utility debt, with SRBs the ratepayer is 3 directly responsible for repayment of the bonds. In my opinion, this 4 is the strongest reason why the Public Staff and its advisors should 5 have equal say with the utilities in planning and execution of the 6 financing in question. The admittedly limited control that the issuer 7 has over interest rates and structure can nonetheless have major 8 impacts on the NPV savings over the life of the bonds.

9 Q. IN YOUR VIEW, SHOULD THE COMMISSION GIVE THE 10 COMPANIES BROAD FLEXIBILITY TO ESTABLISH THE 11 FINAL TERMS AND CONDITIONS OF THE BONDS AS 12 SUGGESTED BY ITS WITNESSES ATKINS AND HEATH?

13 Α. No. Were these normal utility bonds subject to standard review 14 and approval by the Commission, the Commission could easily 15 grant that broad flexibility because it would have the authority for 16 an unlimited after-the-fact review. In this case, however, the 17 Commission does not have that opportunity, as described by other 18 witnesses. As such, the Commission's Order in this proceeding 19 should require that the final terms and conditions be determined 20 in a joint, collaborative process with the Commission, the Public 21 Staff, and/or its independent advisors participating actively, visibly, 22 and in real-time. The exhibits I am sponsoring, I believe, amply 23 demonstrate the benefits that accrue to ratepayers from employing best practices, and in particular, from providing the
 Public Staff and its advisors equal authority with other members
 of a Bond Team to make major decisions involving structuring,
 marketing, and pricing of the SRBs.

How Interest Rates Are Established

Q. PLEASE EXPLAIN HOW THE INTEREST RATE ON RBB FINANCING IS DETERMINED UNDER ANY PARTICULAR SET OF MARKET CONDITIONS.

8 Α. RBBs, in this case SRBs, are normally priced by establishing a 9 spread between the yield or bond interest rate and a particular benchmark security. Historically, most such bonds have been 10 11 priced based on a spread known as an interest rate swap security, 12 similar to how asset-backed securities customarily are priced. 13 However, as Public Staff witness Heller explains, securitization 14 debt is not really an asset-backed security, although it may have 15 some characteristics in common. Consequently, in the case of the 16 Duke Energy Florida (DEF) storm recovery financing in 2016, the 17 bonds were priced relative to U.S. Treasury bonds, which is the 18 benchmark typically used for corporate debt securities. Either way, 19 the market determines the yields on the pricing benchmark 20 securities, either swaps or U.S. Treasury bonds. Then, the issuer 21 negotiates a spread based on one or the other of the benchmarks 22 and that determines the actual interest rate on the bonds. As an Page 12 of 43

1 example, in the case of the DEF nuclear asset recovery bond sale 2 in 2016, the five-year series, that is to say the series with a WAL of five years, was priced from the five-year U.S. Treasury bond 3 4 with a coupon of 1.375% which was yielding 1.131% at the time. 5 The Bond Team negotiated a spread of 60 basis points or 0.60%, 6 so the yield on the nuclear asset recovery bond five-year series 7 was set at 1.731%. Since market prices and yields change minute 8 to minute, it is impossible to say exactly what the final yield will be 9 until the moment of pricing. However, the issuer and investors can 10 agree on the 60-basis point spread in the minutes or hours 11 beforehand to avoid worry about last minute movements in the 12 market.

Q. WHAT HAPPENS IF THERE IS NO PRICING BENCHMARK SECURITY WITH EXACTLY THE SAME MATURITY AS THE WAL OF THE SERIES BEING PRICED?

16 Α. In that case, the issuer and investors will look for pricing 17 benchmarks with maturities that are near to the WAL of the 18 securitization series. In such situations, some underwriters like to 19 negotiate a spread to the pricing benchmark that has the closest 20 maturity to the RBB WAL. For example, consider the 15.2-year 21 WAL series in the DEF deal. Underwriters might prefer to price the 22 series off of the 10-year U.S. Treasury bond. That bond had a 23 coupon of 1.625%, was due on 5/15/26, and yielded 1.608%. The

spread to such a pricing benchmark is known as the T-spread and
was 125 basis points at the time of pricing. However, it is difficult
for the issuer to judge the reasonableness of such pricing due to
the difference between the WALs of the two securities (10 years
versus 15.2 years).

6 Q. IS THERE A BETTER WAY TO PRICE SUCH BOND SERIES?

7 Α. A better way to price such series is to interpolate between the closest pricing benchmark securities on either side of the WAL of 8 9 the series in question. Thus, in the case of the 15.2-year WAL 10 series, the issuer can interpolate between the 10-year U.S. 11 Treasury bond and the 30-year U.S. Treasury bond to get a rate 12 that corresponds to a theoretical 15.2-year Treasury rate. That 13 interpolated rate would be approximately 1.826%. The spread 14 between the interpolated U.S. Treasury bond rate and the rate on 15 the RBB being priced is known as the g-spread. In this case, the 16 g-spread was approximately 103 basis points, so the 15.2-year 17 series was priced a little more than 1.03% above the interpolated 18 U.S. Treasury bond rate of 1.826% to yield 2.858%. The g-spread, 19 although not generally favored by underwriters as a pricing 20 benchmark, is more often used by investors in deciding whether 21 or not to purchase bonds.

Power of the Issuer and Measuring Performance

1 Q. HOW MUCH ABILITY DOES THE ISSUER HAVE TO 2 NEGOTIATE THE YIELD ON THE BONDS?

While the issuer has no ability to negotiate the underlying pricing 3 Α. 4 benchmark rate, be it the swap rate or the U.S. Treasury bond rate, the issuer can certainly negotiate the spread off of those 5 6 pricing benchmark rates. The presence or absence of certain best practices as discussed by Public Staff witnesses Fichera, 7 8 Abramson, Maher, and Klein is a major factor in determining the 9 likely success of such negotiations. For example, the financial 10 advisor to the Commission or to the Public Staff most directly 11 represents the ratepayer and therefore has the greatest incentive 12 to negotiate the lowest interest rate consistent with market 13 conditions. If the advisor has the authority as a Bond Team 14 member to fully participate in the structuring, marketing, and 15 pricing of the bonds, there will be greater ability to negotiate the 16 tightest possible credit spreads and therefore the lowest possible 17 yields on the bonds.

18Q.WHAT EVIDENCE IS THERE THAT SUCH BEST PRACTICES19HAVE RESULTED IN LOWER INTEREST COSTS COMPARED20TO FINANCINGS THAT DID NOT EMPLOY BEST PRACTICES?21A.One of the first regulatory authorities to employ the best practices

22 in question was the Public Utilities Commission of Texas (PUCT). DIRECT TESTIMONY OF PAUL SUTHERLAND Page **15** of **43** SENIOR ADVISOR – SABER PARTNERS, LLC DOCKET NO. E-2, Sub 1262, DOCKET NO. E-7, Sub 1243

1 During the period from 2001 through 2006, there were six utility 2 securitizations completed in Texas with a total of 26 individual tranches with WALs from 1.9 to 13 years. Each of those 3 4 transactions followed best practices as required by the PUCT. 5 During that same period, there were 18 transactions outside of 6 Texas which generally did not follow some or all of the best 7 practices required in Texas. Exhibit 2 shows how all of those tranches were priced. The two regression lines demonstrate that, 8 9 on average, the Texas tranches priced significantly better (i.e., 10 lower spreads to the swap benchmark and therefore lower interest 11 rates) compared to the non-Texas tranches.

12 Q. IS THERE A WAY OF QUANTIFYING THE SAVINGS SHOWN 13 IN CHARTS SUCH AS EXHIBIT 2?

14 Α. Yes. Exhibit 3 is an analysis done by Citigroup in 2003 estimating 15 interest savings from the first three utility securitizations done 16 using best practices in Texas between 2001 and 2003 and 17 comparing them to all utility securitizations done between 1997 18 and 2003, graphically comparing securitization pricing spreads to 19 swaps, U.S. Treasury bonds, and credit card securitizations. The 20 study quantifies interest savings based on the swap spread pricing 21 difference between the Texas deals and all other deals. The study 22 calculates a total present value interest savings for the three 23 Texas deals of \$7,533,476. Subsequently, Citigroup reran its 1 analysis using a shorter time span. I believe it was 2001 to 2003, 2 and calculated NPV savings of about \$17 million (nominally \$23 3 million) for the same three Texas deals. These were the three 4 transactions which witness Rebecca Klein oversaw as Chair of the 5 PUCT, and Saber Partners served as financial advisor to the 6 PUCT for each of these three transactions.

HOW CAN THE SAVINGS CALCULATION BE SO DIFFERENT 7 Q. FOR THE SAME THREE TRANSACTIONS? 8

9 Α. The differences in the savings calculation result from the fact that 10 savings estimates are sensitive to the time period over which the 11 comparisons are made. Generally, the more stable interest rates 12 are over the comparison period, the more valid the comparisons 13 are, since spread relationships change over time, independent of 14 how well any particular pricing is executed. Exhibit 4 shows how 15 swap spreads changed dramatically during the financial crisis of 16 2008 and 2009.

17 Q. IS THERE ANY OTHER WAY OF MEASURING PRICING PERFORMANCE BESIDES COMPARING PRICING WITH 18 19 **BENCHMARK SWAP SPREADS?**

20 Α. Yes, there is, especially after the financial crisis of 2008 and 2009. 21 Exhibit 4 shows pricing spreads to swaps for tranches in the range 22 of nine- to 10-year WAL from 2001 to 2012. There are two 23 important points to note from this chart. First, from 2001 through DIRECT TESTIMONY OF PAUL SUTHERLAND

1 2007, transactions in which Saber Partners acted as financial 2 advisor following best practices led the march toward tightening spreads, as every deal had tighter spreads than the preceding 3 4 deal. The second point is that with the financial crisis of 2008-2009 5 and its aftermath, pricing spreads to swaps widened dramatically, 6 and only partially recovered in the years after. It seems apparent 7 that, with spreads changing so substantially over short periods of time, it would be misleading to try to compare performance of one 8 9 deal to others if the deals were more than a year or two apart. We 10 believe the solution is to do what is called relative value 11 benchmarking with types of securities that price closer to utility 12 RBBs than either U.S. Treasury bonds or swaps.

13 Q. PLEASE EXPLAIN WHAT YOU MEAN BY "RELATIVE VALUE 14 BENCHMARKING."

15 Α. Exhibit 5 is a paper that I authored explaining in detail what we 16 mean by relative value benchmarking and how it works. Basically, 17 it involves looking at a range of types of securities that are, at least 18 in some way, comparable to utility RBBs. These might include 19 AAA-rated corporate bonds such as Johnson & Johnson (JNJ) 20 and Microsoft (MSFT). It could include AAA-rated credit card 21 securitizations, which are in fact asset-backed securities. It could, 22 and in fact should, include AAA-rated U.S. agency debt by such 23 issuers as Fannie Mae (FNMA), Federal Home Loan Bank

1 (FHLB), or the Tennessee Valley Authority (TVA). The basket of 2 comparables could even include some electric utility debt, even 3 though there are no AAA-rated utilities. By comparing yields on 4 these types of securities to the indicative rates provided by the 5 underwriters in the weeks and days leading up to pricing, the 6 issuer can get a good sense of the reasonableness of those 7 indicative rates. For example, if the indicative spreads on the RBBs would result in a higher yield than on electric utility corporate 8 9 debt, then there is definitely something wrong with the price 10 indications given by the underwriters.

YOU HAVE 11 Q. EXPLAINED HOW RELATIVE VALUE 12 BENCHMARKING IS USED LEADING UP TO PRICING. HOW 13 CAN IT BE USED AFTER PRICING TO MEASURE THE 14 SUCCESS OR FAILURE OF PRICING RELATIVE TO OTHER 15 SECURITIZATION TRANSACTIONS?

A. Each of the types of comparable securities listed in my previous
answer is imperfect in some way as a measure of pricing
performance; JNJ and MSFT because they are the only two
corporate AAAs; credit card securitizations because they do not
exist for longer maturities and because they carry prepayment risk
that utility securitization debt does not; U.S. agency securities
because it would be easy to cherry-pick the best debt issues

among them so as to make a particular utility securitization pricing
 look good in retrospect.

3 Q. WHAT IS THE SOLUTION TO THESE PROBLEMS?

4 Α. The solution is to use U.S. agency debt, but to let an unbiased 5 third party pick the particular debt issues among all the U.S. agency debt securities outstanding. This avoids the possibility of 6 7 so-called cherry picking to make a particular pricing look good or 8 bad according to one's bias. In this case, the unbiased third party 9 is the Bloomberg Terminal, a computer software system that 10 provides financial information and data to financial professionals 11 in all major corporations. The data include both current and 12 historical prices and yields for a seemingly infinite variety of debt 13 and equity securities. In addition to publishing prices and yields on 14 individual debt issues, Bloomberg publishes a yield curve for U.S. 15 agency debt, for which it picks specific agency issues for various 16 maturities along the curve. These data can then be used to 17 calculate spreads at the time of pricing any particular utility 18 securitization. This yield curve is called the I-26 Agency Curve. 19 Securitization spreads can be calculated to interpolated agency 20 yields in the same way that they are calculated to interpolated U.S. 21 Treasury bond yields.

22 Q. WHY IS IT BETTER TO USE SPREADS TO U.S. AGENCY DEBT

23

AS A MEASURE OF PERFORMANCE RATHER THAN

SPREADS TO SWAPS AS WAS DONE IN EXHIBITS 2, 3, AND

2 4?

1

Α. Before the financial crisis of 2008-2009, it would not have made 3 4 much difference which benchmark was used. However, as Exhibit 5 4 shows, the crisis caused the relationship between swaps and 6 utility securitization debt to change significantly. While the 7 relationship between U.S. agency debt and securitization debt also changed, the effect was much smaller. The relative changes 8 9 can be seen in Exhibit 6, which shows the securitization spreads 10 to swaps and spreads to U.S. agency debt for all utility 11 securitizations in the years before and after the financial crisis. 12 The charts show the relative stability of the two relationships by 13 comparing the standard deviations in each case. In the period 14 before the financial crisis, the standard deviation for spreads to 15 swaps (15.8 basis points (bps)) was almost the same as for 16 spreads to U.S. agency debt (14.8 bps). However, after the crisis, 17 the standard deviation for swaps increased dramatically to 25.6 18 bps, while for U.S. agency debt, it decreased slightly to 13.7 bps. 19 When attempting to measure relative success of one utility 20 securitization against others, it is necessary to compare 21 transactions that occurred in particular time periods. Therefore, a 22 good benchmark for this purpose is one that is more stable over 23 time. Exhibit 6 supports the conclusion that the spreads to U.S.

- agency debt as measured by interpolated yields from the
 Bloomberg I-26 curve are more stable with less variability and
 therefore a better measure than swap spreads.
- 4Q.BESIDES USING A DIFFERENT BENCHMARK SECURITY, DO5YOU GENERALLY FOLLOW THE METHODOLOGY USED IN6THE CITIGROUP ANALYSIS TO CALCULATE INTEREST7SAVINGS FROM FOLLOWING BEST PRACTICES?
- Generally, yes. We calculate both nominal and NPV savings after 8 Α. 9 each financing for which we act as advisor, comparing that pricing 10 of that transaction to securitizations that have priced in the 11 recently preceding years for which we did not act as advisors. We 12 focus on NPV savings since they are more relevant to the financial 13 interests of the ratepayer than nominal savings, taking into 14 account the time value of money. Unlike the Citigroup analysis, we 15 do the analysis for each transaction we complete individually so 16 that each deal has its own set of comparable deals. Citigroup, on 17 the other hand, used a single group of comparable deals to 18 evaluate all three Texas deals.

19 Q. WHAT INTEREST RATE DO YOU USE TO DISCOUNT 20 INTEREST SAVINGS?

A. We have come to the conclusion that the petitioning utility's overall
 weighted average cost of capital (WACC) is the best proxy for the
 ratepayers' cost of capital. That is, in my opinion, the theoretically
 DIRECT TESTIMONY OF PAUL SUTHERLAND

1 correct rate to use, since securitization debt is a direct obligation 2 of the ratepayers and not the utility. In the present case, DEC and DEP are discounting at the after-tax WACC, which is below both 3 4 the pre-tax and the overall WACC. I don't believe it makes a 5 material difference in this proceeding which WACC is used. Many 6 utility commissions choose to use the RBB rate to discount interest 7 savings, which is much lower and which I believe likely overstates 8 interest savings from the ratepayers' perspective.

9 Q. CAN YOU SHOW AN EXAMPLE OF THE APPLICATION OF 10 YOUR APPROACH TO CALCULATING INTEREST SAVINGS 11 IN A UTILITY SECURITIZATION POST FINANCIAL CRISIS?

Yes. The DEF nuclear asset recovery issue priced on 6/15/2016. 12 Α. 13 Exhibit 7 shows how the five series priced relative to all other utility 14 securitizations from 2010 to 2016 in terms of spreads to the 15 Bloomberg I-26 U.S. agency bond yield curve. The chart shows 16 that the first three series, with WALs of two, five, and ten years, 17 respectively, priced almost exactly on the regression line for all 18 other transactions in that timeframe. However, the two longer 19 series, with WALs of 15.2 and 18.7 years, respectively, priced well 20 below the regression line. The difference between the regression 21 line, which you could consider as average pricing performance, 22 and the actual spread to U.S. agency bonds represents interest 23 savings to the ratepayers. Discounted at DEF's WACC at that time

of 8.12%, the NPV savings for ratepayers amounts to over \$6.8
 million.

Q. DOES THIS MEAN THAT IN THE FUTURE, WHEN YOU PRICE THIS TYPE OF SECURITY, THE AGREED-UPON PRICE WITH THE UNDERWRITERS WILL BE BASED ON A SPREAD TO U.S. AGENCY BONDS RATHER THAN A SPREAD TO SWAPS OR SPREAD TO U.S. TREASURY BONDS?

A. No, it does not. When setting the final pricing of such securities, we must follow the market convention, which dictates that the pricing be stated either as a spread to swaps or a spread to interpolated U.S. Treasury bonds. However, for negotiating prior to that point as well as for evaluating performance after the deal is done, in my judgment U.S. agency securities represent the best relative value benchmark among all the comparable debt types.

Savings Through Structural Changes

15	Q.	YOU STATED PREVIOUSLY THAT THERE IS A SECOND
16		DETERMINANT THAT CAN HAVE A LARGE IMPACT ON
17		RATEPAYER SAVINGS, NAMELY THE STRUCTURE OF THE
18		SRB. PLEASE GIVE AN EXAMPLE OF HOW A STRUCTURAL
19		CHANGE MIGHT INCREASE SAVINGS.
20	^	In the 2016 DEE accuritization, as witness Heller relates in his

20 A. In the 2016 DEF securitization, as witness Heller relates in his 21 testimony, at the suggestion of the Florida Public Utilities

1 Commission's financial advisor, the planned four-tranche structure 2 was changed to a five-tranche structure about a week before final pricing. The original 16.9-year 4th tranche of about \$525 million 3 4 was split into two smaller tranches. The A-4 tranche became a 5 15.2-year WAL, \$250 million tranche and the A-5 tranche was 6 created as an 18.7-year WAL, \$275 million tranche. The original 7 A-4 tranche was quoted by the bankers with a g-spread (spread to US Treasuries) of 117 basis points (1.17%). The final pricing of 8 9 the two new tranches was a 103 basis point spread on the new A-10 4 tranche and a 116 basis point spread on the new A-5 tranche. 11 This resulted in 14 basis point savings on \$250 million and one 12 basis point savings on \$275 million. This created an additional 13 NPV savings of over \$3 million by just one small structural change 14 that affected neither the total principal amount, nor the overall 15 WAL life of the transaction.

16Q.ARE THERE OTHER TYPES OF STRUCTURAL CHANGES17THAT MIGHT PRODUCE SIGNIFICANT INCREMENTAL NPV18SAVINGS FOR RATEPAYERS?

A. Yes. In witness Heath's testimony, he suggests that the
Companies prefer a 15-year amortization period for the bonds
because it "strikes the right balance between the length of the
recovery period and the length and level of the recovery charge."
Witness Heath also states that this is consistent with the longest

1 recovery period proposed by Public Staff in the DEP storm deferral 2 docket (Docket No. E-2, Sub 1193). He says that DEC and DEP 3 also considered a 20-year final payment date, but presents no 4 data in his direct testimony to show the effect of extending the 5 scheduled final maturity from 15 to 20 years. In response to DR 5-6 1, spreadsheets provided by witness Abernathy show that such an 7 extension would increase NPV savings to ratepayers by over \$63 million total between DEC and DEP. 8

Problems with Testimony of Abernathy and Atkins

9 Q. WHAT DID YOUR REVIEW OF THE INTEREST RATE 10 ASSUMPTIONS USED IN WITNESS ABERNATHY'S 11 CALCULATION OF SAVINGS FOR THE 20-YEAR STRUCTURE 12 REVEAL?

A. I found two significant but more or less off-setting errors in theinterest rates used in the calculation.

15 Q. WHAT WAS THE FIRST ERROR?

A. First, as with the savings calculation for the 15-year scheduled
final structure, Ms. Abernathy relied on an overall interest rate that
was weighting coupons of five tranches by principal amount but
ignoring the WAL of each tranche, thus significantly understating
the true overall rate. It is incorrect to weight the individual coupon
rates just by the principal amounts of the respective tranches.

1 They must also be weighted by their respective weighted average 2 lives, since obviously an interest rate on Atkins' 18.1-year tranche has more impact overall than the same interest rate on a 1.7-year 3 4 tranche. It appears that she got her overall rate of 1.51% from a 5 spreadsheet, also attached to response to DR 5-1 but provided by 6 witness Atkins, which contains rates for the individual 5 tranches. 7 The correct weighted average interest rate using Atkins' individual rates for the 5 tranches on the 20-year scheduled final structure 8 9 would be 1.83%.

10 Q. WHAT IS THE SECOND ERROR?

11 Α. Witness Atkins obtained his rates for the individual tranches from 12 Guggenheim. I have taken the rates he used in his direct testimony 13 and in his responses to two data requests, PS DR 5-1 and PS DR 14 9-2, for both the 15-year and the 20-year final scheduled maturity 15 structure and plotted them in Exhibit 8. The graph shows that the 16 rates for all the tranches fall, more or less, along a trendline above 17 the yield curve for US Treasury bonds yields, with two obvious 18 exceptions. The biggest outlier from the PS DR 5-1 response is 19 the A-5 tranche in the 20-year scheduled final maturity structure 20 with a WAL of 18.1 years, to which he assigns a rate of 2.54%, 21 which is 101 basis points above the interest rate of the next closest 22 tranche at 14 year-WAL with a rate of just 1.53%. The A-5 tranche 23 appears to be overstated by at 50 to 75 basis points (0.50% to

.75%) when compared to the trendline of all other interest rates
 provided by witness Atkins for the various tranches in his direct
 testimony and in response to PS DR 5-1.

4Q.SUBSEQUENT TO RESPONDING TO PS DR 5-1, DID5GUGGENHEIM OR WITNESS ATKINS CHANGE THEIR6ESTIMATE OF THE A-5 TRANCHE INTEREST RATE?

7 Α. No. In PS DR 9-2.m, the following question was asked in hopes that the error would be corrected: "In response to PS DR 5-1, there 8 9 is an attached excel spreadsheets showing witness Atkins' 10 assumed interest rates for a 20-year SRB structure in which the 11 A-4 14-year tranche has an interest rate of 1.53%, equating to a 12 g-spread of about 50 basis points, whereas the A-5 18.1-year 13 tranche has an interest rate of 2.54%, equating to a g-spread of 14 about 130 basis points. Please explain why the DEC/DEP believes 15 that the 4 additional years of weighted average life for that tranche 16 should cause such a large increase in credit spread given the 17 slope of the US Treasury benchmarks?" However, rather than 18 reduce the rate for the A-5 tranche, the answer given by Witness 19 Atkins was to raise the rate for the A-4 tranche, in the following 20 response: "The exhibit to the response to PS DR 5-1 contained a 21 clerical error in the estimated spreads as of October 9, 2020 that 22 affected the spread and the yield of the A-4 tranche. The corrected 23 estimated spreads that were intended to be provided are in the

attachment provided with this response." The rate for A-4 shown
in the excel attachment was1.88%, up from 1.53%. As shown in
my Exhibit 8, now both the A-4 and the A-5 rates in Atkins' 20-yr.
scheduled final maturity structure are significantly above the
trendline established by his rates for the 15-year scheduled final
maturity structure as well as the first three tranches of his 20-year
scheduled final maturity structure.

Q. TO WHAT WOULD YOU ATTRIBUTE THE CAUSE FOR SUCH OUTLIER RATES?

A. I believe they are either a result of a carelessness or possibly an
 indication of underwriters' natural inclination to favor shorter
 maturities because they are easier to sell. In either case, it would
 appear that witness Atkins did not seriously consider the 20-year
 scheduled final maturity structure as an alternative to the
 Companies' preferred 15-year scheduled final maturity structure.

16Q.ARE THERE, IN YOUR OPINION, ANY FINANCIAL OR NON-17FINANCIAL REASONS FOR OR AGAINST EXTENDING THE18SCHEDULED FINAL MATURITY BEYOND 15 YEARS?

19A.Yes, for both. The argument against extending could be based on20a belief that major storms were going to begin to occur much more21frequently and a desire to avoid "pancaking" capitalized O&M, one22storm after another, i.e., accumulating charges from multiple new23storms before the charges for old storms are completely paid.

1 However, there are several arguments for extending the maturity. 2 First, in the traditional case presented by witness Abernathy, she assumes that capitalized O&M is financed over 15 years but the 3 4 storm-related capital piece is depreciated over 40 years. If we 5 were to take the weighted average of those two maturities based 6 on the principal amounts financed with SRBs, the maturity would 7 be slightly less than 18 years. Increasing the securitization final scheduled maturity by just three years increases NPV savings by 8 9 about \$40 million for DEC and DEP combined, assuming the 10 principal amount financed in Atkins Exhibit 4.

11 The second argument supporting a longer maturity with SRBs is 12 simply that interest rates are within half a percent of the lowest 13 they have been in the last century or more. Consequently, it is in 14 both the ratepayers' and the utilities' interest to take full advantage 15 of such low rates for as long as reasonably possible. After all, there 16 are very few ratepayers who could borrow funds for less than 2%, 17 as they would effectively be doing with SRBs.

18 Q. WHAT OTHER KINDS OF STRUCTURAL CHANGES MIGHT

19 HAVE SIGNIFICANT FINANCIAL IMPACTS?

A. Witness Atkins suggests that employing a grantor trust structure
to combine the DEC and DEP bonds into a single bond offering
would avoid what, in his opinion, might be a financial penalty for
the smaller deal size of the DEC bond offering.

1Q.DID WITNESS ATKINS OFFER ANY EVIDENCE THAT SUCH A2PENALTY ACTUALLY EXISTS FOR SMALLER OFFERINGS?

Α. In his response to a data request, PS DR 2-8, he pointed to two 3 4 paired securitization offerings, one in 2010 and the other in 2014, 5 in which in each case a smaller offering was sold at the same time 6 as a larger offering by different but related sponsoring utilities. He 7 stated that in both cases, the smaller offering was priced with a higher interest rate than the larger. However, my review of his 8 9 quantitative analysis indicates that it was not done correctly, and 10 thus does not support his contention.

11 Q. PLEASE EXPLAIN THE NATURE AND CONSEQUENCES OF 12 THIS ERROR.

13 Α. In his PS DR 2-8 Supplemental attachment, Witness Atkins 14 compares a \$468.9 million Louisiana ELL (Entergy Louisiana, 15 LLC) deal with a \$244.1 million Louisiana EGSL (Entergy Gulf 16 States Louisiana, LLC) deal, both priced on 7/15/2010 with the 17 same WAL of 6.6 years. He calculates overall interest rates of 18 2.795% for the larger ELL deal and 2.819% for the smaller EGSL 19 deal for a difference of 2.4 basis points per annum or .024% 20 penalty per annum for the smaller deal. However, it is incorrect to 21 weight the individual coupon rates only by the principal amounts 22 of the respective tranches. They must also be weighted by their 23 respective WALs, since obviously an interest rate on a 10-year WAL tranche has greater impact overall than the same interest
rate on a two-year WAL tranche. When the interest rates are
weighted correctly by principal and WAL, the "penalty" for the
smaller deal is just 1.57 basis points or .0157%, as shown in
Exhibit 9. That difference costs the smaller \$244 million deal just
\$253,000 in additional interest.

7 The consequence of witness Atkins' error is greater in the 2014 deals. There, he compares a \$243.85 million Louisiana ELL deal 8 9 to a \$73 million Louisiana EGSL deal, both priced on 7/29/2014 10 with a WAL of 6.7 years. His attachment shows an overall rate of 11 2.646% for the larger deal compared to 2.860% for the smaller 12 deal for an apparent size penalty of 21.4 basis points or .214%. 13 However, in this case, when the correct rates weighted by both 14 principal and WAL are used, the larger deal has an overall interest 15 rate of 2.9732%, also shown in Exhibit 9, which is 11 basis points 16 or .11% more expensive than the smaller deal, contradicting 17 Atkins' hypotheses that smaller transactions tend to suffer pricing 18 penalties. That means that the smaller \$71 million deal saved over 19 half a million dollars in interest by pricing lower than the larger 20 deal.

This result seems to impeach Witness Atkins' rationale for using the more complex and more expensive grantor trust structure to sell the DEC and DEP bonds under a single structure.

1Q.WAS THERE A DATA REQUEST TO WITNESS ATKINS2QUESTIONING THE WAY HE CALCULATED WEIGHTED3AVERAGE INTEREST RATES?

4 Α. Yes. PS DR 8-3 asked, "Please provide the weighted average 5 interest rate for each of the four (4) transactions, weighted by 6 principal amount and weighted average life of the tranches in the 7 respective 4 transactions. If witness Atkins did not base his conclusion that 'the smaller transaction priced wider' upon such 8 9 weighted average rates, then please explain what it was based on 10 and provide supporting data". The response stated "Please see 11 the Companies' original and supplemental responses to PS DR 2-12 8". The original response to PS DR 2-8.a stated "Please see the 13 attached spread and coupon information for those transactions 14 included as an attachment to PS Data Request 2-8", again 15 referring to the four Louisiana transactions. However, there was 16 no such attachment. Subsequently, witness Atkins submitted PS 17 DR 2-8 Supplemental, which had an attachment containing the 18 weighted average interest rates, weighted by principal but not by 19 WAL. He did not explain why he thought that was appropriate to 20 not consider WAL.

21Q.ARE THERE OTHER UTILITY SECURITIZATIONS THAT22MIGHT TEND TO DISPROVE ATKINS' CONTENTION?

1 Α. Yes. In 2007 and again in 2009, Allegheny Power priced a pair of 2 securitizations for each of two subsidiaries, Monongahela Power Environmental Funding) and Potomac Edison (PE 3 (MP 4 Environmental Funding). In each case, the two issuers priced with 5 the same spreads even though the PE deal was about 1/3 the size 6 of the MP deal. Exhibit 10 shows the 2009 deals priced better than 7 expected when compared to two other utility securitizations in the 8 same time frame.

9 Q. ARE THERE ANY OTHER INSTANCES WHERE WITNESS
10 ATKINS' MISCALCULATION OF THE WEIGHTED AVERAGE
11 INTEREST RATE MAY BE CAUSING ERRONEOUS OR
12 MISLEADING RESULTS?

A. Yes. In Exhibit 4 to Witness Atkins' direct testimony, he presents
preliminary structures for the DEC and DEP transactions showing
five tranches with five interest rates with a resulting overall interest
rate of 1.15%. If he were to calculate the weighted average rate
correctly, it would be about 1.38% or 23 basis points higher. Since
Witness Abernathy is using Mr. Atkins' overall rate in her savings
calculation, she consequently overstates the savings.

20 Other Changes to the Proposed Financing Order

21 Q. ARE THERE ANY OTHER CHANGES TO THE COMPANIES' 22 PROPOSED FINANCING ORDER THAT YOU WOULD

1 SUGGEST THAT WOULD RESULT IN MATERIAL 2 RATEPAYER SAVINGS?

Α. There are several, which involve charges during the life of the 3 4 bonds and also collections after the bonds mature. At least four 5 utility commissions in eight RBB transactions between 2005 and 6 2014 have limited earnings of the sponsoring utility on the capital 7 subaccount to actual investment returns on the account, rather 8 than requiring ratepayers to provide a return equal to the rate on 9 the longest tranche, as stated in the Companies' proposed 10 Financing Order. This change from the proposed Financing Order 11 would save the Companies' ratepayers, taken together, nominally 12 about \$1.2 million over 15 years and on an NPV basis, about 13 \$500,000. The funds are in a AAA subsidiary primarily for tax 14 purposes and if used at any point, it is trued up immediately thru 15 the storm recovery charge on ratepayers on a constant basis. It 16 also is returned to the Companies upon the final maturity of the 17 bonds. The Companies' capital is not at risk, and thus there is no 18 justification in this instance for a higher return to the Company, 19 charged to the ratepayers, than actually earned on the account 20 itself. The Companies should be allowed to collect no more than 21 the actual investment return on the capital subaccount, which is in 22 addition to the other considerable benefits that they will receive 23 from doing this securitization.

1Q.WHAT BENEFITS, SPECIFICALLY, ARE YOU REFERRING2TO?

Α. Under traditional ratemaking as practiced by this Commission, 3 4 there is usually a gap between the date of the storms and the next 5 general rate case. In those instances, the amortization and the 6 carrying costs are typically presumed to be recovered in existing 7 rates during the interim period of time. Under the securitization 8 statute, that is not the case; amortization does not begin until the 9 bonds are issued, and the Company gets to accrue carrying costs 10 up to that date. So, use of securitization under these 11 circumstances ultimately increases the revenue collected by the 12 Company from the ratepayers by deferring for future collection 13 many millions of dollars from at least a year's worth of "gap period" 14 amortization and carrying costs.

Q. Will the Companies and their SPEs continue to collect storm recovery charge revenues after all the storm recovery bonds have been repaid?

A. Yes. Customers will no longer be obligated to pay the storm
recovery charge in respect of electricity consumed after all the
storm recovery bonds have been repaid. But customers still will be
obligated to pay storm recovery charges in respect of electricity
consumed through the date on which all storm recovery bonds

- have been repaid. We sometimes refer to these amounts as "tail end collections."
- Q. Can you estimate the amount of tail-end collections in
 connection with the proposed storm recovery bonds?
- 5 A. Yes. Based on assumptions used in the model embedded in the 6 testimony of witness Byrd's Exhibit 1 and the Companies' 7 collection curves provided in response to PS DR 3-2.b, the 8 Companies and their SPEs would receive approximately \$20 9 million of tail-end collections. In one way or another, these excess 10 collections should be credited back to ratepayers.
- 11 Q. The proposed form of Financing Order attached as Appendix 12 C to the Joint Petition calls for (i) servicing fees and 13 administration fees collected by the Companies to be 14 included in the Companies' cost of service, (ii) the 15 Companies to credit back all periodic servicing fees in excess 16 of the Companies' incremental costs of performing servicing 17 and administrative functions, and the expenses incurred by 18 the Companies to perform obligations under the Servicing Agreement or Administration Agreement not otherwise 19 20 recovered through the storm recovery charge to be included 21 in the Companies' cost of service "in the next rate case." Why 22 is this crediting necessary?

A. In the absence of crediting future rates or some other use of these
fees received by the Companies in excess of their costs incurred
in providing these services, the Companies would recover the
same costs twice from customers. Using witness Heath's
estimated cost of serving fees of .05 percent of the original
principal amount per year, that amounts to \$489,400 per year or
in excess of \$7 million over 15 years for the Companies combined.

Q. Does the proposed form of Financing Order also call for "tail end collections" of storm recovery charges to be credited
 back to customers in the Companies "next rate case"?

11 Α. Yes. Page 41 states: "Upon the maturity of the Storm Recovery Bonds and upon the discharge of all obligations with respect to 12 13 such bonds, amounts remaining in each Collection Account will be 14 released to the appropriate SPE and will be available for 15 distribution by the SPE to DEP. As noted in this Financing Order, 16 equivalent amounts, less the amount of any Capital Subaccount, 17 will be booked to a regulatory liability and credited back to 18 customers in the Company's next rate case following the maturity 19 of the Storm Recovery Bonds."

Q. Have commissions in other states devised other mechanisms
 to provide greater protection for customers against such
 overcollections of securitization charges?

1 Α. Yes. In 2006, FPL applied to the FPSC for a Financing Order 2 authorizing securitized storm recovery bonds to be issued for FPL. Much of the proceeds of those storm recovery bonds were to be 3 4 used to fund additions to an existing Storm and Property 5 Insurance Reserve Fund (Reserve) which had been established 6 in 1993 to implement a self-insurance approach to storm costs 7 through annual contributions from base rate revenues. In the 8 Financing Order authorizing the issuance of storm recovery bonds 9 for FPL, the FPSC found that:

10 FPL had not justified that the annual fees for servicing and • administration services was necessary to cover any incremental 11 12 costs to be incurred by FPL in performing those services. Consequently, the FPSC "ORDERED that FPL shall apply to the 13 14 Reserve all amounts it will receive under the Servicing Agreement 15 for ongoing services and that FPL shall apply to the Reserve all amounts it will receive under the Administration Agreement for its 16 17 services." and

"Upon the maturity of the storm-recovery bonds and upon discharge of all obligations in respect thereof, remaining amounts in the Collection Account will be released to the SPE and will be available for distribution by the SPE to FPL. Equivalent amounts, less the amount of the Capital Subaccount and earnings thereon, will be credited by FPL to current customers' bills in the same

manner that the charges were collected, or through a credit to the
Reserve or the capacity cost recovery clause if the Commission
determines at the time of retirement that a direct credit to
customers' bills is not cost-effective. FPL shall similarly credit
customers an aggregate amount equal to any Storm Bond
Repayment Charges subsequently received by the SPE or its
successor in interest to the Bondable Storm Recovery Property."

Q. Does providing these rate credits to customers "in the next
 rate case" provide adequate and appropriate protection for
 customers against overcollections by the Companies?

11 Α. As Public Staff witnesses Maness and Boswell state in their 12 testimony in this proceeding, the Companies historically have not 13 filed rate cases every year, and many years might pass before the 14 next rate case. For this reason, witnesses Maness and Boswell 15 recommend that the Commission's Financing Order (i) direct each 16 Company to establish two deferred accounts with respect to the 17 proposed storm recovery bonds: a "storm recovery bond excess 18 fees account" and a "storm recovery bond excess collections 19 account," (ii) provide that the positive or negative balance in each 20 of these deferred accounts, adjusted if appropriate for income 21 taxes and accrued carrying costs at the Companies' respective 22 net-of-tax weighted average cost of capital, and (iii) direct that the 23 balances in these deferred accounts be credited to customers in

1 an appropriate fashion in the next general rate case, without 2 regard to the historical base year used for that next rate case. The 3 recovery of the deferred credit may or may not be accompanied 4 by an ongoing credit to reflect continuing expected excess fees 5 and collections, subject to further true-up. I believe the approach 6 recommended by witnesses Maness and Boswell would provide 7 adequate and appropriate protection for customers against 8 overcollections by the Companies.

Summary and Recommendations

9 Q. PLEASE BRIEFLY SUMMARIZE YOUR TESTIMONY.

10 Α. The market for utility securitization financing is not a 100% efficient 11 market and therefore it is important that the Commission or Public 12 Staff have an experienced representative with co-equal authority 13 with DEC and DEP following established best practices to act on 14 behalf of ratepayers in the structuring and pricing of the proposed 15 SRB financing. Without such expert representation, it is unlikely 16 that the bonds will meet the statutory requirement of lowest storm 17 recovery charge at the time the bonds are priced.

18 Q. PLEASE LIST YOUR RECOMMENDATIONS FOR THE 19 COMMISSION.

- A. In general, the Commission should modify the proposed Financing
- 21 Order to allow for the Best Practices identified in my testimony as

1 well as that of witnesses Abramson, Maher and Klein, and 2 summarized by witness Fichera. Most importantly, the Financing 3 Order should provide that the Companies and the Public Staff, 4 together with its independent financial advisor, have equal 5 authority with respect to major decisions involving structuring, 6 marketing, and pricing of the proposed SRBs and selection of 7 underwriters and other transaction participants. Second, the Financing Order should allow for a final scheduled maturity of up 8 9 to 20 years. Third, the Financing Order should contain provisions 10 that prevent excess charges, where possible or return excess 11 charges to the ratepayer in a timely fashion, if not. Finally, the 12 Commission should carefully evaluate the value of including the 13 grantor trust structure as an option in the Financing Order, given 14 its increased complexity and the lack of any evidence supporting 15 the value of such an option.

16 Q. DOES THIS COMPLETE YOUR TESTIMONY?

17 A. Yes, it does